Mogale City

Local Municipality

Section 72 Mid – Year Performance Assessment Report 2025 / 2026

01 July – 31 December 2025

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Mogale City

Local Municipality

QUALITY CERTIFICATE

I, Makhosana Msezana, the Municipal Manager of Mogale City Local Municipality, hereby certify that the Mid-year Performance Assessment Report for the period 1 July 2025 to 31 December 2025 has been prepared in accordance with Sections 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act and accordingly submit the required progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2025/2026 Budget and 2025/2026 Service Delivery and Budget Implementation Plan (SDBIP).

MR M MSEZANA

MUNICIPAL MANAGER

1. INTRODUCTION

In terms of Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, Provincial and National Treasury.

Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mid-Year Performance Assessment Report and supporting tables of Mogale City Local Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and 2.

2. BACKGROUND

Section 72 (1) of the MFMA stipulates that: "The accounting officer of a municipality must by 25 January of each year –

(a) assess the performance of the municipality during the first half of the financial year, taking into account –

(i) the monthly statements referred to in section 71 for the first half of the financial year;

(ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;

(iii) the past year's annual report, and progress on re-solving problems identified in the annual report.

(b) submit a report on such assessment to-

(i) the mayor of the municipality.

(ii) the National Treasury; and

(iii) the relevant provincial treasury.

2.1 Special Adjustment

There was a Special Adjustment Budget during the first 6 months of the 2025/26 financial year.

3. FINANCIAL PERFORMANCE

3.1 FINANCIAL REVENUE PERFOMANCE

GT481 Mogale City - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		1 591 761	1 961 927	1 961 927	182 470	827 427	980 963	(153 536)	-16%	1 961 927
Service charges - Water		527 419	713 901	713 901	43 174	251 793	356 950	(105 157)	-29%	713 901
Service charges - Waste Water Management		335 024	386 460	386 460	26 920	174 112	193 230	(19 118)	-10%	386 460
Service charges - Waste management		146 731	162 653	162 653	14 239	86 647	81 327	5 320	7%	162 653
Sale of Goods and Rendering of Services		51 614	26 042	26 042	2 351	14 460	13 021	1 439	11%	26 042
Agency services		26 328	65 154	65 154	2 038	21 207	32 577	(11 370)	-35%	65 154
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		149 737	171 327	171 327	13 142	71 761	85 664	(13 903)	-16%	171 327
Interest from Current and Non Current Assets		23 001	20 860	20 860	1 128	10 065	10 430	(365)	-3%	20 860
Dividends		–	–	–	–	–	–	–		–
Rent on Land		–	–	–	–	–	–	–		–
Rental from Fixed Assets		6 596	5 550	5 550	574	2 861	2 775	86	3%	5 550
Licence and permits		–	–	–	–	–	–	–		–
Special Rating Levies		–	–	–	–	–	–	–		–
Operational Revenue		18 808	44 448	44 448	581	70 342	22 224	48 118	217%	44 448
Non-Exchange Revenue								–		
Property rates		731 733	920 928	920 928	76 313	437 423	460 464	(23 041)	-5%	920 928
Surcharges and Taxes		142	43 180	43 180	38	313	21 590	(21 277)	-99%	43 180
Fines, penalties and forfeits		53 539	37 747	37 747	(15)	30 262	18 873	11 389	60%	37 747
Licence and permits		26	1 056	1 056	1	11	528	(517)	-98%	1 056
Transfers and subsidies - Operational		751 803	729 963	729 963	234 888	541 267	364 981	176 286	48%	729 963
Interest		76 151	44 851	44 851	4 245	23 840	22 425	1 415	6%	44 851
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		–	–	–	–	1	–	1	#DIV/0!	–
Other Gains		249	85	85	66	189	42	147	345%	85
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		4 490 663	5 336 131	5 336 131	602 152	2 563 980	2 668 065	(104 085)	-4%	5 336 131
Surplus/(Deficit)		(70 172)	248 680	248 680	208 016	385 959	124 338	261 622	210%	248 680
Transfers and subsidies - capital (monetary allocations)		315 566	288 561	374 447	26 404	172 425	178 635	(6 210)	-3%	374 447

Table above provides monthly budget statement – Financial Performance revenue:

3.1.1 The Budget Implementation component of the SDBIP, circular 13 requires a breakdown by monthly projections of revenue for each source and monthly projections of capital expenditure and operational expenditure and revenue for each vote.

3.1.2 The anticipated adjusted revenue for the 2025/26 amounts to R 5.3 billion (excluding capital grants received and internal transfers). The collection rate was projected at 90%, as at 31 December 2025, the average collection rate came to 91% for main tariffs.

3.1.3 Total income received for the first six months of the financial year was R2.3 billion resulting in unfavourable variance of R 104 million, this is due to the following reasons below:

3.1.4 Property rates billed revenue has achieved 95% of the pro-rata budget, underperforming by 5% or R23 million

3.1.5 Electricity billed revenue has achieved 84%, underperforming by 16% or R 154 million.

3.1.6 Water billed revenue has achieved 71%, underperforming by 29% or R 105 million.

3.1.7 Sanitation billed revenue has achieved 90%, under performing by 10% or R 19 million.

3.1.8 Refuse billed revenue has achieved 107% over performing by 7% or R5.3 million.

3.1.8 Rental from fixed assets has achieved 121% is over performing by 21% or R459k.

3.1.9 Both Interest on external investments and Interest on external debtors are at 84%, the latter is charged to consumer on outstanding accounts.

3.1.10 Traffic Fines income is recognised on accrual basis. The item is currently sitting at R30 million, over performing by R11 million or 60%.

3.1.11 Agency Services, has achieved 65%, underperforming by 35% or R11 million.

3.1.12 Operating income over performed by 217% or R48 million.

3.2 FINANCIAL EXPENDITURE PERFOMANCE

Table below provides monthly budget statement – Financial Performance expenditure:

Table 2: Monthly Budget Statement – Financial Performance expenditure

GT481 Mogale City - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - December

Description	Ref	2024/25	Budget Year 2025/26							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Expenditure By Type										
Employee related costs		1 055 121	1 203 522	1 203 520	92 924	566 187	601 761	(35 574)	-6%	1 203 520
Remuneration of councillors		39 779	51 634	51 634	3 366	20 980	25 817	(4 837)	-19%	51 634
Bulk purchases - electricity		1 280 325	1 520 376	1 520 376	112 078	674 946	760 188	(85 242)	-11%	1 520 376
Inventory consumed		545 782	704 721	704 897	71 987	317 653	352 418	(34 765)	-10%	704 897
Debt impairment		406 408	386 424	386 424	33 601	134 405	193 212	(58 807)	-30%	386 424
Depreciation and amortisation		325 230	286 928	286 928	20 641	122 514	143 464	(20 950)	-15%	286 928
Interest		18 487	18 494	18 494	939	5 584	9 247	(3 663)	-40%	18 494
Contracted services		408 009	621 933	626 152	41 586	215 895	312 216	(96 321)	-31%	626 152
Transfers and subsidies		2 937	10 686	10 686	1 035	2 800	5 343	(2 543)	-48%	10 686
Irrecoverable debts written off		–	–	–	2	1 868	–	1 868	#DIV/0!	–
Operational costs		311 349	282 713	278 320	15 977	114 901	140 052	(25 150)	-18%	278 320
Losses on Disposal of Assets		73 942	–	–	–	–	–	–		–
Other Losses		93 467	20	20	–	288	10	278	2725%	20
Total Expenditure		4 560 835	5 087 451	5 087 451	394 136	2 178 021	2 543 728	(365 707)	-14%	5 087 451

3.2.1 The operating expenditure is underspending by R 365 million, that is 14% less than projected expenditure for the period, this is largely due to non – cash items, employee related costs, bulk purchases (water and electricity), and also contracted services.

3.2.2 The expenditure on employee's costs and remuneration of councillors' amounts to R 586 million or 94% of the pro rata budget and 47% against the approved budget. As a percentage of the revenue collected (total own operating revenue (R 2,564 billion) minus operating grants (R 541 million), the staff and councillors costs amounts to 28%, meaning we spend 28 cents from every R 1 that we bill. This has been consistent over time, indicating that the municipality is able to contain staff overheads costs.

3.2.2 Bulk purchases & other materials indicate an overspending on pro-rata due high consumption from consumer and distribution loses. to Eskom no longer charging interest as the municipality is participating to municipal debt relief and the savings can be used during winter season.

3.2.3 Contracted services are underspending their pro rata budget by 31% or R 96 million.

3.3 PROJECTIONS PER RECEIPTS

Table below provides a summary of monthly projections per each revenue source and expenditure by type.

GT481 Mogale City - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2024/25	Budget Year 2025/26							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		607 037	828 835	828 835	58 312	359 584	410 282	(50 698)	-12%	828 835
Service charges		2 163 337	2 902 447	2 902 447	188 905	1 222 000	1 352 106	(130 106)	-10%	2 902 447
Other revenue		626 048	604 056	604 056	87 968	414 043	292 782	121 261	41%	604 056
Transfers and Subsidies - Operational		655 963	731 883	731 883	236 187	549 272	549 272	–		731 883
Transfers and Subsidies - Capital		335 877	288 561	374 447	46 466	230 783	230 783	–		374 447
Interest		53 063	192 187	192 187	4 104	30 077	100 350	(70 273)	-70%	192 187
Dividends		35	–			–	–	–		–
Payments										
Suppliers and employees		(3 851 683)	(4 985 244)	(4 985 244)	(388 209)	(2 450 561)	(2 650 965)	(200 405)	8%	(4 985 244)
Interest		(18 487)	(18 494)	(18 494)	(939)	(5 584)	(5 584)	–		(18 494)
Transfers and Subsidies		(2 803)	(10 686)	(10 686)	–	(1 594)	(6 458)	(4 864)	75%	(10 686)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**568 388**	**533 545**	**619 431**	**232 794**	**348 020**	**272 567**	**(75 453)**	**-28%**	**619 431**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								–		
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(386 048)	(503 455)	(589 341)	(53 010)	(285 264)	(271 114)	14 150	-5%	(589 341)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(386 048)**	**(503 455)**	**(589 341)**	**(53 010)**	**(285 264)**	**(271 114)**	**14 150**	**-5%**	**(589 341)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–		
Borrowing long term/refinancing								–		
Increase (decrease) in consumer deposits								–		
Payments										
Repayment of borrowing		(32 009)	(35 321)	(35 321)	(2 908)	(17 423)	(17 423)	–		(35 321)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(32 009)**	**(35 321)**	**(35 321)**	**(2 908)**	**(17 423)**	**(17 423)**	**–**		**(35 321)**
NET INCREASE/ (DECREASE) IN CASH HELD		**150 331**	**(5 230)**	**(5 230)**	**176 876**	**45 333**	**(15 970)**			**(5 230)**
Cash/cash equivalents at beginning:		149 608	149 608	149 608		299 900	149 608			149 608
Cash/cash equivalents at month/year end:		299 939	144 377	144 377		345 233	133 638			144 377

3.3.1 Mogale City closed the second quarter with a surplus December mainly due to grants and projections going forward indicate a favourable positive position on cash and cash equivalent.

3.4 Budget Statement – Financial Performance (revenue and expenditure by municipal vote

Table below provides a summary of monthly operating expenditure and revenue projections for the period ended 31 December 2025 as per vote.

GT481 Mogale City - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 - December

Vote Description	Ref	2024/25	Budget Year 2025/26							
R thousand		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year
Expenditure by Vote	1							-		
Vote 1 - MUNICIPAL COUNCIL		58 666	88 359	88 359	6 180	33 413	44 179	(10 766)	-24%	88 359
1.1 - Executive Mayor		10 012	35 462	35 462	1 213	4 944	17 731	(12 787)	-72%	35 462
1.2 - Speaker of the Council		48 198	48 515	48 515	4 440	26 944	24 258	2 686	11%	48 515
1.3 - Chief Whip Of Council		450	2 997	2 997	526	1 509	1 498	11	1%	2 997
1.4 - Municipal Public Account Committee		6	1 384	1 384	-	16	692	(676)	-98%	1 384
1.5 -		-	-	-	-	-	-	-		-
1.6 -		-	-	-	-	-	-	-		-
1.7 -		-	-	-	-	-	-	-		-
1.8 -		-	-	-	-	-	-	-		-
1.9 -		-	-	-	-	-	-	-		-
1.10 -		-	-	-	-	-	-	-		-
Vote 2 - MUNICIPAL MANAGER		32 306	28 157	29 110	2 628	17 322	14 554	2 768	19%	29 110
2.1 - Municipal Manager		28 975	23 664	23 664	2 259	14 792	11 832	2 960	25%	23 664
2.2 - Operations Support Services		3 331	4 494	5 446	369	2 531	2 722	(192)	-7%	5 446
2.3 -		-	-	-	-	-	-	-		-
2.4 -		-	-	-	-	-	-	-		-
2.5 -		-	-	-	-	-	-	-		-
2.6 -		-	-	-	-	-	-	-		-
2.7 -		-	-	-	-	-	-	-		-
2.8 -		-	-	-	-	-	-	-		-
2.9 -		-	-	-	-	-	-	-		-
2.10 -		-	-	-	-	-	-	-		-
Vote 3 - INTERNAL AUDIT		15 454	23 631	23 626	1 429	8 930	11 814	(2 884)	-24%	23 626
3.1 - Chief Audit Executive		2 945	4 963	4 963	221	1 321	2 482	(1 160)	-47%	4 963
3.2 - Internal Audit		10 183	15 474	15 469	954	6 001	7 736	(1 735)	-22%	15 469
3.3 - Corporate Ethics		2 326	3 193	3 193	254	1 608	1 597	12	1%	3 193
3.4 -		-	-	-	-	-	-	-		-
3.5 -		-	-	-	-	-	-	-		-
3.6 -		-	-	-	-	-	-	-		-
3.7 -		-	-	-	-	-	-	-		-
3.8 -		-	-	-	-	-	-	-		-
3.9 -		-	-	-	-	-	-	-		-
3.10 -		-	-	-	-	-	-	-		-
Vote 4 - OPERATIONS MANAGEMENT		57 818	66 748	65 745	4 236	35 435	32 875	2 560	8%	65 745
4.1 - Executive Manager		-	-	-	-	-	-	-		-
4.2 - Integrated Development Planning		3 091	6 093	6 093	383	2 279	3 047	(767)	-25%	6 093
4.3 - Cooperative Governance		14 999	17 884	17 884	462	12 303	8 942	3 361	38%	17 884
4.4 - Municipal Governance Support Services		3 443	6 749	6 749	247	1 680	3 375	(1 695)	-50%	6 749
4.5 - Corporate Communication and Customer Care		19 056	23 424	23 424	1 864	11 295	11 712	(417)	-4%	23 424
4.6 - Strategic Planning		9 620	2 496	2 496	729	4 338	1 248	3 090	248%	2 496
4.7 - Performance Monitoring Evaluation		7 609	10 101	9 098	550	3 540	4 552	(1 012)	-22%	9 098
4.8 -		-	-	-	-	-	-	-		-
4.9 -		-	-	-	-	-	-	-		-
4.10 -		-	-	-	-	-	-	-		-
Vote 5 - CORPORATE SUPPORT SERVICES		206 482	265 416	265 471	15 093	84 955	132 733	(47 778)	-36%	265 471
5.1 - Executive Manager		15 166	6 408	6 447	619	3 808	3 224	584	18%	6 447
5.2 - Legal Services		50 856	82 351	82 311	2 665	20 470	41 165	(20 695)	-50%	82 311
5.3 - Corporate Administration		40 833	63 796	63 796	4 219	23 062	31 898	(8 836)	-28%	63 796
5.4 - Human Capital Management		51 073	54 572	54 572	4 263	22 504	27 286	(4 782)	-18%	54 572
5.5 - Information Communication Technology		48 554	58 289	58 345	3 327	15 111	29 160	(14 049)	-48%	58 345
5.6 -		-	-	-	-	-	-	-		-
5.7 -		-	-	-	-	-	-	-		-
5.8 -		-	-	-	-	-	-	-		-
5.9 -		-	-	-	-	-	-	-		-
5.10 -		-	-	-	-	-	-	-		-
Vote 6 - FINANCIAL MANAGEMENT MANAGEMENT		698 471	392 399	392 399	21 890	167 837	196 200	(28 363)	-14%	392 399
6.1 - Chief Financial Officer		23 997	35 707	35 587	6 219	13 177	17 814	(4 637)	-26%	35 587
6.2 - Budget & Treasury Office		36 068	60 824	60 824	2 573	15 623	30 412	(14 789)	-49%	60 824
6.3 - Revenue Management		292 701	146 541	146 541	2 849	47 326	73 270	(25 945)	-35%	146 541
6.4 - Credit Control & Debt Collection		52 840	75 768	75 768	5 308	47 545	37 884	9 661	26%	75 768
6.5 - Supply Chain Management		215 412	37 336	37 456	2 391	25 996	18 708	7 288	39%	37 456
6.6 - Municipal Valuation		15 667	17 933	17 933	1 066	8 242	8 966	(725)	-8%	17 933
6.7 - Expenditure Management		61 787	18 291	18 291	1 492	9 929	9 146	783	9%	18 291

GT481 Mogale City - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 - December

Vote Description	Ref	2024/25	Budget Year 2025/26							
R thousand		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year
Vote 7 - INTERGRATED ENVIRONMENTAL MANAGEMENT		**281 956**	**272 636**	**272 636**	**22 811**	**116 297**	**136 318**	(20 021)	-15%	**272 636**
7.1 - Executive Manager		4 998	5 052	5 052	535	2 746	2 526	219	9%	5 052
7.2 - Intergrated Waste Management		222 696	154 144	154 144	16 367	87 254	77 072	10 182	13%	154 144
7.3 - Environmental Management		11 697	13 730	13 910	1 125	6 764	6 925	(160)	-2%	13 910
7.4 - Bio-diversity Management		42 564	99 710	99 530	4 785	19 532	49 795	(30 263)	-61%	99 530
7.5 -		-	-	-	-	-	-	-		-
7.6 -		-	-	-	-	-	-	-		-
7.7 -		-	-	-	-	-	-	-		-
7.8 -		-	-	-	-	-	-	-		-
7.9 -		-	-	-	-	-	-	-		-
7.10 -		-	-	-	-	-	-	-		-
Vote 8 - COMMUNITY DEVELOPMENT SERVICES		**500 440**	**542 747**	**542 747**	**47 828**	**227 023**	**271 374**	(44 351)	-16%	**542 747**
8.1 - Executive Manager		3 212	7 362	7 362	215	1 897	3 681	(1 784)	-48%	7 362
8.2 - Sports,Arts, Culture, Libraries and Recreation		133 186	166 719	166 719	12 886	68 241	83 360	(15 119)	-18%	166 719
8.3 - Social Development		12 941	4 469	4 469	1 752	2 989	2 235	755	34%	4 469
8.4 - Public Safety		309 703	324 756	324 756	28 901	130 581	162 378	(31 797)	-20%	324 756
8.5 - Motor Vehicle and Driver Licensing and Registration		41 398	39 440	39 440	4 075	23 314	19 720	3 594	18%	39 440
8.6 -		-	-	-	-	-	-	-		-
8.7 -		-	-	-	-	-	-	-		-
8.8 -		-	-	-	-	-	-	-		-
8.9 -		-	-	-	-	-	-	-		-
8.10 -		-	-	-	-	-	-	-		-
Vote 9 - ECONOMIC DEVELOPMENT SERVICES		**69 002**	**105 341**	**105 441**	**6 058**	**35 875**	**52 711**	(16 836)	-32%	**105 441**
9.1 - Executive Manager		-	-	-	-	-	-	-		-
9.2 - Enterprise & Rural Development		22 739	42 974	42 974	1 797	9 676	21 487	(11 811)	-55%	42 974
9.3 - Development Planning		19 536	32 654	32 754	1 707	10 878	16 367	(5 489)	-34%	32 754
9.4 - Building Development Management		14 456	16 834	16 834	1 435	8 567	8 417	150	2%	16 834
9.5 - Special Economic Initiatives		4 444	2 406	2 406	346	2 185	1 203	982	82%	2 406
9.6 - Tourism Development		7 827	10 473	10 473	772	4 569	5 237	(668)	-13%	10 473
9.7 -		-	-	-	-	-	-	-		-
9.8 -		-	-	-	-	-	-	-		-
9.9 -		-	-	-	-	-	-	-		-
9.10 -		-	-	-	-	-	-	-		-
Vote 10 - STRATEGIC INVESTMENT PROGRAMMES		**21 620**	**44 392**	**44 392**	**2 687**	**12 216**	**22 196**	(9 980)	-45%	**44 392**
10.1 - Executive Manager		-	-	-	-	-	-			-
10.2 - Sustainable Human Settlement and Real Estate		21 478	39 709	39 709	2 666	12 122	19 854	(7 733)	-39%	39 709
10.3 - Trade and Investment Promotion		-	-	-		-	-	-		-
10.4 - Catalyst Investment Programme		141	4 683	4 683	21	94	2 342	(2 247)	-96%	4 683
10.5 -		-	-	-	-	-	-	-		-
10.6 -		-	-	-	-	-	-	-		-
10.7 -		-	-	-	-	-	-	-		-
10.8 -		-	-	-	-	-	-	-		-
10.9 -		-	-	-	-	-	-	-		-
10.10 -		-	-	-	-	-	-	-		-
Vote 11 - INFRASTRUCTURE DEVELOPMENT SERVICES		**2 618 620**	**3 257 624**	**3 257 524**	**263 288**	**1 438 718**	**1 628 773**	(190 055)	-12%	**3 257 524**
11.1 - Executive Manager		6 743	51 960	51 960	609	4 060	25 980	(21 920)	-84%	51 960
11.2 - Energy Services		1 462 146	1 878 097	1 878 097	160 494	878 884	939 048	(60 165)	-6%	1 878 097
11.3 - Water Services		1 028 055	1 132 455	1 132 355	91 484	494 918	566 189	(71 271)	-13%	1 132 355
11.4 - Roads and Transport Services		63 680	101 364	101 364	2 746	16 887	50 682	(33 795)	-67%	101 364
11.5 - Fleet and Workshop Management		33 361	40 601	40 601	4 823	21 701	20 300	1 401	7%	40 601
11.6 - Building Maintenance		15 323	46 722	46 722	2 761	19 274	23 361	(4 087)	-17%	46 722
11.7 - Project Management Unit		9 313	6 424	6 424	369	2 995	3 212	(217)	-7%	6 424
Total Expenditure by Vote	2	**4 560 835**	**5 087 451**	**5 087 451**	**394 136**	**2 178 021**	**2 543 728**	**(365 707)**	**-14%**	**5 087 451**

The table above shows expenditure as at the end of December 2025 from the operational budget, this includes non-cash items. The spend-to-date represents 86% of the pro rata budget and 43% of the total operational approved budget.

3.5 Projections of Capital Spending by Vote

Mogale City envisages a spending of R 587 million on the original capital budget for 2025/26 financial year, total spending for the first six months of the financial year amounts to R 201 million or 34% of the total budget.

The Capital Budget will be funded from grants allocations (R 374 million) and surplus cash (R 212 million) respectively as indicated in the graph below.

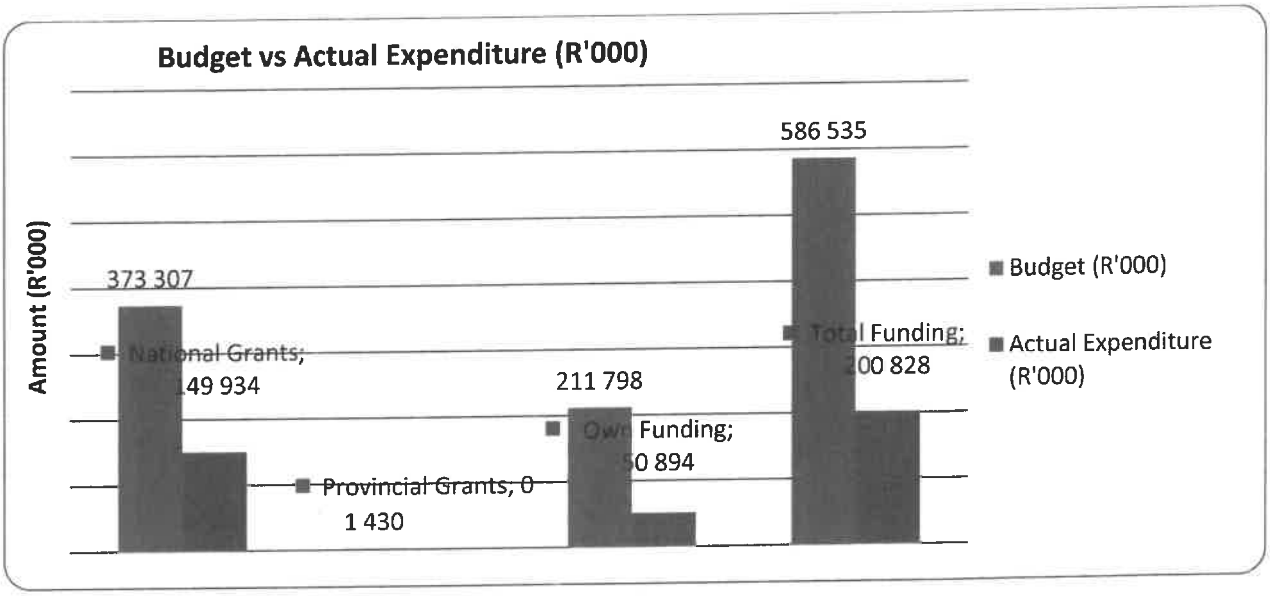

Table below reflects the monthly expenditure and thermometer for the first six months of the financial year 2025/26

Consolidated Monthly Budget Statement - capital expenditure trend

Month	2024/25	Budget Year 2025/26			
R thousands	Unaudited Outcome	Original Budget	Adjustment Budget	Monthly actual	YearTD actual
Monthly expenditure performance trend					
July	0	41 721	48 878	19 334	19 334
August	230	41 721	48 878	30 468	49 802
September	0	41 721	48 878	20 675	70 477
October	2 322	41 721	48 878	31 946	102 423
November	737	41 721	48 878	61 936	164 360
December	2 191	41 721	48 878	36 469	200 828
January	2 353	41 721	48 878		
February	180 903	41 721	48 878		
March	21 149	41 721	48 878		
April	45 999	41 721	48 878		
May	47 358	41 721	48 878		
June	58 619	41 721	48 878		
Total Capital Expenditure Budget	361 862	500 649	586 535	200 828	
Target					500 649
Achieved to date					200 828
% of Target achieved represented on a graph					34%

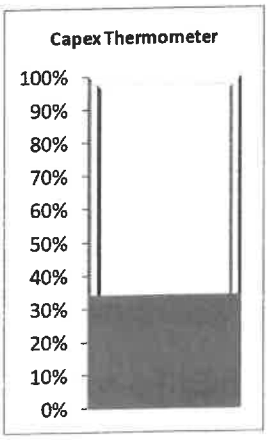

Table below provides a summary of monthly capital expenditure per vote.

Vote Description	2025/2026 Approved Original Budget	2025/2026 Special Adjustment Budget	Capital expenditure incurred to date (VAT Excl.)	Expenditure exc. VAT as a % of Approved Special Budget Spent to date	Capital expenditure incurred to date (VAT incl.)	Retention incurred to date (VAT incl.)	Expenditure and Retention inc. VAT as a % of Approved Special Budget Spent to date	Pro rata Budget to date	Under/ Over spend against pro rata budget	% pro rata budget spent to date
	R'000	R'000	R'000	%	R'000	R'000	%	R'000	R'000	%
Municipal Council	**1 134**	**1 134**	**121**	**11%**	**135**		**12%**	**507**	**386**	**24%**
Executive Mayor	598	598	118	20%	135		23%	299	181	39%
Speaker of Council	326	326	3	1%			0%	103	100	3%
Chief Whip of Council	210	210		0%			0%	105	105	0%
Internal Audit	**332**	**332**	**51**	**15%**	**58**		**18%**	**166**	**115**	**35%**
Internal Audit	332	332	51	15%	58		18%	166	115	31%
Operations Management Services	**550**	**550**	**84**	**15%**	**96**		**18%**	**177**	**94**	**47%**
Executive Manager	130	130		0%			0%	65	65	0%
Corporate Communication & Customer Care	150	150		0%			0%	25	25	0%
Intergrated Development Planning	175	175		0%			0%	87	87	0%
Monitoring and Evaluation	95	95	84	88%	96		101%		(84)	
Corporate Support Services	**11 400**	**11 400**	**29**	**0%**	**29**		**0%**	**5 700**	**5 671**	**1%**
Human Capital Management	320	320		0%			0%	160	160	0%
Corporate Administration	480	480		0%			0%	240	240	0%
Information Communication Technology	10 600	10 600	29	0%	29		0%	5 300	5 271	1%
Finance Management Services	**2 347**	**2 347**	**448**	**19%**	**497**		**21%**	**1 174**	**726**	**38%**
Executive Manager	340	340		0%			0%	170	170	0%
Budget & Treasury Office	100	100	66	66%	75		75%	50	(16)	131%
Revenue Management										
Expenditure Management	347	347	121	35%	121		35%	173	53	69%
Supply Chain Management	475	475		0%			0%	237	237	0%
Credit Control & Debt Collection	885	885	262	30%	301		34%	442	180	59%
Municipal Valution	200	200		0%			0%	100	100	0%
Integrated Environmental Management	**29 902**	**29 902**	**4 238**	**14%**	**4 722**		**16%**	**14 951**	**10 713**	**28%**
Integrated Waste Management	26 712	26 712	4 097	15%	4 560		17%	13 356	9 259	31%
Biodiversity Management	3 190	3 190	141	4%	162		5%	1 595	1 454	9%
Community Development Services	**15 347**	**15 347**	**6 679**	**44%**	**7 524**		**49%**	**7 673**	**995**	**87%**
Executive Manager	56	56	7	12%	8		14%	28	21	24%
Sports, Arts,Culture and Recreation	1 567	1 567		0%			0%	784	784	0%
Social Development	2 400	2 400	173	7%	198		8%	1 200	1 027	14%
Public Safety	11 324	11 324	6 499	57%	7 318		65%	5 662	(838)	115%
Motor Vehicle Driver Licensing and Registration										
Economic Services	**65 809**	**151 695**	**43 825**	**29%**	**50 399**	**2 009**	**35%**	**75 847**	**32 022**	**58%**
Executive Manager	250	250		0%			0%	125	125	0%
Development & Planning	65 559	151 445	43 825	29%	50 399	2 009	35%	75 722	31 897	58%
Strategic Investment Programme	**367**	**367**	**8**	**2%**			**0%**	**183**	**175**	**4%**
Executive Manager	367	367	8	2%			0%	183	175	4%
Infrastructure Development Services	**373 462**	**373 462**	**145 346**	**39%**	**166 137**	**15 331**	**49%**	**186 731**	**41 385**	**78%**
Executive Manager	75	75		0%			0%	37	37	0%
Energy Services	43 283	43 283	2 627	6%	3 022		7%	21 642	19 014	12%
Water & Sanitation Services	208 321	208 321	99 799	48%	114 769	11 161	60%	104 160	4 361	96%
Road and Transport Services	73 002	73 002	24 134	33%	27 754	2 381	41%	36 501	12 367	66%
Building Maintenance	48 780	48 780	18 785	39%	20 592	1 788	46%	24 390	5 605	77%
	500 649	**586 535**	**200 828**	**34%**	**229 598**	**17 339**	**42%**	**293 110**	**92 282**	**69%**

4. SERVICE DELIVERY PERFORMANCE ANALYSIS

Performance management is prescribed by Chapter 6 of the Municipal Systems Act (MSA), Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7(1) of the regulation states that *"A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players."* This framework, *inter alia*, reflects the linkage between the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP) and individual and service provider performance.

The municipal performance for the mid-year period is as indicated in the table below.

DEPARTMENT	Total Projected Target per Quarter	Achieved	Not Achieved	% Achievement
FINANCIAL MANAGEMENT SERVICES	7	7	0	100.0%
INTEGRATED ENVIRONMENTAL MANAGEMENT	11	10	1	90.9%
COMMUNITY DEVELOPMENT SERVICES	8	7	1	87.5%
ECONOMIC DEVELOPMENT SERVICES	5	5	0	100.0%
INFRASTRUCTURE DEVELOPMENT SERVICES	14	11	3	78.6%
STRATEGIC INVESTMENT PROGRAMMES	7	4	3	57.1%
TOTALS	**52**	**44**	**8**	**85%**

The above table depicts the mid-year performance per department in line with the set SDBIP Top layer and Operational layer targets. The municipality has progressed well with a total of 52 planned targets and 44 achieved which makes 85% overall achievement.

4.1. Comparative performance achievement for 2023/34 and 2024/25 financial year

DEPARTMENT	Mid year	
	2024/25	2025/26
	% Achievement	% Achievement
OPERATIONS MANAGEMENT	100%	–
FINANCIAL MANAGEMENT SERVICES	100%	100%
CORPORATE SUPPORT SERVICES	100%	–
INTEGRATED ENVIRONMENTAL MANAGEMENT	100%	91%
COMMUNITY DEVELOPMENT SERVICES	91%	88%
ECONOMIC DEVELOPMENT SERVICES	60%	100%
INFRASTRUCTURE DEVELOPMENT SERVICES	57%	79%
STRATEGIC INVESTMENT PROGRAMMES	63%	57%
TOTALS	**79%**	**85%**

NB: The Corporate Support Servies office does not have targets on the 2025/26 SDBIP on the Top and Operational layer of the SDBIP, the Department's targets were lowered down to the Departmental layer.

The table above displays that performance has increased by 6% in 2025/26. The attached Annexure A and B details the performance actuals, on the set targets, variances and corrective measures implemented for targets not achieved.

5. ADJUSTMENT BUDGET

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia,* for the following:

> *"An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."*

A revised SDBIP will be submitted with the Adjustment Budget to Council by 28 February 2026 with the necessary motivation where the Adjustment budget prompted the adjustment/ amendment/s of key performance indicators.

6. IMPLICATIONS

Business and Financial Risks Implications

6.1 The adjustment budget is necessary due to the six months performance on the expenditure as the expenditure budget will have to be aligned with the high expenditure patterns and departments should reduce expenditure and based it with cash collection limits and savings must be identified by all departments to cater for the expenditure that are overspending the budget in order to avoid unauthorised expenditure. The collection of revenue as at the end of 31 December 2025 is at 91% whereas the original budget was based on anticipated collection of 90%.

6.2 Inadequate cash flow is no longer considered a strategic risk; however, the continued implementation of stringent credit control measures and cost-containment strategies remains essential to prevent unfunded budgets and the recurrence of cash flow challenges.

7. RECOMMENDATIONS

7.1 That the 2025/2026 mid-year budget and financial performance assessment be noted;

7.2 That Contracted Service costs and other items where possible be reduced.

7.3 That an adjustments budget be submitted to Council during February 2026 based on the revenue & expenditure performance contained in this report and revised cash flow projections.

MAKHOSANA MSEZANA

MUNICPAL MANAGER

DATE: 23/01/2026

8. ANNEXURES

Annexure A — Top and Operational Layer SDBIP 2024/2025 per Municipal KPA and the Mid-year performance

Mogale City

Local Municipality

2025/26

TOP LAYER

Service Delivery and Budget Implementation Plan (SDBIP)

MID-YEAR PERFORMANCE REPORT

Mogale City

Local Municipality

FINANCIAL MANAGEMENT SERVICES

Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Building a professional, capable, citizen-focused public service (NDP Chapter 13)
Strategic Goal	To ensure accountable governance within the municipality

DEPARTMENT: FINANCIAL MANAGEMENT SERVICES

KPA: GOOD GOVERNANCE & PUBLIC PARTICIPATION

SDBIP Ref. No.	PLANNING LEVEL	MSCOA PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: FMS (342)	Output indicator	AGSA Action Plans	% implementation of finance related AGSA Audit Action plans	%	69%	85%	Q1 Q2 Q3 Q4	85% – – –	92.4%	–	92.4%	Most action plans accelerated with assistance with Interim audit preparations	–	Q1: 2023/24 Internal Audit assessed OPCA pane	Chief Financial Officer	Achieved
KPA: FINANCIAL VIABILITY																
KPI 2: FMS (342)	Output indicator	Credit Control	% revenue collected on main tariffs	%	85%	89%	Q1 Q2 Q3 Q4	89% 89% 89% 89%	91%	91%	91%	The over performance is because of vigorous implementation of credit control	–	Q1- Q4: in-year monitoring report (collection on 5 main tariffs)	Chief Financial Officer	Achieved
KPI 3: FMS (347)	Time Frame Indicator	Annual Financial Statements	Date of submission of Annual Financial Statements to Auditor General	Time bound	31-Aug-24	31-Aug-25	Q1 Q2 Q3 Q4	31-Aug-25 – – –	2025/08/29	–	29-Aug-25	–	–	Q1: Proof of submission of the AFS/acknowledgement from the AG	Chief Financial Officer	Achieved

Mogale City

Local Municipality

INTEGRATED ENVIRONMENTAL MANAGEMENT

Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Chapter 5 Transitioning to a low carbon economy
Strategic Goal	To provide sustainable services to the community
DEPARTMENT: INTEGRATED ENVIRONMENTAL MANAGEMENT	
KPA	KPA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

SDBIP REF.NO	PLANNING LEVEL	MSCOA PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: IEM (849)	Output indicator	IEM-Kagiso Cemetery Hydro Survey & Drainage Construction	Wards	% implementation of Kagiso Cemetery Hydro Survey & Drainage Construction project (Phase 2) milestones in line with the project plan	%	100%	100%	Q1 Q2 Q3 Q4	100% implementation of planned activities 100% implementation of planned activities 100% implementation of planned activities 100% implementation of planned activities	0%	0%	0%	Still awaiting the conclusion of the SLA. The service provider submited the SLA to be vetted by the legal division, and it has been concluded. In the premise, the SLA is submited to MM for approval	The appointed Service provider to develop the contingency plan so that, upon signature of the SLA, the implementation would start with immediate effect.	Project Plan, Progress Report, Milestone Certificate including Calculation Schedule Progress Report, Milestone Certificate including Calculation Schedule Progress Report, Milestone Certificate including Calculation Schedule Progress Report, Milestone Certificate including Calculation Schedule	Executive Manager: Integrated Environmental Management	Not Achieved
KPI 2: IEM (055)	Quantity Indicator	Parks Inspections & Monitoring based on SANS 51176 and 51177	All Wards	Number of developed Parks inspected	Number	32	38	Q1 Q2 Q3 Q4	38 38 38 38	38	38	38	–	–	Q1- Q4: List of all parks inspected, Inspection report and SANS Inspection checklist.	Assistant Manager: Parks Management	Achieved
Division: Integrated Waste Management																	
KPI 3: IEM (380)	Quantity Indicator	Refuse removal in informal settlements	All Wards	Number of informal settlements provided with refuse removal services	Number	19	19	Q1 Q2 Q3 Q4	19 19 19 19	19	19	19	–	–	Q1-Q4: List of settlements with GPS Coordinates and Councillor/Ward representative verification service confirmation	Executive Manager: Integrated Environmental Management	Achieved

Division: Environmental Management

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 4: IEM	Quantity Indicator	Environmental education awareness/campaigns	All Wards	Number of environmental education awareness interventions conducted	Number	4	12	Q1 Q2 Q3 Q4	3 3 3 3	6	4	10	DFFE Graduate Program provided additional resources		Q1-Q4: Annual Environmetal Education and Awarerness Plan, Quarterly Reports ,Photos, and Attendance registers	Assistant Manager: Environmental Planning	Achieved

Mogale City

Local Municipality

COMMUNITY DEVELOPMENT SERVICES

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	NDP Chapter: Building a professional capable citizen focused public service NDP Chapter 13
Strategic Goal	To provide sustainable services to the community

DEPARTMENT: COMMUNITY DEVELOPMENT SERVICES

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

SDBIP REF.NO	PLANNING LEVEL	MSCOA PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME /PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Social Development																	
KPI 1: CDS (229)	Accessibility indicator	Indigent registrations	All Wards	Number of households registered as indigents	Number	New KPI	4000	Q1 Q2 Q3 Q4	1000 2000 3000 4000	1010	552	1562	Most applications were not successful during verification process	Enhanced Community Awareness and Education: Targeted awareness campaigns will be intensified at ward level to educate residents about indigent qualification criteria, required documentation, and the importanceof lodging disputes where applicable. .	Q1-Q4: Quarterly indigent management report and Indigent registration listing for households registered as Indigent	Executive Manager: Community Development Services	Not Achieved
SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Public Safety																	
KPI 2: CDS (229)	Output indicators	Law Enforcement	All Wards	Number of Roadblocks conducted	Number	2819	2900	Q1 Q2 Q3 Q4	620 800 740 740	833	862	1695	Due to the additional fleet purchased for Public Safety the section managed to conduct more roadblocks in different spots around Mogale City	- –	Q1-Q4: Quarterly report and roadblock stats	Executive Manager: Community Development Services	Achieved
KPI 3: CDS (229)		By-Law Enforcement	All Wards	Number of Municipal By-Law Operations Conducted	Number	New KPI	12	Q1 Q2 Q3 Q4	3 3 3 3	3	3	6	–	–	Q1-Q4: Municipal By- Law Operational Plan and Quarterly Report	Executive Manager: Community Development Services	Achieved

Mogale City

Local Municipality

ECONOMIC DEVELOPMENT SERVICES

National Outcome	National Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Chapter 3: Economy and Employment, Chapter 4: Economic Infrastructure and Chapter 8: Transforming Human Settlements
Strategic Goal	To foster a conducive environment for broad based economic development

DEPARTMENT: ECONOMIC DEVELOPMENT SERVICES

KPA: SPATIAL TRANSFORMATION

SDBIP Ref. No	PLANNING LEVEL	MSCOA PROJECT	WARDS/AREAS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: EDS (953)	Output indicator	Construction of Municipal Building	Krugersdorp	% implementation of municipal building project milestones in line with the project plan	%	95%	100%	Q1	100% implementation of planned activities	100%	–	–	Project Plan, Progress Report, Milestone Certificate including Calculation Schedule	Manager: Building Development Management	Achieved
								Q2	100% implementation of planned activities				Progress Report, Milestone Certificate including Calculation Schedule		
								Q3	100% implementation of planned activities				Progress Report, Milestone Certificate & Calculation schedule		
								Q4	100% implementation of planned activities				Progress Report, Milestone Certificate including calculation schedule, Practical Completion Certificate		

KPA: LOCAL ECONOMIC DEVELOPMENT

SDBIP Ref. No	PLANNING LEVEL	MSCOA PROJECT	WARDS/AREAS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 2: EDS	Output indicator	Construction of Swaneville Industrial Park	Swaneville	% implementation of Swaneville Industrial park construction project milestones in line with the project plan	%	95%	100%	Q1	100% implementation of planned activities	100%	–	–	Project Plan, Progress Report, Milestone Certificate including Calculation Schedule	Manager: Enterprise and Rural Development	Achieved
								Q2	100% implementation of planned activities				Progress Report, Milestone Certificate & Calculation Schedule		
								Q3	100% implementation of planned activities				Progress Report, Milestone Certificate including Calculation Schedule		
								Q4	100% implementation of planned activities				Progress Report, Milestone Certificate including Calculation Schedule		
KPI 3: EDS (321)	Quantity indicator	Employment opportunities	All Wards	Number of EPWP employment opportunities created	Number	421	52	Q1	52	68	The programme period was reduced from 11 to 9 months; therefore, it was recommended that participant numbers be increased to fully commit the IG budget.	–	Q1: EPWP Stats/Listing, Employment contracts and ID Copies	Manager: Enterprise and Rural Development	Achieved
								Q2	–						
								Q3	–						
								Q4	–						

Mogale City

Local Municipality

INFRASTRUCTURE DEVELOPMENT SERVICES

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	NDP: Building a professional capable citizen focused public service NDP Chapter 13
Strategic Goal	To provide sustainable services to the community

DEPARTMENT: INFRASTRUCTURE DEVELOPMENT SERVICES

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

SDBIP Ref. No.	PLANNING LEVEL	MSCOA PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Fleet Management																	
KPI 1: IDS	Quantity indicator	Acquisition of fleet	All Wards	Number of service delivery vehicles procured	Number	27	30	Q1	10	1	24	25	Q1 challenges with budget loaded/available and issues with capturing quotations on Munsoft		Q1-Q4: Delivery note and Invoice	Executive Manager: Infrastructure Development Services	Achieved
								Q2	20								
								Q3	–								
								Q4	–								
SDBIP Ref. No	**PLANNING LEVEL**	**MSCOA PROJECT**	**WARDS TO BENEFIT**	**KEY PERFORMANCE INDICATOR**	**UNIT OF MEASURE**	**BASELINE**	**ANNUAL TARGET**	**QUARTER**	**PROGRAMME/PROJECT MILESTONE**	**Q1**	**Q2**	**MID-YEAR CUMULATIVE**	**EXPLANATION OF VARIANCE**	**MEASURES TAKEN TO IMPROVE PERFORMANCE**	**MEANS OF VERIFICATION**	**RESPONSIBLE PERSON**	**TARGET ACHIEVED/ NOT ACHIEVED**
KPA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT																	
Division: Water and sanitation																	
KPI 2: IDS (884)	Quality indicator	IDS- Percy stewards wwtw refurbishment	All Wards	% implementation of Percy steward WWTW refurbishment works in line with the Project plan	%	100%	100%	Q1	100%	103.3%	100.0%	100.0%	Chlorine dosing system not included in the milestones	Unit prepared for installation in Quarter 3	Q1:Project plan, progress report milestone certificate including Calculation Schedule	Executive Manager: Infrastructure Development Services	Achieved
								Q2	100%						Q2: Signed Progress report milestone certificate including Calculation Schedule		
								Q3	100%						Q3: Signed Progress report milestone certificate including Calculation Schedule		
								Q4	100%						Q4: Signed Progress report milestone certificate including Calculation Schedule		
KPI 3: IDS (910)	Quality indicator	Refurbishment of Flip Human WWTW	All Wards	% implementation of Flip Human WWTW refurbishment works in line with the project plan	%	New Target	100%	Q1	–	–	–	–	–	–	Q1:Project plan, progress report milestone certificate including Calculation Schedule	Executive Manager: Infrastructure Development Services	No target for the reporting period
								Q2	–						Q2: Signed Progress report milestone certificate including Calculation Schedule		
								Q3	100%						Q3: Signed Progress report milestone certificate including Calculation Schedule		
								Q4	100%						Q4: Signed Progress report milestone certificate including Calculation Schedule		

SDBIP Ref. No	PLANNING LEVEL	MSCOA PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Water and sanitation																	
KPI 4: IDS (592)	Quantity indicator	IDS Smart Conventional Water Meters	All Wards	Number of bulk water meters installed	Number	650	180	Q1	–	36	22	58	Meter target was set the using estimates prior to the contractor completing the bill of quantities	Meters installed in line with the project costing	Q2-Q3: Progress report, Signed verification checklist, installation list and MCP Forms	Executive Manager: Infrastructure Development Services	Not Achieved
								Q2	80								
								Q3	100								
								Q4	–								
KPI 5: IDS (910)	Output indicator	Seekoeihoek/ Maanha Rand Pipeline	All Wards	Km of pipeline constructed	km	New Target	3.3km	Q1	–	–	–	–	–	–	–	Executive Manager: Infrastructure Development Services	No target for the reporting period
								Q2	–						–		
								Q3	3,3km						Q3:Practical Completion, Close-out report and as built drawings		
								Q4	–						–		
KPI 6: IDS	Quality indicator	IDS-Refurbishment of Lusaka Sewer Pumpstation	All Wards	% implementation of Lusaka Sewer Pumpstation refurbishment project milestones in line with the Project plan	%	New Target	100%	Q1	100%	86%	100%	100%	–	–	Q1:Project plan, progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services	Achieved
								Q2	100%						Q2: Progress report & milestone certificate including calculation schedule		
								Q3	100%						Q3:Progress report & milestone certificate including calculation schedule		
								Q4	100%						Q4: Progress report & milestone certificate including calculation Schedule		
KPI 7: IDS	Quality indicator	IDS-Refurbishment of Sewer Pumpstation Ethambalethu	All Wards	% implementation of Ethembalethu Sewer Pumpstation refurbishment project milestones in line with the Project plan	%	New Target	100%	Q1	100%	100%	100%	100%	–	–	Q1:Project plan, progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services	Achieved
								Q2	100%						Q2: Progress report & milestone certificate including calculation schedule		
								Q3	100%						Q3:Progress report & milestone certificate including calculation schedule		
								Q4	100%						Q4: Progress report & milestone certificate including calculation Schedule		
KPI 8: IDS (910)	Output indicator	Muldersdrift Reservoir	All Wards	% implementation of project milestones for the Muldersdrift Reservoir in line with the project plan	%	New KPI	100%	Q1	100%	100%	0	50%	Delay due to land aquisition finalisation	Finalisation of detailed designs based on the land acquired	Q1:Project plan, progress report & milestone certificate including calculation schedule	Executive Manager: Infrastructure Development Services	Not Achieved
								Q2	100%						Q2: Progress report & milestone certificate including calculation schedule		
								Q3	100%						Q3:Progress report & milestone certificate including calculation schedule		
								Q4	100%						Q4: Progress report & milestone certificate including calculation Schedule		

SDBIP Ref. No	PLANNING LEVEL	MSCOA PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Energy Services																	
KPI 9: IDS	Quality indicator	Chamdor Substation refurbishment	All Wards	% Implementation of Chamdor substation refurbishment project milestones in line with the Project plan	%	New KPI	100%	Q1	100%	100%	100%	100%	–	–	Q1:Project plan, progress report milestone certificate including Calculation Schedule	Manager: Energy Services	Achieved
								Q2	100%						Q2: Signed Progress report milestone certificate including Calculation Schedule		
								Q3	100%						Q3: Signed Progress report milestone certificate including Calculation Schedule		
								Q4	100%						Q4: Close out report and practical completion		

Mogale City

Local Municipality

STRATEGIC INVESTMENT PROGRAMME

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Building a professional capable citizen focused public service NDP Chapter 13
Strategic Goal	To provide sustainable services to the community

DEPARTMENT: STRATEGIC INVESTMENT PROGRAMME

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Division: Human Settlement and Real Estate

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: SIP (910)	Output indicator	SIP-Dr Motlana Housing Development HS	23	Number of houses completed in Dr Motlana	Number	New KPI	70	Q1	–	–	1	1	Cash flow constraints	PSC meetings held. Municipality held meetings with PRT and Contractor. Municipality requested PRT to intervene with intention to manage contractor so that milestones can be delivered.	–	Manager: Human Settlement and Real Estate	Not Achieved
								Q2	30						Q2: Project plan, list of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q3	40						Q3: List of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q4	–						–		
KPI 2: SIP (910)	Output indicator	SIP-Dr Sefularo Housing Development HS	32	Number of houses completed in Dr Sefularo	Number	New KPI	70	Q1	–	–	0	0	Cash flow constraints resulted in the contractor not installing geysers for 26 houses	PSC meetings held. Municipality held meetings with PRT and Contractor. Municipality requested PRT to intervene with intention to manage contractor so that milestones can be delivered.	–	Manager: Human Settlement and Real Estate	Not Achieved
								Q2	30						Q2: Project plan, list of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q3	40						Q3: List of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q4	–						–		
KPI 3: SIP (916)	Output indicator	Brickvale Housing Initiative	30	Number of houses completed in Brickvale	Number	New KPI	114	Q1	–	–	29	29	one unit out of the 30 completed was vandalised	A letter was drafted instructing the PRT to tighten their security measures	–	Manager: Human Settlement and Real Estate	Not Achieved
								Q2	30						Q2: Project plan, List of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q3	84						Q3: List of houses completed, Gauteng Department of Human Settlements quality assurance certificates, progress report		
								Q4	–						–		

Division: Catalytic Investment Programme

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 4: SIP (504)	Output indicator	IEM-Luipaardsvlei Landfill Site_Wm	All Wards	% implementation of Luipaardsvlei Landfill Site project milestones in line with the project plan	%	100%	100%	Q1	–	–	–	–	–	–	–	Manager: Catalytic Investment Programme	No target for the reporting period
								Q2	–						–		
								Q3	100% implementation of planned activities						Q3: Project plan,Milestone certificate including calculation schedule & progress report		
								Q4	100% implementation of planned activities						Q4: Milestone certificate including calculation schedule, progress report		
KPI 5: SIP (801)	Quality indicator	Roads Rehabilitation and Resurfacing in Kagiso, Munsieville and Rietvallei	13, 9 &7	% implementation of roads rehabilitation and resurfacing project milestones in line with the project plan	%	New KPI	100%	Q1	–	–	100%	100%	–	–	–	Manager: Catalytic Investment Programme	Achieved
								Q2	100% implementation of planned activities						Q2: Project plan, Milestone Certificate including calculation schedule & progress report		
								Q3	100% implementation of planned activities						Q3- Q4: Milestone certificate including calculation schedule & progress report		
								Q4	100% implementation of planned activities								
SDBIP Ref. No	**PLANNING LEVEL**	**PROJECT**	**WARDS TO BENEFIT**	**KEY PERFORMANCE INDICATOR**	**UNIT OF MEASURE**	**BASELINE**	**ANNUAL TARGET**	**QUARTER**	**PROGRAMME/ PROJECT MILESTONE**	**Q1**	**Q2**	**MID-YEAR CUMULATIVE**	**EXPLANATION OF VARIANCE**	**MEASURES TAKEN TO IMPROVE PERFORMANCE**	**MEANS OF VERIFICATION**	**RESPONSIBLE PERSON**	**TARGET ACHIEVED/ NOT ACHIEVED**
KPI 6: SIP (801)	Quality indicator	Roads Rehabilitation and Resurfacing in Rietvallei Ext 1 and Proper (PR 10)	1	% implementation of roads rehabilitation and resurfacing Rietvallei Ext 1 project milestones in line with the project plan	100%	New KPI	100%	Q1	–	–	100%	100%	–	–	–	Manager: Catalytic Investment Programme	Achieved
								Q2	100% implementation of planned activities						Q2: Project plan, Milestone Certificate including calculation schedule & progress report		
								Q3	100% implementation of planned activities						Q3- Q4: Milestone certificate including calculation schedule & progress report		
								Q4	100% implementation of planned activities								
KPI 7: SIP (801)	Quality indicator	Upgrade of gravel to surfaced roads and stormwater in Rietvallei Ext 5	All Wards	km of gravel road surfaced in Rietvallei Ext 5	KM	New KPI	0.7km	Q1	–	–	–	–	–	–	Q4: Project plan, Milestone Certificate & progress report	Manager: Catalytic Investment Programme	No target for the reporting period
								Q2	–								
								Q3	–								
								Q4	0.7km								
SDBIP Ref. No	**PLANNING LEVEL**	**PROJECT**	**WARDS TO BENEFIT**	**KEY PERFORMANCE INDICATOR**	**UNIT OF MEASURE**	**BASELINE**	**ANNUAL TARGET**	**QUARTER**	**PROGRAMME/ PROJECT MILESTONE**	**Q1**	**Q2**	**MID-YEAR CUMULATIVE**	**EXPLANATION OF VARIANCE**	**MEASURES TAKEN TO IMPROVE PERFORMANCE**	**MEANS OF VERIFICATION**	**RESPONSIBLE PERSON**	**TARGET ACHIEVED/ NOT ACHIEVED**
KPI 8: SIP (801)	Quality indicator	Upgrade of gravel to surfaced roads and stormwater in Kagiso Ext 13	All Wards	km of gravel road surfaced in Kagiso Ext 13	km	New KPI	2km	Q1	–	–	–	–	–	–	Q4: Project plan, Milestone Certificate & progress report	Manager: Catalytic Investment Programme	No target for the reporting period
								Q2	–								
								Q3	–								
								Q4	2 km								

Mogale City

Local Municipality

2025/26

Operational Layer

Service Delivery and Budget Implementation Plan (SDBIP)

MID-YEAR PERFORMANCE REPORT

Mogale City

Local Municipality

FINANCIAL MANAGEMENT SERVICES

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Building a professional, capable, citizen-focused public service (NDP Chapter 13)
Strategic Goal	To provide efficient, effective and sustainable financial resource management services for the municipality
NKPA	Municipal Financial Viability

DEPARTMENT: FINANCIAL MANAGEMENT SERVICES

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Revenue Management																
KPI 1: FMS (360)	Adequacy Indicator	Completeness of consumers billed	% revenue billed versus budgeted on the main tariffs	%	106%	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	104.72%	100.0%	102,37%	consumption recorded for the 1st Quarter was higher than expected especially electricity as a result of the ending period of winter.		Q1-Q4: Analytical report approved by Manager Revenue based on Budgeted billed versus actual billed	Assistant Manager: Billing	Achieved

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
b																
KPI 2: FMS (348)	Quantity Indicator	Asset Verification and Management	Number of asset verifications conducted	Number	2	2	Q1 Q2 Q3 Q4	1 – – 1	1	–	1			Q1 & Q4: Asset Verification Report	Assistant Manager: Assets Management	Achieved

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Supply Chain Management																
KPI 3: FMS (356)	Quantity Indicator	Supply Chain Management	Number of stock take conducted	Number	2	4	Q1 Q2 Q3 Q4	1 1 1 1	1	1	2			Q1-Q4: Reviewed stock take report by Supply Chain Management for the CFO	Assistant Manager: Logistics Management	Achieved
KPI 4: FMS (356)	Quantity Indicator	Contract Management	% of active contracts in the contract register monitored	%	New KPI	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	100%					Q1-Q4: Quarterly Supplier Performance Monitoring & Evaluation Report and Contract register	Manager: Supply Chain Management	N/A

Mogale City

Local Municipality

INTEGRATED ENVIRONMENTAL MANAGEMENT

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Chapter 5 Transitioning to a low carbon economy
Strategic Goal	To deliver affordable, quality and sustainable services to communities
KPA	Basic Service Delivery and Infrastructure within DIEM

DEPARTMENT: INTEGRATED ENVIRONMENTAL MANAGEMENT

Division: Environmental Management

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: IEM	Quantity indicator	Climate Change Mainstreaming and Coordination	All Wards	Number of climate-related initiatives/programs coordinated and supported	Number	New KPI	8	Q1	2	2	2	4	–	–	Q1-Q4: Reports, memos, letters, emails, meeting agendas, invites and attendance registers	Assistant Manager: Climate Change & Air Quality	Achieved
								Q2	2								
								Q3	2								
								Q4	2								
KPI 2: IEM	Quantity indicator	Compliance monitoring of municipal facilities	All Wards	Number of compliance monitoring inspections conducted on municipal facilities	Number	New KPI	48	Q1	12	12	12	24	–	–	Q1-Q4: Reports, Attendance register, notice, letters and email	Assistant Manager: Environmental Law & Auditing	Achieved
								Q2	12								
								Q3	12								
								Q4	12								

Division: Integrated Waste Management

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 3: IEM	Quantity indicator	Compliance monitoring of private facilities	All Wards	Number of compliance monitoring inspections conducted on private facilities	Number	New KPI	72	Q1 Q2 Q3 Q4	18 18 18 18	18	18	36	-	-	Q1-Q4: Report, atendence register, notice, letters and emails	Assistant Manager: Environmental Law & Auditing	Achieved
KPI 4: IEM (380)	Quantity Indicator	Monitoring of Buy Back facilities	All Wards	Number of monitoring sessions conducted for buy-back facilities	Number	20	32	Q1 Q2 Q3 Q4	8 8 8 8	8	8	16	-	-	Q1- Q4: Signed attendance register, Inspection form and Inspection report	Assistant Manager: Waste Support & Surveillance	Achieved
KPI 5: IEM (380)	Quantity Indicator	Waste Storages / Areas	All Wards	Number of inspections conducted on waste storage/areas	Number	16	28	Q1 Q2 Q3 Q4	7 7 7 7	7	7	14	-	-	Q1- Q4: Signed attendance Registers, Inspection form and Inspection report	Assistant Manager: Waste Support & Surveillance	Achieved
KPI 6: IEM (370)	Quantity Indicator	Waste Minimization	All Wards	Number of business inspections on waste management practices	Number	New KPI	32	Q1 Q2 Q3 Q4	8 8 8 8	8	8	16	-	-	Q1-Q4: Signed attendance Registers, inspection form and inspection report	Assistant Manager: Waste Support & Surveillance	Achieved
KPI 7: IEM	Quantity Indicator	Waste by-law enforcement	All Wards	Number of waste by-law enforcement operations conducted	Number	New KPI	20	Q1 Q2 Q3 Q4	5 5 5 5	5	0	5	No operation plans were in place in the 2nd quarter	the bylaw fines were issued during routine inspection and monitoring of facilities.	Q1-Q4: Quarterly report, Copies of notices, Copies of fines	Assistant Manager: Waste Support & Surveillance	N/A

Mogale City

Local Municipality

COMMUNITY DEVELOPMENT SERVICES

National Outcome	**Outcome 9: Responsive, accountable, effective and efficient local government system**
NDP Chapter	**Building a professional, capable, citizen-focused public service (NDP Chapter 13)**
Strategic Goal	**To deliver affordable, quality and sustainable services to communities**
KPA	**Basic Service Delivery and Infrastructure within Community Development Services**

DEPARTMENT: COMMUNITY DEVELOPMENT SERVICES

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	M&E VALIDATED SCORE
Social Development																	
KPI 1: CDS (256)	Quantity Indicator	Social development programmes	All Wards	Number of Social Development programmes implemented	Number	9	9	Q1 Q2 Q3 Q4	2 3 1 3	2	3	5	–	-	Q1-Q4: Quarterly Report, Attendance Registers	Manager: Social Development	Achieved
Public Safety																	
KPI 2: CDS (215)	Quantity Indicator	Law Enforcement	All Wards	Number of road safety programmes implemented	Number	New KPI	4	Q1 Q2 Q3 Q4	1 1 1 1	1	1	2	–	–	Q1-Q4 : Quarterly report and attendance register	Manager: Public Safety	Achieved
Sport, Arts, Culture & Recreation																	
Sport and Recreation																	
KPI 3: CDS (241)	Quantity Indicator	Sport Recreation	All wards	Number of sport and Recreation programmes implemented	Number	4	4	Q1 Q2 Q3 Q4	1 1 1 1	1	1	2	-	–	Q1-Q4: Quarterly Report, Attendance register	Manager: Sport, Arts, Culture & Recreation	Achieved
Libraries and Information Services																	
KPI 4: CDS (207)	Quantity Indicator	Libraries and Information Services	All wards	Number of Library outreach programmes implemented	Number	9	4	Q1 Q2 Q3 Q4	1 1 1 1	1	1	2	–	–	Q1-Q4: Quarterly Report, Attendance register	Manager: Sport, Arts, Culture & Recreation	Achieved
Heritage, Arts and Culture																	
KPI 5 : CDS (234)	Quantity Indicator	Heritage, Arts and Culture programmes	All wards	Number of Heritage, Arts and Culture programmes implemented	Number	5	4	Q1 Q2 Q3 Q4	1 1 1 1	1	1	2	–	–	Q1-Q4:Quarterly Report, Attendance register	Manager: Sport, Arts, Culture & Recreation	Achieved

Mogale City

Local Municipality

ECONOMIC DEVELOPMENT SERVICES

	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	NDP Chapter 3 Economy and employment, Chapter 4: Economic Infrastructure, Chapter 8: Transforming Human Settlements
Strategic Goal	To foster a conducive environment for broad based economic development
KPA	LOCAL ECONOMIC DEVELOPMENT

SDBIP/BUDGET REF.NO	PLANNING LEVEL	PROJECT NAME	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Enterprise and Rural Development																	
KPI 1: EDS (322)	Accesibility indicator	Mechanization Programmes	All Wards	% farmers support provided against request received	%	100%	100%	Q1 Q2 Q3 Q4	100% 100% 100% 100%	100%	100%	100%	–	–	Q1-Q4: Log Requests register, request forms and acknowledgements of the farmers & Mechanisation programme report	Manager: Enterprise and Rural Development	Achieved
KPI 2: EDS (324)	Activity indicator	Draft LED Strategy	All Wards	Number of reviewed LED Strategy submitted for Council	Number	1	1	Q1 Q2 Q3 Q4	– – – 1	–	–	–	–	–	Q4: Copy of the draft LED Strategy and Proof of submission to secretariat and Council resolution	Manager: Enterprise and Rural Development	No target for the reporting period

SDBIP/BUDGET REF.NO	Planning Level	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPA: LOCAL ECONOMIC DEVELOPMENT																	
Tourism Management																	
KPI 3: EDS (369)	Quantity Indicator	Small, Medium & Micro Enterprises (SMMEs) Tourism Awareness	All Wards	Number of Tourism awareness campaigns conducted	Number	New KPI	2	Q1 Q2 Q3 Q4	1 – 1 –	1	–	1	–	–	Q1&Q3: Invites, Attendance register and Report	Manager: Tourism Development	Achieved
KPI 4: EDS	Quantity Indicator	Final Township Tourism Market	All Wards	Number of Township Tourism Market held	Number	New KPI	1	Q1 Q2 Q3 Q4	– – – 1	–	–	–	–	–	Q4 - Final report on Township Markets, attendance registers and invitation	Assistant Manager: Information &Transformation	No target for the reporting period
KPI 5: EDS (387)	Quantity Indicator	Tourism Stakeholders Engagement	All Wards	Number of Tourism stakeholder engagement sessions conducted	Number	2	2	Q1 Q2 Q3 Q4	– 1 – 1	–	1	1	–	–	Q2&Q4: Attendance Registers, report or minutes	Assistant Manager: Product Development & Implementation	Achieved

Mogale City

Local Municipality

INFRASTRUCTURE DEVELOPMENT SERVICES

National Outcome	**Outcome 9: Responsive, accountable, effective and efficient local government system**
NDP Chapter	**Building a professional capable citizen focused public service NDP Chapter 13**
Strategic Goal	**To deliver affordable, quality and sustainable services to communities**
KPA	**Basic Service Delivery and Infrastructure within Infrastructure Services**

Division: Fleet Management

SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: IDS (062)	Quantity indicator	Annual maintenance and regulatory compliance of specialised fleet	All wards	Number of mounted Superlift trucks inspected in compliance with OHS Act Regulation No. 85 of 1993	Number	14	15	Q1 Q2 Q3 Q4	3 _ 4 8	3	_	3			Q1,Q3&Q4: Load test certificates issued per vehicle and an EM signed list of mounted Superlift trucks	Manager: Fleet Management	Achieved

Division: Roads and Stormwater

SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 2: IDS (807)	Quality indicator	Roads Rehabilitation and Resurfacing	All Wards	% implementation of roads and rehabilitation project in line with the Project plan	%	New Target	100%	Q1 Q2 Q3 Q4	_ _ 100% 100%	_	_	_			_ Approved Project plan Q3: Project assignment, scope of works, confirmation report and progress report Q4: Progress close-out report	Assistant Manager: Road Works & Maintenance	No target for the reporting period

Division: Building Maintenance

SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 3: IDS (059)	Quality Indicator	Building Maintenance	All Wards	Number of building facility refurbished	Number	New Target	1	Q1 Q2 Q3 Q4	_ _ _ 1	_	_	-			Q4: Practical completion certificate	Manager: Building Maintenance	No target for the reporting period

SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Traffic Engineering																	
KPI 4: IDS (059)	Activity indicator	Traffic Engineering	All wards	% engineering applications attended to vs requests received	%	90%	90%	Q1 Q2 Q3 Q4	90% 90% 90% 90%	95.2%	100%	99%	The overperformance is due to receiving less complex application in this quarter.	_	Q1- Q4: List of applications received and the Quarterly progress report	Manager: Traffic Engineering	Achieved

SDBIP/ BUDGET REF.NO	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
Division: Water and Sanitation																	
KPI 5: IDS (061)	Output Indicator	Enviro - loo Toilets	All Wards	Number of enviro-loo toilets installed	Number	New Target	600	Q1 Q2 Q3 Q4	– – – 600	–	–	–	–	–	Progress report and installation list	Senior Engineering Technician: Maintenance Projects	No target for the reporting period
KPI 6: IDS (060)	Quantity Indicator	Chemical Toilets provision to informal and rural communities	All wards	Number of informal settlements provided with chemical toilets	Number	73	73	Q1 Q2 Q3 Q4	73 73 73 73	73	73	73	–	–	Q1-Q4: List of settlements provided with chemical toilets, Quarterly report and Invoices	Senior Engineering Technician: Maintenance Projects	Achieved
KPI 7: IDS (061)	Quantity Indicator	Distribution of tankered water to Informal Settlements	All Wards	Number of settlements in the rural communities provided with tankered water	Number	116	116	Q1 Q2 Q3 Q4	116 116 116 116	116	116	116	–	–	Q1-Q4: Quarterly report with the list of settlements provided with tankered water. Water delivery Sheets.	Senior Engineering Technician: Maintenance Projects	Achieved
KPI 8: IDS (057)	Quality Indicator	Sewer pumpstation refurbishment	26, 27, 28 37	Number of pumpstations refurbished	Number	7	5	Q1 Q2 Q3 Q4	2 – 3 	0	–	0	–	–	Q1 & Q3: Practical completion certificate for each pumpstation	Assistant Manager: Sewage Waste Treatment Works	Not Achieved
SDBIP/BUDGET REF.NO	**PLANNING LEVEL**	**PROJECT**	**WARDS TO BENEFIT**	**KEY PERFORMANCE INDICATOR**	**UNIT OF MEASURE**	**BASELINE**	**ANNUAL TARGET**	**QUARTER**	**PROGRAMME/ PROJECT MILESTONE**	**Q1**	**Q2**	**MID-YEAR CUMULATIVE**	**EXPLANATION OF VARIANCE**	**MEASURES TAKEN TO IMPROVE PERFORMANCE**	**MEANS OF VERIFICATION**	**RESPONSIBLE PERSON**	**TARGET ACHIEVED/ NOT ACHIEVED**
Division: Energy Services																	
KPI 9: IDS (988)	Time frame indicator	IDS-Electricity Bulk connections	All Wards	% of Electricity bulk Connections requests processed within 30 days	%	New Target	80%	Q1 Q2 Q3 Q4	80% 80% 80% 80%	83.33%	100%	90%	received a low number of applications	–	Formal request application & processed response letter	Assistant Manager: Energy Planning	Achieved
KPI 10: IDS (988)	Time frame indicator	IDS- Electricity Small Connections	All Wards	% of Electricity small Connections requests processed within 30 days	%	New Target	80%	Q1 Q2 Q3 Q4	80% 80% 80% 80%	83.33%	–	83%	Stream lining of processess to improve customer services	–	Formal request application & processed response letter	Assistant Manager: Energy Planning	Achieved

Mogale City

Local Municipality

STRATEGIC INVESTMENT PROGRAMME

National Outcome	Outcome 9: Responsive, accountable, effective and efficient local government system
NDP Chapter	Building a professional capable citizen focused public service NDP Chapter 13
Strategic Goal	To provide sustainable services to the community

DEPARTMENT: STRATEGIC INVESTMENT PROGRAMME

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Division: Human Settlement and Real Estate

SDBIP Ref. No	PLANNING LEVEL	PROJECT	WARDS TO BENEFIT	KEY PERFORMANCE INDICATOR	UNIT OF MEASURE	BASELINE	ANNUAL TARGET	QUARTER	PROGRAMME/ PROJECT MILESTONE	Q1	Q2	MID-YEAR CUMULATIVE	EXPLANATION OF VARIANCE	MEASURES TAKEN TO IMPROVE PERFORMANCE	MEANS OF VERIFICATION	RESPONSIBLE PERSON	TARGET ACHIEVED/ NOT ACHIEVED
KPI 1: SIP	Output indicator	Fencing at Portion 137 and Portion 138 Nooitgedacht 534 J.Q	Muldersdrift	% implementation of fencing at portion 137 and 138 Nooitgedacht project milestones in line with the project plan	%	New KPI	100%	Q1	100% implementation of planned activities	100%	50%	62.5%	Site Establishment and and Excavation of Post Holes have not been achieved due to weather disruptions and shortage of material due to contruction break for the festive season.	A meeting was held on the 8th of December 2025 to discuss non perfomance and remedial actions. A revised programme was requested and the service provider commited to establish site by the 21st of January 2026. Minutes of the meeting are attached.	Q1: Project plan, Milestone certificate including calculation schedule & progress report	Manager: Human Settlement and Real Estate	Not Achieved
								Q2	100% implementation of planned activities						Q2 -Q4: Milestone certificate including calculation schedule & progress report		
								Q3	100% implementation of planned activities								
								Q4	100% implementation of planned activities								
KPI 2: SIP	Output indicator	Fencing at Old Age Homes (Jack Cotton, President, Pioneer & Van Riebeeck)	Krugersdorp	% implementation of fencing at Old Age Homes project milestones in line with the project plan	%	New KPI	100%	Q1	100% implementation of planned activities	100%	100%	100%	–	–	Q1: Project plan, Milestone certificate including calculation schedule & progress report	Manager: Human Settlement and Real Estate	Achieved
								Q2	100% implementation of planned activities						Q2 -Q4: Milestone certificate including calculation schedule & progress report		
								Q3	100% implementation of planned activities								
								Q4	100% implementation of planned activities								