

Summary of the Revised 2025-26 Integrated Development Plan





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MCLM at a glance

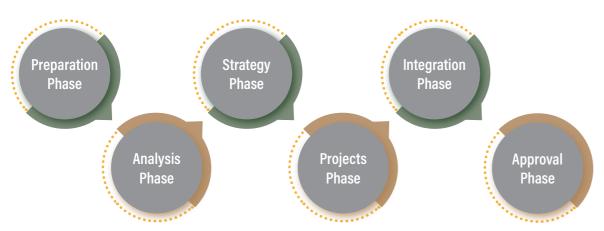
NAME 2022	2011	CHANGE	The IDP document consists of six development(s), socio- strategic plan developed with • Section 5: IDP Projects
		CHANGE	(6) sections which are, economic trends and the objective of addressing III explains the IDP
Total population 438 217 Young children (0-14 years) 22,9%	362 618 23,7%	75 599 ▲ -0,8% ▼	 Section 1: IDP Process Plan Outlines the methodology of institutional situations of the municipality. The section also discusses service delivery discusses service delivery Section 4: Community Section 4: Community for the next three financial
Working age population			preparing the IDP. It further backlogs and progress on Outreach years and in the Medium-provides for the timelines and ongoing service delivery III stresses the role of Term Expenditure Framework
(15-64 years) 71,2%	71,7%	-0,5% ▼	framework, role players and projects. community outreach, which the adoption process. Section 2: Situational projects. community outreach, which includes public consultation. Section 3: Strategic includes public consultation. During this process the local Summaries
Elderly (65+ years) 5,9%	4,6%	1,3%	Analysis Governmental Alignment community provides MCLM It provides all annexures This section analyses It expresses MCLM's vision with inputs and priorities that which are an essential part of
Dependency ratio 40,5	39,4	1,1%	the demographics and mission as well as the inform IDPs. the inclusive nature of the IDP.
Sex ratio 102,4	104,3	-1,9% ▼	
No schooling (20+ years) 4%	4,7%	-0,7% ▼	
Higher education (20+yrs) 13,6%	13,6%	0 -	
Number of households 150 787	117 439	33348	
Average household size 2,9	3,1	-0,20 ▼	
Formal dwellings 85%	73,5%	11,5%	
Flush toilets connected to sewerage 89,4%	84%	5,4%	
Weekly refuse disposal service 84,8%	79,6%	5,2%	
Access to piped water in the			
dwelling 71,6%	54,8%	16,8%	The state of the s
Electricity for lighting 93,7%	85,9%	7,8%	The state of the s

Content of the IDP

IDP Process Plan

Situational Analysis

Consultation with various stakeholders



The IDP cycle illustrates various phases of the planning cycle. The major phases are;

Figure 1: Process flow incorporating community inputs

- Preparation phase
- Analysis phase
- Strategy phase
- Project phase
- Integration phase
- Approval phase

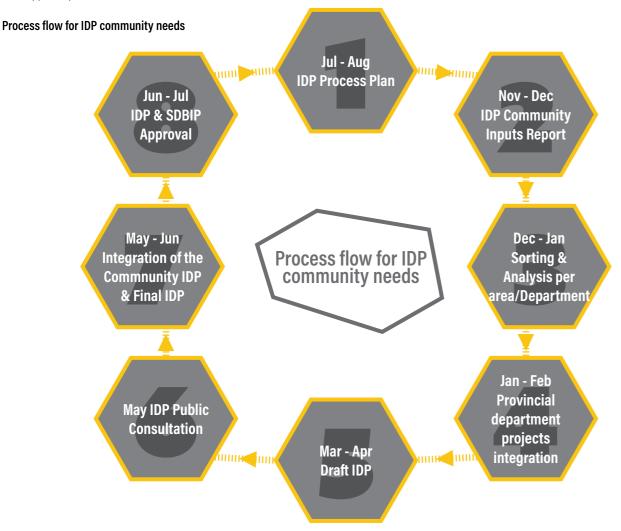


Figure 1.1.: Process Flow for soliciting Community Inputs as part of IDP development

City's Profile

Historical background

Mogale City is the birthplace of humankind, the City of Human Origin. It is privileged to be the home of the 2.2-million-year-old skull of Mrs. Ples, found at the Sterkfontein Caves in the Cradle of Humankind - a UNESCO World Heritage Site.



cradle of humankind

world heritage site

Image: Logo of Cradle of Humankind: WHS CHK

Mogale City, City of Human Origin, is further emphasized by the discovery of the Dinaledi Chamber by Dr. Lee Berger, an anthropologist, with Wits University in 2015. Homo Naledi, an extinct species of hominin was discovered in the Rising Star Cave System. As of 10 September 2015, 1550 specimens have been extracted from the Rising Star Cave in the Cradle of Humankind Figure 3, below, shows MCLM jurisdiction area. MCLM covers an area of approximately 110 000 hectares, with Krugersdorp as the major CBD. It is accessible from all the major centres of Gauteng and North-West Province, namely Johannesburg, Pretoria, Midrand, Hartebeespoort Dam, RandWest City, and Soweto, to name but a few places.

Geographical Location

MCLM is situated at the western side of the Gauteng Province. It also forms part of the broader West Rand District Municipality, which consists of three (3) local municipalities, i.e., Randwest City, MCLM and Merafong City. MCLM is made up of the following areas:

- Kagiso, Rietvallei, Azaadville, Krugersdorp suburbs, and Munsieville
- Muldersdrift, Tarlton, Magaliesburg, Kromdraai and Hekpoort

Mogale City's strongest functional urban linkage is with the City of Johannesburg. Kagiso and Krugersdorp are primary urban complex that form part Corridor of Development in Gauteng, namely, Western Corridor. The strongest east-west transport linkages between MCLM and City of Johannesburg are along the R512 as well as the railway line. MCLM is linked to the City of Tshwane via the N14/R28 highway. (Local Government Handbook: 2015)

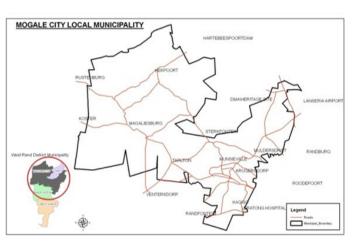
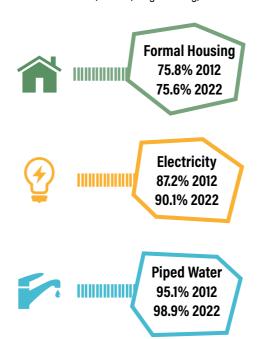


Image: Map of Mogale City Local Municipality

Service Delivery Programmes

Basic services delivery by MCLM includes, provision of potable water, sewerage, refuse removal, electricity and roads, which are the basic competency of local government. Moreover, housing is also considered a basic service delivery; however, housing delivery remains a provincial competency, led by the Provincial Department of Human Settlements.

According Figure 3:12 below to Census 22, formal housing has reduced from 75.8% in 2012 to 75.6% in 2022. Similarly, access to refuse removal has decreased from 84.0% in 2012 to 80.5% in 2022 Municipal services delivery of water, sanitation and, electricity refuse removal increased 3.8%,3.8%, 2,9% respectively.



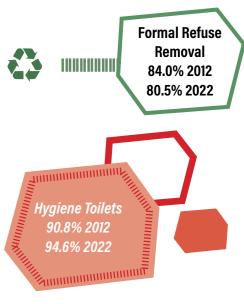


Figure 2.3: MCLM Basic service delivery 2012 and 2022

 $oldsymbol{4}$

Access to housing and refuse removal need further attention for improvement. MCLM need to consider a strategic approach to improve the refuse removal programme and formalisation of informal settlements.

Provision of Electricity to informal settlements

In the recent years, through the legislative provision of Integrated National Electrification Programme (INEP), DoE, COGTA, ESKOM, and MCLM have installed electricity in some informal settlements and set to install electricity in other informal settlements. The list includes the following;

Existing and planned projects to addressing access to electricity

In the recent years, through the legislative provision of Integrated National Electrification Programme (INEP), DoE, COGTA, ESKOM, and MCLM have installed electricity in some informal settlements and set to install electricity in other informal settlements. The list includes the following;

Project Name	Number of connections
Porttion 26 Kromdraai	26
Elect. of Portion 140 Rietfontein	132
Electrification of Matshelapata	57
Electrification of Orient	114
Mogale City Ext 26	59

Table: Eskom ,GDHS -West Rand , Electricity Programme Source: Eskom

Informal settlements already connected to electricity grid

,	, ,
Project Name	Households connected
Matshelapata, Ptn 6 Vlakplaats	1311
Kagiso ext 13 phase 1	496
Ptn 45 Magaliesburg	190
Ptn 81 & 82 Magaliesburg	54
Ptn 4 Vlakdrift - Tarlton	59
Plot 89 Muldersdrift	290
Lethabong - Hekpoort	79
Plot 81 Rietfontein-Muldersdrift	184
Ptn 37 & 38 of Doorenkloof	
(Tswelopele - Magaliesburg)	97
Vlakplaats (Smokedown Tarlton)	526

Table: Informal settlement household connected with electricity Source: MCLM, Human settlements division 2024

Sustainable Development Renewable Energy

MCLM has new plans to provide sustainable renewable energy, such Waste to energy, solar energy , which allow improve energy independence and environmental protection in relation to sustainable goals. The projects include;

- I. Mogale City Gauteng Development Zone Solar plant
- 2. Blue Waste to Energy project

Refuse removal expansion

In the past, weekly refuse removal took place only in areas of Kagiso, Rietvallei, Munsieville, Krugersdorp CBD and surrounding suburbs only. Refuse removal was expanded to areas that were previously not serviced by the municipality. A service provider has taken over collection of refuse and to expand the service in the following areas, Kagiso, Chief Mogale, Azaadville, Munsieville, Ga-Mohale, Magaliesburg, Muldersdrift and in all rural areas of Mogale City.

Illegal dumping control

Major challenges facing MCLM is dealing with the debilitating phenomenon of littering and illegal dumping, which had made the city unsightly and the most pristine areas very unwelcoming. This requires

MCLM to continue emphasizing awareness and clean-up campaigns.

MCLM has now a partnership with Department of Forestry and Fisheries to create job opportunities of up to 2000 fixed contract workers convert illegal dumping sites into community parks and urban green spaces.

Turning illegal dumping sites into usable Spaces.

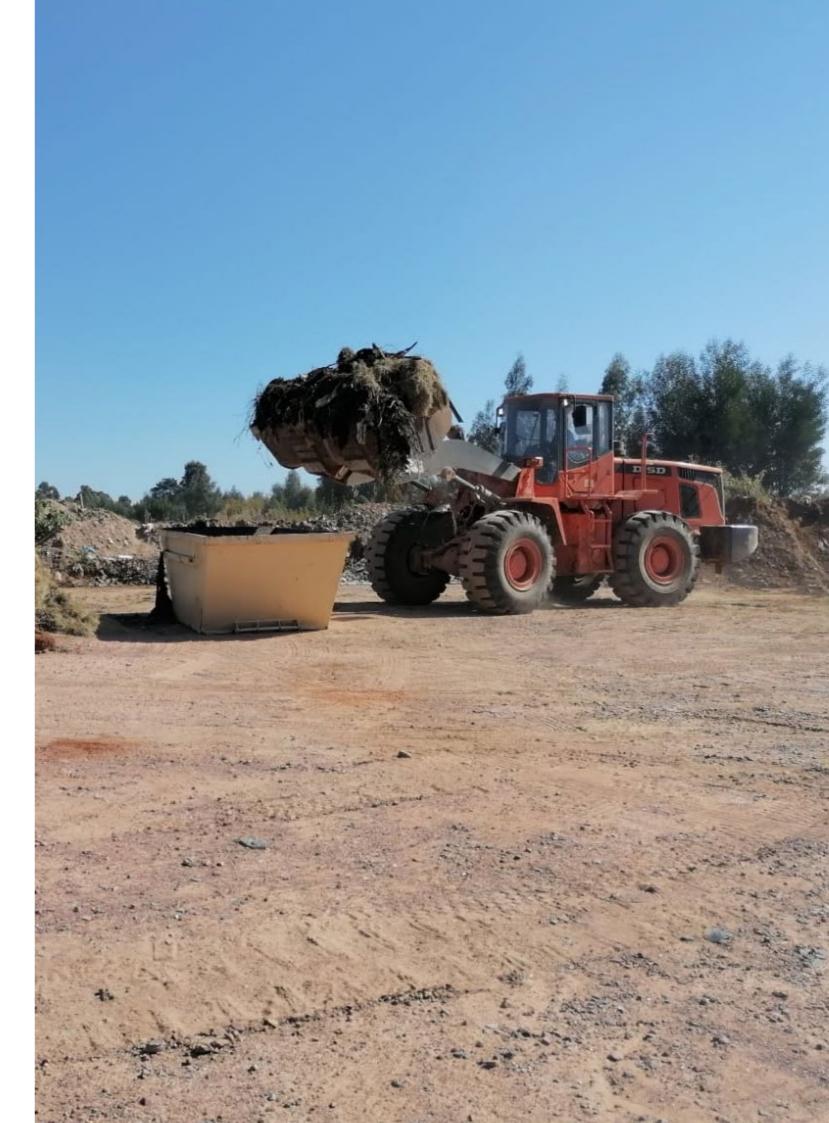
 In-house model - in collaboration with municipalities (co-funded with Local Municipalities)







Images: MCLM Illegal dumping site turned to areas of opportunity



Roads and Storm-Water Management

The total road network of Mogale City is 1,100 km made up of 960 km of paved roads and 140 km of gravel roads. Gravel roads are in the rural areas and with a small number of unpaved roads in the old townships. Road network can be broken down further into 100km of main arterial roads and 1000km of tertiary roads. Main arterial roads are the city-to-city roads whereas tertiary roads are roads within the built-up areas.

Road resurfacing and Storm-Water Management

The roads resurfacing programme and stormwater management has been successful in the township areas such as;

- · Construction of Robin Road Extension
- Pr3: Kagiso Ext 13 Upgrade of Roads and Stormwater
- Pr4: Roads Rehabilitation and Resurfacing in Kagiso
- Pr5: Rietvallei Ext.5 Roads and Stormwater Construction
- Pr10: Rietvallei Ext.1 and Proper project

Provision of sustainable human settlements remains one of the biggest challenges of government. There was a stepped-up effort in provision of housing for the rural poor and various projects are at different stages of development, i.e. from pre-feasibility studies whilst others await township establishment approvals whereas other areas have units that are ready for occupation.

Free Basic Services

Mogale City Local Municipality introduced the Indigent Registration programme that focuses on households that qualify to receive free basic services. The municipality approved the indigent management policy which provides for free basic services that include six kilolitres of water, 50 kW/h of electricity, sanitation services, refuse removal and indigent burials as per indigent burial policy.

Households who qualify as indigent FBS are those that earn less than two combined governments' old age pension per month, which is R4210 from 01 April 2024. Currently there approximately 7000 households that are registered as indigents.

All informal settlements in MCLM received free basic water, sanitation and refuse removal services. Moreover, approximately 10 informal settlements that are connected to the grid and registered as indigent are provided 50Kw electricity.

Human Settlements

MCLM is undertaking several projects in conjunction with the Gauteng Department of Human Settlements. These projects are fully funded by the province, and in some instances, funding is through PPP arrangement or agreement with either Banks or the Housing Development Agency (HDA).

Public housing Projects:

Construction of 723 housing units at Kagiso Extension 13

TThe government wide Upgrading of Informal Settlements Programme (UISP) is one of the most important programmes which seeks to improve the living conditions of millions of poor people residing in cities by providing the security of tenure and access to emergency services as well as basic services for housing. UISP is mainly used for in situ upgrading of informal settlements, and in exceptional circumstances – where terrain is not suitable for human habitation owing to undermining and flooding – residents may be relocated and resettled.

It is consequently within the context of UISP that the relocation and resettlement of Tudor Shaft/ Soul City were considered by Mogale City.

Dr. Nthato Motlana Housing Development.

The approved layout plan for the township will make provision for;

- 263 erven (253 Residential 1, 9 Residential 2, Shop, Place of worship, Community Garden, Taxi rank, Market, Retention dam, Crèche, Sports ground and Public open space.
- Construction of the Wastewater Treatment plant: 95%, awaiting testing.

Dr Sefularo Rural Housing Development

The approved layout plan for the township will make provision for 212 erven (190 Residential, 16 Municipal use, Special use, crèche and a park. Water and sewer reticulation programme:

- Water reticulation: 95%
- Sewer reticulation: 95%
- Construction of the Wastewater Treatment plant: 70%
- Water Storage: 76%

Munsieville Ext 9

- Installation of infrastructure services has been completed & closed.
- Province has submitted building plans and are pending approval due to the outstanding QA approval from the GDHS and site development plan form the PRT.
- The project is in the procurement process.

Brickvale Human Settlements Initative

The total size of the property is 130 hectares. The breakdown of the development is as follows:

- 12.9 ha for road surfaces
- 7,6 ha for schools; (2.8 for primary school and 4,8 for secondary inclusive of 1,8 for sport field);
- 1.0 ha for a clinic
- 6,4 ha for a park
- 4,0 ha for business
- 72 ha for residential 1 development (RDP)
- 24 ha for residential 2 development
- Top Structure: 2282 serviced stands, targeted for 2019/20
- 1. 1011 foundations
- 2. 568 wall plates
- 3. 286 roofs
- An amount of R4, 5 million was transferred to MCLM in March 2021 for the completion of the bulk services.
- A practical completion certificate for Bulk Sewer has been submitted by the contractor and MCLM has accepted it with reservations together with Pump station snag list.

Local Economic development Projects

Tourism Development

Krugersdorp Game Reserve (KGR) in terms of Treasury Regulation 16 will be registered as a possible Public Private Partnership (PPP) Project with the National Treasury PPP Unit. The KGR precinct will be upgraded and refurbished for commercialization in various phases.

Phase 1: Upgrade, management, and effective commercialization of the 1200 hectors of the Krugersdorp Game Reserve which includes the lodge with restaurant, accommodation, conference facility and Caravan Park

EkasiLab

eKasiLabs is implemented in partnership with the Innovation Hub (an agency of the Provincial Department of Economic Development).

The purpose of establishing the eKasi Labs programme is to take innovation to the people by establishing co-creation and innovation spaces in the townships, where local communities are able to access the services and facilities that are offered at The Innovation Hub.

Chamdor Automotive Hub

The City in partnership with Gauteng Growth and Development Agency (GGDA) and the Automotive Industry Development Centre (AIDC) (both agencies of the Provincial Department of Economic Development) is establishing an Automotive Hub at Chamdor Training Centre. Ten workshops have been renovated by GGDA to a tune of R18.5 million. The AIDC will be installing high tech equipment to a value of R4 million. The hub will provide technical skills, mentorship and well-equipped working facilities to the SMMEs in the automotive sector. During the renovations, 15 SMMEs were sub-contracted and 50 local jobs were created.

Munsieville Industrial Park

Munsieville Industrial Park is part of the project for Township Economic Revitalisation in MCLM. The park will target SMMEs in the light manufacturing sector.

The construction phase has been completed. Currently the contractor is dealing with the snag list and increasing the electricity supply to the park.

Health Profile

MCLM health profile may include the access to the health services, such as access to health facilities, life expectancy, morbidity, and major causes of mortality.

Health Facilities

There are 18 clinics, and 2 public hospitals which are Leratong and Yussuf Dadoo, as well as one Sterkfontein psychiatric hospitals in MCLM. The 18 clinics throughout MCLM provide primary care to all residents of the city.



Vision, Mission & Strategic Goals

Vision and Mission

MCLM vision and mission that is intended to be guiding principles for the long-term, medium- and short-term plan is a built from vision of April 2019 and confirmed in a strategic planning session of 2024.

Vision

The city conceptualises a vision that would drive the vision for MCLM. As local government is in the forefront of government service delivery, MCLM vision is aimed at effective implementation of the idea. Thus, MCLM adopted vision is;

"Quality service delivery for all in a prosperous Mogale City"

Mission

The principles of providing a quality service delivery is driven by the mission to realise the vision. In this case the mission is:

"To provide sustainable municipal services for improved quality of life for Mogale City communities"

MCLM Revised Strategic Objectives

- MCLM Strategic objective 1: Basic Service Delivery
- MCLM Strategic objective 2: Local Economic Development
- MCLM Strategic objective 3: Accountable Governance is links with
- MCLM Strategic Objective 4. Community Participation

Vision

Quality service delivery for all in a prosperous Mogale City

Quality doi vice delivery for all in a proceptions integrals only						
To provide susta Basic Service Delivery	ninable municipal serv Local Economic Development	Mission ices for improved qual Good Governance and Community Participation	lity of life for Mogale (Institutional Development and Transformation	City communities Municipal Financial Viability		
Infrastructure Development Services Community Development Services Integrated Environmental Management Services	Economic Development Services	Participation Structures Public Participation/ Consultation/ Engagement Local Government	Leadership (Political and Administrative) Corporate Governance Business Process Management Resource Management Project and Programme Management	Prevention of Irregular Expenditure Effective Consequence Management Enhanced Revenue Collection and Debt Recovery		
Sys	tems Proce	esses Struc	ctures Resc	ources		
VALUES						

Responsiveness



Passion

Ethics



Assertiveness

Proactivity

Vertical Alignment

Localisation of the Sustainable Development Goals

MCLM is one of the municipalities that are nominated to Localisation of

United Nations Sustainable Development Goals.

These goals are outlined below, as 17 SDGs which Country Reports are development by the signatories.

SUSTAINABLE GALS DEVELOPMENT GALS















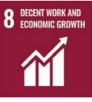












Image: UN Sustainable development goals

Sustainable Development Goals (SDGs) will guide the future course of economic and social development on the planet (2016 – 2030). Sustainable development occurs when there is Equilibrium between three components: environmental sustainability, economic sustainability and socio-political sustainability. Unlike MDGs, SDGs will be driven through partnerships between governments, civil society, and the private sector.

MCLM Voluntary Local Review Report

Localisation of the SDGs is referred to as Voluntary Local Review. Preparation of the MCLM Voluntary Review Report has been with the assistance of following organisations.

- SALGA.
- African Monitor Network, (NGOs group)
- National COGTA.
- United Nations Development Programme UNDP.

MCLM has prepared a draft report for public consultation. The draft reports has highlights include the following;

MCLM been selected as one of the ten municipalities to be featured in

the national report SDGs Report.

- MCLM has chosen 3 core municipal mandate SDG goals that include;
- SDGs 6, 7 and 11
- Stakeholder consultation of interested parties.

Submission of the draft Report for submission to SALGA and COGTA.

District Development Model (DDM) one plan

MCLM has being an active participant in the DDM of the West Rand since 2021 conceptual report. The second draft of the DDM in 2024, MCLM has also participated in through the IDP division. Several draft catalytic projects in the space of MCLM have been proposed in the DDM. The projects include:

- 1. Human Settlement: Leratong Smart City. Brickvallei
- 2. Langley Waste Water Treatment Works
- 3. N14 Pineheaven Interchange and
- 4. Krugersdorp Game Reserve

Additional projects will be included as the programme expands.

10 11



IDP Public Participation Approach

Mogale's Engagement in Capacity Building: The collaboration with the Human Sciences Research Council (HSRC) has been instrumental in introducing ICT-based training tools for public participation. This initiative ensures that municipal staff are equipped with the necessary skills and knowledge to effectively engage with the community, leveraging technology to enhance the public participation process.

Pilot of E-Participation

The Municipality has embarked on a collaboration between the Gauteng CoGTA, and the HSRC to enhance public participation through an e-participation approach. This initiative aims to increase transparency, inclusiveness, and trust in local governance by utilizing digital tools for more effective community engagement.

The new e-participation innovative programme uses of QR quotes to access the IDP schedule of meetings, IDP documents and to make public inputs on the draft IDP using their smart phones has made improvement for broad participation.

QR code for redirection to the website



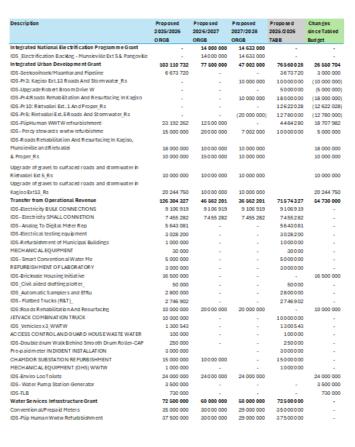
https://mogalecity.gov.za/idp/

Scan QR code to redirect you to the municipal website for Draft and final IDP

A total of 120 community members participated with the use of e-participation, over and above Mayoral Roadshows, during the IDP/Budget public consultation.

Major Service Delivery Projects in 25/26 Budget

	Proposed	Proposed .	Pro posed	Proposed	Changes
	2 025/2026	2026/2027	2027/2028	2025/2026	sinceTabled
Description	ORGB	ORGB	ORGB	TABB	Bud get
Community Development Services	30 616 818	30 430 000	43 714 244	48616818	(18 000 000
Integrated Urban Development Grant	-	29 000 000	40 000 000	26000000	(26 000 000
CDS-Construction of Ga Mogale Sports Complex	-	-	-	5000000	(5 000 000
CDS-Construction Of Kagiso Elderly Service Centre	-	-	-	-	-
CDS-Construction of eThem baleth uSport Complex	-	5000000	5 000 000	5000000	(5 000 000
CDS-Construction of Tarlton Sport Complex	-	9000000	9 000 000	1000000	(1 000 000
CDS-Construction Rietvallei EC DC	-	2000000	5 000 000	2000000	(2 000 000
CDS-Construction Tariton EC DC	-	2000000	5 000 000	2000000	(2 000 000
CDS-Returbishment of Athletics Facility - Kagiso Sport	_	5000000	5 000 000	5000000	(5 000 000
CDS-Refur bish ment of Rietvallei Hall	-	2000000	5 000 000	2000000	(2 000 000
CDS-Up grade & Extension of Ext 12 Community Hall_Sd	-	4000000	€ 000 000	4000000	(4 000 000
Sports and Recreation Grant	1 430 000	1 430 000	3 714 244	1430000	-
Transfer from Operational Revenue	29 186 818			21186818	8 000 000
REFURBISHMENT GA-MOGALE ECDC	600 000	-	-	600000	_
R EFURBISH MENT SIN QO BILE ECDC	1 000 000	_	_	1000000	_
CDS - Ro ad Marking machine	1 407 973	-	-	1407973	-
TRUCK_BYLAW	1800000	_	-	1800000	-
SWAN EVILLE IN DUSTRIAL PARK	15 000 000	-	-	15000000	-
CDS-Traffic Officer Vehicles_(Toyota/Volleswagen) x 20	8 000 000				8 000 000
Corporate Support Services	10 845 000	-	_	10845000	_
Transfer from Operational Revenue	10 845 000	-	_	10845000	_
CSS-Network Monitoring System Ic	5 000 000	_	_	5000000	
Eyetestingmachine	120 000			120000	_
Integrated Urban Development Grant			-		-
Neighbourhood Development Partnership Grant	62 114 000	20 000 000	36 294 000	62114000	-
Transfer from Operational Revenue	2 696 000	-	-	2445000	250 000
TRACTOR	1 000 000	_	_	1000000	_
4X4 Double Cab	800 000	_	_	800000	
Finan cial Mangement Services	2 347 366	-	_	2017355	330 000
Transfer from Operational Revenue	2 347 355	-	-	2017355	330 000
Introduction Development Comics	201 015 050	400 000 004	455 407 004	000534355	04 000 704



Description	Proposed	Proposed	Pro posed	Proposed	Changes
	2025/2026	2026/2027	2027/2028	2025/2026	sin ce Tabled
	ORGB	ORGB	ORGB	TABB	Bud get
In tergrate d Environm ental Magement	30 781 760	28 206 262	66 642 160	30251750	530 000
in tegrated Urban Development Grant	10 000 000	24 716 262	64 142 160	10000000	-
IEM-Lu ip aard svlei Landfill Site_Wm	10 000 000	24716262	64 142 160	10000000	-
Transfer from Operational Revenue	20 781 760	3 490 000	2 500 000	20251750	530 000
EM-10m Cubic Tipper Truck	1 600 000	-	-	1600000	-
IEM-36 Tonine Crane Truck	2 303 400	-	-	2303400	-
IEM-5m CubicTipper Truck	1 500 000	-	-	1500000	-
IEM-Acquisition Of Roll OnsTrucks X4 & TLB_Wm	1 938 900	-	-	1938900	-
EM-Forestry Crab (10 Tonn e)	1 300 000	-	-	1300000	-
IEM-Skip Bins_Wm	2 500 000	2500 000	2 500 000	2000000	500 000
IEM_Small Plant (Parks)	100 000	100 000	-	100000	-
EM-Kagiso Cemetery Hydro Survey & Drainage	1 500 000	-	-	1500000	-
SAMPLING VEHICLE (WATER)	850 000	-	-	850000	-
IEM- High Pressure Fire Fithing Skid Units (Env Proctetion)	40 000	-	-	40000	-
IEM- Hydrotic Rock Breaker	100 000	_	-	100000	-
Bulldozer	2 000 000		-	2000000	-
Strategic in vestment Program me	67 063 274	23 000 000	10 074 102	45271744	11 791 530
in tegrated Urban Development Grant	39 696 530	23 000 000	10 074 102	39957000	(260 470)
IDS-Refurbishment of Sewer Pumpstatio 2&3 LUS AKA	14 632 530	100000000	5 074 102	14658000	(25 470)
IDS-Mulderdrift New Reservio	7 500 000	2500 000	-	7500000	-
SIP-IDS-Returbishment of Sewer Pumpstatio Thembalethu	17 564 000	10500000	5 000 000	12564000	5 000 000
SIP-KAGISO WATER SUPPLY TOWER (RESERVIOR)	-	-	-	5235000	(5 235 000)
Transfer from Operational Revenue	17 366 744	-	-	5314744	12 052 000
SIP-Dr Motlana Hou sing Development HS	6 000 000				6 000 000
SIP-Dr Sefularo Housing Development H	6 000 000				6 000 000
Fencing at Portion 137 and Portion 138 No oitgedacht 534	3 500 000	-	-	3500000	-
Fencing at Old Age Homes (Jack Cotton, President, Pioneer					
& Van Riebeeck)	1 500 000	-	-	1500000	-
Grand Total	500 648 888	299 698 463	312 921 707	424229654	76 419 234





