

2016/17 Revised Service Delivery and Budget Implementation Plan TOP LAYER



Integrated Environmental Management

Strategic Goal 2: To promote a sustainable environmental management systems within Mogale City. Gauteng Provincial Priorities: Environmental assets and natural resources that are well protected and continually enhanced; Long and healthy life for all; Decent eployment through Inclusive economic growth

Department:	Integrated En	vironmental	Manageme	nt		Annual Performance	Baseline	Annual Target	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement			Proj.	Proj.	Quarter
the Municipality provides all with quality environmental management	N/A	Job creation	All wards	No.of co-operatives contracted to execute work (at any given quarter)	This KPI measures the no. of co-operatives contracted by the department for various duties	1=Below 2 2=3-4 3=5 4=6 5=Above 7	4	5 contracts sustained	5 contracts sustained	5 contracts sustained	Q3-Q4: Co- orperative list, Signed contract with co- operative, payment invoice
To ensure that the N stakeholders with mana		initiatives	All wards	No. of EPWP jobs created	measures the no. of EPWP jobs created by the department for various duties. Jobs created are	1= Below 90 2=90-99 3=100 4= 100-150 5= Above 150	303	100 cumulative	100 cumulative	100 cumulative	Q3 - Q4: Register of participants:ign ed off by Economic Services

	,		ucture develo	pment. nenatal Managem	ent								
	arks and Cem			lenatar Manageri		Annual Performance	Baseline	Annual	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per	
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement		Target	-	Proj.	Proj.	quarter	
es)						1= less than 50% against plan							
eteri				% completion for	The KPI monitors the Kagiso	2=50-99% against plan	4000/ -4	100% of		4000/ -4	100% of		
and Cemeteries)	1231	Kagiso Cemetery Phase 2	4,5,6, 7,8 , 9,	upgrade of Kagiso Cemetery -	cemetery upgrade project. Project mainly entails resurfacing of existing roads and	3=100% against plan by June 2017	100% of milestone completed in	milestone completed in line with the	R 3 637 021,00	100% of milestone in line with the	milestone completed in line with the	Q3-Q4: Project plan and Project Progress Repo	
Management (Parks ar		Flidse 2		Phase 2	completion of heroe's acre (veterans and NDF)	4=100% against plan by May 2017	line with the plan	plan		plan	plan	Flogless Rep	
at (P						5=100% against plan by April 2017							
mer					The KPI monitors progress	1= less than 50% against plan	-						
lage					made in construction of West	2=50-99% against plan 3=100% against plan by June	-	100% of			100% of		
Mar		Maathovan		% completion for the construction	Haven cemetery as per plan.	2017	100% of	milestone		100% of	milestone	Q3-Q4: Project	
Space I	1232	Westhaven Cemetery	All wards	of West Haven	Activity entails mainly undertaking technical	4=100% against plan by May 2017	2017 milestone completed in line with the plan	completed in line with the	R 2 960 684,00	milestone in line with the	completed in line with the	plan and Project Progress Repo	
Open S				Cemetery	investigations, construction of fence, internal roads, electricity and offices/ablution block.	5=100% against plan by April 2017	line with the plan	plan		plan	plan		
Division:Pa	arks and Cem	etery				Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per	
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	measurement		Target		Proj.	Proj.	quarter	
Management (Parks and Cemeteries)	1220	Coronation Park Developme nt	20	% completion for the upgrade of Coronation Park	The KPI monitors the upgrade of Coronation Park. Project entails new main entrance, paving of existing internal roads, new parking areas and electrical network.	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5= 100% against plan by April 2017	100% of milestone completed in line with the plan	100% of milestone completed in line with the plan	R 14 169 519,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3 - Q4: Projec plan and Projec Progress Repo	
Open Space Manag Cemete	1220	Munsieville Park Developme nt	23	% completion for the construction of Munsieville Park	The KPI monitors progress made in construction of the Munsieville park against the plan	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5= 100% against plan by April 2017	Construction of parking area, hard landscape and multi purpose court completed	100% of milestone completed in line with the plan	R 1 953 674,00	100% of milestone in line with the plan	100% of milestone completed in line with the plan	Q3 - Q4: Projec plan and Projec Progress Repo	

Division:Pa	irks and Cem	etery				Annual Performance		Annual		Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Target	Annual Budget	Proj.	Proj.	Evidence per quarter
						1= less than 50% against plan						
		Kagiso		% completion for the	The KPI monitors progress	2=50-99% against plan		100% of		100% of	100% of	
es)		Regional Park Gym	4,5,6, 7,8 , 9,	installation of gym equipment	made on installation of gym equipment at Kagiso Regional	3=100% against plan by June 2017	New KPI	milestone completed in	R 1 000 000,00	milestone in line with the	milestone completed in	Q3-Q4: Project plan and Project
Cemeteries)		Equipment		at Kagiso Regional Park	Park	4=100% against plan by May 2017		line with the plan		plan	line with the plan	Progress Report
d Cer				Regional Faik		5=100% against plan by April 2017						
s and						1= less than 50% against plan						
(Parks				% completion for the	The KPI monitors progress	2=50-90% against plan		100% of		100% of	100% of	
ent (F		Azaadville Gym Park		installation of gym equipment	made on installation of gym equipment at Azaadville Park	3=100% against plan by June 2017	New KPI	milestone completed in	R 1 000 000,00	milestone in line with the	milestone completed in	Q3-Q4: Project plan and Project
Management		Equipment		at Azaadville Park		4=100% against plan by May 2017		line with the plan		plan	line with the plan	Progress Report
Mana				Park		5=100% against plan by April 2017						
Space						1= less than 50% against plan						
J Sp		Small Park		% completion	The KPI monitors progress	2=50-99% against plan		100% of		100% of	100% of	
Open		Developme nt and	All wards	for the small parks	made on the small parks development and upgrade	3=100% against plan by June 2017	New KPI	milestone completed in	R 975 000,00	milestone in line with the	milestone completed in	Q3-Q4: Project plan and Project
		Upgrades		development and upgrade	development and upgrade	4=100% against plan by May 2017		line with the plan		plan	line with the plan	Progress Report
						5=100% against plan by April 2017						
Division:Wa	aste and Air (Quality Mana	-			Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator					Proj.	Proj.	quarter
rks ()					The KPI monitors progress	1= less than 50% against plan				100% of milesto		
ice (Pa eries		Luipaards-		% completion for upgrade of	made for the upgrade of the	2=50-99% against plan 3=100% against plan by June		100% of			100% of	
Spa nent mete		vlei Landfill	All wards	Luipaardsvlei	landfill in line with the plan. Project entails construction of	2017	New Target	completed in R 8 610 207 Interest of the second sec		milestone completed in	Q3-Q4: Project plan and Project	
Open Space Management (Parks and Cemeteries)		Site (Phase 4)		Landfill Site (internal	the cell. Mainly internal routes, surface storm water	4=100% against plan by May 2017			line with the plan	Progress Report		
Mar ar				infrastructures)	drainage and lining.	5=100% against plan by April 2017						



Economic Services

Strategic goal	: To provide susta	ainable servic	es to the co	mmunity							
•	conomic Services					Annual Performance	Baseline	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type o per Qu
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator	Measurements		Target	Proj.	Proj.	
titiatives			All wards	No. of co- operatives contracted to execute work	This KPI measures the no. of co- operatives contracted by the department for various duties	1= 1 and below 2= 2-3 3= 4 4= 5 5= 6	2	4	2	2	Q3-Q4 Appoin
Job Creation intitiatives	1326	Job creation	All wards	No. of jobs created through the EPWP programme in Mogale City	This KPI measures the no. of EPWP jobs created by all service delivery departments for various projects	1= Less than 1199 2= 1000-1199 3= 1200 4= 1201-1299 5= 1300 and more	945 jobs reported for all the sectors in municipality (Economic services projects reported under infrastructure sector)	1000	120	360	Q3-Q4 EPWP project numbe employ project

e of Evidence Quarter
04: vintment Letter
24: Quarterly /P (List of acts and per people oyed per act)

vision: Hum		t and Rural Dev	velopment	ommunity		Annual			Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Performance Measurement	Baseline	Annual Budget	Target	Proj.	Proj.	Evidence per Quarter
						1= less than 50% against plan						
					The indicator monitors	2=50% against plan			4004 4		50/ /	
			23, 28	% completion for the development of Dr Montlana Housing Development (253	progress made towards achieving the target set for the development of Dr Montlana Housing	3=100% against plan by June 2017	Detailed planning studies completed		10% of milestone completed in line with the	5% of milestone in line with the plan	5% of milestone completed in line with the	Q3-Q4: Project plan and Project Progress Repo
				units) in Muldersdrift	Project as per plan	4=100% against plan by May 2017	completed		plan	pian	plan	
>						5=100% against plan by Apr 2017		R 20 000 000				
gale Cit						1= less than 50% against plan						
ure Strategic, High Impact Service Delivery to all in Mogale City				% completion for the development of Dr Sefularo Housing development (190 units) in Hekpoort	The indicator monitors progress made towards	2=50% against plan	Detailed planning studies completed		10% of	5% of	5% of	
	1309	Human Settlement	32 		achieving the target set for the development of Dr Sefularo Housing	3=100% against plan by June 2017			complated in	milestone in line with the plan	milestone completed in line with the plan	Q3-Q4: Project plan and Projec Progress Repo
ie Deli					Project as per plan	4=100% against plan by May 2017			plan		plan	
Servic						5=100% against plan by Apr 2017						
Impact (Development				1= less than 50% against plan						
High				% completion for the development (223	The indicator monitors	2=50% against plan	Bulk services		100% of		100% of	
rategic,			5	units) in Kagiso Ext 13(Dependent on funding agreement	progress made towards achieving the target set for the development of	3=100% against plan by June 2017	installed and 223 top structures	R 39 995 618	milestone completed in line with the	100% of milestone in line with the		Q3-Q4: Project plan and Project Progress Repo
nsure St				between MCLM and Housing Development Agency)	(223 units) in Kagiso Ext 13 as per plan	4=100% against plan by May 2017	under construction		plan	plan	plan	
To Ensu						5=100% against plan by Apr 2017						
						1= less than 50% against plan						
					The indicator monitors progress made towards	2=50% against plan			100% of	100% of	100% of	
			All	% of site and services allocated as per plan	achieving the target set for the establishment of	3=100% against plan	New KPI	R 6 000 000	milestone completed in line with the	milestone completed in line with the		Q3-Q4: Project plan and Projec Progress Repo
				allocated as per plan for	site and services (serviced stands)	4=100% against plan by May 2017			plan	plan	plan	
						5=100% against plan by Apr 2017						

Division: Strat	egic High Im	pact Projects				Annual Performance	Baseline	Annual Budget	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Dusenne	Annual Buuger	Target	Proj.	Proj.	Quarter
						1= less than 50% against plan						
City						2=50% against plan			32% of	10% of	22% of	
n Mogale		Munsieville Industrial Park	24, 25,26 & 27	32 % completion of the Munsieville Industrial Park	in development of the industrial park	3=100% against plan by June 2017	New Project	R 5 000 000	milestone completed in line with the plan	milestone completed in line with the plan	milestone completed in line with the plan	Q3-Q4: Project plan and Project Progress Report
y to all i	Delivery to all in					4=100% against plan by May 2017			pian	Plan	plan	
Deliver						5=100% against plan by Apr 2017						
t Service I	t Service Deli					1= less than 50% against plan						
h Impact						2=50% against plan						
Strategic, Hig	To Ensure Strategic, High Impact Service Delivery to all in Mogale City 70.051	1302 Munsieville walk ways		27 % completion of the	prograde of the	3=100% against plan by June 2017	, 59% completed	R 25 000 000	100% of milestone completed in line with the	100% of milestone in line with the plan	100% of milestone in line with the plan	Q3-Q4: Project plan and Project Progress Report
To Ensure			air ways N			4=100% against plan by May 2017			plan		·	
						5=100% against plan by Apr 2017						



Infrastructure Services

Strategic Goal: To provide sustainable services to the community

Departme	nt: Infrastr	ucture Services				Annual Performance	Baseline	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per
Strategic	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Daseille	Target	Proj.	Proj.	Quarter
F			All wards	No.of co-operatives contracted to execute work through Infrastructure development	The KPI monitors the employment of co- oporatives by Infrustracture department	1= 0-4 2=5-7 3=8 4=9-12 5=13 and above	4	8 contracts sustained	8 contracts sustained	8 contracts sustained	Q3-Q4: Co- orperative list, Signed contract with co- operative, payment invoice
Job Creation	N/A	Job creation initiatives	All wards	No. of EPWP jobs	The KPI measures the no. of EPWP jobs created by the department for various duties.Jobs created are to be submitted to Economic Services for consolidation	1= Less than 280 2=280-299 3=300 4=301-350 5=351 and more	303	300	75	75	Q3-Q4:EPWP List and reports

Division: I	Road and S	ourface Drainage				Annual Performance		Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Target	Proj.	Proj.	Evidence per Quarter
						1 = Less than 100km of gravel roads maintained 2 = 101-149 km of gravel road					Q3-Q4: Programme,
Mogale City	Drainage to all in Mogale		34 ad	km of road maintained , as per the maintenance plan	The KPI monitors the kilometers of road maintained as per the maintenance plan	maintained 3 = 150 km of gravel road maintained by June 2017	207km (Cumulative)	150 km of gravel road maintained	100km (cumulative)	150km (cumulative)	Project Progress Milestone Certificate and
		Gravel road				4 = 150 km of gravel road maintained by May 2017					project manager's report
						5 = 150 km of gravel road maintained by April 2017					
and	1/60	mainatinance				1 = Less than 5km of gravel roads					
ate Roads	D 1460	2, 28, 29, k 30,31, 32,33, g	namaundilee			2 = 5-10.4 km of gravel road maintained					Q3-Q4:
sure Adequ			km of gravel road 33, gravelled as per	The KPI monitors the	3 = 10,5 km of gravel road maintained by June 2017	el 11.879km (Cumulative)	10,5 km of gravel road gravelled	9 km (cumulative)	10.5 km (cumulative)	Programme, Project Progress Milestone Certificate and	
To En			<u></u>	maintenance plan	maintenance plan	4 = 10.5 km of gravel road maintained by May 2017		graveneu			project manager's report
						5 = 10.5km of gravel road maintained by April 2017	1				

Division: \	Vater and S	Sanitation				Annual Performance		Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Target	Proj.	Proj.	Evidence per Quarter
ale		Potable water				1= less than 90					
Mogale		provision to			The KPI monitors the number of informal	2= 90-108					Q3-Q4:
all in		informal settlements, rural		settlements provided with	settlements provided	3= 109	109%	109	109	109	Signed Quarterly
00 CC		communities and areas needing water		with potable water	with potable water (signed off by community leader)	4= 109					reports
Provisions		water				5=109					
ter Pro City			2, 19, 28,29, 30, 31, 32,			1= less than 40					
le Wa			33, 34		The KPI Monitors the number of households	2= 40-96					
ainat		Chemical Toilets provision to		No. of informal	in informal settlements	3= 97					Q3-Q4: Signed
ure Susta	d ustain	informal and rural communities	I	settlements provided pr with sanitatiol toilets (s	provided with sanitation toilets (signed off by a	4= 97 with 80% sign off by community leader	75	74	74	74	Quarterly reports
To Ens					community leader)	5=97 with 80% sign off by community leader					

KPA 2 - Service Delivery and Infrastructure Development

Strategic Goal: To Provide Sustainable Services to the Community

Division: F	loads and S	Surface Draina	ige							Qrt end Mar 2017	Qrt end Jun 2017	
Strategic Objective	IDP/ Budget No.	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Proj.	Proj.	Type of Evidence per Quarter
						1= less than 50% against plan						
		Pr6: Kagiso			The project plan (multi-year)	2=50-59% against plan			100% project		100% project	Q3-Q4: project
		Ext 3 Roads and	3 and 34	% project completion as per project plan	break down per	3=100% against plan by June 2017	6% of 7% milestone completed	R 14,972,422	implemented against the project plan	progress against the	implemented against the project plan	plan and project progress
		Stormwater		per project plan	milestone in percentage	4=100% against plan by May 2017			completed	project plan	completed	Report
					The project plan detailing the work- break down per	5=100% against plan by Apr 2017						
sba		Pr15. Western Rural Areas Roads and	estern Iral Areas 30			1= less than 50% against plan	the revised construction program was approved and the target for the end of the financial year was 70% vs 69% actual completion. Therefore the contractor did meet the new revised target	ed e ear ual R 13,821,288				
an Roa						2=50-99% against plan			100% project	100% project		Q3-Q4: project
Construction of urban Roads	1460			% project completion as per project plan		3=100% against plan by Mar 2017				implemented against the project plan	N/A	plan and the project progress
tructio		Stormwater		F = . F J = F	percentage	4=100% against plan by Feb 2017			completed	completed		Report
Cons		Stormwater				5=100% against plan by Jan 2017	set					
						1= less than 50% against plan						
					The project plan	2=50-99% against plan			100% project			01.02: project
		Robert Broom widening	18	% completion of km of road	broak down por	3=100% against plan by Dec 2016	100% (earthworks)	R 4 300 000	implemented against the project plan	N/A	N/A	Q1-Q2: project plan and the project progress
		maching		construction mi	milestone in percentage 4= by 5=	4=100% against plan by Nov 2016			completed			Report
						5=100% against plan by Oct 2016						

Division: R	oads and S	urface Draina	ge							Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator	Annual Performance Measuremenrt	Baseline	Annual Budget	Annual Target	Proj.	Proj.	Evidence per Quarter
Roads		Speed calming measures	All wards	% speedhump installed vs request recieved and budget available	How many speed humps were installed from requests	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 500, 000	100% installation as per request received and budget avaialble	100% installation as per request received and budget avaialble		Q3-Q4: letter of request and progress Report
of urban	1460	Roads resurfacing	5ing 3, 6, 20	Km of road resurfaced	This KPI establish km of roads resurfaced	1=14km and less 2=15-29km 3=30km by 30 Jun 4=30km by May 2017 5= 30 km by April 2017	100% (35km of paved roads rehabilitated)	R 12, 200, 000	30km	5km	5km	Q3-Q4: project plan and the project progress Report
Construction		Pretoria street\CBD and other taxi upgrading	20	paving side walks and stormwater upgrade	This is part of the taxi rank upgrade. The KPI monitors the progress of the road and stromwater stage	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by Jun 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 500 000	100% completion of Resurfacing and stormwater upgrade	100% completion of paving sidewalks and stormwater upgrade	100% completion of paving sidewalks and stormwater upgrade	Q3-Q4: project plan and the project progress Report

Division: V	Vater and S	anitaton				Annual Performance			Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator	Measuremenrt	Baseline	Annual Budget	Target	Proj.	Proj.	Evidence per Quarter
						1=Project not initiated						
						2=Pipe Incomplete						
		Water Pipeline Replacemen	5	Replacement of 1.5km old	The KPI monitors the stages to replacing the	3=1,5 km of reticulation pipe by June 2017	New Target	R 2,000,000	1.5 km of reticulation	1km cumulative	1.5 km of reticulation	Q3-Q4: Technical Report and
×		t		reticulation	pipeline	4=1,5 km of reticulation pipe by May 2017			Telleulation	cumulative	reliculation	Milestone
in Mogale City						5=1,5 km of reticulation pipe by April 2017						
폐		Rural sanitation	All Rural Wards	No.of enviro- loos provided in rural areas	KPIs refers to the development of the rural toilets	1=less than 650 2=650-749 3=750 4=751-755 5=760 and above	550	R 600 000	750	100	150	Q3-Q4: Completed works order
Sustainable Water Provisions to	1450	Rural water	All Rural Wards	% project implementation agianst the project plan completed	the rural water pipe taps access	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017	100%	R 20 000 000	100% project implementati on agianst the project plan completed	75% progress against the project plan	100% project implementati on agianst the project plan completed	Q3-Q4: project plan and the project progress Report
Ensure Sust						5=100% against plan by April 2017						
Ens						1=280 and below 2=281-319						
To		Bulk Water	All wards	No. of replacement of	KPI refers to the bulk water meter	3=320	New Target	R 1,150,000	320	80		Q3-Q4: Milestone
		Meters	All walus	Bulk water meters installed	to reduce water loss	4=321-350	New Target	K 1,130,000	520	00	00	Certificates
						5=Above 350						
		Prepaid water meters Phase 3	All wards	No. of replacement water meters installed	KPI refers to the bulk water meter to reduce water loss	1=1499 and below 2=1500-1999 3=2000 4=2000-2200 5=Above 2200	New Target	R 10 000 000	2 000	500	500	Q3-Q4: Milestone Certificates

Division : \	Water and S	Sanitation				Annual Performance	Baseline	Annual Dudact	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator	Measurement	Dasenne	Annual Budget	Target	Proj.	Proj.	Quarter
ater Provisions to all in City		Expansion of Delporton Water and Sanitation Laboratory	21	% completion of the laboratory expansion	construction of the Lab	1 = less than 50% against the plan 2=50-99% against plan 3=100% against plan by June 2016 4=100% against plan by May 2016 5=100% against plan by April 2016	New Target	R 1,400,000	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	Q3-Q4 Project Plan and Project Project progress Report
To Ensure Sustainable Water Mogale City	1477	Magaliesbur g Water Care Works	31	% of milestone complete in line with the plan	This KPI monitors the stages of development at the Magalieburg WCW	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 19,493,560	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	100% of milestone complete in line with the plan	Q3-Q4: Project Plan and Project Project progress Report

Division: E		istribution				Annual Performance			Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget No.	Project Name	Project Location (ward)	Key Performance indicator	Technical Description of Indicator	Measurement	Baseline	Annual Budget	Target	Proj.	Proj.	Evidence per Quarter
	1440	Registered Indigents prepaid meter	All wards	% of indigents household provided with prepaid meter as funding available and indigent register	Registered Indigent households	1= less than 50% against budget 2=50-99% against budget 3=100% against budget by June 2017 4=100% against budget by May 2017 5=100% against plan by April 2017	New Target	N/A	100% progress against the project plan	_	100% of household installed as per budget available and register	Q4: works order completed
ll in Mogale City	1440	Smart metering	25-27	% completion of back office for Smart meters	Completion of the back office for smart meters	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R4,5 million	100% progress against the project plan	_	100% progress against the project plan	Q4: project plan and the project progress Report
Efficient Electricity Distribution to all in Mogale	1440	Factoria capacity Upgrading of transmission line between Factoria and Libertas	3 and 34	% completion of project	This KPI monitors the upgrading of the transmission line from Factoria to Libertas	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 20 336 071	100% progress against the project plan	-	100% progress against the project plan	Q1-Q4: project plan and the project progress Report
To Ensure Effici	1442	New Streetlights K13	6 and 34	% completion of project	This KPI monitors the installtion of new street lights along the K13	1= less than 50% against plan 2=50-99% against plan 3=100% against plan by June 2017 4=100% against plan by May 2017 5=100% against plan by April 2017	New Target	R 1 743 559	100% progress against the project plan	100% progress against the project plan	100% progress against the project plan	Q3-Q4: project plan and the project progress Report
	1442	Ga- Mogale New township Streetligts	30	% project planning and design completed	This KPI monitors the installtion of new street lights in Ga Mogale	1= less than 50% against plan 2=50-99% against plan 3=100% against plan	New Target	R 500 000	100 % project planning and design completed	100% progress against the project plan	100% progress against the project plan	Q3-Q4: project plan and the project progress Report

Strategic	ivil Structu IDP/ Budget	re & Services Project	Project Location	Key Performance	Technical Description of	Annual Performance Measurement	Baseline	Annual Budget	Annual Target	Qrt end Mar 2017 Proj.	Qrt end Jun 2017 Proj.	Type of Evidence per Quarter
Building Maintenance	No.	Name Installation of Floodlights Johanna Botha Complex	(ward) 30	% completion for instillation of flood lights at Johanna Botha Complex	measures the external network cabling - with elec dept in house (energy services) at the	1=No installitation 2= Installation incomplete 3=Network installed by March 2017 4=Network installed by Feb 2017 5=Network installed by Jan 2017	New Target	R 1 000 000	External Network completely installed	External Network completely installed	N/A	Q3 - Practical completion report



Social Services

Strategic g	joal/ objectiv	e: to ensure sus	stainable serv	vice delivery to the c	ommunity		1			1	I
Departmen	nt: Social Ser	vices				Annual Performance	Baseline	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator	Measurement	вазение	Target	Proj.	Proj.	per Quarter
						1= 9 and less					
				No. of co-operatives	The KPI monitors support						
			All wards	supported to	provided to co-oporatives by Social Services	3= 17	17	17 sustained	_	17 sustained	Q4: List of co- operatives
l. h				execute work	department	4= 18	-				operatives
Job creation	N/A	Jobs created				5= 19 and above					
initiatives					Job created through	1= 0-200					
				No. of people employed in EPWP	EPWP, grand and own	2= 210-219			195	195	Q3-Q4: Register of
			All wards	jobs programme of	funding remain constant	3= 220	240	220	sustained	sustained	participants
				Social Services	for the year as per	4= 230	-		ouolainou	Cuchanica	participartic
					allocation.	5= 240 and more					
Divison : S	ocial upliftm	ent				Annual Performance	Baseline	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator	Measurement	Daseine	Target		Proj.	per Quarter
					KPI refers to assistance	1=less than 10000					
					on basic service	2=10000-13499					
				No. indigent households in the	provided by the	3=13500	13 000	13500		13500	Q4: Indigent
				register	municipality to	(Cumulative)	13 000	(cumulative)	-	13500	registers
		Poverty		- 3	households with no to low income.	4=13501-14000					
		Alleviation	All wards		low income.	5=14001 and more					
						1=7 and below					
				No. of poverty	KPIs refers to poverty alleviate project assist	2=8					Q3-Q4:
				alleviation projects	households with no	3=9	9	9	2	1	Quarterly report
Social	1270			implemented	income	4=10	-				
Upliftment services	1270					5=11 and more					
00111000				No. of	KPI intends to provide	1=4	-				
		Thusong		developmental	assistance to	2=5	_		-		Q3-Q4: attendance
		Service Centres	All Wards		communities with some	3=6	6	6	2	1	register,photos and
		Centres		Thusong Centres	development skills	4=7	-				quarterly report
				No. of community		5=8 and above 1= 2 and less					
				based awareness		1= 2 and less 2=3	-				Q3-Q4:
		Management of	All Wards	campaigns	KPI intends to reduce	2=3 3=6	6	6	2	2	Attendance
		HIV and Aids		facilitated on issues	the impact of HIV/AIDs	3=0 4=7	0	0	2	2	register, photos and
	1			of HIV/Aids		5=8 and above	4				quarterly report

Division: P	ublic Safety					Annual		Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location (Ward)	Key Performance Indicator	Technical Description of Indicator	Performance Measurement	Baseline	Target	Proj.	Proj.	per Quarter
						1= less than 149					00.04
				No. of road safety	The number of safety	2= 150- 159					Q3-Q4: Attendance
			All wards	campaigns	campaigns for	3= 160	160	160	30	50	registers and
				conducted	schools/youth	4= 161-170					Summary Reports
						5. 171 and above					
						1=Less than 1689					Q3-Q4:
			All Wards	No. of roadblocks	The number of	2=1690-1699	1694	1700	470	470	Occurence book
			All Wards	conducted for traffic law enforcement.	roadblocks to ensure traffic laws are practiced	3=1700 4=1701-1750	1694	1700	470	470	entries and
				aw emorechient.	traine laws are placticed	4=1701-1750 5=1751 and above					roadblock report
			-			1= Below 4989					
						2= 4990-4999					
				No. of inspections	The number of	3= 5000			1050	1050	Q3-Q4: Monthly
			All Wards	conducted on the by- law enforcement	inspections to ensure traffic laws are practiced	4= 5001-5010	4970	5000	1250	1250	spreadsheet
	1802	Traffic Law		law eniorcement	traffic laws are practiced						
	1002	Enforcement				5= 5011 and above					
Traffic/						1.Less than 270 000					
Security services				No. of traffic hand	Measures the number of	2.280000-290000					Q3- Q4: Reports from Traffic
			All Wards	written citations	hand written traffic citations	3=6000	new target	6 000	3 000	3 000	Contravention
					onationo	4. 6001- 6 599					Spreadsheet
						5. 6600 and above					
						1= Less than 369					
					The emount (in Km) of	2= 370-384					Q3- Q4: Supervisor's report
			All Wards	Km of road painted	The amount (in Km) of roads painted	3= 385	380	385	95	95	on daily entrants on
						4= 386-390					road marking
						5= 391 and above					Ű
						1=within 96 hours					
						2=within 72 hours					
	1805	Security	All wards	Time taken(hours) Reaction to land	The response time to	3= within 48 hours	Within 48	Within 48	Within 48	Within 48	Q3-Q4 : Intervention
	1000	Management	,	invasions through use of guards	react to land invasions	4= within 36hours	hours	hours	hours	hours	Reports
						5= within 24 hours					

Division: S	oports, Arts, (Culture and Rec	reation			Annual Performance	Baseline	Annual	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence
Strategic Objective	IDP/ Budget Ref	Project Name	(Ward)	Key Performance Indicator	Technical Description of Indicator	Measurement	Dasenne	Target	Proj.	Proj.	per Quarter
		Delivery of		No. of Library		1 = Less than 7					
		Delivery of library and		No. of Library Outreach	To ensure that library	2= 7					
		information	All wards	Programmes	programmes are	3= 8	8	8	2	2	Q3-Q4: Attendance
		services		implemented	implemented annually	4= 9	-				Register, Photos
						5= 10 and more				and Report	
				No. of sport and	To ensure that sports and	1= Less than 7	-				
		Sports and		recreation	recreation programmes						Q3-Q4: Attendance
		Recreation	All wards	programmes	are implemented	3= 8	8	8	2	Q3-Q4: Attendar 2 Register, Photos and Report	
Sports,Arts				implemented	annually	4= 9	4				
, Culture &	1208					5= 10					
Recreation				No. of heritage arts		1= 3 and below	-				
			A II	and culture	To ensure that heritage	2= 4-5		0		0	
		Heritage, Arts,	All wards	programmes	programmes are implemented annually	3= 6 4= 7	4	6	1	2	Q3-Q4: Attendance
		and Culture		implemented			-				Register, Photos
		Development				5= 8 and more 1= 0					and Report
		Promotion and				2= 1	-				
		Management	All wards	No. of exhibitions	To ensure that exibitions	3= 2	2	2		1	
				staged	are staged annually	3= 2 4= 3		2	-	1	Q4: Attendance
						4= 3 5= 4	-				Register, Photos and Report

		and infrastructure										
	ocial Upliftme	vide sustainable s nt	ervices to the	community						Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
e						1= No project						
e servic munity					This KPI	2=Incompleted project						
sustainable service to the community		Kagiso ECDC Upgrade and	6-16, 19	% project completion as per the project	ECDC upgrade	3=100% project completed by June 2017	Appointment of a	100% per project plan	R 7,269,227	100% per project plan	N/A	Q3: Project plan and project
o ensure sus delivery to t		Extension		plan		4=100% completed by May 2017	contractor	project plan		pian		progress report
To ens deliv						5=100% completed by April 2017						
Division: S	ocial Upliftme	nt								Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Annual Performance Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
ee						1= No project	-					
servi						2=Incompleted project						
sustainable service to the community	1259	Burgershoop MPCC rehabilitation and	20	% project completion as per the project		3=100% project completed by 31 March 2017	New Project	100% project implementation as per project	R 2 113 437	100% of the snag list completed	N/A	Q3: Project plan and final project
o ensure sus delivery to th		Upgrading*		plan	the bulding	4=100% completed by 17 March 2017		plan				report
To en deli						5=100% completed by 3 March 2017						

Division : \$	Sports and Red	creation				Annual Performance	_			Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
						1= No project						
						2=Incompleted project						
	1208	Muldersdrift Sports Complex	23	% project completion as per the project	MPCC upgrade and development	3=100% project completed by March 2017	relocation of the grand stands	100% project implementation as per project	R4,618,775	100% project implementation as per project plan	N/A	Q3: Project plan and Project Progress
				plan		4=100% completed by Feb 2017	310103	plan		per project plan		Report
						5=100% completed by Jan 2017						
Division : S	Sports and Red	creation				Annual Performance				Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
				maloutor	maloutor	1= No project						
						2=Incompleted project						
	1234	Kagiso Swimming	6-16, 19	% project implementation	Swimming pool upgrade and	3=100% project completed by March 2017	minor rehabilitation	100% project implementation	R3,107,562	100% project implementation as	n as N/A	Q3: Project plan and Project
		Pool		as per project plan	development	4=100% completed Feb 2017	of existing facilities	as per project plan	,	per project plan		Progress Report
es						5=100% completed Jan 2017						
acilit						1= No project						
ient f						2=Incompleted project						
Sport and Recreation Development facilities		Rehabilitation of Krugersdorp West		% project implementation	Swimming pool upgrade and	3=100% project completed by March 2017	minor rehabilitation	100% project implementation	R1,252,577	N/A	N/A	Q3: Project plan and Project
ation De		Swimming pool*		as per project plan	development	4=100% completed Feb 2017	of existing facilities	as per project plan				Progress Report
I Recre						5=100% completed Jan 2017						
tanc						1= No project						
Spor						2=Incompleted project						
Sp	1237	Azaadville	3	% project implementation	Swimming pool upgrade and	3=100% project completed by June 2017	minor rehabilitation	100% project implementation	R3,165,444	N/A	N/A	Q1-Q2: Project plan and Project
		Swimming Pool*		as per project plan	development	4=100% completed May 2017	of existing facilities	as per project plan				Progress Report
						5=100% completed April 2017						

Division: L	ibrary Services	5				Annual Performance				Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Annual Target	Annual Budget	Proj.		Evidence per Quarter
the community	1202	Purchase of Books	All wards	% Provincial Budget spent versus allocated on library resources (Books, Tapes and CDs and Manuals)	This KPI measures the % of the provincial budget spent on library resources	1=Less than 80% 2= 80%-99% 3=100% 4=100% by end May 2017 5=100% by mid May 2017	100%	100%	R 4,000,000	25%	25%	Q3-Q4: Invoices
To ensure sustainable library services to the	1202	Modular Library Munsieville	24	Stages for the installation of the library	This KPI measures the stages for installation of modular library	1=No project 2=Incompleted project 3=Final Stage: Supply, delivery and Installation of modular library 4=Supply, delivery and library completed one month before 5=Supply, delivery and Installation of modular library completed two months before	New Project	Supply, delivery and Installation of modular library	R1,500,000	N/A	Final Stage: Supply, delivery and Installation of a dual library	Q4: Invoices and delivery note

Division: L	ibrary Service	S				Annual Performance				Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
						1=No project						
						2=Incompleted project						
		Modular Library			This KPI	3=Final Stage: Supply, delivery and Installation of modular library in June		Supply,			Final Stage:	
nity	1202	Smoke-down informal settlement	30	% budget spent on installation of the library	measures the stages for installation of a dual library	4=Supply, delivery and Installation of modular library completed one month before	New Project	delivery and Installation of modular library	R 1,500,000	N/A	Supply, delivery and Installation of a dual library	Q4: Invoices and delivery note
services to the community						5=Supply, delivery and Installation of modular library completed two months before						
ervice						1= No project						
brary s					This KPI measures the %	2=Incompleted project						02.04
ensure sustainable library	1202	Krugersdorp Library public toilets	6-16, 19, 30	Project implementation as per project	completion for the fencing and installation of	3=100% project completed by June 2017	New project	100% project implementation as per project	R 466, 000	100% project implementation as per project plan	100% project implementation as per project plan	Q3-Q4: Project plan and Project Progress
ure sust				plan	sewage pipes at the krugersdorp Library	4=100% completed by May 2017		plan				Report
To ensu						5=100% completed by April 2017						
						1= No project						
						2=Incompleted project						
	1202	Krugersdorp Library Guard House and	6-16, 19, 30	Project implementation as per project	This KPI measures the % completed of the guard house at the	3=100% project completed by June 2017	New project	100% project implementation as per project	R 735, 028	100% project implementation as	100% project implementation as	Q3-Q4: Project plan and Project
		Garage		plan	krugersdorp Library	4=100% completed by May 2017		plan		per project plan	per project plan	Progress Report
						5=100% completed by April 2017						

Division: L	ibrary Services	S				Annual Performance	Deseller	A	Annual Dudant	Qrt end Mar 2017	Qrt end Jun 2017	Type of
Strategic Objective	IDP/ Budget Ref	Project Name	Project Location	Key Performance Indicator	Technical Description of Indicator	Measurement	Baseline	Annual Target	Annual Budget	Proj.	Proj.	Evidence per Quarter
						1= No project						
community						2=Incompleted project		1000/				
the com				Erection of Palisade Fence	the % implementation of the erection of	3=100% project completed by June 2017		100% completion:Erec tion of Palisade		Erection of Palisade Fence	Erection of Palisade Fence	Q4: Invoices and completion certificate
t					Palisade fence Project	4=100% completed by April 2017		Fence				Certificate
services		Fencing and				5=100% completed before April 2017				Palisade Fence Palisade Fence		
ibrary	1260	Installation of sewage pipes	20			1= No project	New project		R 466 000			
nable I					The KPI measures	2=Incompleted project						
ure sustainable library				Installation of Sewage pipes	the % implementation of the installation of sewage pipes	3=100% project completed by June 2017		100% completion:Inst allation of sewage pipes		Installation of sewage pipes	Installation of sewage pipes	Q4: Invoices and completion certificate
To ensure					project	4=100% completed by April 2017	-	conago pipoo				
						5=100% completed before April 2017	1					

* Project completed in the previous quarter (s)

Department: Fina	ancial Service	S			Qrt end Sep 2016	Qrt end Dec 2016	Qrt end Mar 2017	Qrt end Jun 2017	Type of Evidence per	
Project Name	Project Location (Ward)	Key Performance Indicator	Baseline	Annual Target	Proj.	Proj.	Proj.	Proj.	Quarter Q4: Back to basic report	
General		No. of household with access to basic services of water, electricity and sanitation	50 000	52 500	_	_	_	52500		
	All wards	No.of of household with access free basic services	12000	12 400	_	_	_	12400	Q4:Indigent register	
	All wards	All wards % of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan		100%	_	_	_	100%	Q4: In-year monitoring repo Annual Financial Statement	
	All wards	No. of jobs created through municipality's local economic development initiatives including capital projects;	668	668	_	_	_	668	Q4: EPWP Report	
		No. of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;	33	38	_	_	_	38	Q4: Register of applications and Transaction list	
	All wards	Financial viability as expressed by the following ratios Where- 'A' represents debt coverage (ii) Where- 'A' represents outstanding service debtors to revenue	3.49 times by the end of the year		_	_	_	3.49 times by the end of the year		
	All wards	% of a municipality's budget actually spent on implementing its workplace skills plan;	100% of the allocated budget	100% of the allocated budget	_	_	-	100% of the allocated budget	Q4: Year-end financial statements	



Monthly Projections of Revenue and Expenditure for Each Vote

GT481 Mogale City - Suppo	orting Table SA	A30 Budgeted	monthly cas	h flow												
MONTHLY CASH FLOWS						Budget Year	2016/17						Medium Term Revenue and Expenditure Framework			
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Cash Receipts By Source													1			
Property rates	33 764	43 176	25 307	44 788	34 653	24 290	38 391	37 483	31 503	32 295	32 099	58 402	436 151	460 139	484 526	
Property rates - penalties & collection charges	-	1	-	3 389	0	951	3 332	2 997	1 692	1 631	3 428	6 179	23 599	24 897	26 217	
Service charges - electricity revenue	55 588	63 897	84 817	79 557	51 597	78 292	64 508	72 107	69 917	64 345	61 406	137 653	883 685	991 495	1 112 458	
Service charges - water revenue	11 581	12 690	24 259	21 028	17 324	21 274	16 352	25 566	27 602	19 443	26 187	59 646	282 953	311 248	342 373	
Service charges - sanitation revenue	7 254	7 898	14 918	12 866	7 446	14 814	8 544	13 272	10 721	10 076	11 308	29 494	148 609	157 725	167 168	
Service charges - refuse revenue	4 521	5 466	7 197	6 678	5 121	7 017	5 715	8 586	9 865	6 782	8 134	19 577	94 661	99 867	105 160	
Service charges - other	1 284	753	6 095	851	805	5 236	4 676	309	309	309	309	-	20 936	22 192	23 368	
Rental of facilities and equipment	291	284	307	37	475	230	232	424	233	209	283	439	3 446	3 652	3 846	
Interest earned - external investments	-	1	-	-	-	1 282	61	170	182	162	183	-	2 040	2 152	2 266	
Interest earned - outstanding debtors	1 068	1 179	1 445	1 297	1 622	1 734	1 799	378	773	770	775	28 666	41 507	43 997	46 329	
Dividends received	-	-	-	-	-	-		-	-	-	-	-				
Fines	1	104	-	194	-	4	-	8 915	5 294	2 284	1 971	11 233	30 000	31 800	33 485	
Licences and permits	-	4	2	2	5	1	3	3	3	2	3	2	29	31	33	
Agency services	2 000	2 211	1 923	1 128	2 052	1 878	1 922	2 140	1 113	2 177	1 735	1 906	22 184	23 515	24 762	
Transfer receipts - operational	124 352	-	-	_	99 481	-	-		74 611			-	298 444	339 840	375 307	
Other revenue	4 346	4 346	9 097	11 918	4 346	4 346	4 346	9 546	8 546	6 546	7 630	6 821	81 832	28 409	29 915	
Cash Receipts by Source	246 049	142 008	175 366	183 733	224 928	161 349	149 881	181 897	242 365	147 029	155 452	360 019	2 370 075	2 540 960	2 777 211	

										()					
Other Cash Flows by Source															
Transfer receipts - capital	26 968	-		45 028	7 558	-			176 398			(0)	255 952	181 026	180 948
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												20 000	20 000	-	_
Short term loans												-			
Borrowing long term/refinancing											-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non- current debtors												-			
Decrease (increase) other non- current receivables												-			
Decrease (increase) in non- current investments												-			
Total Cash Receipts by Source	273 017	142 008	175 366	228 761	232 486	161 349	149 881	181 897	418 762	147 029	155 452	380 019	2 646 027	2 721 986	2 958 159

Cash Payments by Type															
Employee related costs	44 673	45 505	54 239	47 091	53 489	49 454	50 961	76 417	36 452	24 884	37 705	134 873	655 743	669 724	702 338
Remuneration of councillors	2 120	2 096	2 097	2 097	2 097	2 132	2 117	1 872	5 126	1 394	1 747	3 868	28 764	30 202	33 222
Finance charges	3 747	4 010	9 931	3 136	4 300	3 637	2 986	4 690	4 860	4 231	5 134	1 431	52 094	48 467	34 429
Bulk purchases - Electricity	116 312	31 498	36 223	109 900	24 243	97 426	44 527	20 252	55 471	22 446	27 978	91 267	677 543	711 421	778 294
Bulk purchases - Water & Sewer	12 197	17 284	22 976	20 986	20 649	25 498	19 661	11 092	17 694	20 008	20 706	36 686	245 438	254 096	269 371
Other materials	5 707	493	511	846	706	1 185	956	3 025	3 025	2 349	2 349	85 934	107 087	111 370	117 941
Contracted services	33 697	20 651	43 780	28 892	41 316	42 748	35 323	2 105	3 872	3 996	3 872	23 659	283 912	285 091	295 028
Transfers and grants - other municipalities		-						980	712	1 148	1 188	17 473	21 500	1 560	1 652
Transfers and grants - other	120	5 368	6 752	410	7 558	1 924	6 554	4 406	5 199	3 913	3 881	11 485	57 571	58 742	62 067
Other expenditure	15 395	3 007	6 662	17 195	3 218	5 559	2 754	10 090	9 090	9 090	15 090	54 005	151 158	156 981	166 671
Cash Payments by Type	233 968	129 912	183 172	230 554	157 578	229 565	165 840	134 929	141 501	93 459	119 650	460 681	2 280 810	2 327 653	2 461 013
Other Cash Flows/Payments by Type															
Capital assets	81 846	39 481	24 209	50 844	22 698	38 374	14 762	21 711	24 720	18 297	20 229	67 799	424 969	244 000	440 668
Repayment of borrowing	2 073	3 382	2 797	2 757	2 821	2 057	3 517	2 959	2 819	2 599	3 128	2 907	33 814	106 223	28 949
Other Cash Flows/Payments	4 030	4 247	4 530	4 331	4 030	4 622	4 386	6 704	6 148	7 481	7 239	13 848	71 596	26 716	28 479
Total Cash Payments by Type	321 916	177 022	214 708	288 485	187 126	274 617	188 505	166 303	175 189	121 836	150 245	545 235	2 811 188	2 704 592	2 959 109
NET INCREASE/(DECREASE) IN CASH HELD	(48 899)	(35 014)	(39 342)	(59 724)	45 360	(113 268)	(38 624)	15 594	243 574	25 192	5 207	(165 216)	(165 161)	17 394	(950)
Cash/cash equivalents at the month/year begin:	165 782	116 883	81 869	42 527	(17 197)	28 163	(85 106)	(123 730)	(108 135)	135 438	160 630	165 837	165 782	621	18 015
Cash/cash equivalents at the month/year end:	116 883	81 869	42 527	(17 197)	28 163	(85 106)	(123 730)	(108 135)	135 438	160 630	165 837	621	621	18 015	17 065



2016/17 Detailed Capital Works Plan, Broken Down by Wards, Over Three Years