



**REPORT** : 2024/2025 REVISED SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN  
(SDBIP)

**COUNCIL** : 26 FEBRUARY 2025

## **REPORT OF THE DEPARTMENT OF OPERATIONS MANAGEMENT**

### **1. PURPOSE**

The purpose of the report is to request Council to approve the amendments made to the 2024/2025 financial year SDBIP.

### **2. BACKGROUND**

The 2024/2025 Financial Year SDBIP was first approved at the beginning of the financial year. The SDBIP is presented as a tool for implementing Performance Management in terms of Chapter 6 of the Municipal Systems Act, Act No.32 of 2000 ("MSA"). Below are the reasons for the amendment of the 2024/2025 Financial year SDBIP:

- The Municipality adjusted the original operational and capital budget in terms of section 28 of the Municipal Finance Management Act, Act No. 56 of 2003 ("MFMA") and therefore the Key Performance Indicators ("KPIs") and targets in the SDBIP ought to be aligned to the adjusted budget; and
- Most indicators and targets were refined to ensure adherence to the Specific Measurable Achievable Realistic Time-bound ("SMART") principle as prescribed on the National Treasury: Framework for Managing Programme Performance Information "NT-FMPPI".
- Management has taken into consideration the Mid-year performance information on both financial and non-financial performance.
- Auditor general recommendations on 2023/24 Audit of Performance Information.

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### 3. DISCUSSION

The following projects are affected by budget adjustments:

Project	Reason
Luipaardsvlei landfill site	Budget redirected to WWTW project(s)
Singqobile Substation	Budget redirected to WWTW project(s)
Leratong reservoir	Budget redirected to Kagiso water supply tower and Muldersdrift reservoir

New projects included in the SDBIP in line with the proposed budget adjustment

Project	Allocated amount
Flip human refurbishment	R17 700 000.00
IDS-Water Pipeline Replacement	R8 000 000.00
Refurbishment of Sewer Pumpstation Lusaka 2 and 3	R12 000 000.00
Muldersdrift reservoir	R5 500 000.00
IDS-Refurbishment of Sewer Pumpstation Ethembalethu	R14 000 000.00
Kagiso water supply tower	R5 000 000.00

### 4. REVISIONS PER DEPARTMENT

#### DEPARTMENTS WITH NO REVISIONS:

- Operations Management (OM)
- Integrated Environmental Management (IEM)
- Community Development Services (CDS)

### 4.1 FINANCIAL MANAGEMENT SERVICES (FMS)

#### 4.1.1 MFS – Operational layer

#### Division: Valuations

Amendment of evidence wording

KPI Number	Original KPI	Original Type of Evidence	Revised Type of Evidence	Changes/Notes
KPI 2: FMS (362)	Number of General valuation roll submitted to the CFO	Q3 Proof of submission of the GV and General Valuation Roll	Q3 Proof of submission of the General Valuation Roll	Evidence amendment to remove the word "GV"

## 4.2 CORPORATE SUPPORT SERVICES (CSS)

### 4.2.1 CSS – Operational layer

#### Division: Human Capital Management

Amendment of quarterly targets

KPI Number	Original KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 3: CSS	Number of Individual Performance Management System Standard Operating Procedure (SOP) submitted to EXCO	1	N/A	Quarter 3 Target moved to Quarter 4 as the PMS SOP needs to be informed by the approval of the PMS Policy, which is in the process of being approved.

## 4.3 ECONOMIC DEVELOPMENT SERVICES (EDS)

### 4.3.1 EDS – Top Layer

Amendment of quarterly targets and additions to means of verification

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 1: EDS (953 & 981)	% implementation of Chamdor refurbishment project milestones in line with the project plan	N/A	100%	N/A	Quarter 4 target was removed due to budget limitations Revised project plan added as means of verification
KPI 2: EDS	% implementation of Swaneville Industrial park project milestones in line with the project plan	N/A	100%	N/A	Revised project plan added as means of verification

### 4.3.2 EDS – Operational Layer

Division: Enterprise and Rural Development

KPI Number	Original KPI	Revised KPI	Changes/Notes
KPI 2: EDS (324)	Number of Draft Cooperatives Strategy submitted for Council	N/A	The target for the cooperative and SMMEs strategy were removed due to the terms of reference for the development of the LED Strategy being amended, to incorporate SMME and Co-operative strategy.
KPI 3: EDS (339)	Number of Draft SMME Strategy submitted for Council	N/A	
KPI 8: EDS (324)	Number of Draft LED Strategy submitted for Council	Number of Draft LED Strategy submitted for EXCO	

**Division: Development Planning**

Amendment of Key Performance Indicator (KPI) and evidence

<b>KPI Number</b>	<b>Original KPI</b>	<b>Revised KPI</b>	<b>Annual Target</b>	<b>Changes/Notes</b>
KPI 5: EDS (324)	Number of Seekoeihoek Precinct Plan submitted to Council	Number of Seekoeihoek Draft Precinct Plan submitted to the EM	1	KPI revised and Quarter 3 Target moved to Quarter 4 as a result of delays experienced during stakeholder consultation.  Type of evidence changed to "Q4: Copy of the Seekoeihoek Draft Precinct Plan and the submission to EM (email)"

**4.4 INFRASTRUCTURE DEVELOPMENT SERVICES (IDS)**

**4.4.1 IDS- Top Layer**

Amendments made to 3<sup>rd</sup> and 4<sup>th</sup> quarter projections and evidence.

<b>KPI Number</b>	<b>Original KPI</b>	<b>Revised KPI</b>	<b>Original Annual Target</b>	<b>Revised Annual Target</b>	<b>Changes/Notes</b>
KPI 1: IDS	Number of service delivery vehicles procured and acquired	Number of service delivery vehicles procured	27	N/A	Q3 and Q4 targets were amended to align with Mid-year cumulative performance
KPI 2: IDS (883)	% implementation of Percy steward WWTW refurbishment project milestones in line with the Project plan	% implementation of Percy steward WWTW refurbishment project milestones in line with the Project plan	100%	N/A	Means of verification amended in line with the new action plan as a result of the Presidential intervention
KPI 3: IDS (1041)	Number of pump stations refurbished	N/A	6	N/A	Q3 and Q4 type of evidence changed to "Milestone certificate and/or practical completion certificate"
KPI 4: IDS (592)	Number of conventional water meters installed	N/A	2000	650	Annual target reduced to align with the available budget and mid-year

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 5: IDS (1042)	Number of bulk meters installed	N/A	200	100	<p>performance and insufficient budget.</p> <p>Annual target reduced to 650 in line with mid-year performance and low budget.</p> <p>Q3 target to "319" Q4 target removed</p> <p>Type of evidence for Q3 changed to "SOP, installation list and MCP forms"</p>
KPI 6: IDS	% implementation of Seekoeihoek/ Maanharand pipeline project milestones in line with the Project plan	N/A	100%	N/A	<p>Annual target reduced to align with the available budget and the mid-year performance.</p> <p>Q3 and Q4 targets changed to "25" Type of evidence for Q3 and Q4 to SOP, installation list and MCP forms"</p> <p>The latest approved Revised Programme of works (Project plan) and the Calculation Schedule was added to the PoE</p>

New projects added under the Top layer

KPI Number	Project name	KPI	Annual Target	Changes/Notes
KPI X1: IDS	Refurbishment of Flip Human WWTW	% implementation of Flip Human WWTW refurbishment project milestones in line with the Project plan	100%	
KPI X2: IDS	Refurbishment of Lusaka 2 and 3 Sewer Pumpstations	% implementation of Project milestones for Lusaka 2 and 3 sewer pumpstation in line with the milestones in the Project plan	100%	Addition to ensure alignment with the adjustment budget
KPI X3: IDS	Refurbishment of Rietvallei 1 Sewer Pumpstations	% implementation of Project milestones for Rietvallei Sewer pumpstation refurbishment in line with the milestones in the Project plan	100%	
KPI X4: IDS	Refurbishment of Ethembalethu Sewer Pumpstations	% implementation of Project milestones for Ethembalethu Sewer pumpstation refurbishment in line with the milestones in the Project plan	100%	
KPI X5: IDS	Noordheuwel AC Pipeline replacement	% implementation of Noordheuwel AC Pipeline replacement project milestones in line with the Project plan	100%	
KPI X6: IDS (827)	Muldersdrift Reservoir	% implementation of project milestones for the Muldersdrift Reservoir in line with the project plan	100%	

**Division: Energy Services**  
Amendment of Quarterly and Annual targets

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 6: SIP (540)	Number of analog meters replaced with digital meters	N/A	1600	1077	Annual target reduced and 4 <sup>th</sup> quarter target removed due to own funding limitations Project Plan added to the type of evidence

#### 4.4.2 IDS – Operational Layer

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 8: IDS (988)	% of Electricity Bulk Connection application requests processed	N/A	100%	N/A	3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets removed in consideration of the Mid-year performance. Indicators to be reported under the Departmental SDBIP
KPI 9: IDS (988)	% of electricity small connections application requests processed	N/A	100%	N/A	

#### 4.5 STRATEGIC INVESTMENT PROGRAMMES (SIP)

##### 4.5.1 SIP – Top Layer

**Division: Human Settlement and Real Estate**  
Amendment of the Key Performance Indicator (KPI) and Annual Target

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 2: SIP	% Implementation of Dr Sefularo Housing Development project milestones in line with the plan	Number of houses completed in Dr Sefularo	100%	50	KPI amended to for improved reporting
KPI 3: SIP	% Implementation of Dr Motlana Housing Development project milestones in line with the plan	Number of houses completed in Dr Motlana	100%	50	KPI amended improved reporting
KPI 4: SIP (916)	Number of houses completed	Number of houses completed in Brickvale.	100	279	Annual Target amended to align with actual performance on site and the Mid-year actuals. 3 <sup>rd</sup> quarter 20 and 4 <sup>th</sup> quarter 67.
KPI 1: SIP (913)	Leratong 15ML Reservoir	%implementation of Leratong 15ML reservoir project	100%	–	Project discontinues for 2024/25 financial year and funds were redirected.



KPI 8: SIP (120)	IEM-Luipaardsvlei Landfill Site_Wm	milestones in line with the plan	100%	-	3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets were therefore removed. Budget redirected, and as a result the 4 <sup>th</sup> quarter target was removed.
		% implementation of Luipaardsvlei Landfill Site project milestones in line with the plan			

New projects added under the Top layer

KPI Number	Project Name	KPI	Annual Target	Quarterly Projections
KPI X1: SIP	Kagiso Water Supply Tower	% implementation of project milestones for the Kagiso Water Tower Reservoir in line with the plan	100%	Q3: 100% Q4: 100%

#### Division: Catalytic Investment Programme (CIP)

Project: Analog To Digital Meter Replacement was moved to Infrastructure Development services under the Division: Energy services

#### 4.5.2 SIP – Operational Layer

Division: Human Settlements and Real Estate

KPI Number	Original KPI	Revised KPI	Original Annual Target	Revised Annual Target	Changes/Notes
KPI 1: SIP	Number of municipal properties disposed	N/A	550	N/A	3 <sup>rd</sup> and 4 <sup>th</sup> quarter targets were removed as disposal was done in the 2 <sup>nd</sup> quarter. No targets were initially set for 1 <sup>st</sup> and 2 <sup>nd</sup> quarter due to uncertainties around disposal planning processes.

## 5. IMPLICATIONS

### 5.1 Financial implications

Spending of the allocated funds must be in line with the adjusted budget.

### 5.2 Legislative implications

Section 54(1) of the MFMA states that “on receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must ...*(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that such revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of Council following approval of adjustments budget*”.

Municipal Budgeting and Reporting regulations (MBRRs) 2008, Regulation 25 (3) further states that “*when approving an adjustment budget, a municipal Council must consider and adopt revisions to the Service delivery budget implementation plans*”. MFMA Section 54 (3) further requires that *the mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly*

## 6. STAKEHOLDERS CONSULTED

6.1 EXCO

6.2 Mayoral Committee

## 7. RECOMMENDATIONS

7.1 That the proposed revisions to the 2024/25 SDBIP in line with the Draft Adjustment Budget be noted.

7.2 The attached Annexure A (Top layer) and B (Operational layer) detailing the amendments to the Key performance indicators (KPIs) and targets per Department be noted.


7.3 That the 2024/25 revisions to the SDBIP be approved by Council in terms of section 54(1)(c) of the MFMA and the Regulation 25 of the MBRRs.



CLLR LG SELE

EXECUTIVE MAYOR

DATE: 31 FEBRUARY 2025



**Mogale City**  
*Local Municipality*

2024/25  
TOP LAYER  
REVISED  
**Service Delivery and Budget Implementation Plan**  
**(SDBIP)**



**FINANCIAL MANAGEMENT SERVICES**

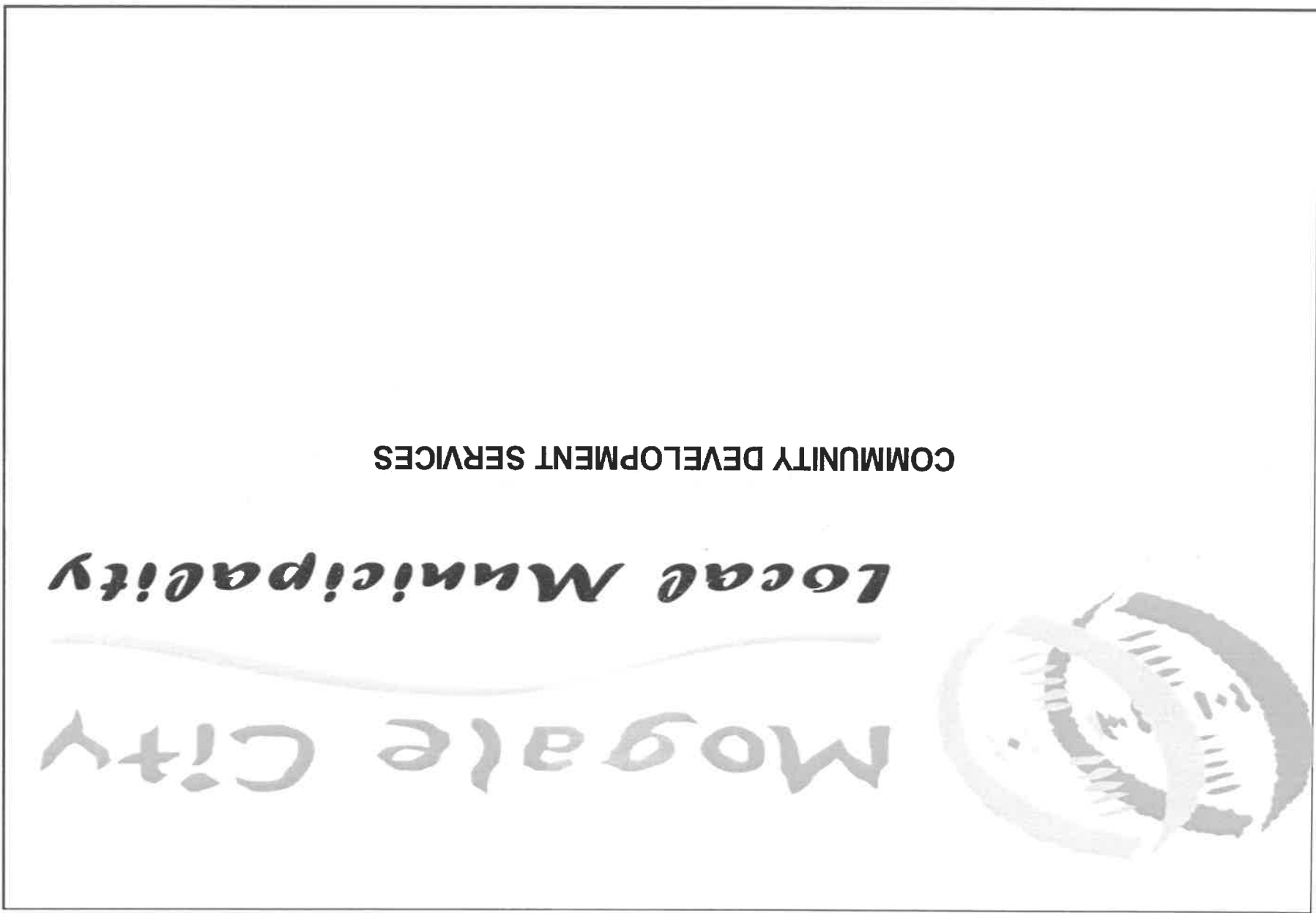
***Local Municipality***  
Mogale City



Outcome	NDP Chapter	Goal	DEPARTMENT: FINANCIAL MANAGEMENT SERVICES		KPA: GOOD GOVERNANCE & PUBLIC PARTICIPATION							
Outcome 9: Responsive, accountable, effective and efficient local government system	Building a professional, capable, citizen-focused public service (NDP Chapter 13)	To ensure accountable governance within the municipality										
SDBIP Ref.	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	No.	
KPI 1: FMS (342)	CFO's output	AGSA Action Plans	% implementation of finance related AGSA Audit Action plans	%	69%	85%	Q1 Q2 Q3 Q4	Q4: Internal Audit assessed OPCA pane	Chief Financial Officer		KPI 1: FMS (342)	
<b>KPA: FINANCIAL VIABILITY</b>												
KPI 2: FMS (342)	CFO's output	Credit Control	% revenue collected	%	85%	89%	Q1 Q2 Q3 Q4	89% Q1-Q4: In-year monitoring report 89% (collection on main tantff)	Chief Financial Officer		KPI 2: FMS (342)	
KPI 24: FMS (347)	Time Frame Indicator	Annual Financial Statements	Date of submission of Annual Financial Statements to Auditor General	Time bound	31-Aug-23	31-Aug-24	Q1 Q2 Q3 Q4	Q1: Proof of submission of the AFS/ acknowledgement from the AG	Chief Financial Officer		KPI 24: FMS (347)	



National Outcome	NDP Chapter	Strategic Goal									
Outcome 9: Responsive, accountable, efficient and efficient local government system	Chapter 5 Transitioning to a low carbon economy	To provide sustainable services to the community									
DEPARTMENT: INTEGRATED ENVIRONMENTAL MANAGEMENT											
KPA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT											
SDBIP REF. NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 1: IEM (380)	Executive Manager: Output	Refuse removal in informal settlements	All Wards	Number of informal settlements provided with refuse removal services	Number	19	19	Q1 Q2 Q3 Q4	19 19 settlements with GPS Coordinates and Councillor/Ward representative verification service confirmation		Executive Manager: Integrated Environmental Management
KPA: LOCAL ECONOMIC DEVELOPMENT											
KPI 2: IEM (382)	Executive Manager: Output	Employment Opportunities	All Wards	Number of new job opportunities created	Number	851	679	Q1 Q2 Q3 Q4	679 Q1 - Confirmation of employment, Payment file and the list of Participants		Executive Manager: Integrated Environmental Management





National Outcome	NDP Chapter	Strategic Goal	DEPARTMENT: COMMUNITY DEVELOPMENT SERVICES										KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																																																																																																																																																																																																																																																														
Outcome 9: Responsive, accountable, effective and efficient local government system	NDP Chapter: Building a professional capable citizen focused public service NDP Chapter 13	To provide sustainable services to the community	SDBIP REF. NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME /PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	SDBIP REF. NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME /PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON																																																																																																																																																																																																																																																	
KPI 1: CDS (229)	Executive Manager Output	Indigent registrations	All Wards	Number of indigent households applications processed	Number	3633	5000	Q1	1250	Q1-Q4: Quarterly indigent management report and indigent register	1250	Executive Manager: Community Development Services	KPI 1: CDS (229)	Executive Manager Output	Indigent registrations	All Wards	Number of indigent households applications processed	Number	3633	5000	Q1	1250	Q1-Q4: Quarterly indigent management report and indigent register	1250	Executive Manager: Community Development Services	KPI 1: CDS (229)	Executive Manager Output	Indigent registrations	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q1	600	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q1	820	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q2	820	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q3	700	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q4	700	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q1	600	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q2	820	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q3	700	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q4	700	Q1-Q4: Quarterly report and roadblock stats	700	Executive Manager: Community Development Services	KPI 2: CDS (229)	Executive Manager Output	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2820	Q1	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q1	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q2	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q3	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q4	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q1	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q2	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q3	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4	Q4	1	Q1 Implementation	1	Executive Manager: Community Development Services	KPI 3: CDS (229)	Output	By-Law Enforcement	All Wards	Number of By-Law Operations Conducted	Number	New KPI	4

**ECONOMIC DEVELOPMENT SERVICES**

*Local Municipality*

Mogale City



National Outcome		National Outcome 9: Responsible, accountable, effective and efficient local government system							
NDP		Chapter 3: Economy and Employment, Chapter 4: Economic Infrastructure and Chapter 8: Transforming Human Settlements							
Strategic Goal		To foster a conducive environment for broad based economic development							
DEPARTMENT: ECONOMIC DEVELOPMENT SERVICES									
KPA: LOCAL ECONOMIC DEVELOPMENT									
SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS/AR EAS TO BENEFIT						
KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET						
QUARTER	PROGRAMME/PROJECT	MEANS OF VERIFICATION	RESPONSIBLE PERSON						
KPI 1: EDS (953 & 981)	Output	Refurbishment of Municipal Buildings and Chamdor offices	Krugersdorp	% implementation of municipal building project milestones in line with the project plan	%	95%	Q1	100% implementation of Project Plan, Progress Report, Milestone Certificate including Calculation Schedule	Manager: Building Development Management
							Q2	100% implementation of Progress Report, Milestone Certificate including Calculation Schedule	Manager: Building Development Management
							Q3	100% implementation of Progress Report, Milestone Certificate & Calculation schedule	Manager: Building Development Management
							Q4	100% implementation of Milestone Certificate including Calculation Schedule	Manager: Building Development Management
	Chamdor	% implementation of Chamdor refurbishment project milestones in line with the project plan	%	100%	Q1	100% implementation of Project Plan, Progress Report, Milestone Certificate including Calculation Schedule	Manager: Building Development Management		
					Q2	100% implementation of Progress Report, Milestone Certificate & Calculation Schedule	Manager: Building Development Management		
					Q3	100% implementation of Progress Report, Milestone Certificate & Calculation Schedule	Manager: Building Development Management		
					Q4	100% implementation of Milestone Certificate including Calculation Schedule	Manager: Building Development Management		

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS/AR EAS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 2: EDS (321)	Output	Swanville Industrial Park	Swanville	% implementation of Swanville project milestones in line with the project plan	%	New Target	100%	Q1 Q2 Q3 Q4	100% implementation of project plan, Milestone certificate including calculation schedules Progress Report, Milestone Certificate including calculation Schedule Revised Project Plan, Progress Report, Milestone Certificate including calculation Schedule 100% implementation of planned activities Progress Report, Milestone Certificate including calculation Schedule 100% implementation of planned activities including Milestone Certificate Progress Report, Milestone Certificate including calculation Schedule	Project inception and calculation schedules Milestone Certificate including calculation schedules Progress Report, Milestone Certificate including calculation Schedule Revised Project Plan, Progress Report, Milestone Certificate including calculation Schedule Progress Report, Milestone Certificate including calculation Schedule	Manager: Rural Enterprise Development and
KPI 3: EDS (321)	Executive Manager: Output	Employment opportunities	All Wards	Number of EPWP employment opportunities facilitated	Number	609	416	Q1 Q2 Q3 Q4	416 Q1: EPWP Stats/Listing, and ID Copies Employment contracts and Rural Development	Manager: Enterprise Development and Rural Development	



STRATEGIC INVESTMENT PROGRAMME

*Local Municipality*

Mogale City



National Outcome	Outcome 9: Responsive, accountable, efficient local government system										
NDP Chapter	Building a professional capable citizen focused public service NDP Chapter 13										
Strategic Goal	To provide sustainable services to the community										
DEPARTMENT: STRATEGIC INVESTMENT PROGRAMME											
KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT											
Division: Human Settlement and Real Estate											
SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 1: SIP (913)	Executive Manager: Output	Lerelong 15ML Reservoir	All Wards	%implementation of Lerelong 15ML reservoir project milestones in line with the plan	%	100% planning milestones achieved	100%	Q1 Q2 Q3 Q4	-- -- -- --	-- -- -- --	Manager: Human Settlement and Real Estate
KPI 2: SIP	Executive Manager: Output	SIP-Dr Setulero Housing Development HS	All Wards	Number of houses completed in Dr Setulero	Number	New Target	50	Q1 Q2 Q3 Q4	-- -- -- 50	Q4:Project plan, List of houses built, progress report & milestone certificate	Manager: Human Settlement and Real Estate

SDBIP Ref.	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 3: SIP	Executive Manager: Output	SIP-Dr Motiana Housing Development HS	All Wards	Number of houses completed in Dr Motiana	Number	New Target	50	Q1 Q2 Q3 Q4	Q1:-- Q2:-- Q3:-- Q4:Project plan, List of houses built, progress report & milestone certificate	Q1&Q2: Project plan, progress report, list of houses built & milestone certificate	Manager: Human Settlement and Real Estate
KPI 4: SIP	Executive Manager: Output	Tarlon Infrastructure services	30	Number of houses completed in Brickvale	Number	New Target	279	Q1 Q2 Q3 Q4	Q1: 50 Q2: 50 Q3: Revised project plan, List of houses built, progress report & milestone certificate Q4: List of houses built, progress report & milestone certificate	Q1&Q2: Project plan, progress report, list of houses built & milestone certificate	Manager: Human Settlement and Real Estate
KPI X1: SIP	Executive Manager: Output	Kagiso Water Supply Tower	All Wards	% implementation of project milestones for the Kagiso Water Supply Tower in line with the project plan	%	New target	100%	Q1 Q2 Q3 Q4	Q1:-- Q2:-- Q3: 100% Q4: 100%	Q1:-- Q2:-- Q3: Project plan, Milestone certificate including Calculation schedules & progress report Q4: Milestone Certificate including calculation schedules & Progress report	Manager: Human Settlement and Real Estate

SDBIP Ref.	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
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Division: Catalytic Investment Programme

KPI 5: SIP (801)	Executive Manager: Output	Prt-Prt4:Roads Rehabilitation And Resurfacing In Kagiso And Krugersdorp West_Rs	13.9 & 7	% implementation of Pr4: Roads Rehabilitation and Resurfacing project milestones in line with the plan	%	100%	100%	Q1	Q1: Project plan, Milestone certification of planned activities	Q1: Project plan, Milestone certification of planned activities including calculation schedule and progress report	Manager: Catalytic Investment Programme		
								Q2	Q2: Milestone Certification including calculation schedule & Progress report	Q2: Milestone Certification including calculation schedule and progress report			
								Q3	Q3: Progress report and Milestone Certification including calculation schedule	Q3: Progress report and Milestone Certification including calculation schedule			
								Q4	Q4: Progress report and milestone certification including calculation schedule	Q4: Progress report and milestone certification including calculation schedule			
	KPI 6: SIP (555)	Executive Manager: Output	ID5-Pr5: Rietvallei Ext.5 Roads And Stormwater_Rs	All Wards	% implementation of Pr5 Rietvallei Roads and Stormwater project milestones in line with the plan	%	100%	100%	Q1	Q1: Project plan, Milestone certification of planned activities		Q1: Project plan, Milestone certification of planned activities including calculation schedule and progress report	Manager: Catalytic Investment Programme
									Q2	Q2: Milestone Certification including calculation schedule & Progress report		Q2: Milestone Certification including calculation schedule and progress report	
									Q3	Q3: Progress report and Milestone Certification including calculation schedule		Q3: Progress report and Milestone Certification including calculation schedule	
									Q4	Q4: Progress report and milestone certification including calculation schedule		Q4: Progress report and milestone certification including calculation schedule	



SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KP1 7: SIP (876)	Executive Manager: Output	Cds - Ga Mogale Sports Complex	31	%implementation of Ga Mogale Sports Complex project milestones in line with the plan	%	100%	100%	Q1 Q2 Q3 Q4	Q1: Project plan, Milestone certificate including calculation schedule and progress report Q2: Milestone Certificate including calculation schedule & Progress report Q3: Progress report and Milestone Certificate including calculation schedule Q4: Progress report and milestone certificate including calculation schedule	Manager: Catalytic Investment Programme	Manager: Catalytic Investment Programme
KP1 8: SIP (120)	Executive Manager: Output	IEM- Luipardsvei Landfill Site_Wm	All Wards	% implementation of Luipardsvei Landfill Site project milestones in line with the plan	%	100%	100%	Q1 Q2 Q3 Q4	-- -- -- --	Manager: Catalytic Investment Programme	Manager: Catalytic Investment Programme

**INFRASTRUCTURE DEVELOPMENT SERVICES**

*Local Municipality*

Mogale City



1. The first part of the text discusses the importance of maintaining accurate records of all transactions.

2. It then goes on to explain how this can be done using a double-entry system.

National Outcome

Outcome 9: Responsive, accountable, efficient local government system

NDP Chapter

NDP: Building a professional capable citizen focused public service NDP Chapter 13

Strategic Goal

To provide sustainable services to the community

DEPARTMENT: INFRASTRUCTURE DEVELOPMENT SERVICES

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

SDBIP Ref. No.	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJ ECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 1: IDS	Executive Manager: Output	Acquisition of fleet	All Wards	Number of service delivery vehicles procured	Number	3	27	Q1	6	Q1-Q4: Delivery note and invoice	Executive Manager: Infrastructure Development Services
								Q2	4		
								Q3	7		
								Q4	7		

Division: Fleet Management

KPA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Division: Water and sanitation

SDBIP Ref. No.	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJ ECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 2: IDS (883)	Executive Manager: Output	IDS- Percy stewards wwtw refurbishment	30	% implementation of WWTW refurbishment project in line with the Project plan	%	New Target	100%	Q1	100%	Q1: Project plan, progress report milestones certificate including Calculation Schedule	Executive Manager: Infrastructure Development Services
								Q2	100%	Q2: Progress report milestone certificate including Calculation Schedule	
								Q3	100%	Q3: Progress report and milestones certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule	
								Q4	100%	Q4: Progress report and milestones certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule	

SDBIP Ref. No.	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJ ECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 3: IDS (1041)	Executive Manager: Output	Refurbishment of sewer pump stations in Mogale city	37,38,29,28,27,26,25,24,22,21,20	Number of pump stations refurbished	Number	New Target	6	Q1	2	Q1: Project plan, progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services
								Q2	2	Q2: Progress report & milestone certificate including calculation schedule	
								Q3	1	Q3: Milestone certificate and/or practical completion certificate	
								Q4	1	Q4: Milestone certificate and/or practical completion certificate	

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 4: IDS (592)	Executive Manager: Output	IDS Smart Conventional Water Meters	All Wards	Number of conventional water meters installed	Number	2800	650	Q1	250	Project plan, progress report and installation list	Executive Manager: Infrastructure Development Services
								Q2	500	Progress report and installation list	
								Q3	391	SOP, installation list and MCP forms	
								Q4	--	--	
KPI 5: IDS (1042)	Executive Manager: Output	Installation of Bulk Water meters in Mogale city	All Wards	Number of bulk meters installed	Number	99	100	Q1	50	Project plan and progress report	Executive Manager: Infrastructure Development Services
								Q2	50	Progress report and installation list	
								Q3	25	SOP, installation list and MCP forms	
								Q4	25	SOP, installation list and MCP forms	
KPI 6: IDS	Executive Manager: Output	Seekoethoek/Maanha Rand Pipeline	30	% implementation of rand pipeline project milestones in line with the Project plan	%	New Target	100%	Q1	100%	Q1: Project plan, progress report & milestone calculation including calculation schedule	Executive Manager: Infrastructure Development Services
								Q2	100%	Q2: Progress report & milestone certificate including calculation schedule	
								Q3	100%	Q3: Progress report and milestone certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule	
								Q4	100%	Q4: Progress report and milestone certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule	
KPI XI: IDS	Executive Manager: Output	Refurbishment of Flip Human WWTW	% implementation of Flip Human WWTW refurbishment project milestones in line with the Project plan	%	New Target	100%	Q1	--	--	Executive Manager: Infrastructure Development Services	
							Q2	--	--		
							Q3	100%	Q3: Project Plan, Progress report and milestone certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule		
							Q4	100%	Q3: Progress report and milestone certificate in line with the latest approved Revised Programme of works (Project plan) and the Calculation Schedule		

Division: Water and sanitation

SDBIP Ref.	No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division: Energy Services												
KP1 X2: IDS	Executive Output Manager: of Lusaka 2 and 3	3 Sewer Pumpstations	1	% implementation of sewer pumpstation for Lusaka 2 and 3 in line with the milestones in the	%	New Target	100%	Q1 Q2 Q3 Q4	Executive Manager: Infrastructure Development Services	100% 100% 100% 100%	Q3:Project plan, progress report & milestone certificate Q4: Progress report & milestone certificate	Executive Manager: Infrastructure Development Services
KP1 X3: IDS	Executive Output Manager: of Rietvallei 1 Sewer Pumpstations	1	1	% implementation of Project milestones for Rietvallei 1 Sewer pumpstation refurbishment in line with the milestones in the Project plan	%	New Target	100%	Q1 Q2 Q3 Q4	Executive Manager: Infrastructure Development Services	100% 100% 100% 100%	Q3:Project plan, progress report & milestone certificate Q4: Progress report & milestone certificate	Executive Manager: Infrastructure Development Services
KP1 X4: IDS	Executive Output Manager: of Ethembalethu Sewer Pumpstations	30	30	% implementation of Project milestones for Ethembalethu Sewer pumpstation refurbishment in line with the milestones in the Project plan	%	New Target	100%	Q1 Q2 Q3 Q4	Executive Manager: Infrastructure Development Services	100% 100% 100% 100%	Q3:Project plan, progress report & milestone certificate including the calculation schedule Q4: Progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services
KP1 X5: IDS	Executive Output Manager: Noordhuwel AC Pipeline replacement	%	%	% implementation of Noordhuwel AC Pipeline replacement in line with the Project plan	%	New Target	100%	Q1 Q2 Q3 Q4	Executive Manager: Infrastructure Development Services	-- -- 100% 100%	Q3:Project plan, progress report & milestone certificate including the calculation schedule Q4: Progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services
KP1 X6: IDS	Executive Output Manager: Muldersdrif Reservoir	All Wards	% implementation of Reservoir in line with the project plan	%	New target	100%	100%	Q1 Q2 Q3 Q4	Executive Manager: Infrastructure Development Services	-- -- 100% 100%	Q3: Project plan, Milestone Certificate, Progress report Q4: Milestone Certificate & Progress report	Executive Manager: Infrastructure Development Services

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division: Energy Services											
KP17: IDS (807)	Executive Manager: Output	IDS-Singobile 132/11Kv 3X20 Mva New Substation_Eds	All Wards	% implementation of Singobile substation project milestones in line with the project plan	%	0	100%	Q1 Q2 Q3 Q4	-- -- -- --	-- -- -- --	Manager: Energy Services
KP19: SIP (827)	Executive Manager: Output	Analog To Digital Meter Replacement_Eds	All Wards	Number of analog meters replaced with digital meters	Number	900	1077	Q1 Q2 Q3 Q4	Project plan, Milestone certificate, list of replaced meters & progress report 200	Project plan, Milestone certificate, list of replaced meters & progress report 200 Q2-Q3: Revised project plan, Milestone Certificate, List of replaced meters & Progress report 577	Manager: Energy Services

# SERVICE DELIVERY AND BUDGET IMPLEMENTATION Plan (SDBIP)

## Revised 2024/25

### Operational Layer

*Local Municipality*

*Moogale City*



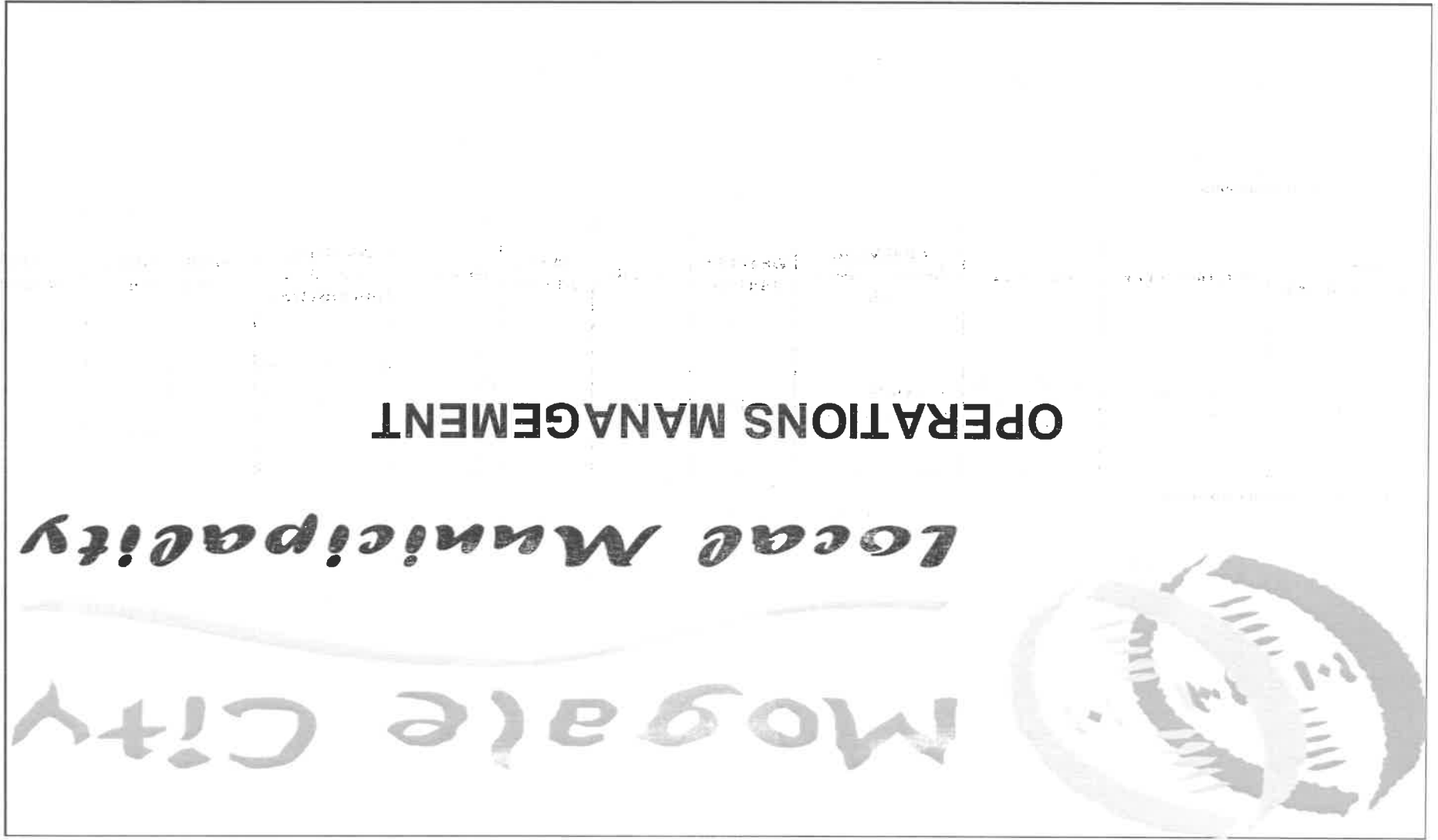


TABLE 6.2017-2018 REVENUE & EXPENSE STATEMENT

Category	2017	2018
<b>FINANCIAL MANAGEMENT SERVICES</b>		
<i>Moogale City</i>		
<i>Local Municipality</i>		
<i>Local Government</i>		
<i>Department of Finance</i>		

National Outcome	Outcome 9: Responsive, accountable, efficient local government system	NDP Chapter	Building a professional, capable, citizen-focused public service (NDP Chapter 13)	Strategic Goal	To provide efficient, effective and sustainable financial resource management services for the municipality	NKPA	Municipal Financial Viability	DEPARTMENT: FINANCIAL MANAGEMENT SERVICES													
SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	Division: Revenue Management										
KPI 1: FMS (360)	Adequacy Indicator	Completeness of consumers billed	% budgeted versus revenue billed on the main tariffs or services	%	106%	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	Q1-Q4: Analytical report approved by Manager Revenue based on Budgeted billed versus actual billed	Assistant Manager: Billing	Division: Valuations										
SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	Division: Valuations										
KPI 2: FMS (362)	Quantity Indicator	Roll-out of the 2025-2030 General valuation (GV) roll	Number of General valuation roll submitted to the CFO	Number	New KPI	1	Q1 Q2 Q3 Q4	- - 1 -	Q3 Proof of submission of the General Valuation Roll	Manager: Property Valuations											

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROJECT MILESTONE/PROGRAMME/	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division: Expenditure Management										
KPI 3: FMS (354)	Time Frame Indicator	Reduction of creditors payment period	Number of days to pay creditors	Time bound	91 Days	90 days	Q1 Q2 Q3 Q4	88 97 95 90	Q1-Q4: Creditors Age Analysis and the Creditors ratio analysis	Assistant Manager: Creditors
Division: Budget and Treasury										
KPI 4: FMS (348)	Quantity Indicator	Asset Verification and Management	Number of asset verifications conducted	Number	2	2	Q1 Q2 Q3 Q4	1 - - 1	Q1 & Q4: Asset Verification Report	Assistant Manager: Assets Management
Division: Supply Chain Management										
KPI 5: FMS (356)	Quantity Indicator	Supply Chain Management	Number of stocktake conducted	Number	2	4	Q1 Q2 Q3 Q4	1 1 1 1	Q1-Q4: Reviewed stocktake report by SCM Manager for the CFO	Assistant Manager: Logistics Management
KPI 6: FMS (356)	Quantity Indicator	Contract Management	Number of active contracts in the contract register monitored	Number	New KPI	60	Q1 Q2 Q3 Q4	25 35 45 60	Quarterly SPME Report and Contract register	Manager: Supply Chain Management



## 1. Introduction

The purpose of this study is to investigate the effects of the proposed system on the performance of the system. The study is divided into two main parts: a theoretical analysis and an experimental evaluation. The theoretical analysis is based on the principles of the system and the experimental evaluation is based on the results of the experiments.

# COPORATE SUPPORT SERVICES

*Local Municipality*

Mogale City



National Outcome	NDP Chapter	Strategic Goal	KPA	MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
		To deliver affordable, quality and sustainable services to communities		Department: Corporate Support Services											
	Building a professional, capable, citizen-focused public service (NDP Chapter 13)			SDBIP /BUDGET REF.NO	PLANNING LEVEL	MSCOA PROJECT	WARD TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
			KPI 1: CSS		Executive Manager Output	Departmental Policies	All wards	Number of reviewed policies submitted to EXCO	Number	New Target	5	Q1	-	Draft CSS Policies submitted to EXCO and/or EXCO minutes	Executive Manager: Corporate Support Services
												Q2	-		
												Q3	-		
												Q4	5		
			KPI 2: CSS		Legal Services	Litigation	All wards	Number of litigation matters attended to vs summons received	Number	New Target	8	Q1	2	Q1 - Q4: Summons received, instruction letters to attorneys and Litigation Report submitted to EXCO	Executive Manager: Corporate Support Services
												Q2	2		
												Q3	2		
												Q4	2		

SDBIP /BUDGET REF.NO	PLANNING LEVEL	MSCOA PROJECT	WARD TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division: Human Capital Management											
KPI 3: CSS	Human Capital management	Performance Management	All Wards	Number of Individual Performance Management System Standard Operating Procedure(SOP) submitted to EXCO	Number	New target	1	Q1	-	Q4: Draft IPMS SOP submitted to EXCO and/or EXCO minutes and/or proof of circulation for comments	Executive Manager: Corporate Support Services
								Q2	-		
								Q3	-		
								Q4	1		
Division: Corporate Administration											
KPI 4: CSS	Governance	Section 79 Committee Management	All Wards	Number of functionality analysis conducted on Section 79 Committees	Number	4	4	Q1	1	Q1-Q4 Signed Section 79 functionality analysis report submitted to Monitoring and/or EXCO	Executive Manager: Corporate Support Services
								Q2	1		
								Q3	1		
								Q4	1		



# ENVIRONMENTAL MANAGEMENT SERVICES

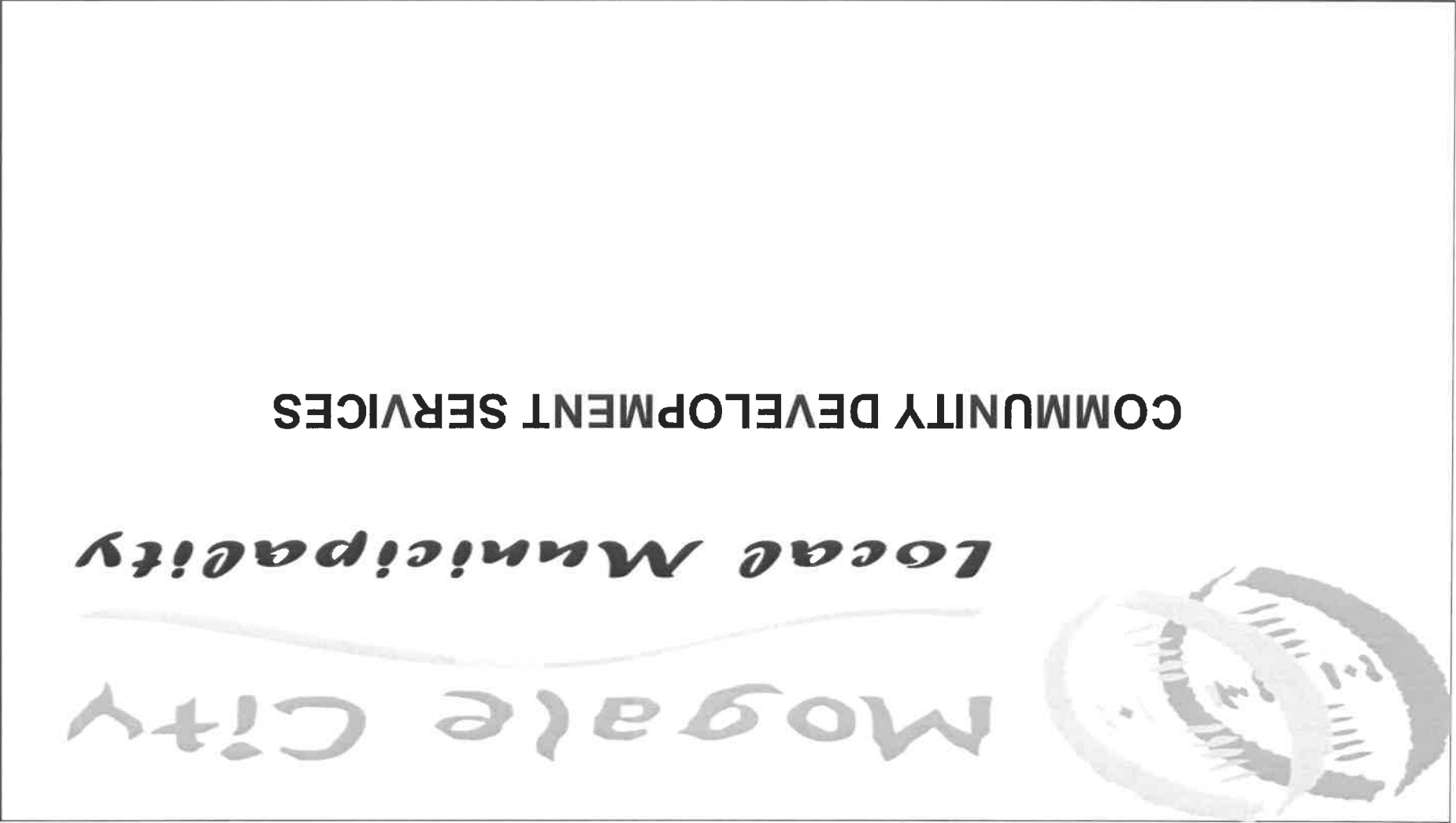
*Local Municipality*

Mogale City





Division: Integrated Waste Management											
SDBIP/BUDGET REF. NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KP1 3: IEM (380)	Manager's sub-output	Monitoring of Buy back facilities	All Wards	Number of monitoring sessions conducted for buy back facilities	Number	16	16	Q1 Q2 Q3 Q4	Q1-Q4: Inspection report and attendance register	Assistant Manager: Support and Surveillance	
KP1 4: IEM (380)	Manager's sub-output	Waste Management	All Wards	Number of inspections conducted on waste storage/areas	Number	20	20	Q1 Q2 Q3 Q4	Q1-Q4: Copies of attendance Registers, signed by the representative of the premises	Manager: Integrated Waste Management	
KP1 5: IEM (370)	Quantity Indicator	Waste Management	All Wards	Number of inspections conducted on waste minimization and sorting facilities	Number	16	16	Q1 Q2 Q3 Q4	Q1-Q4: Attendance Registers and inspection report	Assistant Manager: Waste Support & Surveillance	



**COMMUNITY DEVELOPMENT SERVICES**

*Local Municipality*

Mogale City

National Outcome												
Outcome 9: Responsive, accountable, effective and efficient local government system												
NDP Chapter												
Building a professional, capable, citizen-focused public service (NDP Chapter 13)												
Strategic Goal												
To deliver affordable, quality and sustainable services to communities												
KPA												
Basic Service Delivery and Infrastructure within Community Development Services												
DEPARTMENT: COMMUNITY DEVELOPMENT SERVICES												
SDBIP	REF.NO	Planning level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division : Social Development												
KP1: CDS (229)	Activity indicator	Indigent Programmes	All Wards	Number of indigent awareness campaigns undertaken	Number	7	6	Q1 Q2 Q3 Q4	2 1 1 2	Q1-Q4: Quarterly Report and Campaign Attendance Registers	Assistant Manager: Indigent Management	
KP2: CDS (228)	Adequacy Indicator	Indigent burial	All wards	% of indigent burial support provided as received per requests	%	100%	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	Q1-Q4: Quarterly report, indigent burial register and request letters	Assistant Manager: Social Programmes	
Division : Social Development												
KP3: CDS (227)	Quantity Indicator	HIV/AIDS grant	All wards	Number of HIV/AIDS awareness programmes implemented	Number	9	10	Q1 Q2 Q3 Q4	1 2 4 3	Q1-Q4: Quarterly reports and attendance register	Assistant Manager: HIV and AIDS	
KP4: CDS (227)	Quantity Indicator	funding	All wards	Number of households reached door to door through HIV/AIDS programme	Number	New KPI	123000	Q1 Q2 Q3 Q4	30750 30750 30750 30750	Q1-Q4: Quarterly report and statistics	Assistant Manager: HIV and AIDS	

SDBP/BUDGET REF. NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMM E/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division : Public Safety											
KP15: CDS (238)	Quantity Indicator	Security Management (Counter Land invasions)	All wards	% Land invasion complaints responded to vs received	%	100%	100%	Q4	100%	Q1-Q4: Quarterly reports and proof of request attended to & request register	Assistant Manager: Security Management
								Q3	100%		
								Q2	100%		
								Q1	100%		
Sport, Arts, Culture and Recreation											
Libraries and Information Services											
KP16: CDS (207)	Quantity Indicator	Libraries and Information Services	All wards	Number of Library outreach programmes implemented	Number	9	9	Q4	Q1-Q4: Quarterly Report, Attendance register	Assistant Manager: Libraries	
								Q3	3		
								Q2	3		
								Q1	1		
Sport and Recreation											
KP17: CDS (241)	Quantity Indicator	Sport Recreation	All wards	Number of sport and Recreation programmes implemented	Number	4	4	Q4	Q1-Q4: Quarterly Report, Attendance register	Assistant Manager: Sport and Recreation	
								Q3	1		
								Q2	1		
								Q1	1		
Heritage, Arts and Culture											
KP18: CDS (234)	Quantity Indicator	Heritage, Arts and Culture programmes	All wards	Number of Heritage, Arts and Culture programmes implemented	Number	5	4	Q4	Q1-Q4: Quarterly Report, Attendance register	Assistant Manager: Heritage, Arts and Culture	
								Q3	1		
								Q2	1		
								Q1	1		

## ECONOMIC DEVELOPMENT SERVICES

*Local Municipality*

Mogale City

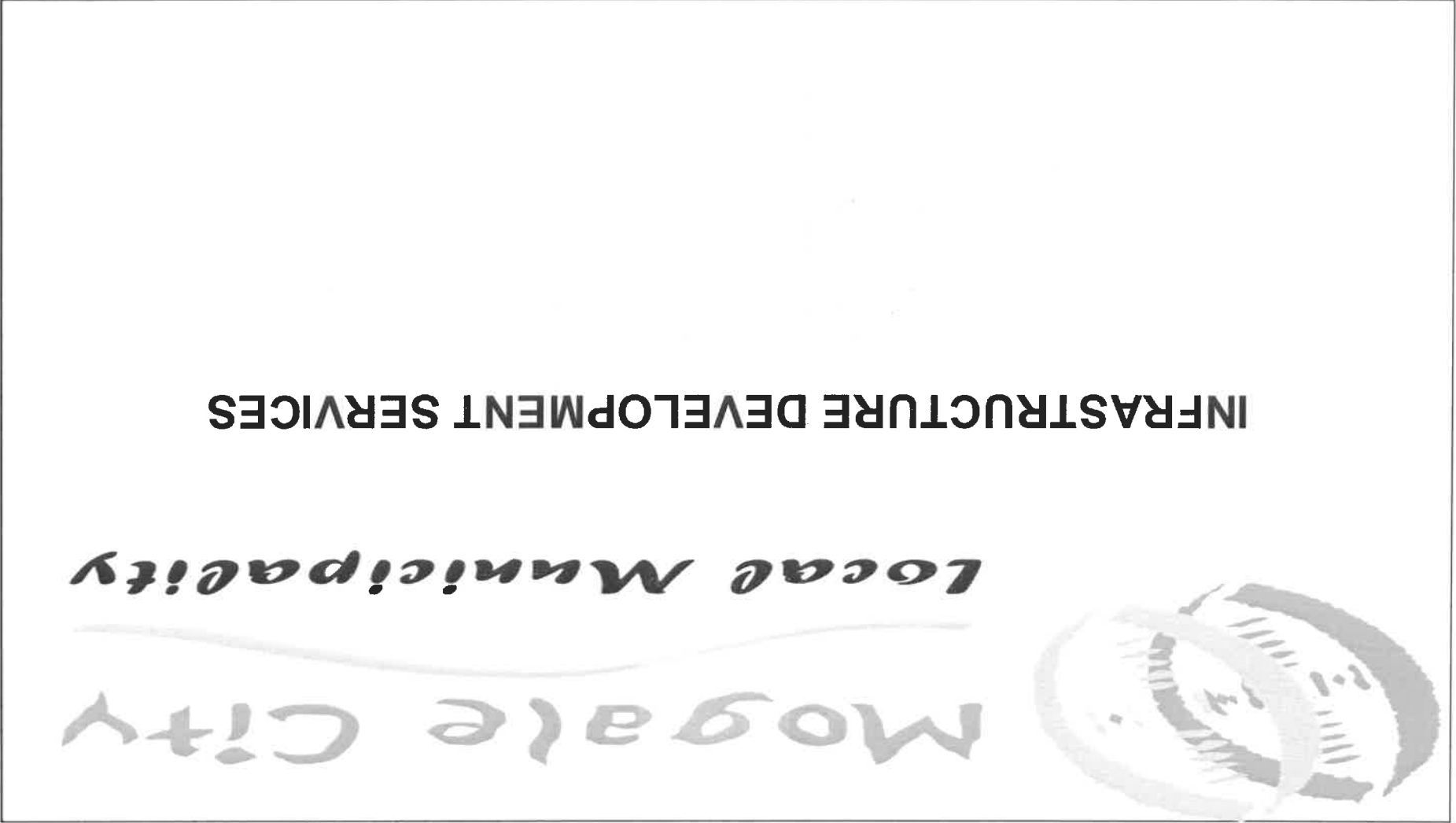


National Outcome		Outcome 9: Responsive, accountable, efficient and effective local government system										
NDP Chapter		NDP Chapter 3 Economy and employment, Chapter 4: Economic Infrastructure, Chapter 8: Transforming Human Settlements										
Strategic Goal		Sustainable Services to the community										
KPA		Local Economic Development										
SDBIP/BUDGE	T REF. NO	Planning Level	PROJECT NAME	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 1: EDS (322)	Managers sub-output	Mechanization Programmes	All Wards	% farmers support provided against request received	%	100%	100%	Q1	100%	Q1-Q4: Log Requests register, request forms and acknowledgements of the farmers & Mechanisation programme report	100%	Manager: Enterprise and Rural Development
								Q2	100%		100%	
								Q3	100%		100%	
								Q4	100%		100%	
KPI 2: EDS (324)	Executive Manager: Output	Cooperatives strategy	All Wards	Number of Draft Cooperatives strategy submitted for EXCO	Number	1	1	Q1				Manager: Enterprise and Rural Development
								Q2				
								Q3				
								Q4				
KPI 3: EDS (339)	Executive Manager: Output	Draft SME Strategy	All Wards	Number of Draft SME Strategy submitted for EXCO	Number	1	1	Q1				Manager: Enterprise and Rural Development
								Q2				
								Q3				
								Q4				
KPI 4: EDS (324)	Executive Manager: Output	Draft LED Strategy	All Wards	Number of Draft LED Strategy submitted for EXCO	Number	1	1	Q1				Manager: Enterprise and Rural Development
								Q2				
								Q3				
								Q4				

Division: Enterprise and Rural Development



SDBIP/BUDGE T REF.NO	Planning Level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
<b>Division: Development Planning</b>											
KPI 5: EDS (324)	Executive Manager: Output	Seekoethoek Precinct plan	All Wards	Number of Seekoethoek Precinct Plan submitted to EM	Number	New KPI	1	Q4	Q4: Copy of the Seekoethoek Precinct Plan and proof of submission to EM (email)	Assistant Manager: Spatial Planning	
KPI 6: EDS (324)	Executive Manager: Output	Draft Review Homebased Enterprise Policy (HEP)	All Wards	Number Draft Review Homebased Enterprise Policy (HEP) submitted to MM	Number	New KPI	1	Q1 Q2 Q3 Q4	Q4 Copy of Draft Reviewed Homebased Enterprise Policy (HEP) and proof of submission to MM	Assistant Manager: Spatial Planning	
<b>Division: Tourism Development</b>											
SDBIP/BUDGE T REF.NO	Planning Level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 7: EDS (369)	Quantity Indicator	Small, Medium & Micro Enterprises (SMEs) Tourism Awareness	All Wards	Number of Tourism awareness campaigns conducted	Number	New KPI	2	Q1 Q2 Q3 Q4	Q1&Q3: Invites, Attendance register and Report	Manager: Tourism Development	
KPI 8: EDS	Quantity Indicator	Final Township Tourism Market	All Wards	Number of Township Tourism Market held	Number	New KPI	1	Q1 Q2 Q3 Q4	Q4 - Final report on Township Markets	Assistant Manager: Information & Transformation	



Outcome	NDP										
Outcome 9: Responsive, accountable, effective and efficient local government system	Building a professional capable citizen focused public service NDP Chapter 13										
Strategic	To deliver affordable, quality and sustainable services to communities										
KPA	Basic Service Delivery and Infrastructure within Infrastructure Services										
Division: Fleet Management											
SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME /PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KP11: DS (062)	Output Indicator	Annual maintenance and regulatory compliance of specialised fleet	All wards	Number of mounted Superlift trucks inspected in compliance with OHS Act Regulation No. 85 of 1993	Number	New KPI	14	Q1 Q2 Q3 Q4	Q1,Q3&Q4: Load test certificates issued per vehicle and an EM signed list of mounted superlift trucks	8	Manager: Fleet Management
Division: Roads and Storm water											
KP12: DS	Efficiency Indicator	Gravel Road Network Maintenance	All Wards	% of gravel road maintenance service requests completed in line with requests received	%	84%	100%	Q1 Q2 Q3 Q4	100% 100% 50% 100%	Q1-Q4: List of request received, the Quarterly progress report and the calculation schedule	Assistant Manager: Construction and gravel road network
KP13: DS (069)	Efficiency Indicator	Roads and Storm water maintenance	All Wards	% of roads and stormwater maintenance service requests completed in line with requests received	%	57%	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	Q1-Q4: List of request received, the Quarterly progress report and the calculation schedule	Assistant Manager: Road Works and Maintenance

SDBI/ BUDGET	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
Division: Water and Sanitation											
KPI 4: IDS (060)	Quantity Indicator	Toilets Informal and rural communities	All wards	Number of informal settlements provided with chemical toilets	Number	73	73	Q1 Q2 Q3 Q4	73 73 73 73	Q1-Q4: List of settlements, Quarterly report and invoices	Senior Engineering Technician: Maintenance Projects
KPI 5: IDS (076)	Quantity Indicator	Vacuum Tanker Services to Municipal Sites	All wards	Number of municipal sites provided with vacuum tanker services	Number	39	39	Q1 Q2 Q3 Q4	39 39 39 39	Q1-Q4: Quarterly report with the list of sites provided with vacuum tanker services & the request register supported by job cards	Senior Engineering Technician: Maintenance Projects
KPI 6: IDS (061)	Quantity Indicator	Distribution of tankered water to Informal Settlements	All Wards	Number of settlements in the rural communities provided with tankered water	Number	116	116	Q1 Q2 Q3 Q4	116 116 116 116	Q1-Q4: Quarterly report with the list of settlements provided with tankered water. Water delivery Sheets.	Senior Engineering Technician: Maintenance Projects
Division: Water and sanitation											
SDBI/BUDG ET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 7: IDS (057)	Quality Indicator	Compliance Monitoring for MCLM WWTWS	26, 27, 28 37	Number of Water Use License Applications (WULA) audits conducted	Number	1	2	Q1 Q2 Q3 Q4	2	Q4: WULA Audit Report per plant	Assistant Manager: Sewage Waste Treatment Works
Division: Energy Services											
SDBI/BUDG ET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON
KPI 8: IDS (988)	Executive Manager: Output	IDS-Electricity Bulk connections	All Wards	% of Electricity Bulk Connection application requests processed	%	New Target	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	Q1-Q2: Excel based report with manual verification in line with the connection letters	Executive Manager: Infrastructure Development Services
KPI 9: IDS (988)	Executive Manager: Output	IDS- Electricity Small Connections	All Wards	% of Electricity small Connections application requests processed	%	New Target	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	Q1-Q2: Excel based report with manual verification in line with the connection letters	Executive Manager: Infrastructure Development Services

# STRATEGIC INVESTMENT PROGRAMME

*Local Municipality*

Mogale City



National Outcome	NDP Chapter	NDP Chapter 3 Economy and employment, Chapter 4: Economic Infrastructure, Chapter 8: Transforming Human Settlements	Strategic Goal	KPA	DEPARTMENT: STRATEGIC INVESTMENT PROGRAMME	Division: Human Settlement and Real Estate												
Local Economic Development	Sustainable Services to the community					SDBIP/BUDGET REF. NO	Planning Level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/P PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	
Outcome 9: Responsive, accountable, effective and efficient local government system	NDP Chapter	NDP Chapter 3 Economy and employment, Chapter 4: Economic Infrastructure, Chapter 8: Transforming Human Settlements	Sustainable Services to the community	KPA	DEPARTMENT: STRATEGIC INVESTMENT PROGRAMME	Division: Human Settlement and Real Estate												
						SDBIP/BUDGET REF. NO	Planning Level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/P PROJECT MILESTONE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	
						KP1 1: SIP	Quantity Indicator	Property disposal	All Wards	Number of municipal properties disposed	Number	0	550	Q1 Q2 Q3 Q4	Q3: Disposal Report	Manager: Human Settlement and Real estate		
						Division: Trade and Investment Promotions												
						KP1 2: SIP	Quantity Indicator	Municipal Investment Profile (MIP)	All Wards	Number of draft MIP framework developed	Number	New KPI	1	Q1 Q2 Q3 Q4	Q1: Draft MIP Framework	Assistant Manager: Investment Promotion		
						KP1 3: SIP	Quantity Indicator	Municipal Investment Profile (MIP)	All Wards	Number of draft MIP developed	Number	New KPI	1	Q1 Q2 Q3 Q4	Q4: Draft Municipal Investment Profile	Assistant Manager: Investment Promotion		