

Annexure 1



City of Human Origin

Integrated Development Plan 2025-26 of the 2021/22- 2025/26

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LIST OF ACRONYMS

ABCD	Asset Based Community Development
AIDS	Acquired Immune Deficiency Syndrome
BTO	Budget and Treasury Office
CBD	Central Business District
CAPEX	Capital Expenditure
CDS	Community Development Services
COGTA	Cooperative Government and Traditional Affairs
CSS	Corporate Support Services
DLTC	Drive Licencing Test Centre
EAP	Employee Assistance Programmes
ECDC	Early Childhood Development Centre
EDS	Economic Development Services
EM	Executive Manager
E-Participation	Electronic Participation
EPCCC	Environmental Planning Coordination and Climate Change
ES	Energy Services
FIFA	Federation Internationale De Football Association.
FY	Financial Year
GCR	Gauteng City Region
GDE	Gauteng Department of Education
GDP	Gross Domestic Product
GEYODI	Gender Equity Youth Development and Disability
HCM	Human Capital Management
HS&RD	Human Settlement and Real Estate
IDP	Integrated Development Plan
IEM	Integrated Environmental Management
IUDF	Integrated Urban Development Framework
IUDG	Integrated Urban Development Grant
IWN	Integrated Waste Management
KPA	Key Performance Area
KPIs	Key Performance Indicators
KTA	Kagiso Tourism Association
LA	Legal Administration

MCLM	Mogale City Local Municipality
M&E	Monitoring and Evaluation
MFMA	Municipal Finance Management Act
MIDP	Municipal Integrated Development Planning
MM	Municipal Manager
MSCOA	Municipal Standard Chart of Accountants
MVRA	Motor Vehicle Registration Authority
NEMA	National Environmental Management Act
NDP	National Development Plan
OHS	Occupational Health and Safety
OPEX	Operational Expenditure
PDA's	Previously Disadvantaged Areas
PWR&T	Public Works Roads and Transport
SACR	Sport, Arts, Culture and Recreation
SANBI	South African National Biodiversity Institute's.
SANS	South African National Standards
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SDGs	Sustainable Development Goals
SEI	Special Economic Initiatives
SOEs	State Own Enterprises
SOPA	State of the Provincial Address
SMS	Strategic Management Services
SPLUMA	Spatial Planning and Land Use Management Act
STI:	Sexual Transmitted Infections
SU	Social Upliftment
TMR	Transformation, Modernisation and Re-Industrialisation
UMS	Utilities Management Services
UNESCO Organisation	United Nations Education and Scientific Cultural
VLR	Voluntary Local Review
W&S	Water and Sanitation
WRDM	West Rand District Municipality
WULA	Water Use Licencing Authority

MCLM AT A GLANCE

Region/Area	:	Mogale City Local Municipality(MCLM)
Province	:	Gauteng
District	:	West Rand
Land Surface	:	1,342 km²
MCLM WARDS		
1-39	Rietvallei incl. Azaadville (1-3,34,35 & 36) Kagiso (4-16 & 19) Muldersdrift (23,28 & 33) Munsieville (24,25 & 27) Magaliesburg(31) Hekpoort (32) Krugersdorp-CBD (17,18,20,21,22,26,29, 37 & 38) Tarlton (30) Kromdraai (39)	

MCLM at glance, key Statistics

Name	2022	2011	change	
Total population	438 217	362 618	75 599	↑
Young children (0-14 years)	22,9%	23,7%	-0,8%	↓
Working age population (15-64 years)	71,2%	71,7%	-0,5%	↓
Elderly (65+ years)	5,9%	4,6%	1,3%	↑
Dependency ratio	40,5	39,4	1,1%	↑
Sex ratio	102,4	104,3	-1,9%	↓
No schooling (20+ years)	4%	4,7%	-0,7%	↓
Higher education (20+yrs)	13,6%	13,6%	0	↔
Number of households	150 787	117 439	33348	↑
Average household size	2,9	3,1	-0,20	↓
Formal dwellings	85%	73,5%	11,5%	↑
Flush toilets connected to sewerage	89,4%	84%	5,4%	↑
Weekly refuse disposal service	84,8%	79,6%	5,2%	↑
Access to piped water in the dwelling	71,6%	54,8%	16,8%	↑
Electricity for lighting	93,7%	85,9%	7,8%	↑

SECTION 1: INTRODUCTION

The Integrated Development Plan (IDP) is the primary plan of the municipality. It is the five-year plan of the municipality. The IDP enhances sustainable integrated service delivery and development. It also promotes sustainable, integrated communities, providing a full basket of services, as sustainable development of communities cannot be developed in a fragmented manner.

The 2025/26 draft IDP is prepared against the backdrop of Mogale City Local Municipality's (MCLM) primary objective, which is in line with the government's aim of addressing the challenges of major socio-economic issues including poverty, inequality, climate change related disasters, safety and unemployment in the country.

Council assumed office in November 2021 and is faced with very challenging tasks in its 5-year term of office. As part of the review of the IDP, Council annually reviews developments and strengthens the achievements of government by working together with local communities, business, religious organisations, youth and other stakeholders.

The IDP serves as a single broad strategic guide for priority needs of the communities and residents of MCLM, which government should implement in their term of Council. It also assists administration to prepare a medium-term budget framework and annual budget that seeks to allocate resources to address all these needs.

The IDP is not only a local government programme but the delivery plan of the entire government in a particular local space.

The annual review of this 5-year IDP should be seen as a plan of all spheres of government and not just of MCLM. Government's perspective of IDP is that of addressing all service delivery issues, with a particular interest in addressing job creation, poverty and eradicating the inequalities of the past. The scale of the challenges is enormous, state and developmental local government therefore actively intervenes in improving the quality of life for citizens through creation of an enabling environment by use of resources to realize the objectives it sets for itself.

1.1 Legislative Framework

The Constitution of the Republic of South Africa outlines the kind of local government needed in the country. According to the Constitution (Sections 152 and 153), local government oversees the development process in municipalities and notably is in charge of

planning for the municipal area. The constitutional mandate gives a clear indication of the intended purposes of municipal integrated development planning:

- to ensure sustainable provision of services;
- to promote social and economic development;
- to promote a safe and healthy environment
- to give priority to basic needs of communities; and
- to encourage involvement of communities.

The Constitution also demands local government to improve intergovernmental coordination and cooperation to ensure integrated development across the neighbouring communities.

The legislation governing the development, implementation, and review of the IDP has been conceived in the constitutional spirit of a developmental state. In terms of the provisions of Local Government: Municipal Systems Act (MSA) 32 of 2000, each council must, within the prescribed period after the start of its elected term, adopt a single, inclusive, strategic plan for the development of the municipality. Section 25(3) (a) of the MFMA prescribes that a newly elected council, may adopt the IDP of the previous council.

In order to develop the IDP, Local Government: Municipal Structures Act, 117 of 1998 prescribes in section 56(2) that “The Executive Mayor must-

- (a) identify the needs of the municipality.
- (b) review and evaluate those needs in order of priority;
- (c) recommend to the municipal council strategies, programmes, and

services to address priority needs through the integrated development plan, and the estimates of revenue and expenditure, taking into account any applicable national and provincial development plans;”

In terms of Section 24, of the Local Government: Municipal Finance Management Act, (Act 56 of 2003) municipal council should, at least 30 days before the start of a budget year, consider approval of the annual budget.

1.2 Strategic Planning Framework & Approach

The strategic planning approach followed by MCLM happened within the broader national planning frameworks and the local integrated development planning processes

as articulated under the legislative context above. Below is a schematic framework that informed MCLM formulation of its Strategic Plan and ultimately the entire IDP document.

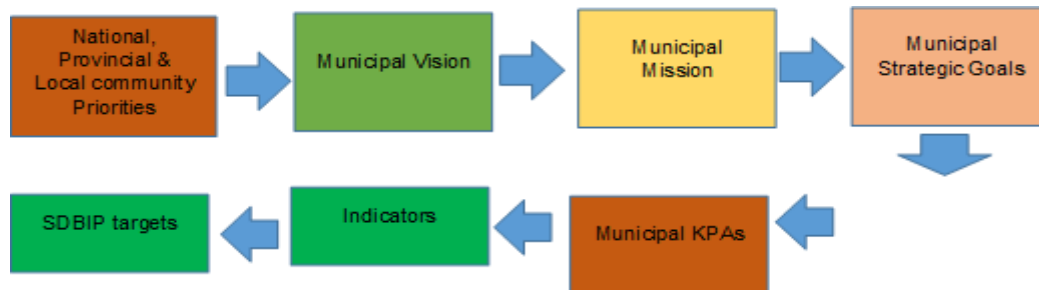


Figure 1. 1 Strategic Planning Framework Model

The Integrated Development Plan is a municipal plan that last for the term of office of the council. MCLM's process of developing the strategic plan that is a bedrock of the Integrated Development Plan, always involves intense consultation. It began with interactions between Executive Mayor, Mayoral Committee, the Municipal Manager and Senior Managers. This culminates into a strategic planning session of Mayoral Committee and senior management facilitated by an independent party with expert knowledge in strategic planning environment. A process of a strategic session to review a strategy with the current leadership is important.

The strategic planning session follows the strategic planning process below. The diagram below provides a sense of how the process unfolded beginning with the vision, mission and it moved on to the priorities and, finally the strategies.



Figure1. 2: Strategic Planning Process

IDP Context

The context of the 2025/26 draft IDP is a process that consists of sub-activities that culminate into the adoption of the IDP by the Council of MCLM which includes the following;

IDP Process Plan

In terms of the Council approved IDP and Budget process plan, Council should approve the final IDP before the start of the new financial year, that is, no later than 30 June 2024.

For MCLM to prepare a credible IDP document, several stakeholders must be engaged to provide inputs and guide the final IDP plan. The IDP process involves the following consultation process:

Community Participation	Engaging the community through public meetings, workshops, and forums to gather input on their needs and priorities.
Stakeholder Engagement	Consulting with various stakeholders, including government departments, NGOs, businesses, and other interest groups.
Needs Assessment	Collecting and analysing data to identify the key issues and needs of the community
Drafting the IDP	Developing a draft plan based on the input received from community and stakeholders.
Public review	Presenting the draft IDP to the community for feedback and further consultation.
Final approval	Finalising the IDP obtaining approval from the municipal council.
Implementation and Approval	Implementing the plan and regularly monitoring progress to ensure that goals and objectives are being met.

Section 2: Situational Analysis

This section analyses the demographics development(s), socio-economic trends and institutional situations of the municipality. The section also discusses service delivery backlogs and progress on ongoing service delivery projects.

Section 3: Strategic Outcomes and Inter-Governmental Alignment

It expresses MCLM's vision and mission as well as the strategic plan developed with the objective of addressing service delivery backlogs and community priorities.

Section 4: Community Outreach

It stresses the role of community outreach, which includes public consultation. During this process the local community provides MCLM with inputs and priorities that inform IDPs.

Section 5: IDP Projects

It explains the IDP prioritisation model and projects to be undertaken for the next three financial years and in the Medium-Term Expenditure Framework (MTREF).

Section 6: IDP Sectoral Plan Summaries

It provides all annexures which are an essential part of the inclusive nature of the IDP.

1.3 Major Amendments on the IDP 2025/26 compared to 2024/25.

The IDP 2025/26 is an annual revision of the 2024/25 IDP, which major amendments include the following,

- IDP Process Plan, which revised the timelines framework.
- Demographic and services delivery data.
- Economic Data and analysis
- Mayoral Committee Information.
- Key Performance Area- Political priorities
- ABCD Approach
- E-participation
- Proposed Public Participation schedule
- Capital Budget

1.4 MEC comments on the 2024/25 IDP

In terms of Local Government: Municipal Systems Act, 2000 a municipality should submit a copy of the Council approved IDP to the MEC for Local Government. The MEC comments have largely provided guidance on the preparation of the 2025/26 IDP. All the MEC comments on the 2024/25 IDP are noted in compiling the current IDP 2025/26 Annual review. Highlights of the MCLM 24/25 IDP, responses to the Budget

ITEM NO	2024/25 MEC HIGHLIGHTS	RECOMMENDATION	MCLM RESPONSE
1.4.1	Spatial Planning and Sustainable Environmental Development		
a)	GSDf 2030- Spatial Governance Directives. The IDP does not mention either a Capital Expenditure Framework as required in terms of SPLUMA and does not frame spatial prioritization as derived from SDF to inform such. Mention is however made to “Catalyst Projects” to be linked to the Integrated Urban Development Grant (IUDG) Project List for 2024	It is important that the IDP include linkages between the spatial prioritization of the SDF and important planning instruments such as Capital Expenditure Framework which may be like the IUDG project list identified.	Noted, a section on the IUDG and Capital Expenditure Framework will be included under the summary of sector plans.

<p>b)</p>	<p>Spatial form: Section 21 of SPLUMA 2013, requires a longer-term spatial development vision statement for municipal area which indicates a desired spatial growth and development pattern for next 10 to 20 years. In line with the fore-said, it is noted that, the Municipality has acknowledged the need to steer physical development and sprawl and redirect growth towards a more integrated, compact, and efficient urban form in SDF. Furthermore, sustainable growth model of compact, connected spaces in</p>	<p>While both the NSDF and PSDF (GSDF2030) also promote a compact spatial form-acknowledgement that is not made of such. It is important that the next IDP review includes NSDF and PSDF policy positions that directs compact spatial development referencing how it links to the Municipal SDF, spatial objectives, and corresponding strategies.</p>	<p>The MCLM SDF was developed within a framework of existing policies, plans and legislative frameworks.</p> <p>They provide an enabling mechanism within which the constitutional obligations of the municipality are achieved. Alignment of the MCLM SDF with existing obligations and plans enables the formulation of a clear vision, development objectives and strategies that will enable achievement of sustainable spatial development in the Municipality.</p> <p>Both the NSDF and PSDF (GSDF2030) have been considered in the development of the municipal SDF.</p>
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	responses to NDP, MTSF and IUDF.		
c)	Climate Change Mitigation and Adaption Plan/Strategy are not revised nor updated.	The municipality should revise and update the Climate Change Action Plan of 2015.	The municipality was waiting for the Climate Change Act to be promulgated. As it was only promulgated in 2024, the municipality will seek funds to that effect.
d)	Air Quality Management: the municipality can adopt and implement the West Rand District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan.	The municipality can adopt and implement the West Rand District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan.	There are powers that have been delegated to the Metros and the District Municipalities, of which the West Rand District Municipality's Air Quality Management Plan is aligned to. MCLM has drafted the Air Quality Management Plan which is aligned to the powers delegated to Local Municipalities. This plan will be finalized in 2025/2026 Financial Year
1.4.2	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		
a)	municipality can adopt and implement the West Rand	municipality can adopt and implement the West Rand	municipality can adopt and implement the West Rand District Municipality's Air

	District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan	District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan	Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan
b)	<p>Payment of creditors: it is noted that the municipality's creditors payment period was from 171 days in 2021/22 to 174 days in 2022/23. For instance, Eskom account for May 2024 was owing beyond 90 days showing an inability to settle accounts timeously due financial constraints. The municipality is a participant in the Eskom dept relief program, with debt to be written-off if conditions are met for a 12-month period.</p>	<p>It's important that municipality monitors and improve turn-around time or timeous payment of creditors (i.e. within 30 days of receiving invoices) in the short to medium and long-term.</p>	<p>Mogale City entered a Debt-relief program with Eskom in March 2023 and has honored all current accounts payable. The municipality has since received an interest write-off of R32 431 830.94 from Eskom in the 2023/2024 financial year. Our creditors payment period improved in the last quarter of 2023/2024 financial year to only 91 days taken to pay creditors. The Municipality has since shown significant improvement in terms of creditors payment period in the 2024/2025 financial year by reflecting: 72 days taken to pay creditors in quarter one ending 30 September 2024; and 69 days taken to</p>

			pay creditors in quarter two ending 31 December 2024.
c)	Existence of a 5-year IDP financial plan: the existing plan will span from 2024/25 to 2026/27 financial years. This will assist the municipality with continuity on the multi-year infrastructure projects as forecasted in the capital budget.	The municipality is urged to monitoring the implementation of the multi-year infrastructure projects and the performance of the multi-year capital budget.	The municipality reports monthly by tabling section 71 and also sends monthly reports on grants to National Treasury.
d)	Budget policies (rates): Mogale City LM is commended for adhering to the impermissible rates on residential properties as specified in section 17(h) of the MPRAA. The municipality has effectively tabled and	The municipality has effectively tabled and provided sufficient relief measures.	N/A

	provided sufficient relief measures.		
e)	How the Municipality deals with the reduction of the UIF&W: Unauthorized, (UIF&W)? the below-said briefly show how the municipality has been dealing with the reduction of UIF & W. For instance, the comparisons of figures for 2022/23 financial year and previous financial years indicated the following: Unauthorized -balance R232.5 million with 0% increases; Irregular-balance of R 1.1 billion, increased by 72%; and F&W with balance of R98.2 million increased by 73%.	Municipality is urged to put measures in place and monitor them to reduce R1.4 billion UIF&W expenditure.	Council write-off of R1 784 958 866; breakdown: Irregular – R1 473 020 639, Unauthorized – R232 520 067, Fruitless – R79 418 160. Application of the UIFWE Reduction Strategy

f)	Auditor General Findings: the municipality has remained stagnant on a qualified audit opinion and has prepared an Operations Clean Audit (OPCA) plan to address the audit findings and improve the audit outcome.	The municipality is encouraged to include a roadmap that will indicate how it intends to move to a clean audit.	OPCA plan attached
1.4.3	SERVICE DELIVERY AND INFRASTRUCTURE		
a)	Credibility of the housing sector plan: It is noted that the municipality is in the process of finalizing the compilation of the housing sector plan but seems to have stalled.	The municipality must take note that the GDHS has in its current 2024/25 financial year allocated some funds to assist district municipalities and their locals to generate newly updated housing sector plan. This presents an opportunity for both the spheres of government to work together to finalize the preliminary work	During 2024, the Municipality met with GDHS regarding their decision to appoint a Service Provider to assist Municipalities in finalizing the sector plan. There has not been any movement from GDHS since this meeting. As a result, Mogale City will then submit the draft sector plan for Council approval during this Financial Year.

		that the municipality had commenced in relation to the compilation of an updated sector plan.	
b)	<p>Spatial transformation: prioritized human settlements and housing development areas (PHSHSDA): In an effort to effect spatial transformation proactively, the national Department of Human Settlements had declared in March 2020 PHSHDA, a total of 26 in Gauteng with your municipality presiding over 3 of them, namely Kagiso/Azzadville, Muldersdrift and Munsieville/Brickvale. At the center of these PHSHDAs is to enable residents to live closer to areas with economic</p>	<p>In the implementation of this spatial targeting policy, Development Plans or Integrated Implementation Programs need to be complied with within the PHSHDAs, which will in turn create a project pipeline for potential future human settlement projects.</p>	<p>To the best of knowledge and information, GDHS has not submitted Development Plans to Mogale City regarding the PHSDHA's. Mogale City will make enquiries with GDHS in this regard.</p>

	activities and social amenities such as schools, health facilities and job opportunities as well as access to adequate accommodation.		
1.4.4	LOCAL ECONOMIC DEVELOPMENT (LED)		
a)	Implementation of the Gauteng township economic development act (TEDA): It has been observed that broad development zones have been identified by Mogale City to inform the development strategy in the West Rand District Municipality. These zones included Urban growth zone, Peripheral interface and Prime opportunity zone.	As part of support to the municipality, the DED is committed to provide technical assistance and capacity building to municipal officials on establishing TEZs, including policy development, regulatory frameworks, and incentive structures to attract and support township entrepreneurs.	The comments are indeed well noted. The Municipality is currently reviewing its Township Economic Strategy which was developed and adopted in 2016. The reviewed TES is intended to be aligned with the Gauteng TEDA. Several stakeholders including DED will form part of the PSC.
b)	Financing and investing in township economy: there is	It is important that local businesses are supported in	MCLM has to date prepared Nodal Development Plans for the following key

	<p>evidence of activities in municipality towards the realization of the fore-said principle in areas such as Muldersdrift, Tarlton, Magaliesburg and Hekpoort. This is acknowledged and commended.</p>	<p>their development and growth and that the development of new SMMEs is stimulated. Many local businesses experience constraining factors such as a lack of business and financial management skills. GDED's Kasi Umnotho Fund (in partnership with ABSA and the AIDC) could be leveraged by municipality as an additional business funding mechanism. There are funding opportunities in the following areas: Township retail; Point-of-sale training; Informal trading structure support; Bakery Support Program and Township Distribution Centers etc.</p>	<p>notes: Muldersdrift, Tarlton, Magaliesburg and Hekpoort. Furthermore, the Municipality's Economic Development Services Department has adopted an Entrepreneurship Outreach Program targeting the above-mentioned nodes and beyond through a Cluster approach. The focus is on township and rural economies via the SEFDA TREP. This is done jointly with SEDA, SARS, DSBD, GEP, NYDA and Ekasi Lab. Key focal areas include access to markets, finance/ funding, business skills, technical assistance, mentorship and support. A pilot initiative was undertaken with African Bank. A similar initiative is intended to be rolled out in the 205/ 2026 FY with ABSA.</p>
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<p>c)</p>	<p>Strengthening of economic infrastructure support and focused clustered enterprise development (Industrial Parks and Special Economic Zones) within the municipal space.</p>	<p>The municipality should review and adapt existing regulatory frameworks to accommodate smart city initiatives, including zoning laws, building codes, and data privacy regulations. Offer incentives and streamlined permitting processes to encourage developers and businesses to participate in smart city development. Foster collaboration with technology providers to integrate smart technologies such as IoT (Internet of Things), renewable energy systems, smart grid, and digital infrastructure into the city's design.</p>	<p>Industrial Hubs have to date been set up in Chamdor Industrial area; through the Chamdor Automotive Hub. Plans are underway to expand the capacity of Munsieville Construction Inputs and Engineering Hub through its electricity power-output capacity to accommodate heavy industrial equipment and machinery. The Swaneville Industrial Hub (Phase 1) is currently in the process of being rolled out. Phase will focus on the Automotive Industry.</p> <p>MCLM is also a PSC Member of the Lanseria Smart City Master Development Plan under the auspices and technical guidance of the Gauteng Growth& Development Agency (GGDA); which intends to unlock several investment opportunities.</p> <p>SALGA is also in the process of commissioning various Regeneration</p>
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			Studies focusing on various Industrial areas within MCLM which amongst many include: Boltonia, Factoria, Delpontia, Chamdor etc.
d)	Promotion of the B-BBEE Codes of Good Practice.	Shifting towards strategic procurement is of critical importance. Moreover, provincial targets in terms of B-BBEE of designated groups and developing socio-economic value of the township economy is also important. In the context of Mogale City, the municipal Employment Equity Report and Procurement shows implementation of procurement policies to enhance BBBEE and support SMME's, this noted and commended. GDED can	<p>MCLM is currently finalizing a Concept/ Discussion Document for a Procurement Indaba. This is expected to be a joint initiative involving MCLM, DED and Gauteng Provincial Treasury. Amongst the key focus areas include:</p> <p>Preferential Procurement Framework.</p> <p>Procurement Reforms (Targeted Procurement, Supplier Development, Enterprise Development, Set-a-sides, Rotation)</p> <ul style="list-style-type: none"> • BBEE Codes of Good Practice. • Capacity Building, Policy Alignment, Supplier Development, Market Access, Monitoring and Evaluation, and Advocacy and Awareness.

		<p>assist in promoting the Broad-Based Black Economic Empowerment (B-BBEE) Codes of Good Practice and advancing initiatives related to strategic procurement, provincial targets for designated groups, and the socio-economic value of the township economy through various means , including; Capacity Building, Policy Alignment, Supplier Development, Market Access, Monitoring and Evaluation, and Advocacy and Awareness.</p>	<p>A pilot initiative recognized “Emerging Contractors Capacity Building Program”); aimed at enhancing the capacity of SMMES in the construction and related sectors. The Project is being implemented in-line with EPWP resulting in and has to date resulted in 32 local temporary jobs. It is therefore envisaged that the projects in its multi-span phases will serve instrumental in terms of skills transfer and ultimately ensuring that SMME build the required capacity (i.e. SARS, CIDB and NHBRC compliance) to access major construction and related opportunities in the public and private sector.</p>
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SECTION 2: IDP PROCESS PLAN METHODOLOGY

2.1 Introduction

It is required by legislation that a municipal council adopt a process to guide the planning, drafting and adoption of its IDP. The 2025/26 IDP Process Plan would be considered as the first revise annual draft of the 5 years elective Council term of 2021/22-2025/26.

This Process Plan outlines the programme to be followed and provides detail on the issues specified in the Act. A Process Plan is required to include:

- A programme specifying timeframes for the different steps.
- Outline mechanisms, processes, and procedures for consultation of the community, organs of state, traditional authorities and role-players.
- Identify all plans and planning requirements binding on the municipality and be consistent with any other matters prescribed by legislation.

Local Government: MSA 29(1) “the process followed by a municipality to draft its integrated development plan, including its consideration and adoption of the draft plan, must – (a) be in accordance with pre-determined programme specifying timeframes for the different steps;

(b) through appropriate mechanisms, processes and procedures established in terms of Chapter 4 allow for-

- *the local community to be consulted on its development needs and priorities;*
- ii. the local community to participate in the drafting of the IDP;*
- iii. organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the IDP;*
- (c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and*
- (d) be consistent with any other matters that may be prescribed by regulation”.*

2.2 Legislative background

The Local Government: Municipal Systems Act prescribes core component that must be reflected on, in the IDP. Section 26 of the MSA, in relation to the Structure of the IDP, states that “An integrated Development plan must reflect:

- the Municipal Council’s vision for the long-term development of the municipality with special emphasis on the municipality’s most critical development and internal transformation needs;
- an assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- the Council’s development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- the Council’s development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- a spatial development framework which must include the provision of basic guidelines for a land use management system for the Municipality;
- the Council’s operational strategies;
- applicable disaster management plans;
- a financial plan, which must include a budget projection for at least the next three years; and
- the key performance indicators and performance targets determined in terms of Section 41.

To achieve the above, the Municipality will follow the review process that will ensure that all the core components of the IDP are reflected.

2.3 IDP Planning Phase

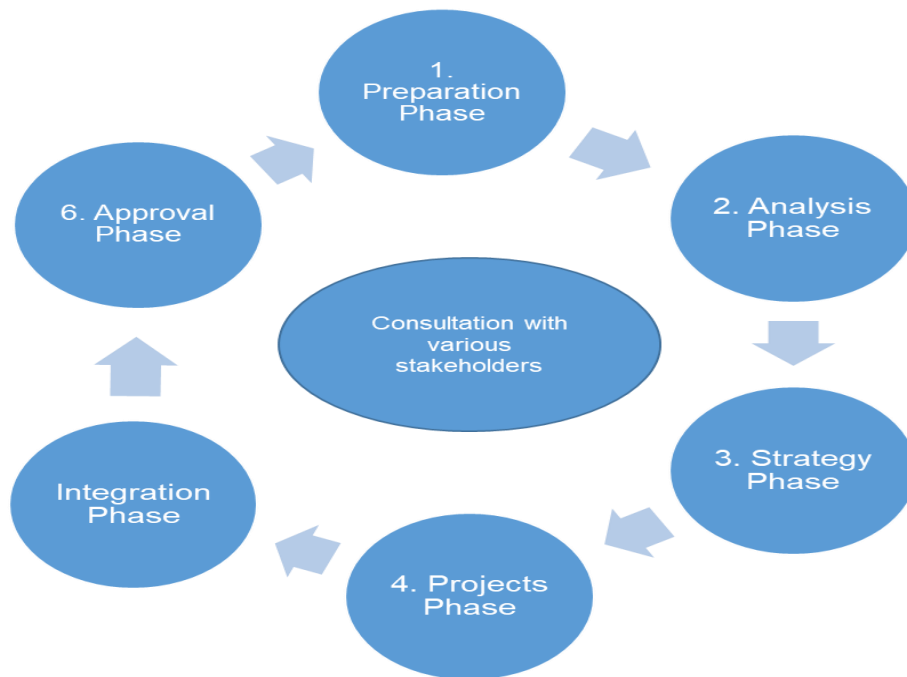


Figure 2.1 IDP Planning Cycle

The IDP cycle illustrates various phases of the planning cycle. The major phases of are;

- Preparation phase
- Analysis phase
- Strategy phase
- Project phase
- Integration phase
- Approval phase

These phases are related to budget and SDBIP timeframes.

2.4 Timeframes for IDP/Budget Process Plan

ACTIVITIES	RESPONSIBLE	DATES
PLANNING PROCESS		
Preparation for Revised IDP process plan	IDP	Jul 2024
Tabling of the 2025/26 IDP/Budget Process Plan to EXCO/Budget Committee for recommendation for approval	IDP	Jul 2024
Adoption of IDP/ Budget Process Plan for 2025/2026 IDP/Budget.	Council	Jul/Aug 2024
MCLM inputs in the District	IDP	July 2024
Public notice of the adopted IDP/Budget Process Plan for 2025/26 IDP/Budget Review	IDP	July/Aug2024
Submission of the IDP Process Plan to MEC for Local Government, National & Provincial Treasury Departments	IDP	July/Aug2024
SITUATIONAL ANALYSIS PHASE		
Demographic & Service Delivery data analysis	IDP	September 2024
Socio-Economic data analysis	IDS, EDS, CDS & IDP	Sept/Oct 2024
Institutional data analysis	FM, CDS& IDP	Sept/Oct 2024
Spatial data analysis	EDS& IDP	Oct/Nov 2024
Environmental sustainability data analysis	DIEM & IDP	Oct/Nov 2024

ACTIVITIES	RESPONSIBLE	DATES
REVIEW OF PUBLIC CONSULTATION PHASE		
1. List of community priority needs prepared for Departments 2. Prioritised of community needs with departments.	IDP	December 2024
STRATEGIC ALIGNMENT PHASE		
Review Municipal Strategies, Goals and Objectives	All Departments	Feb/Mar 2025
Priority Programme and Project Identification	All Departments	Jan/Feb 2025
PERFORMANCE AND BUDGET REVIEW PHASE		
Submission of Mid-year performance report	M&E	Jan/Feb 2025
Budget adjustment	FM	Feb 2025
PROGRAMME AND PROJECTS PHASE		
Priority Programmes and Projects	All Departments	Feb 2025
CAPEX and OPEX Review	BTO	Mar 2025
Agreement on changes proposed by Executive Mayor and Councillors on IDP/Budget	BTO	March 2025
ALIGNMENT OF NATIONAL & PROVINCIAL PROGRAMMES PHASE		
Consideration and ensuring that MEC comments are addressed	IDP	March 2025
Integration and Alignment of sectoral plans into the IDP	IDP	March 2025
Integration and Alignment of operational plans into the IDP	All Departments	March 2025
FINAL CONSULTATION AND APPROVAL		
Tabling of the draft IDP/Budget	IDP/Budget	March 2025

ACTIVITIES	RESPONSIBLE	DATES
Public Participation - IDP	IDP, Public participation office, CC & CC	April/May 2025
IDP Analysis Report.	IDP office	April/May 2025
Prioritisation of the community inputs	All Service Delivery departments	May 2025
Community inputs incorporate in the budget.	IDP & Budget	May 2025
Tabling of Annual IDP/Budget/SDBIP for consideration/ adoption.	Council	May 2025
Submission of the approved IDP to the MEC of Local Government	IDP Division	May/June 2025

Table 1: Activities, Responsibilities and Timeframe for IDP Process Plan

2.5 Institutional Arrangements, Roles & Responsibilities

The review of the Integrated Development Plan and Budget involves municipal officials, Councillors, as well as stakeholders external to the Municipality. The proposed roles & responsibilities of institutional structures are described in the table below:

STRUCTURE	COMPOSITION AND RESPONSIBILITY
The Executive Mayor of Mogale City Local Municipality (Mayco)	<p>The Executive Mayor of MCLM Municipality has the ultimate responsibility for the preparation and implementation of the IDP, Budget & Performance Management. In his executive capacity the Executive Mayor has to:</p> <ul style="list-style-type: none"> • be responsible for the overall oversight, development and monitoring of the process or delegate IDP & PMS responsibilities to the Municipal Manager; • ensure that the budget, IDP & budget related policies are mutually consistent & credible; • approve nominated persons that will be responsible for different roles and activities within the IDP/Budget process; and • submit the revised IDP & the Annual Budget to the municipal Council for adoption.

STRUCTURE	COMPOSITION AND RESPONSIBILITY
Mogale City Municipal Council (Exco)	<p>The MCLM Council is the ultimate political decision-making body of the municipality and the Council has the responsibility to:</p> <ul style="list-style-type: none"> • consider and adopt the IDP Process Plan & time schedule for the preparation, tabling & approval of the annual budget; • consider and adopt the IDP and annual Budget; • adopt municipal budget that is inclusive of community inputs • adopt a Performance Management System (PMS); and • monitor progress of IDP through implementation of the SDBIP.
Ward Councillors; Ward Committees;	<ul style="list-style-type: none"> • Ward Councillors and Ward Committees are the major link between the municipal government and the residents. Role and responsibilities; • Form a link between municipal governance and the community; • link the planning process to their constituencies and/or wards; • ensure communities understand the purpose and the key mechanisms of the IDP, Budget process, Performance Management and are motivated to actively participate; • Facilitate public consultation and participation within their wards; • Provide feedback to their communities on the adopted IDP and Budget and SDBIP.
Joint Portfolio Committee of Finance and Corporate Support Services (Section 80)	<p>The Joint Portfolio Committees will provide general political guidance over the IDP/Budget & PMS review process. The Portfolio Committee will be chaired by the Political Heads of Finance as well as Corporate and will be constituted of Councillors from Corporate and Finance Section 80 portfolios.</p>

STRUCTURE	COMPOSITION AND RESPONSIBILITY
Budget Steering Committee	<p>The Budget steering committee is responsible for recommending the budget document as well as any other budget related issues such as changes in internally funded projects, prior to approval by council. This committee is chaired by the Executive Mayor or his/her delegated representative, with chairpersons of the portfolio committees and all Section 56 employees serving as members.</p>
Municipal Manager and Executive Managers	<p>The Municipal Manager has the responsibility to provide guidance and ensure that the administration actively participates and supports the development and review of the IDP and Budget and works towards its implementation.</p> <p>EMs are responsible for championing IDP/Budget processes with their departments. This is done through:</p> <ul style="list-style-type: none"> • Ensure understanding of the importance of integrated planning; • Ensure quality distribution of information related to IDP/Budget processes; • Ensure active participation to all matters related to IDP/Budget processes.
IDP/Budget Steering Committee	<p>The IDP/Budget Technical Steering Committee is chaired by the Manager IDP. The tasks of the steering committee are to:</p> <ul style="list-style-type: none"> • Draft a technical report of IDP/ Budget review and its implementation. • Consider and advise on IDP/ Budget content and process; • Ensure IDP & budget linkage with department. • Ensure Performance Management is linked to the IDP. • Ensure the organisation is oriented to implement the IDP; and • Ensure timeframes set for the review.
Line Departments	<p>Departments are responsible for sector planning and for the implementation of the IDP. The participation of all Departments is thus critical and they:</p>

STRUCTURE	COMPOSITION AND RESPONSIBILITY
	<ul style="list-style-type: none"> • Provide technical / sector expertise and information, throughout the IDP Budget process; • Ensure that the review process is participatory, integrated, strategic, implementation-oriented, budget linked and aligned with and satisfies sector planning requirements.
Public Consultation/ IDP Roadshows consultation committee	<p>The IDP roadshow Committee include the following divisions:</p> <ul style="list-style-type: none"> • IDP; • Municipal Governance Support; • Secretariat; • Budget & Treasury; • Corporate Communications and Customer Care; and • Public Safety. • The purpose of the Committee is to provide technical guidance and ensure the administrative co-ordination of key public consultations.
IDP Technical Committee	<ul style="list-style-type: none"> • IDP division and municipal departmental representatives that may include managers and assistant managers as well as project managers. • The departmental representatives would provide a liaison with the IDP on issues of the department. • The IDP technical Committee would provide inputs on sector plans integration in the IDP and other inputs. • IDP Technical Committee would report to EXCO and IDP/Budget Steering Committee.

Table 2: IDP Institutional Roles & Responsibilities

2.6 IDP Planning Process Flow

The inter-relations between the various structures as identified above as well as the workflow process to be followed in the drafting of the IDP is presented in the diagram below:

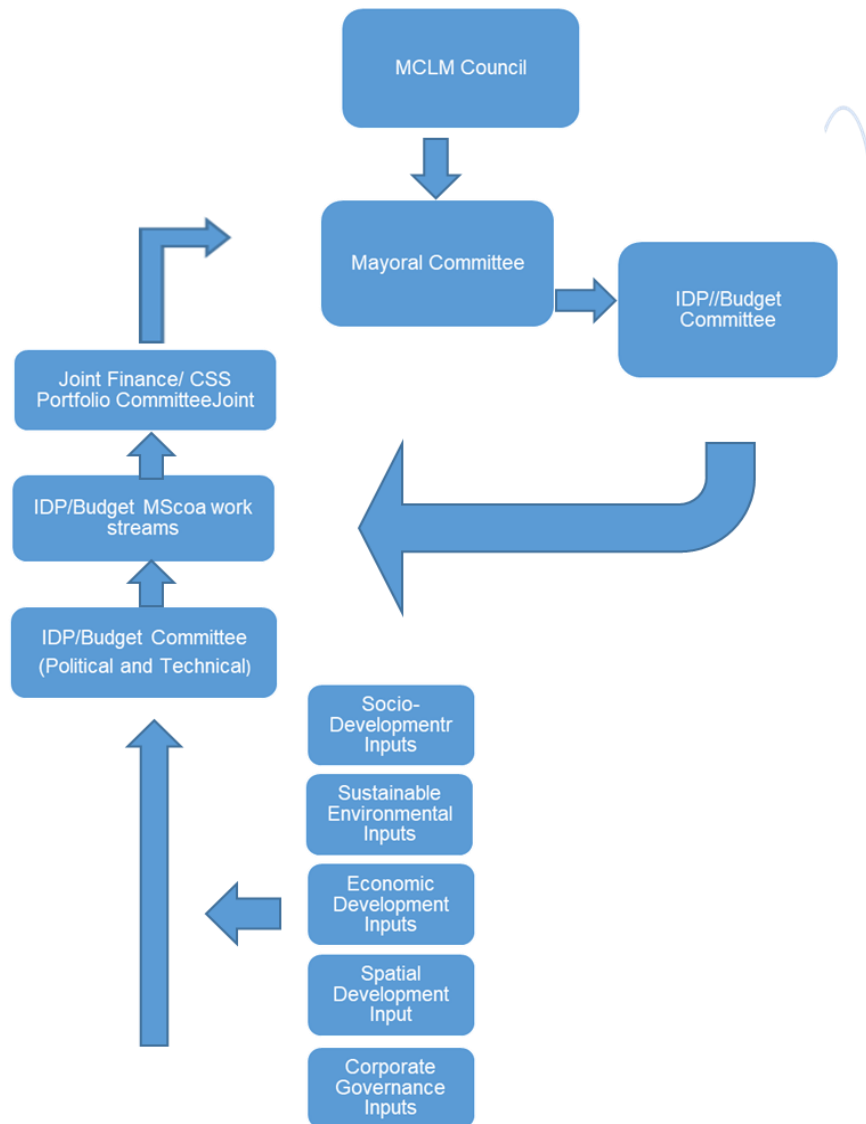


Figure 2.2 IDP Process Flow

2.7 Mechanisms and Procedures for Public Participation

Section 16 of the Local Government MSA prescribes that:

A municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose-

encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in:

(i) the preparation, implementation and review of its integrated development plan in terms of Chapter 5

(ii) the establishment, implementation and review of its performance management system in terms of Chapter 6

(iii) the monitoring and review of its performance, including the outcomes and impact of such performance

(iv) the preparation of its budget; and

(v) strategic decisions relating to the provision of municipal services in terms of Chapter 8;

(b) contribute to building the capacity of:

(i) the local community to enable it to participate in the affairs of the municipality; and

(ii) councillors and staff to foster community participation; and

(c) use its resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b)."

For purposes of compliance with this legislative requirement, the MCLM has established formal structures for effective participation in the IDP processes. Below is a description of the participatory function of each of the various structures established for the IDP process:

IDP Sector and cluster meetings– constituted of formal representatives of various civic and community organisations as well as other formal structures affected by the development efforts of the municipality such as:

- Youth, disabled, Tourism, Farmer's organisations and SMMEs
- NGOs & CBO
- CDWs and Ward Committees

MCLM consults its communities on an on-going basis to solicit inputs in as far as the development challenges they face are concerned. To do this in an effective, efficient and structured manner, the MCLM has institutionalised a process of community engagement through the Mayoral Roadshows.

These are community meetings held at the ward level where direct participation by communities is encouraged. To complement this process, ward level planning where planning methods are used to gather data are utilised.

Process flow for IDP community needs.



Figure 2.3: Process Flow for IDP Community Inputs

Figure 5, above, refers to the IDP community needs inputs process flow. The process flow provides a guideline on the IDP capturing of community inputs received during IDP roadshows. Immediately after the IDP Roadshows, the process flow indicates that community needs will be captured and submitted to Council Committees.

The ward councillors and ward committee would be consulted to verify and prioritise the IDP community needs, thereafter the IDP priority needs are to be submitted to EXCO and Mayoral Committee. Finally, the needs would be part of the Budget consideration and presentations for the cluster ward community meetings.

2.8 Communication System

The MSA requires that municipalities inform communities of the various processes that are undertaken during the review of the IDP and budget. Section 21 of the Act prescribes the various media formats that must be utilised for this purpose. MCLM publicise all IDP

meetings and engagements, approval of documents, and publicise all IDP/PMS/Budget related activities in the following media forms:

- Print Media, local newspapers, and municipal website
- Appropriate language usage
- English will be used as the medium of exchange. However, in community meetings, the dominant and a local language would be utilised.

Public Participation

Community engagement sessions schedule is approved by the Executive Mayor and the Mayoral Committee. The municipality would strive to use all media of communication to reach to as many people as possible.

2.9 Conclusion

The Draft 2025/26 IDP commenced with the approval of the IDP process plan adoption. This report provides an outline of the revision of the IDP is to follow from planning until adoption. It also provides the timelines, roles and responsibilities of all in the municipality. The public consultation process is outlined to ensure that the process planning and implementation. This process plan would help to provide a foundation for IDP revision

SECTION 3: CITY PROFILE: HISTORICAL, DEMOGRAPHIC, SOCIO-ECONOMIC ANALYSIS

3.1 City's Profile

Historical background

Mogale City is the birthplace of humankind, the City of Human Origin. It is privileged to be the home of the 2.2-million-year-old skull of Mrs. Ples, found at the Sterkfontein Caves in the Cradle of Humankind – a UNESCO World Heritage Site.



Figure 3.1 Logo of Cradle of Humankind: WHS CHK

Mogale City, City of Human Origin, is further emphasized by the discovery of the Dinaledi Chamber by Dr. Lee Berger, an anthropologist, with Wits University in 2015. Homo Naledi, an extinct species of hominin was discovered in the Rising Star Cave System. As of 10 September 2015, 1550 specimens have been extracted from the Rising Star Cave in the Cradle of Humankind.

Mrs. Ples was first revealed in April 1947 by Dr. Robert Broom along with students from the University of the Witwatersrand. While the Mrs. Ples skull was small, about the size of a chimpanzee's, it was apparent the creature stood upright. 'Mrs. Ples' earned her nickname from the media after Dr. Broom originally identified the species as a new one, Plesianthropus Transvaalensis, though it was later identified as Australopithecus Africanus.

Under Mogale City's starry sky lays the Dinaledi Chamber ("chamber of stars") where a much more recent discovery was found. Homo Naledi, an extinct species of hominin was discovered in the Rising Star Cave System. As of 10 September 2015, 1550, specimens have been extracted from the Rising Star Cave in the Cradle of Humankind. Homo

Naledi's name was derived from the Sotho language, where the word "Naledi" means star. This was done to correspond with the cave system in which the fossils were found.

Pre-colonial History

Chief Mogale–Wa–Mogale is recognised as one of the first South African freedom fighters. Generations have been inspired by his bravery and tireless attempts at restoring ancestral land to his people. He was A true son of Africa, who is rightfully honoured by naming the City after him.

According to the former Executive Mayor of MCLM, Cllr Lentswe Mokgatla, The Mogale tribe occupied the region surrounding the Magaliesberg mountain range, stretching from



Northcliff in Johannesburg to Hartbeespoort in the far west and the Vaal River in the south. Thus the Voortrekkers incorrectly renamed the mountain range "Magaliesburg" instead of "Mogalesburg"¹

Chief Mogale-Wa-Mogale, the young heir to the Ba-Po Chieftom of the Batswana. The Ba-Po-Tribe (the Ndebele migrant Group) was among the early groups to occupy the Mogale City area. Later, surrounded by the Batswana – Bafokeng and

Bakwena people, their Nguni culture and language were gradually replaced by that of the Batswana.

Figure 3 2: Statue of Life Size Kgosi Mogale

Pre-1994

Krugersdorp has been the centre of the establishment of Mogale City. Krugersdorp was founded in 1887 by Marthinus Pretorius and named after Paul Kruger. Krugersdorp was founded as a mining town of gold, asbestos and magnesium amongst others during the 1880s². Munsieville, Black Africa Township was subsequently established, according to the ordinance 58 of 1903 of the Krugersdorp municipality and called "the native location". From the early 1930s the area was named after Mr. James Munsie, the white chief

¹ <https://www.iol.co.za/news/politics/krugersdorp-council-gets-a-new-name-61089> 10/11/2023

² (<http://wiredspace.wits.ac.za/10539/5430>.19-08-2010)

sanitary inspector (medical officer) of Krugersdorp³, Munsieville”). After the Groups Areas Act, Kagiso, the largest township in Mogale City, was established for some of the residences that were forcefully removed from Munsieville.

In October 1957, the Executive Committee of the Bantu Housing Board was given a grant of £231 150 by central government treasury for the erection of 1300 dwellings and one school for the residents of Kagiso. Low-cost houses, as well as hostels, were all constructed according to a standardised architectural design and in the same range of materials. The construction of housing stock was accompanied by the building of single-sex hostels that were designed to house single-sex migrant workers; this was typical apartheid design that emerged from the government policy which regarded Africans as temporary residents in urban areas. In 1984, the township was granted municipal status under the administration of the black local authority⁴.

Democratic Dispensation

MCLM incorporates the previously racially divided non-white communities of Swanneville, Munsieville, Azaadville and Kagiso with the white communities of Krugersdorp and surrounds. In the recent past, the Municipal area has been home to popular household include Arch-Bishop Emeritus Desmond Tutu, Dr.Nthato Motlana, and Bra Hugh Masekela.

3.2 Geographical Location

MCLM is situated at the western side of the Gauteng Province. It also forms part of the broader West Rand District Municipality, which consists of three (3) local municipalities, i.e., Randwest City, MCLM and Merafong City.

MCLM is made up of the following areas:

- Kagiso, Rietvallei, Azaadville, Krugersdorp suburbs, and Munsieville
- Muldersdrift, Tarlton, Magaliesburg, Kromdraai and Hekpoort

Mogale City's strongest functional urban linkage is with the City of Johannesburg. Kagiso and Krugersdorp are primary urban complex that form part Corridor

³ ([http://www. Andrianfaith/place/70106/Census. 2001](http://www.Andrianfaith/place/70106/Census.2001))

⁴ (V. Khumalo, Kagiso Historical Report Research),

Development in Gauteng, namely, Western Corridor. The strongest east-west transport linkages between MCLM and City of Johannesburg are along the R512 as well as the railway line. MCLM is linked to the City of Tshwane via the N14/R28 highway. (Local Government Handbook: 2015)

Geographic Areas

Figure 2.3, below, shows MCLM jurisdiction area, earlier known as Krugersdorp, Kagiso, Azaadville Musieville township and adjacent rural and was renamed Mogale City in 2001⁵. MCLM covers an area of approximately 110 000 hectares, with Krugersdorp as the major CBD. It is accessible from all the major centres of Gauteng and North-West Province, namely Johannesburg, Pretoria, Midrand, Hartebeespoort Dam, Rand West City, and Soweto, to name but a few places.

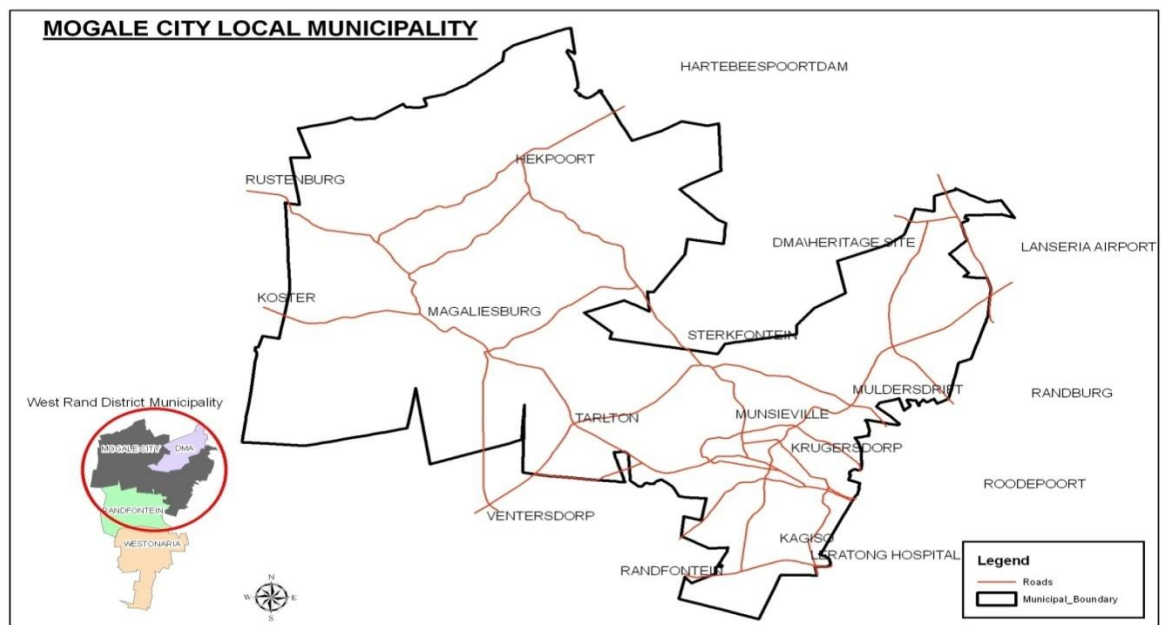


Figure 3.3 : Map of MCLM

3.3 Key Demographic Indicators

The demographic indicators in particular, the new Census 2022 data helps in understanding population distribution and migration patterns, and such information is

⁵, Krugersdorp Council gets a new name, IOL 2001,

invaluable for urban planning, service delivery targeting, infrastructure development, and disaster preparedness.

Demographic and economic statistics are essential for planning in both the country and its regions. Demographics include population growth, age and gender distribution, as well as population distribution. Economic indicators to measure human development include, Gross Domestic Product (GDP), Gini Co-efficient, Poverty levels, highest level of education for people over 20 years, employment, and unemployment levels.

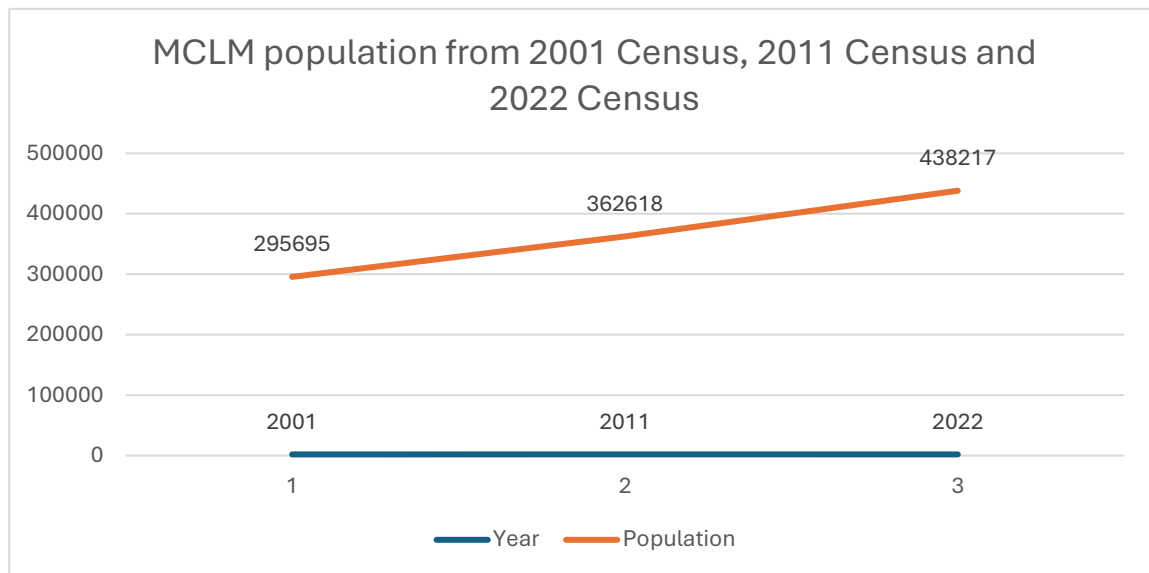


Figure 3.4: MCLM Population growth

Figure 3.4 indicates MCLM population change from 2001 census, 2011 census to 2022 census. For instance, the figure illustrates that 2001 Census indicate MCLM population was 295 695. Census 2011 shows a population of 362 618 and Census 2022 portray a population of 438 217 person in MCLM. During 2001-2011 Population growth rate was 18.5% and between 2011-2022 the growth rate was 23%.

MCLM Population Distribution by Age and Gender

Figure 3.6 shows the age distribution of the MCLM population by gender. The figure indicates that the region has a youth population bulge, with about 33% of the population being between the ages of 15 and 34. About 60%, are those within the working age population. In terms of the gender split, the figure indicates that there were more males than females in 2020.

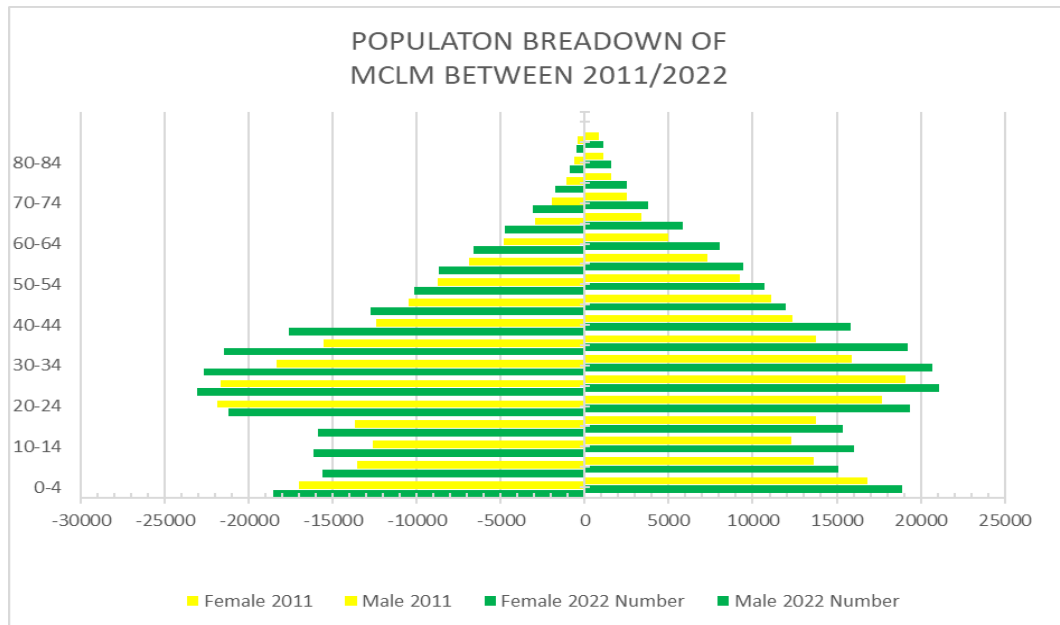


Figure 3.5 Population distribution Gender and age according to Census 2022

According to recent census 2022 MCLM Age and Gender is as follow;

Cohorts	Female	Male
Total	216 545	221 672
% Gender	49.4	50.6
Age under 35	126 565	133 257
Age 35 -64	75 213	77 298
Age 65+	14 764	11 039

Figure 3.6 Population Distribution Age and Gender

Figure 3.6 shows there are 221 672 males in Mogale City, which make up 50.6% of the total population. Females make up 216 545 persons, that is 49,4% of the total population of MCLM. The population pyramid, in figure 3.5 also indicates that the age group of under 35 years old makes-up a large percentage of the total population. According to 2022 census there is a total of 259 822 persons under the age of 35, which 126 565 are males and 133 257 are female. This indicates that a majority, which is 59,3% is a young population.

This provides an opportunity that the area would continue to provide active populations for labour.

Geographic Distribution of MCLM Population

MCLM ward boundaries were re-demarcation from 34 wards in 2011-15 to 39 wards during the 2016-2021 elective term of council by the Demarcation Board of South Africa. The 2016 elections were contested on the following 39 wards.

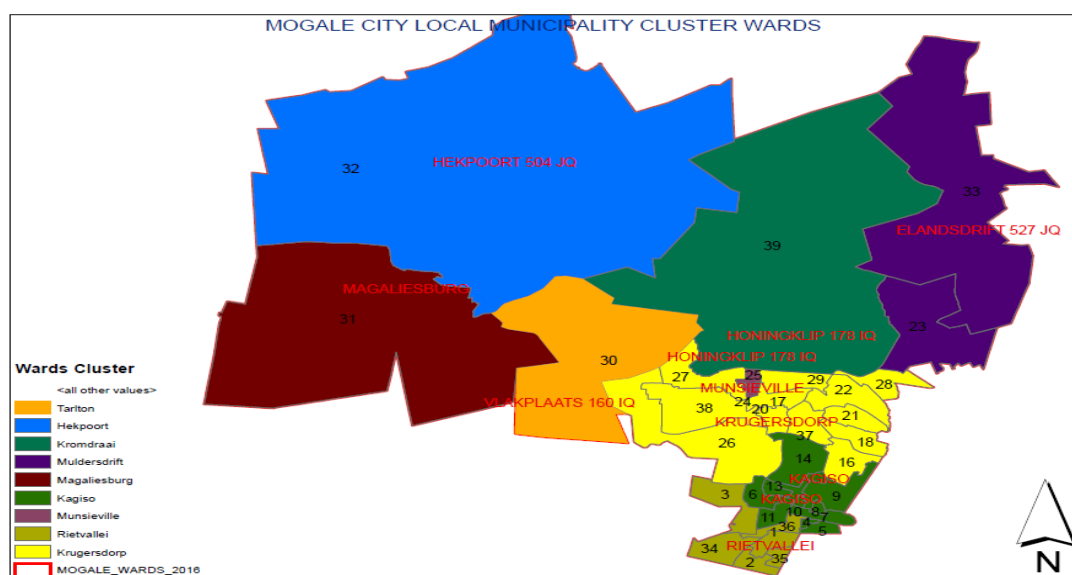


Figure3. 7: MCLM wards

Figure 3.8 illustrates MCLM 39 wards which are evenly aligned as eight (8) clustered wards. Clustering of wards is the approach used by the municipality to regionalise wards which are near one another for the purpose of simplifying development planning. Clustered wards are as follows:

Rietvallei, Rietvallei Ext 2& 3 incl. Azaadville (Ward 1-5 .34,35 & 36);	Hekpoort (32) and Kromdraai (39)
Kagiso (6-16 & 19)	Krugersdorp-CBD and Surrounding suburbs, Krugersdorp West (17,18,20,21,22,26,29, 37 & 38)
Muldersdrift, Ruimsig, Pine heaven, Ethembaletu and Rietfontein Village and surroundings (23,28 & 33)	Tarlton (30)
Munsieville(24,25 & 27)	Magaliesburg and Orient Hills(31)

Figure 3. 8 MCLM Cluster Wards

3.4 Key Economic Indicators

Introduction

Key Development indicators enable a municipality to gauge their progress on Local economic Development. All Key Economic Indicators would include an overview of the macro-economic analysis and major focus would be on local economic indicators.

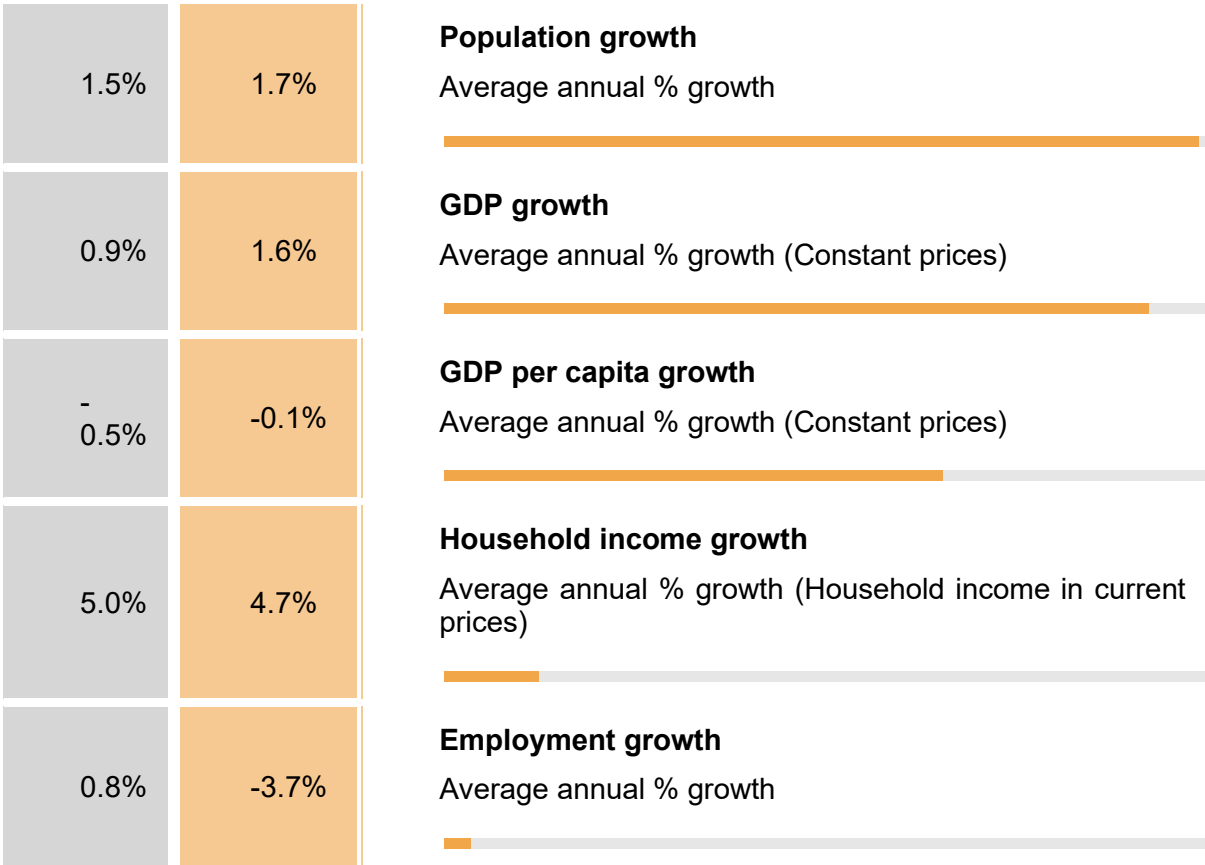


Figure 3.9 Key Local Economic Indicators, National average compared to MCLM (Sources S&P Market Intelligence)

Figure 3.9 shows the steady increase in population suggests a growing labour force and potential market expansion. As indicated in Figure 3.9 MCLM annual population growth is 1.7% growth compared to National growth of 1.5%. Household income is depressed at 4.7% growth as compared to 5% national growth. A much stronger growth may lead to increased consumer spending and demand, which may further stimulate economic growth. The decline in employment growth is concerning, as it indicates job losses or stagnation. This could lead to increased unemployment and economic insecurity, particularly if

household income growth is not matched by job creation. It also places pressure on infrastructure, services, and job creation.

Macro-Economic Analysis: Declining Economic Conditions

After 3rd Quarter rallying back from pre-pandemic levels, increase by 1,6 % quarter to quarter, the 4th Quarter (October- Dec 2022) GDP slid down by 1,3 %.

According to Stats SA (2022) South Africa's seasonally adjusted real Gross Domestic Product (GDP) for the third quarter increased by 1.6 per cent quarter-on-quarter (q-o-q), following a contraction of 0.7 per cent in the second quarter.¹ The rise in GDP means that the size of the economy now exceeds the pre-pandemic levels.

South Africa's key macroeconomic indicators have been on a decline in this decade. SERO (2020) claims that South Africa's economy is faced with a challenging landscape. The economy has been gripped by low economic growth, which has lagged global economic growth. SARB indicates GDP growth to have averaged 0.4% in 2019, reflecting a range of constraints, including deteriorating public finances, subdued business confidence and electricity supply constraints. The economy's potential growth rate remains very low, around 1% for 2019, which suggests constraints beyond the demand side of the economy⁶. Stats SA reported a GDP decline of 1.8% in the first quarter of 2020, following a 1.4% drop in the fourth quarter of 2019⁷. In the second quarter of 2020, the South Africa's economy contracted by 51 per cent, while that of the Gauteng province has also contracted by 50.5 per cent due to low economic activity amid the lockdown.

Post Covid- 19 Impact

The global devastation of Covid-19 pandemic had an unwelcome event in South Africa, particularly on the economic front. President Cyril Ramaphosa announced measures to combat the spread of Covid-19 by introducing National-wide lockdown on 23rd March 2020. The lockdown affected the livelihood of most households, output of firms, and the general well-being of the economy. All economic activities were suspended, and the subsequent impact has been devastating. The subsequent war in Ukraine and Russia further created high-inflation rate with the economy growth being negligent.

⁶ Gauteng Provincial Government. (2020). State of the Economic Outlook, Johannesburg, South Africa

⁷ Statistics South Africa. (2020). Gross Domestic Product (GDP) Quarter 1 2020, Pretoria, South Africa

3.5 Key Socio-Economic Indicators

Key Socio Economic Development Indicators in this report include amongst others, Population, Gini Co-efficient, Food Poverty Line, Population older than 20 years with matric certificate, employment and unemployment status as well as sector performance. These indicators assist to triple-measure of development, inequality, unemployment and poverty in a municipal area.

Gini Co-efficient

Gini co-efficient is often used and measures the extent to which the distribution of income (or, in some cases, consumption expenditure) among individuals or households within an economy deviates from a perfectly equal distribution. Thus, a Gini co-efficient of 0 represents perfect equality, while an index of 1 implies perfect inequality.

GINI Co-efficient and HDI of MCLM 2014-2022

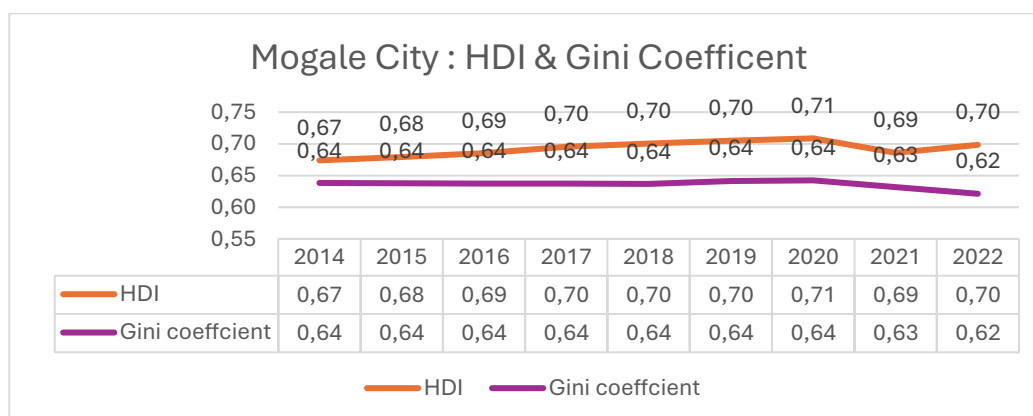


Figure 3.10: MCLM Gini co-efficient

Figure 3.10 shows the HDI that is on a consistent upward trend from 0.67 since 2014 to a peak of 0.71 in 2020. This indicates improvements in overall human development, likely driven by enhancements in health, education, and income levels. After peaking in 2020, the HDI dipped to 0.69 in 2021, possibly reflecting impacts from external factors (like economic downturns or social challenges such as Covid 19 pandemic). However, it slightly recovered to 0.70 in 2022, suggesting resilience in human development efforts.

The Gini co-efficient remained stable at 0.64 from 2014 to 2020, indicating persistent income inequality during this period. A marginal improvement in income distribution is

observed from 0.63 in 2021 to 0.62 in 2022, suggesting a reduction in inequality. This decrease indicates that efforts may be underway to address income disparities.

The data reflects a generally positive trend in human development, marked by increasing HDI values. The consistent Gini co-efficient suggests that while overall development improved, income inequality remained a challenge until recent years, when a slight decrease indicates progress in addressing this issue. Continued efforts to balance development with equitable income distribution will be essential for sustaining improvements in both HDI and Gini outcomes in the future.

Food Poverty Levels

Food Poverty level is another indicator to measure household food affordability and access to basic nutritional food.

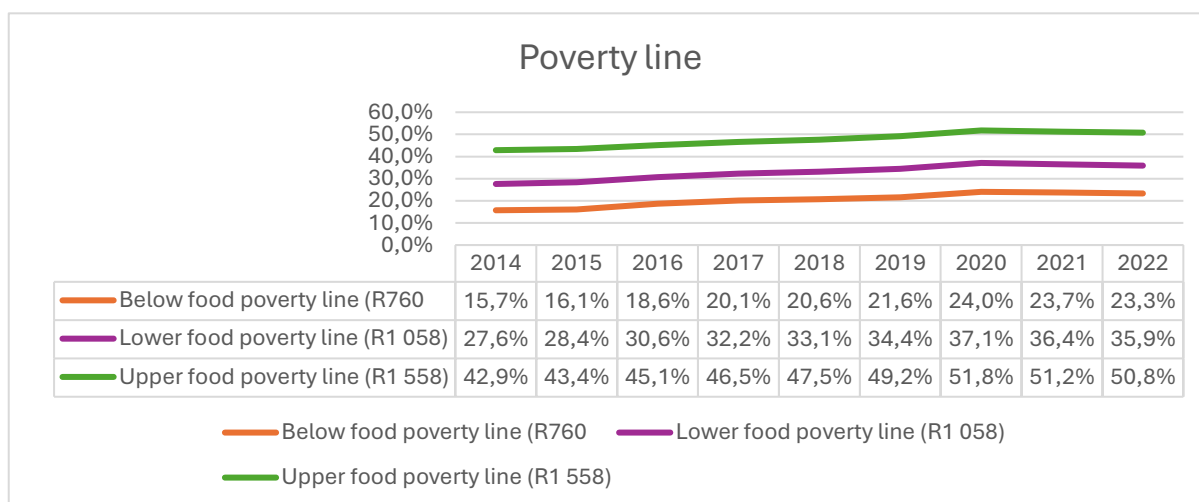


Figure 3.11: MCLM Food poverty line 2015-2019, Source: IHS Markit, 2022

MCLM Food Poverty Line indicated on figure 3.9, shows that from 2014 to 2022, there has been a consistent rise in the percentage of people living below three food poverty lines. The proportion of people below the food poverty line (R760) increased from 15.7% in 2014 to 23.3% in 2022. Similarly, those below the lower food poverty line (R1 058) grew from 27.6% to 35.9%, and those below the upper food poverty line (R1 558) rose from 42.9% to 50.8%. This indicates a significant and worsening trend of poverty and food insecurity, with a growing

number of people unable to afford basic food and essential living needs, especially since 2020, likely exacerbated by the economic impacts of the COVID-19 pandemic.

Highest level of Education for age 20 and above

According to the NDP, Education attainment identified as crucial for breaking the cycle of poverty, reducing inequality, building an inclusive society⁸. The large number of persons with higher education level, the better for a development in the municipality.

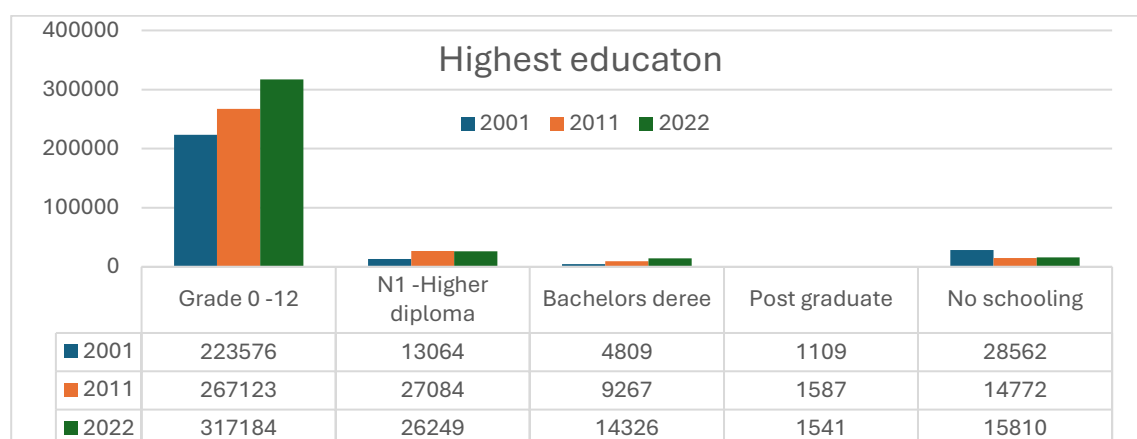


Figure 3.10: Highest level of Education for 20-year-old plus in MCLM - Source: IHS Markit, 2022

Figure 3.10 shows the number people above 20years education level. There is a significant increase of people completed grade 12 from 223,576 in 2001 to 317,184 in 2022 indicates improved access to basic education over the years. The initial growth from 13,064 in 2001 to 27,084 in 2011 reflects a strong focus on vocational training. However, the slight decline to 26,249 in 2022 suggests stabilization or perhaps a shift in educational priorities. The number of individuals with a bachelor's degree saw substantial growth, increasing from 4,809 in 2001 to 14,326 in 2022. This indicates a rising trend in higher education attainment, reflecting increasing value and access to university education. The number of people above 20 years with no schooling significant decrease from 28,562 in 2001 to 15,810 1 in 2022. Overall, the data reflects significant improvements in educational attainment over the years, particularly in basic and higher education. While there are fluctuations in vocational education and modest increases in postgraduate education, the reduction in the number of individuals with no schooling is a positive indicator of progress. These trends suggest that continued efforts in

⁸ National Planning Commission (2017) National Development Plan, Chapter 9, Improving Education, Training and Innovation, Pretoria

educational policy and accessibility are necessary to further improve overall educational outcomes and breaking the cycle of poverty.

Major Economic Sectors

There are three (3) economic sectors which are, primary, secondary and tertiary sectors. The primary sector includes agriculture and mining related industries, secondary sector includes industrial processing and manufacturing. Tertiary sector includes trade services sectors, banking, IT and other community services sector like government.

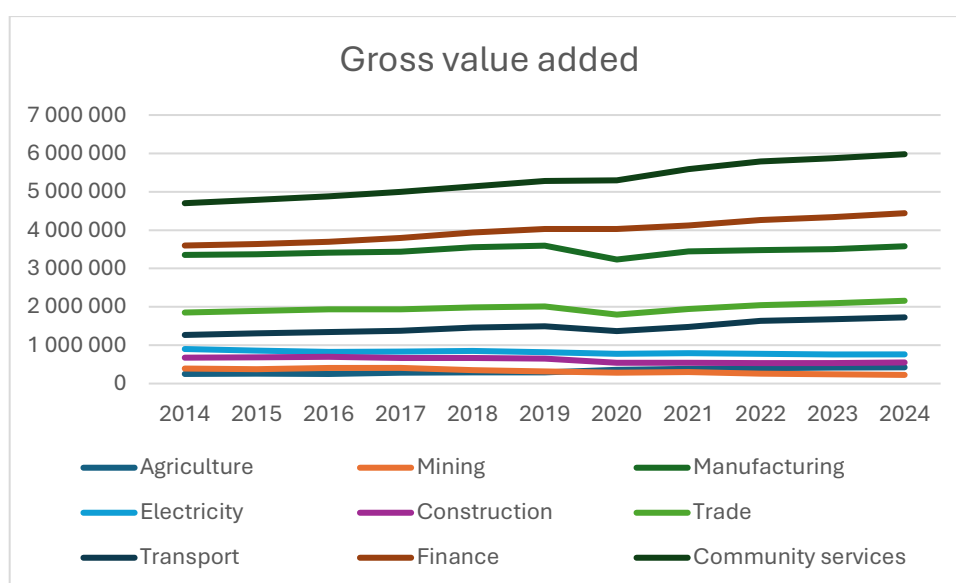


Figure 3.11 Economic Sector Performance 2014-2024

Agriculture

The sector saw consistent increases in R-value, from approximately 249.86 million in 2014 to 422.14 million in 2024. This growth indicates a strengthening agricultural base, which may be driven by better practices or increased investment, (Sero 2024).

Mining

Starting at 387.28 million in 2014, mining output dropped to 225.21 million by 2024. This decline may point to reduced resource availability, market demand issues, or increased competition from other regions (Sero 2024).

Manufacturing

The manufacturing sector showed slight growth overall, from 3.36 billion in 2014 to 3.58 billion in 2024, with some fluctuations. The dip around 2020 might indicate challenges, possibly related to economic disruptions like the COVID-19 pandemic.

Electricity

This sector experienced a decrease from 900.52 million in 2014 to 760.16 million in 2024, which may suggest issues in energy production, distribution, or demand (Sero 2024)..

Construction

Values fluctuated slightly, indicating a relatively stable but stagnant sector, starting at 672.88 million and ending at 552.99 million. This could reflect market saturation or a slowdown in new projects (Sero 2024).

Trade

Increased from 1.85 billion in 2014 to about 2.16 billion in 2024, indicating a healthy consumer market and effective trade policies that support growth (Sero 2024).

Transport

The sector expanded from 1.27 billion in 2014 to approximately 1.73 billion in 2024, reflecting improvements in logistics and transport infrastructure (Sero 2024).

Finance

Increased from 3.60 billion in 2014 to about 4.44 billion in 2024, showing a robust financial sector that likely supports other economic activities (Sero 2024).

Community Services

This sector grew from 4.70 billion in 2014 to about 5.98 billion in 2024, reflecting investment in public services and social infrastructure, which is essential for community well-being (Sero 2024).

Conclusion

In conclusion, the data from the 2022 Census and key economic indicators reveal steady population growth in MCLM, with a youthful demographic that offers potential for future labour force development. However, there are concerning trends, such as rising food poverty levels, persistent income inequality, and a decline in employment growth, indicating economic challenges. Educational attainment has improved, but disparities remain, particularly in vocational training. While some economic sectors like agriculture and trade are growing, others, such as mining and electricity, are declining. Overall, MCLM faces both opportunities and significant challenges in achieving sustainable development and addressing poverty and inequality.

3.6 Status Quo Assessment, Basic Service Delivery

Basic services delivery by MCLM includes, provision of potable water, sewerage, refuse removal, electricity and roads, which are the basic competency of local government. Moreover, housing is also considered a basic service delivery; however, housing delivery remains a provincial competency, led by the Provincial Department of Human Settlements.

According Figure 3:12 below to Census 22, formal housing has increased from 86 370 units in 2011 to 128 800 units in 2022 an increase of 32.9%. Similarly, households with access to refuse removal has increased from 95 665 in 2011 to 132 870 households in 2022 an increase of 28%.

Municipal services delivery of electricity increased from 100 852 households in 2011 to 140 650 households in 2022 an increase of 28.3%. Access to piped water increased from 113 986 households in 2011 to 148 478 households in 2022 an increase of 23.2%. Hygiene toilets increased from 98 604 households in 2011 to 134 761 households in 2022 with an increase of 26.8%.

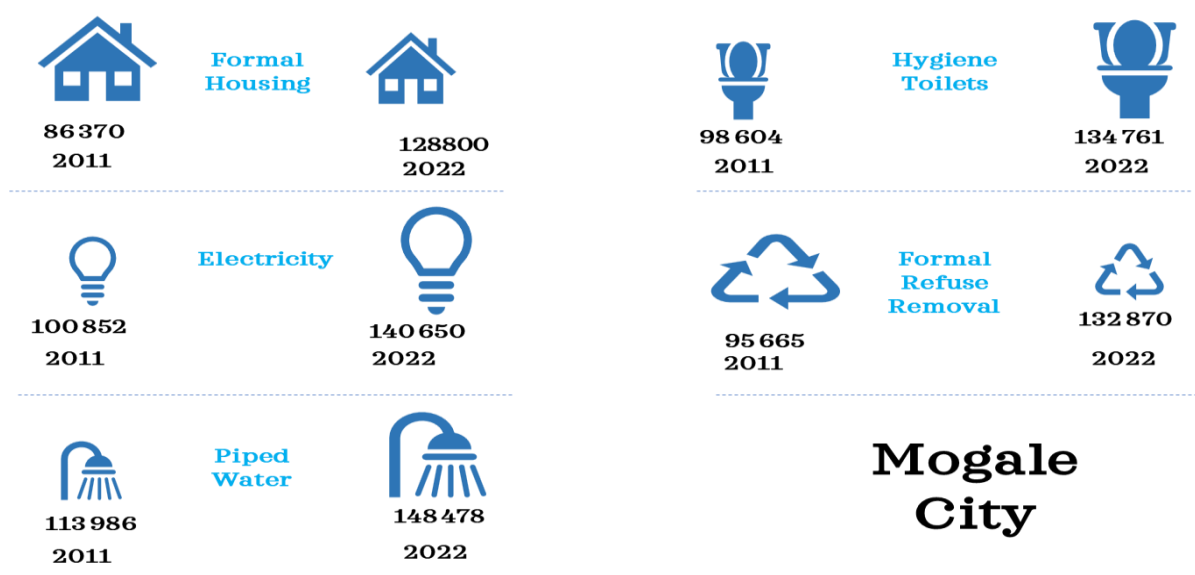


Figure 3.12 MCLM Basic service delivery 2012 and 2022

Service provision of electricity, water and sanitation to informal settlements.

MCLM has at least 102 informal settlements throughout the city. MCLM provides informal settlements with electricity, water and refuse removal. The list of services includes the following.

Informal settlements with access to electricity

In recent years, through the legislative provision of Integrated National Electrification Program (INEP), DoE, COGTA, ESKOM, and MCLM have installed electricity in some informal settlements. The list includes the following:

PROJECT NAME	Households connected
Matshelapata,Ptn 6 Vlakplaats	1311
Kagiso Ext 13 phase 1	496
Portion 45 Magaliesburg	190
Portion 81 & 82 Magaliesburg	54
Portion 4 Vlakdrift - Tarlton	59
Plot 89 Muldersdrift	290
Lethabong - Hekpoort	79
Plot 81 Rietfontein-Muldersdrift	184
Portion 37 & 38 of Doorenkloof (Tswelopele-Magaliesburg)	97
Vlakplaats (Smokedown Tarlton)	526

Figure3:13 Informal settlement household connected with electricity Source: MCLM, Human settlements division 2024

In addition, informal settlements with access to chemical toilets include the following.

Mogale City UISP Chemical Toilets Allocations	
Informal Settlements	Allocations
Soul City 28	50
Pangoville	888
Vaal bank	20

Smokedown	216
Portion 6/311, Vlakplaats 160 IQ	44
Rietfontein 189 IQ	41
Soul City - Ward 28	50
Weltevreden	12
Oriental Hills	237
Portion 45 Ga-Mogale	75
Portion 615 & 616	103
Portion 83&90	359
Video	168
Makhulugama	13
Portion 79 Rietvlei	9
Pikoko	244
Thabong	17
Soul City Ward 16	528
Portion 64 Steenkoppies	368
Seroba	131
Total Allocations	3573

Figure3:14 Informal settlement household connected with sanitation Source: MCLM, Human settlements division 2024

Sustainable Development Renewable Energy

MCLM has new plans to provide sustainable renewable energy, such Waste to energy, solar energy , which allow improve energy independence and environmental protection in relation to sustainable goals. The projects include;

1. Mogale City Gauteng Development Zone Solar plant
2. Blue Waste to Energy project

Roads and Storm-water Management

The total road network of Mogale City is 1,100 km made up of 960 km of paved roads and 140 km of gravel roads. Gravel roads are in the rural areas and with a small number of unpaved roads in the old townships.

Road network can be broken down further into 100km of main arterial roads and 1000km of tertiary roads. Main arterial roads are the city-to-city roads whereas tertiary roads are roads within the built-up areas.

In this term of Council, the objective is to continue with paving of gravel roads in the peri-urban areas, such as Tarlton, Magaliesburg, Hekpoort and Muldersdrift. Council will also continue with the rehabilitation and resurfacing of the main arterial and tertiary road network. Moreover, Breaking New Grounds (BNG) housing development, such as Chief Mogale is provided with all requisite basic services of paved roads.,

Road resurfacing and Storm water management

The roads resurfacing programme and stormwater management has been successful in the township areas such as;

1. Construction of Robin Road Extension
2. Pr3: Kagiso Ext 13 Upgrade of Roads and Stormwater
3. Pr4: Roads Rehabilitation and Resurfacing in Kagiso
4. Pr5: Rietvallei Ext.5 Roads and Stormwater Construction
5. Pr10: Rietvallei Ext.1 and Proper project

For additional information on road and transport infrastructure in MCLM, **see attached Annexure 6, Integrated Transport Plan**

Human Settlements

MCLM is undertaking several projects in conjunction with the Gauteng Department of Human Settlements. These projects are fully funded by the Province, and in some instances funding is through PPP arrangement or agreement with either Banks or the Housing Development Agency (HDA). Public housing Projects are:

A complete housing delivery plan of MCLM is provided in, **Annexure 1, Housing Sector plan 2026.**

Assistance to Evicted Farm Dwellers

Eviction of farm dwellers is one of the major challenges for the rural communities in MCLM. The municipality established an Eviction Task Team that addresses any evictions of the rural poor.

Human Settlements and Real Estate

Human Settlements and Real Estate division comprises three sections and as such the status quo will be discussed for activities of each section .

a)Land and Property Management

Recently the illegal occupation of state and private properties has been increasing at an alarming rate. Of concern to all spheres of government, is that state properties have been experiencing more illegal invasion. Invasion includes actual physical properties and land parcels. All these assets that are invaded they do not necessarily belong to Mogale City. Assets belonging to other state departments, but located within jurisdiction of Mogale City, are also a prey to these illegal invasions. Mogale City has therefore implemented an effective monitoring program where on average thirty (30) monitoring inspections are conducted per month on assets belonging to municipality. This is to ensure that invasions are identified beforehand. There are however still instances where transgressors undertake such invasions without municipality being aware of such. In such instances, municipality has enforcement tools in place for intervention. There are also ongoing programs aimed at establishing IGR approach with other government entities, to safeguard illegal takeover and occupation of their assets, located within the municipality.

In addition to these interventions, there are other ongoing interventions where collaboration by different governance sectors is necessary. In September 2023, the MMC responsible for Public Safety and other stakeholders initiated a process to deal with issues that contribute to the high rate of crime in and around Mogale City, namely:- the illegal use of buildings, the Zama Zama's, the illegal connections of electricity and water in some of the buildings, properties that are not paying Municipal services and the shops that are not complying by selling the counterfeit and expired food. This culminated to a programme of ongoing raids around the City, with a view of permanently tackling the above-mentioned issues. A permanent Task Team was established to focus on this programme. The Task Team comprises stakeholders across Municipal Departments and SAPS.

The Task Team holds their meetings every week to plan the raid and discuss the areas that need attention urgently. The operations are conducted every second week of the month.

b) Human Settlements Development

Human Settlements section is responsible for entire life cycle of township developments, see the attached **Annexure 1: Integrated Human Settlements Plan**. This entails project management of human settlements from planning until implementation, or stage at which houses are allocated to beneficiaries. Some achievements and status of programs managed by the section are as follows:

Title Deeds

The below table indicates the number of title deeds that the municipality secured thus far.

Most of these were issued to beneficiaries and there are still a few that the municipality is busy tracing beneficiaries for and thereafter issue once located.

AREA	TOTAL NO OF TITLE DEEDS	NUMBER ISSUED
RIETVALLEI Proper & Ext 1	276	151
Rietvallei Ext 2	790	632
Rietvallei Ext 3	251	165
Rietvallei Ext 5	681	396
Kagiso	221	137
Kagiso Ext 14	298	185
Chief Mogale	29	19
Munsieville	13	1
Munsieville Ext 2	73	52
Munsieville Ext 4	412	330
Sinqobile	372	217
Apple Park	31	26
Chief Mogale Ext 3	33	4
Ga-Mogale	3	3
TOTAL	3483	2318

HUMAN SETTLEMENTS HOUSING PROJECTS

Project Name	Scope of work	Progress
Brickvale Housing Development (6840 houses)	<ul style="list-style-type: none"> - Installation of bulk infrastructure and houses - Construction of 12 ML Tarlton Reservoir - 	<p>Professional Resource Team (PRT) is in the process of redesigning roofs for houses at wall plate level.</p> <p>Construction of reservoir has commenced and currently the work is at 32%</p>
Leratong 5mega litre water Reservoir :Phase1 (17000 houses, all inclusive for both phase 1 & 2)	Installation of a bulk water pipeline, sewer connection and 5ML steel reservoir	<p>Project is on construction.</p> <p>Overall Progress is at 66%.</p>
Leratong 15mega litre water Reservoir :Phase 2 (17000 houses, all inclusive for both phase 1 & 2)	- Installation of a bulk water pipeline and provision of a 15 ML steel reservoir.	Project is on Design Stage at 95% complete
Dr Sefularo Housing Project (190 houses)	<p>Wastewater treatment plant</p> <p>Elevated water reservoir</p> <ul style="list-style-type: none"> - Bulk water and sewer infrastructure, including internal services. 	Project is under construction, at overall project progress of 70%
Dr Motlana Housing Project (253 houses)	<p>Wastewater treatment plant</p> <ul style="list-style-type: none"> - Bulk water and sewer infrastructure, including internal services. 	Project is under construction, at overall project progress of 70%
Swaneville Flooding	Relocation of households affected by flooding and reinstate functionality of sewer pump station	28 households reassigned to new houses

OTHER HOUSING PROJECTS		
Upgrades of hostels (Green, Boiketlo, Lanwen and Munsieville Hostels)	Planning phase	Planning phase
Munsieville Housing Project	Construction Phase	Construction phase
Kagiso Extension 13 (723 houses)	Construction Phase	Construction phase
Ga Mogale Extension (642 houses)	Planning Phase	Planning Phase

Figure 3: 13 List of issuance of title deeds and housing projects, Source MCLM 2024

c) Informal settlements

Municipality is also paying special attention to informal settlements within its jurisdiction. Some of these informal settlements will benefit from the current housing projects. In the interim, municipality is addressing services challenges affecting informal settlements. Together with Eskom, electricity is being provided to the following informal settlements:

- Matshelapata Phase 2,
- Tswelopele,
- Botshabelo,
- Portion 140 Mafreystata, I and
- Steenekoppies.

Eskom is also undertaking pre-engineering at Portion 26 Kromdraai, Tarlton Federline, Floraport and Portion 80 Nooitgedacht. Together with the Gauteng Partnership Fund (GPF), we are paying special attention to Plot 11 Heuningklip. The project will be piloted for Upgrade of Informal Settlements for full infrastructure services.

Municipality also has a serious challenge of water and sewer provision at informal settlements. This has a huge impact on Municipal finances. To overcome this, we will be piloting an

alternative sewer option at Plot 81 Rietfontein. This will assist the Municipality to progressively move away from chemical toilets.

Many informal settlements are situated in Muldersdrift. Whilst the Municipality has planned a mega housing project (Refentse township) which will deliver more than 15 000 mixed housing opportunities, availability of bulk infrastructure; particularly a sewer treatment plant is a huge challenge. In fact, major developments in Muldersdrift are not taking off due to this challenge.

The Municipality has thus decided that we must acquire suitably located land for the construction of sewer treatment plant. Over and above the proposed Refentse Township, the sewer plant will support Ethembaletu Village. The sewer treatment plant will help to unlock developments in Muldersdrift and assist the Municipality to incrementally eradicate informal settlements in this area.

Municipality has noticed that backlog in development of RDP houses could, to a certain extent contributing to mushrooming of informal settlements. It is on this basis that the municipality has identified several stands that can be sold to public to enable housing developments for those with financial means. During this year, we will be selling stands to people who want to build for themselves. This includes sale of stands to churches and businesses. The Municipality will advertise for this sale and call for development proposals from developers, on investment properties.

Education facilities

Education facilities include primary, secondary and intermediate schools as listed in the database of the National Department of Education. Generally, the queries list educational facilities within the area.

School Type	Number of Schools	Total Learners	Total Teachers	Learners/Education
Primary	103	97368	3071	31.71
Secondary	49	55899	2033	27.5
Intermediate	15	8983	292	30.76
Combined	20	10359	515	20.11

Figure 3: 14Educational Facilities

Health Profile Analysis

MCLM health profile may include the access to the health services, such as access to health facilities, life expectancy, morbidity, and major causes of mortality.

Health Facilities

A distinction is made between public and private health facilities in the assessment.

Figure 3 :15 Health facility by type

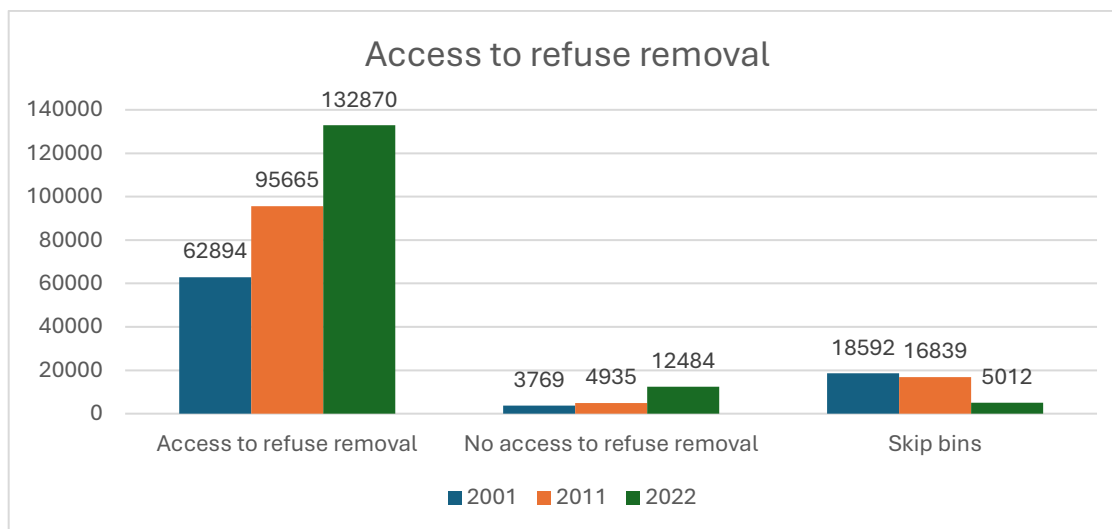
Type of Facility	Number of Facilities
Public Facilities	74
Private Facilities	8

3.7 Environmental Analysis

Waste Management

MCLM focused on expansion of the refuse collection to areas previously not serviced by the municipality.

Figure 3.16: MCLM Refuse Removal



Refuse removal expansion.

In the past, weekly refuse removal took place only in areas of Kagiso, Rietvallei, Munsieville, Krugersdorp CBD and surrounding suburbs only. Refuse removal was expanded to areas that were previously not serviced by the municipality. A service provider has taken over collection of refuse and to expand the service in the following areas, Kagiso, Chief Mogale, Azaadville, Munsieville, Ga- Mohale, Magaliesburg, Muldersdrift and in all rural areas of Mogale City.. The expansion ensured that the number of households in the various areas as stated below have access to refuse removal services.

Rietvallei Ext 5	850 households
Rietvallei Ext 3A	298 households
Ga-Mogale	620 households
Skip Containers	14 delivered in the rural areas

Waste Transporters

In addition, MCLM has opened opportunities for private sector involvement in refuse removal in the City. This is done through a controlled waste transporter's licensing system, which is

largely for new residential areas in high income areas of MCLM. Thus, this system has created private sector jobs and empowering emerging waste transporters' businesses.



Illegal dumping control

Major challenges facing MCLM is dealing with the debilitating phenomenon of littering and illegal dumping, which had made the city unsightly and the most pristine areas very unwelcoming. This requires MCLM to continue emphasizing awareness and clean-up campaigns., for more information, see attached **Annexure 2: Integrated Waste Management Plan**

MCLM had a partnership with Department of Forestry and Fisheries to create job opportunities of up to 2000 fixed contract workers convert illegal dumping sites into community parks and urban green spaces.

Turning illegal dumping sites into usable Spaces.

- In-house model - in collaboration with municipalities (co-funded with Local Municipalities)



Figure 3:16 Turning illegal dumping into usable spaces

Landfill management

Waste management, in particular management of landfill sites, is a crucial mandate of local government. MCLM one operational landfills, Luipaardsvlei . Former Magaliesburg is now used as a transfer station during the site rehabilitation. MCLM is planning to build a new cell at the landfill site. **see Annexure 3, Environmental Management, Summary of Integrated Waste Management, Update 2022/23.**

Disaster Management Plan:

Section 53 of Disaster Management Act 57 of 2002 requires the municipality to have a Disaster Management Plan. The plan should be preceded by Disaster Risk Assessment. In addition, the plan is expected to address issues related to municipality's adherence to National and Provincial standards of handling disaster. This covers basically the municipality's capacity in terms of its role and responsibilities regarding emergency response and post disaster recovery and rehabilitation. **See attached, Annexure 5, MCLM Disaster Management Plan**

The Biodiversity Management Division is in the process to conduct baseline *status quo* assessments on all informal settlement & townships in MCLM due to a series of complaints that were lodged from Councillors and community members in respect to environmental health issues, pollution; flooding; illegal dumping, etc. In response to this, the Biodiversity Management Division has developed a Risk Assessment Register and Decision Support Tool that has been specifically adapted for MCLM to focus on Environmental & Biodiversity Risks.

Water Saving Campaign and Implementation of Sustainable Drainage Systems

In line with the approved Climate Change Action Plan of MCLM (2015), read with the Integrated Water Resources Management Strategy, the following mitigation measures were required for more than 50 developments in the 2019/20 Financial Year:

Water Conservation:

"Water-wise" gardens with endemic and indigenous plants; Water harvesting, re-use, and other water conservation initiatives.

Compliance with the provisions contained under the National Environmental Management: Biodiversity Act (Alien and Invasive Species Regulations, 2014) regarding alien invasive

species on the subject sites [*Eradicating alien invasive trees ultimately saves huge quantities of water*].

Improve flood/storm surge control: Provision for Green Infrastructure and Sustainable Urban Drainage (SUD) principles for all storm water runoff areas. As a minimum, the following conditions shall apply:

All surfacing for driveways and parking areas must be permeable on slopes <5%; Attenuation of runoff for all new & existing developments and that the difference between the 1:25 year post and 1:10 year pre-development is to be stored on site; All sheet flow must be directed into onsite infiltration trenches, filter drains, filter strips and/or artificial wetlands rather than galleys and pipes; Ensure that all outlet structures are adequately designed to prevent erosion.

Biodiversity Management

Mogale City Public Biodiversity Management Division not only provides for recreational activities with parks management but is also responsible for aesthetic view of the area on green of the city, grass cutting and cemetery services. Coronation Regional Park is a multi-year project that is currently underway. It included development of amphitheatre, picnic spots, braai areas, ablution facilities, parking areas and landscape gardens, phase 2 thereof is considered.

Additional parks that have been completed in the recent past are Munsieville, Muldersdrift, Ga-Mogale, Azaadville and Kagiso Regional Park. New parks are needed for areas of Rietvallei, Rietvallei Ext 2&3, Kagiso Ext 12 & 13. Other programmes are:

Biodiversity Plan / Bioregional Plan or a Local Biodiversity Strategy and Action Plan (LBSAP)

All areas affected by a Critical Biodiversity Area or Ecological Support Area in terms of the gazetted Bioregional Plan for the West Rand (Provincial Gazette 390 of 2 September 2015) are required to apply for Environmental Authorisation from GDARD in terms of Listing Notice 3, Activity 12 (Regulation 324; GG 40772 of 7 April 2017) – promulgated under the National Environmental Management Act, 107 of 1998 (NEMA) - that the “...*clearance of an area of 300 square meters or more of indigenous vegetation ...*”.

The Land Use Management Guidelines published in terms of the Bioregional Plan for the West Rand are providing clear direction in terms of compatible land uses and have been incorporated in the Spatial Development Plan of MCLM.

Soil Conservation Plan (rehabilitation/restoration of dongas, trenches etc.)

Even though MCLM does not have a Soil Conservation Plan, the Municipality is partnering with SANBI in respect of Working for Wetlands where rehabilitation/restoration of dongas, trenches are currently taking place at a Critical Biodiversity Areas on the Protea Ridge system between MCLM and the Walter Sisulu National Botanical Gardens.

Since a huge area of MCLM is affected by dolomites, strict conditions are imposed for all proposed developments on dolomites to keep areas which are dolomitic areas undeveloped and pristine so they can be used as corridors. In this regard, Over and above compliance to relevant SANS Codes for development & construction on dolomites (i.e., SANS 1936-1; SANS 1936-2; SANS 1936-3; SANS 1936-4; SANS 633), the following conditions (as outlined in The Guidelines for Consultants: APPROPRIATE DEVELOPMENT OF INFRASTRUCTURE ON DOLOMITE, from Department of Public Works, August 2004.) shall be applicable to all land underlain by dolomite.

Reference is made to Provincial Gazette, dated 30 April 2015 (Gazette Number 152), in which the Disaster Management Development Risk Management By-law was published, which poses an obligation to any development on dolomites to obtain a Dolomite Safety Clearance Certificate from the WRDM.

Environmental Planning, Coordination and Climate Change

Climate change poses a significant threat to South Africa's water resources, food security, health, infrastructure, biodiversity as well as its ecosystem services

If left unmitigated, climate change will significantly affect the economic, social and environmental dimensions of sustainable development, as well as key issues like poverty and equity. Consequently, the development process will be reversed, while on the other hand any successful solution to the climate change problem will come from the very development process.

The impacts of climate change are felt at local government level. Mogale City Local Municipality is no exception to such realities. In the recent 5 years the city has directly experienced the adverse effects of climate change resulting into extreme temperatures, high rainfalls and hailstorms affecting our communities. The current prevalence of climate events

affecting the City's infrastructure and its community requires a citywide concerted effort. The impact of these negative impacts can be seen on the City's decaying infrastructure and its interrupted ability to achieve its mandate of providing sustainable services.

More than above, MCLM has high proportion of protected areas, mining activity, heavy industry, commercial enterprise and urban population is found in bioregion, and consequently, the pressure for additional land transformation of the remaining natural ecosystems is very high, and opportunities for conservation of biodiversity using mechanisms such as protect areas are limited. Faced with this situation, MCLM strives to ensure compliance with all relevant environmental legislative requirements that must be adhered to under the National Environmental Management Act (Act 107 of 1998)

In view of the above, the city has developed a Climate Change Strategy and Operational Framework to reduce vulnerability and built resilience (adaptation) against the negative impacts of climate change. The strategy further aims to set-out the path to which the MCLM could put measures to minimize the climate change impacts, reduce greenhouse gas emissions footprint and improve its resilience through adaptation and mitigation means. The Strategy was further intended to raise climate change awareness and establish interdepartmental linkage in response to the MCLM's overarching climate change impacts. Thus, mainstreaming of the MCLM's Climate Change Response Plans will improve and inform cross-cutting sector planning and management as well as the flow of information on possible risks (floods, hail) affecting service delivery.

A number of projects are currently underway that give effect to the strategy, which includes among others, promotion of water conservation mechanisms, implementation of energy efficiency projects, support to projects that promote food security, and mainstreaming of climate change at planning level especially on land use management issues.

Over and above that, the municipality is undertaking environmental compliance monitoring and inspection to ensure compliance with environmental legislation. This assist greatly with making sure that conditions of approved development applications are adhered to. In this case, conditions are mainly those aimed at contributing towards minimising negative development impacts to the environment.

3.8 Community Development Service Analysis

The social programme of the city has been largely based on creating social upliftment and social recreational activities. The achievements include increased households that have been assisted through the indigent registration and support of vulnerable groups, such as children, women and the disabled.

Poverty Alleviation

Mogale City Local Municipality introduced the Indigent Registration programme that focuses on households that qualify to receive free basic services. The municipality approved the indigent management policy which provides for free basic services that include six kilolitres of water, 50 kW/h of electricity, sanitation services, refuse removal and indigent burials as per indigent burial policy. See the attached **Annexure 3 Indigent Policy**.

Households who qualify as indigent FBS are those that earn less than two combined governments' old age pension per month, which is R4210 from 01 April 2024. Currently there approximately 7000 households that are registered as indigents.

All informal settlements in MCLM received free basic water, sanitation and refuse removal services. Moreover, approximately 10 informal settlements that are connected to the grid and registered as indigent are provided 50Kw electricity.

Indigent Registration Programme

The poverty alleviation programme provides a platform for the municipality to push back the frontiers of poverty. IMCLM indigent Programme include the following;

1. Free basic Services
2. Indigent Burial
3. Grant in Aid

In the past 18 months, there had been various programmes such as indigent policy management wherein over 8900 households were vetted and no more than 4 120 households were approved, see Annexure 3 for more information of MCLM Indigent policy.

Free Basic Services

The high levels of job retrenchments and unemployment level has affected households' income and subsequently increased the number of those who depends on free basic services.

The benefits of MCLM free basic services for households that qualify as approved indigents are;

- 100% subsidised rates payment.
- No payment for refuse removal
- 50kw of electricity
- 6kilolitres of water

For a household to qualify as approved indigent, the following are considered:

- Earn between income equal to two old age pension beneficiary per month, as at 01 April 2020.
- Be a registered account holder of the home.

Moreover, household in informal settlements received free basic services such as;

- Access to free tankered water or communal tap water.
- Access to chemical toilets
- Access to refuse removal through supply of skip bins.

Indigent Burial and Gravesite

The Indigent burial programme has assisted the poor to bury their loved one in dignity. Households are supported through indigent burials and gravesites. MCLM assisted with the burial expenses of indigent households with either the expenses of a gravesite or with overall burial expenses, especially in cases where the families were unable to pay any money

The Grant-In- Aid Programme

Every financial year MCLM makes provision for Grant-in Aid budget, which is financial assistance to Non-Profit Organisations, such as social development group such as sports clubs, youth, SMMEs, educational bursary assistance for residents of Mogale City. This is provided as annual or once of assistance.

Annual applications are open between from 01 July and 31 October every financial year whereas once-off applications are open throughout the year. The Grant is facilitated by the Department of Community Development Services. See the attached **Annexure 4: Indigent Management Policy**

Food Garden Scheme

Food gardens are some of the ways the municipality ensures food security for poor households. There are four community food garden schemes, with approximately 36 households participating. This allows residents to be self-sustaining and contributes to environmental preservation. Land is used for growth and is kept fertile. In addition, people are allowed the opportunity to grow, sell and trade products for a further way towards poverty alleviation. Further initiative includes hydroponics, aquaponics and hydro coops.

Gender Youth and disability(GEYODI) Programmes

Government acknowledges that women, children and the disabled are vulnerable groups in poverty situations and usually lack opportunities to break away from the situation. MCLM GEYODI, the following programmers are in place:

Gender forum

Gender forum consists of both women and men to address social issues such as gender-based violence. There are 30 volunteers trained to do awareness during 16 days of activism against women and children campaign.

Addressing Gender based violence and Femicide

MCLM is advocating against Gender Based Violence through various platforms. This includes staff intranet that includes communication on GBV. For example, statement includes" Gender based violence has intensified in South Africa. As Mogale City Local Municipality let us take a stand against stigma, shame, and the silence of abuse "

In South Africa, walking down the street is a nightmare for most women. Whether it's catcalling, lewd comments or any other form of street harassment, gender-based violence rears its ugly head in seemingly subtle ways, with dire consequences⁹.

⁹ Municipal Overview Report, sdsa GPT 2022

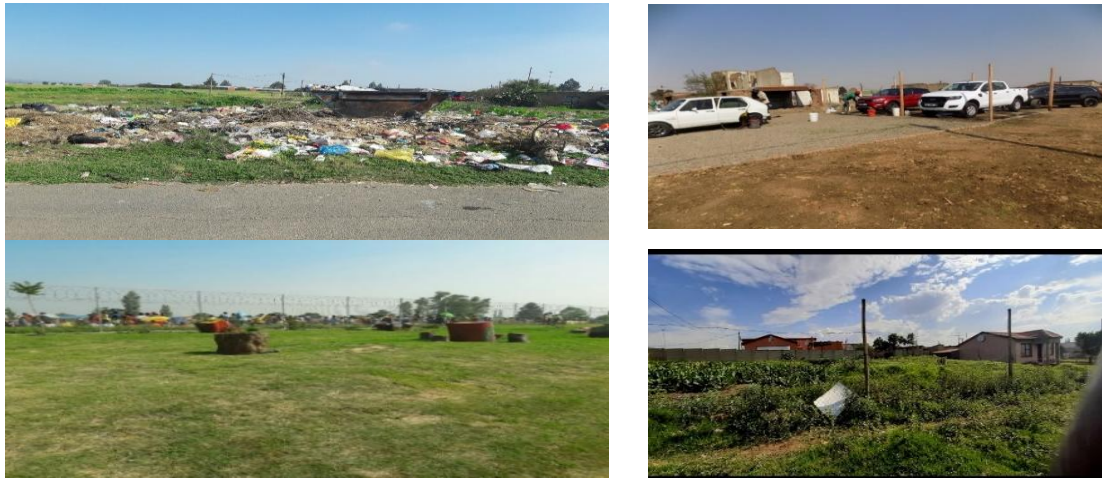


Figure 3:16 Turning illegal dumping into usable spaces

GENDER...

MCLM Gender empowerment pillars

PILLAR 1: deals with accountability, coordination and leadership. Mogale city Social Development needs to establishing multi-sectoral accountability structures in the council, this is to reduce GBV hotspots by repairing the street and floodlights, and renaming of streets, especially in the rural areas.

PILLAR 2's: work is about prevention & rebuilding social cohesion. Men and boys programmes, Parenting skills etc

PILLAR 3: is responsible for justice, safety & protection. Awareness campaigns to increase reporting of sexual offenses and domestic violence cases from the rural areas. The spinoff is that less rape cases, especially those which involve minor children, juvenile minors and minor victims have been withdrawn. So the aim is to encourage reporting and not withdrawing reported GBV cases at police stations.

PILLAR 4: encompasses response, care, support & healing. DSD team intends to increase services accessed by victims and survivors to seek counselling and support. To support GBV shelters and advice victims to speak up and admitted in shelters. This is to ensure that everyone who reports a case is given the support they need and to see it through.

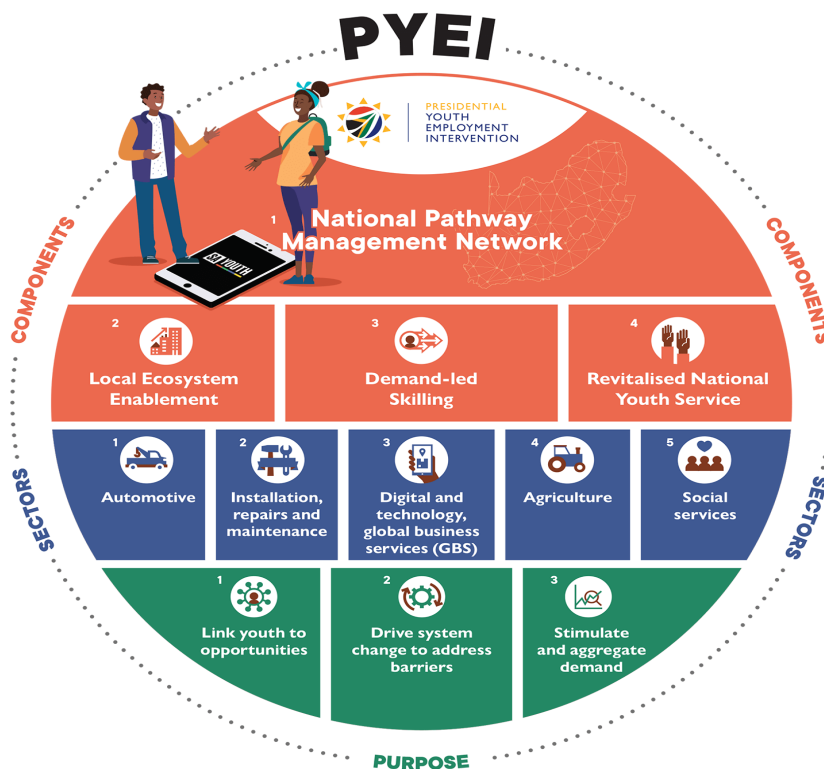
PILLAR 5: seeks to address the issue of economic power. The aim is to include Local Economic Development so as to form partnership in issues of Gender and power to women, there preventing women from staying in abusive relationship due to unemployment. The aim is job creation. Expansion of EPWP for women falls part of economic power. Educational talks about financial managements, having policies etc. 3 Civic education also form part of this.

PILLAR 6: handles Research & Information Management, Monthly meeting with different stakeholders. To check on the statistics from your VEC, police, gender brigades and those who do door to doors, to see check on the impact of gender empowerment programmes. The aim is to improve interdepartmental dataflow to improve service delivery to victims, survivors and their families.

Youth Development

According to Gauteng a state of Province (2023) young people constitutes 39% (5 million) of the total population in Gauteng. About 2,3 million of these young people could be classified as not in education, employment, and training. Gauteng Integrated Youth Development Strategy (GYIDS) 2030. Moreover, MCLM supports the Presidential Youth Employment Stimulus Programme guides young people towards opportunities for training, work experience and income, components include:

- Demand led skills
- Revitalise National Youth Service
- Local Ecosystem Enablement



MCLM Programmes targeting the SMMEs in particular youth employment,

- Agric-park at Tarlton, Swaneville and Magaliesburg.
- Chamdor Automotive and Munsieville Industrial Park.

Youth Substance abuse Programme

MCLM has established a Local Drug Action Committee, it is established in terms of Section 60 of the Prevention of and Treatment for Substance Abuse Act 70 of 2008. The Local Drug Action Committee composed of stakeholders and organizations who are involved in dealing with the combating of substance abuse at the municipal level. LDACs draw their action plans which are in line with the priorities of the National Drug Master Plan, and they give effect to NDMP in that municipality.

Programmes for the Elderly

Elderly Support Programme

Elderly support programme aims to provide wellness activities to promote healthy lifestyle. This is achieved through a partnership with Non-Governmental Organisation, namely Aged in Action to do morning exercises and health talks. There are 18 active clubs that participate in the elderly support programme, with exception of Kromdraai, Krugersdorp CBD. Moreover, there are quarterly screening programmes, such as for chronic diseases.

Elderly Sports Programme

Elderly sport is a seasonal programme, which is undertaken in partnership with Gauteng Sport, Art and Recreation. The objectives of the programme are to facilitate an active lifestyle for the elderly.

Thusong Service Centres

In collaboration with the Office of the Premier, the municipality launched five Thusong Service Centres in Kagiso, Munsieville, Hekpoort, Muldersdrift and Tarlton to enable the communities' easy access to government services. Skills development programmes in construction and related activities are facilitated in Kagiso and Burgershoop in partnership with the Department of Public Works and the Gauteng Department of Communication and Information Services.

Sport, Recreation, Art, Culture & Programmes

Library facilities

Mogale City Local Municipality has 16 community libraries, 3 new modular libraries in Munsieville and Tarlton and Kromdraai, all with computer centres which have free internet

access. All libraries provide daily services of leisure, study reference and reading material. Major library programmes include:

- Readathon
- Born to Read
- Public Speaking
- Science Olympiad
- Story-telling Festival
- Library Orientation
- World Book Day
- Library Week

Sport Facilities

Mogale City has sports facilities through-out the municipality area. These include the following:

- Kagiso Sport Complex
- Rietvallei (Lusaka) Sport complex
- Kagiso Ext. 13 Sport Complex
- Muldersdrift Sport Complex
- Rietvallei Sport Complex
- Ga- Mogale Sport Complex

Mogale City Sport and Recreation

There are three swimming pools in Mogale City, Kagiso, Krugersdorp and Azaadville.

Figure 3.17 MCLM Swimming pools schedule

Name of swimming pool	Area	Swimming season
Kagiso Swimming Pool	Lewisham	1 September – 31 March
Kru/dorp West Swimming Pool	Krugersdorp	1 September – 31 March
Azaadville Swimming Pool	Azaadville	1 September – 31 March

Youth games and related programmes

MCLM has various recreational programmes that are facilitated by Sport, Arts and Culture division. The following programmes are presented annually:

Figure 3.18 MCL Annual Recreational Programme

Programme	Month	Venue
Water safety programme	March	Rotate to different areas in Mogale City
June Holiday programme	June	Rotate to different areas in Mogale City
December holiday programme	November-December	Rotate to different areas in Mogale City
Rural Development Games	May	Muldersdrift, Kromdraai, Hekpoort, Tarlton and Magaliesburg
Ward games	June	Muldersdrift, Munsieville, Kagiso, CBD, Azaadville 2 and 3, Kagiso13 and Lusaka
Community games	April and December	Tarlton, Magaliesburg, Kagiso, Kagiso 13

Museum Rehabilitations programme

Mogale City Museum is currently closed following refurbishment. The scope of work included

1. Repairs of the entire roof structure.
2. Building Structure repairs
3. Electrical Works and
4. Security set-up

The refurbishment was completed by in June 2024 and the museum is yet to be reopened.

Career Centre Naga Lipudi Science and Career Resource Centre

In December 2020 the Naga Lipudi Career Centre was officially launched and handed-over to the office of the Executive Mayor, through the Rand Water initiative its primarily advocacy is to educate schools and public communities throughout the borders of MCLM to know and learn how to make career choices and also educate through skills development.

The aim of the facility is to and enhance education within MCLM and its plans is to host at least 17900 learners a year across Gauteng province, this will be done by making more advocacy to the communities and hosting Career Exhibition working closely with GDE and inviting special groups to visit and host topical issues necessary for social empowerment

The centre operates from 08h30 to 15h00 daily on workdays and on request and it's currently utilized by schools and walk in students.

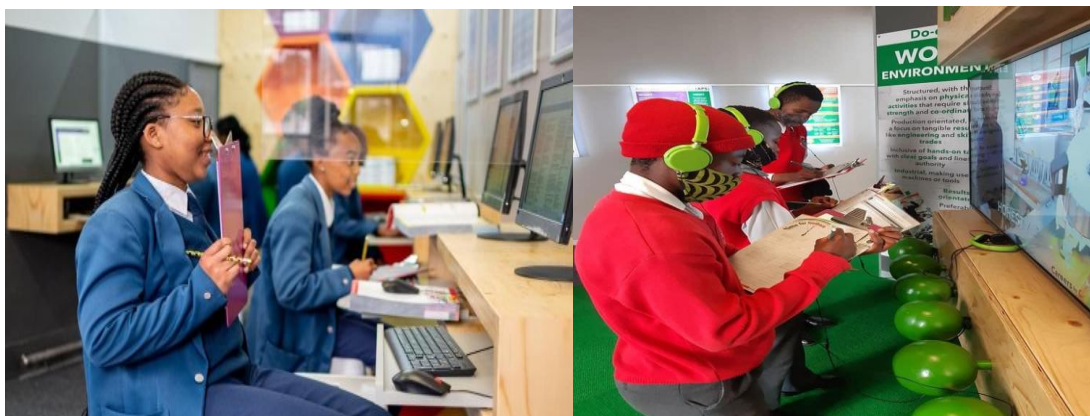


Photo 1 : Students at MCLM Naga Lipudi Career Centre

Executive Mayor Bursary Scheme

The Office of the Executive Mayor has a bursary scheme geared at assisting youth to study at tertiary level. The bursary scheme aims to assist deserving post matric students to study at university, technical institutions and technikons.

Public Safety

MCLM has embarked on road safety campaigns and has conducted roadblocks regularly to minimize road accidents and to comply with the National Road Traffic Act. There have been several initiatives to curb land invasion and promote public safety.

The municipality has also been involved in Social Crime Prevention programmes on prevention of women and children abuse. In conjunction with the SAPS the municipality has been active in the operation of the Community Policing Forums.

Law Enforcement

In an effort to have law enforcement, the municipality provided a fleet of approximately 30 traffic controller vehicles. MCLM has 89 men and women to assist with safety traffic management.

Moreover, MCLM has over 65 Scholar Patrollers to assist with road safety for the school children, in particular primary school children. Scholar patrollers are used in the morning and afternoon to help small children to cross busy roads.

Road Safety Awareness

MCLM has embraced early intervention for safety awareness. All road user could be trained in traffic safety, the target is however for young children at crèches and schools. 123 road safety campaigns were conducted from July 2019 until January 2020. 16833 road users were trained. Requests for traffic education can be made to the Public Safety unit.

Road Traffic Citations

Speed camera operation started in February 2020 to reduce road fatalities. The operations will be held throughout the year within the vicinity of Mogale City by the Public Safety division.

Prevention of Land Invasions

The municipality has a contract with the security service provider for guarding and patrolling municipal land within Mogale City. This is done under the direct supervision of municipal officers. Internal security team also patrol open spaces within the municipality to prevent any illegal land invasion on a daily basis. Once there is an incident of land invasion, the security must respond within 48 hours to prevent it and to avoid lengthy and costly court route to get the people out of the land.

Municipal court

Municipal Court in the City has a jurisdiction on the municipal by-law and local traffic offence prosecution. The court operates five days a week. This assists the municipality to reduce the magistrate court backlog on traffic prosecutions.



Picture 1 : Municipal Court Mogale City

Mogale City Municipal Court is the first in Gauteng and has been successful in reducing the burden on the local magistrate court. The court has been established after the approval of the National Prosecuting Authority. Over 100 000 traffic related cases, both municipal and provincial, have been handled by the court since its establishment in 2016.

Motor Vehicle, Driver Licensing and Registration

In the Mogale City jurisdiction there are two Motor Vehicle Registering Authority (MVRA) and Driver Licensing Test Centre (DLTC), in Delpoorteen and Kagiso. Delpoorteen Centre also has a Motor Vehicle Registering Authority. Kagiso DLTC is the first township operating Centre in South Africa, operated by Gauteng Province. This office is for examining of applicants for driving and learner licenses as well as for the renewal of driving licenses. The centres operate during weekdays and are also open on first 3 Saturdays of the month until 12h00.

Gauteng online licensing booking system

Gauteng Department of Roads and Transport, in conjunction with the National Department of Transport, jointly launched a licensing online booking system in August 2018. It was implemented effective from 01 September 2018 and has been running as a pilot project only in Gauteng Province for just over a year.

The system was introduced with a specific aim and objective to modernise and improve the licensing service broadly by amongst other things, eliminating long queuing times at the Licensing Centres. The online booking system is applicable only in the following instances:

- Booking for a learner's licence test
- Booking for a driving licence practical test
- Booking for a driving licence card renewal
- Booking for a Professional Driving Permit (PrDP) application

Office Readiness

MCLM licensing Centre now provides online booking service, no walking is permitted, except for people of 60 years. The following have been done:

- The Administrative Customer Desk Clerks have received training by the Road Traffic Management Corporation (RTMC) and are now registered as NaTIS Officers to operate the fingerprint and eye testing machines in order to free the Examiners
- The Kiosk has been installed by the RTMC at Mogale City Licensing Centre to enable members of the community who do not have access to the internet to make online bookings for free. This Kiosk is manned by a staff member at all times who will also assist those who are not computer literate

Cashless operation

Mogale City Licensing Centre has adopted a safe payment system, which clients only pay by card. No cash is now necessary for clients to do payment. This is convenient for both the clients as well as the licensing centre to prevent attempts of robbery and theft.

DISASTER MANAGEMENT

In the context of disaster management, the issue of integration is regarded as essential to the effective implementation of disaster management plans, policies, frameworks, and practices. This integration is not merely beneficial but fundamental for cohesive and comprehensive disaster response strategies. In line with this understanding, the disaster management plan for Mogale City Local Municipality (MCLM) is integrated into the Integrated Development Plan (IDP).

The Disaster Management Act (Act No. 57 of 2002) defines Disaster Management as a continuous and integrated multi-sectoral, multi-disciplinary process of planning and implementation of measures aimed at:

- Preventing or reducing the risk of disasters
- Mitigating the severity or consequences of disasters
- Emergency preparedness
- A rapid and effective response to disasters; and
- Post-disaster recovery and rehabilitation

This plan outlines a comprehensive framework for managing disasters through both proactive prevention and reactive response strategies within MCLM. In the proactive phase, the focus is on risk assessment, hazard identification, and implementing preventive measures to enhance community resilience, including public education and infrastructure improvements. The reactive phase will establish clear protocols for immediate disaster response, emphasizing effective communication, resource allocation, and coordination among emergency services.

Legislative Mandate

The Constitution of the Republic of South Africa, Act 108 of 1996

Section 41(1) (b) stipulates that all spheres of government are required to secure the well-being of the Republic. Furthermore, Section 152(1) (d) puts emphasis on the promotion of safe and healthy environment

Disaster Management Act, Act 57 of 2002 as amended

In terms of Section 43 (3), a local municipality must establish capacity for the development and coordination of the disaster management plan and implementation of a disaster management function for the municipality. In addition, section (1) (a) explicitly explains that each municipality must conduct a disaster risk assessment for its area.

Municipal Systems Act No 32 of 2000

Section 26(g) of this Act points out that an integrated development plan must reflect applicable disaster management plans.

DISASTER RISK PROFILE FOR MOGALE CITY LOCAL MUNICIPALITY

Mogale City Local Municipality is required in terms of section 53 of the Disaster Management Act (Act 57 of 2002) to conduct a risk assessment for its area. A macro disaster risk assessment, profiling and mapping of the MCLM was conducted to inform the development of this (level 1) disaster management plan. Many of the informal and formal settlements across MCLM face various risks. The outcomes of the assessment revealed that the most prevalent disaster risks for the MCLM are:

- Shack fires
- House fires
- Veld fires
- Wetlands
- Flooding
- Crime
- Sinkholes
- Hailstorm
- Pollution (air, land and water)
- Illegal dumping
- Illegal electricity connection
- Illegal water connection
- Illegal mining
- Destruction of properties
- Destruction of water reticulation
- Heat
- Pandemic
- Animal diseases (Rabbies, etc)

DISASTER RISK REDUCTION PLANS

Mogale City Local Municipality Disaster Management Policy Framework (DMPF)

The MCLM is committed to developing and regularly reviewing the Municipal DMPF. This framework will be reviewed at least every two years to ensure its effectiveness in addressing potential disasters and emergency situations within the municipality. Prior to adoption, the framework will undergo a thorough public participation process, allowing community input and

feedback. Once finalised, the framework will be formally adopted by the MCLM council to ensure its implementation and enforcement for the safety and well-being of the residents.

Planning facilitation and support

The MCLM will actively advocate for and assist in the development of comprehensive disaster management plan. This plan will encompass prevention, mitigation, and response measures. Furthermore, the MCLM will emphasise the importance of regular updates to disaster management plans and strategies by all municipal organs of state involved in disaster management within the province. To facilitate this, standard templates and detailed guidelines will be developed in accordance with the Municipal Disaster Risk Management Framework, ensuring a consistent and effective approach to disaster preparedness and response across the municipality.

Assignment of Responsibility

A document will be compiled to assign primary and supporting responsibility for dealing with specific risks.

Some disaster risk reduction initiatives

Disaster risk	Actions
Fires	Public awareness campaigns particularly at high-risk areas Creating and maintaining fire breaks Fire hydrant installation and maintenance plan
Floods	Maintenance of storm drainage systems Relocation of communities Clearing rivers and riverbanks Engineering efforts

CURRENT STATE OF DISASTER MANAGEMENT FUNCTION

- The MCLM Disaster Management Unit comprises of 2 officials.

- The Disaster Management Plan has been adopted by council.
- The Disaster Management Committee has been established.
- Continuous public awareness campaigns will be conducted on a regular basis.
- Disaster risk assessments are conducted particularly at vulnerable communities
- Disaster risk reduction plans are recommended emanating from disaster risk assessments

Disaster Management Projects and Programmes

Some of the envisaged programmes include:

- Establish effective communication network at ward levels.
- Establish Disaster Management ward committees.
- Implement public awareness, training and education at ward levels on a regular basis

Challenges for Disaster Management Unit

- Land invasion whereby communities settle on flood prone areas
- Shack fires emanating from illegal electricity connection
- The late reporting of incidents delays the provision of relief materials

The MCLM Disaster Management Plan summary serves as the essential municipal disaster management plan mandated by Section 53 (1) (c) of the Disaster Management Act. It provides a summary of the existing institutional capacity and outlines the disaster risk profile in the MCLM. Additionally, this plan summarized on the strategies for disaster risk reduction, preparedness, and response measures. The ultimate goal of this Disaster Management plan summary is to be integrated into the Integrated Development Plan (IDP).

3.9 Institutional Analysis

Municipal Grade

The Institutional arrangement of MCLM as a medium capacity municipality, category B, grade 5, is in terms of the provision of Local Government: Municipal Structures Act, 1998, as amended.

Political Leadership

The 7th South African local government election heralded a new leadership of Council. The newly executive major has announced the members of Mayoral Committee lead by Executive Mayor, Councillor, Lucky Sele

Figure 3: 17 Council Speaker Cllr Doreen David, Cllr . Executive Mayor Cllr Lucky Sele and Council Whip Cllr Tsholofelo Ramaisa



*Speaker of Council
Cllr Doreen David*



*Executive Mayor
Cllr Lucky Sele*



*Council Chief Whip
Cllr Tsholofelo Ramaisa*



MMC EDS Cllr. Lwando Resha



MMC PW&RT Cllr. John Koboekae



MMC Public Safety Cllr. Francis Makgatho



MMC DIEM Cllr. Xolile Mkruquli



MMC FINANCE Cllr. Victor Molefe



MMC INFRASTRUCTURE(UTILITIES)

Cllr Peter Modise



MMC Social Development & Health Cllr.

Wonderful Segolodi



MMC Corporate Support Services Cllr.

Kholeka Mandyu



MMC SARC Cllr. Cynthia

Cynthia Mankazana



**MMC Human Settlement, Real Estate & SIP
Cllr Merram Mogoje**

WARD NUMBERS	CLUSTER WARDS	WARD COUNCILLOR'S NAMES
RIETVALLEI INCL AZAADVILLE		
1	Rietvallei Proper	Resha Lwando Gift
2	Rietvallei Ext 1	Mnyaji Wandile
3	Rietvallei Ext 2, Azaadville	Dabhelia Shabier Ahmed
34	Rietvallei Ext 2 & 3	Nhlapo Nhlanhla
35	Rietvallei Ext 5, Rietvallei Proper	Witbooi Nenzane David
36	Rietvallei Ext 2, Kagiso Ext 9 & 14	Mokoto Ramilo Johannes
KAGISO		

4	Kagiso Ext 12	Ntshabele Lucky Lesego
5	Kagiso Ext 12 & 13	Motlhophe Kabelo
6	Kagiso Proper, Kagiso Cemetery, Kagiso Ext 2	Lesuthu Ebenezer Lehlohonolo Lebewana
7	Kagiso Ext 4&6, Kagiso Proper and Leratong Hospital	David Doreen Sebakanyana
8	Kagiso Proper, Kagiso Ext 11	Mankazana Cynthia Maria
9	Kagiso Proper, Chamdor Industrial Area, Mindalore Ext 1,Mindalore Proper, Geba Street	Khumalo Velile Bennet
10	Kagiso Proper, Sebenzisa, Themba & Maoka Street	Xhale Nomalungelo Theodorah
11	Chief Mogale Township, Kagiso Ext 6, Kagiso Proper	Modise Peter Kgotlaetsile

12	Kagiso Proper	Morake Goodreach Kutlwano
13	Kagiso Proper, Kagiso Ext 8	Pii Lesego Palesa
14	Sinqobile, Lanwen Hostel, Luipaardslei landfill, luipaardsvlei Industrial Area (2 Windsor Road) Bosasa, Boiketlo, Wentworth Park, Coronation Park	Khol Moeketsi Vernon
WARD NUMBERS	CLUSTER WARDS	WARD COUNCILLOR'S NAMES
15	Kagiso Proper, Kagiso Ext 3 & 10	Taunyane Motsamai Hendrick
16	Factoria Industrial Area, Lewisam Township, Wentworth Park, Municipality Chamdor Stores, Soul City, Mindalore	Muravha Jonas Octavious

19	Kagiso Proper, Father Gerald Martin, Masibi-Langa	Segapela Nyakallo Given
MULDERSDRIFT		
23	Rietfontien Village, Ethembalethu, Driefontein, Video Informal Settlement	Tabiwa Phindani Samson
28	Feather Estate, Ruimsig Estate, Homeshaven Area, Ruimsig North Ext 1	Kotze Johannes Nicolaas
33	Lammermoor, Eelandsdrift, Nooitgedaght, Zwartkop, lindley, Mooiplaats Rhenostespruit, Kalkheuvel	Tapani Thizilondi James
MUNSIEVILLE		
24	Munsieville Proper, Munsieville Ext 2	Moeketsi Lehuma Rebecca

25	Munsieville Proper, Munsieville Ext 1,4 & 5	Tshose Lordby Thapelo
27	Krugersdorp Game Reserve , Sterkfontein Hospital, Stertfontein Farms, Munsieville Ext 2 & 4, Percy Stewart WWT Works	Mosala Moagaesi Cornelius
MAGALIESBURG		
31	Magaliesburg Town,Magaliesburg Cemetery, Ga-Mogale Township, Vaalbank, Kaalfontein Farm, Migalsoord Farm, Golden Valley Farm, Wolwerkraans, Delerey, Zumick Farm, Wallis Haven, Rietpoort.	Molefe Bernard Victor
HEKPOORT		
32	Hartebeeshoek, Dwarsvlei Farm, Weltevreden, Spring Farm, Hekpoort, Hartebeesfontein, Plumarie, Doornkloof, New Thorndale, Zeekoehoek, Kruitfontein, Steenekoppie, Hillside, Waterval West, Doornbosch, Doorn Spruit	Modiko Dorah Mahappy

KRUGERSDORP		
17	Krugersdorp Golf Club,Key West Shopping Centre, Dan Pienaarville Ext 1, Krugersdorp North, Munsieville South, Rant-en-Dal	Van Loggerenberg Aletta
18	Khosa Club, Monument Ext 1, Kenmare Proper Ext 1, Rangeview Proper, Rangeview Ext 1, Silverfields, Silverfields Part, Silverfields Ext 1, Breaunanda Ext 1,2,3 &4	Holtzhausen Jacobus Johannes
20	Civic Centre, Krugersdorp CBD, Krugersdorp North, Quellery Park, Quellery Park Ext 1, Luipaardsvlei, Olivanna, Krugersdorp East	Trump Mark Llewellyn
21	Noordheuwel Ext 4 & 3, Kenmare Ext 4, Rangeview Ext2&7	Du Toit Lynette Estelle

WARD NUMBERS	CLUSTER WARDS	WARD COUNCILOR'S NAMES
22	Rangeview Ext 4,Paardeplaats, Noordheuwel Ext 4 & 6, Noordheuwel Proper, Walter Sisulu National Botanical Gardens, Sugar Bush Estate	Miller Jade
26	Fariaville, Boltonia, West Village,Vlakdrift, Marabeth AH, Beckendan AH, Waterval AH, Helderblom AH, Eljese AH	Moleba Louis Whitey
29	Rant-en-Dal Ext 1 & 3, Chancliff AH, Chancliff Ridge, Sterkfontein Cemetery, Paardeplaats Farms	Jooste Aloysha
37	Monument, Monument Ext 1, Krugersdorp North, Krugersdorp East, Luipaardsvlei, Wentworth Park, Coronation Park, DR Dadoo Hospital, Paardekraal Monument	Pannall Jacqueline Lynette
38	Krugersdorp Game Reserve, Delporton Industrial Area, Wildtuin Park Township, West Krugersdorp, Oaklands AH, Waterval AH	Naude Maria Christina Gertrude

TARLTON		
30	Kwaggafontein,Hillside, Sterkfontein Farm, Sloote Koppie, Vlakdrift, Marabeth AH, Vlakplaats, Eldorado, Oaktree AH	Munyai Resenga Emmanuel
KROMDRAAI		
39	Letoma Estate, Rietfontein, Kromdraai, Daniels Rust, Zwartkrans, Slookoppie, Oaktree AH, Honingklip Farm, Heuningklip AH, Northvale AH, Steinsvlei AH, Pine Haven Estate, Van Wyk Restant, Drienfontein,Tweefontein, Diepkloof Farm, Uitkomst Farm, Sterkfontein Farm	Wehinger-Maguire Zillah

Administrative top-level Organogram

Mogale City's new organogram approved by Council. The senior management organogram is as follows.



Figure 3:18 Administrative EXCO High level organogram, Source MCLM

MCLM submits an annual report on the Employment Equity Report to the National Department of Labour. For more information see the attached **Annexure 8 Employment Equity**.

Employees Wellness Services Office

The Employee Wellness Services Office, with its objective of aiding employees, has facilitated the regular and successful hosting of programmes/projects that are aligned with the Health National Calendar: Breast & Prostrate Awareness, diabetes, high/low blood awareness, Condom and STI Week awareness etc.

National Priority Events: Wellness Day, Women's Day, Candle-Light Memorial, Mental Health Day. The Office has also heeded the call to commemorate Mandela Day, 16 Days of Activism, as well as World AIDS Day. Drug & Alcohol Dependency Awareness Day.

Pro-Active Programmes: Financial Fitness Workshops, Estate Planning and WILL Drafting Workshop, GYM: aerobics classes, Soccer teams, team building, corporate image, and professionalism workshops etc.

In addition to that, the office has also facilitated various, Psychosocial Counselling offered to the employees, improve their wellbeing, most employees have benefited from the Employees Wellness Services interventions implemented.

Occupational Health and Safety (OHS) office

The completion of the OHS Compliance Audit was a huge step in ensuring that the Municipality complied with the OHS Act. An OHS System has been developed and awareness campaigns are being conducted about the implementation of the system and compliance. The Municipality is currently 65% compliant in relation to OHS legislation. Also, COVID-19 seriously impacted the Municipal compliance on other aspects of OHS however, programs are in place to revive the situation.

HIV & Aids Work-plan

The impact of HIV and Aids in the workplace has been huge, in particular to general labourers. The HIV and Aids work-plan has been used to mitigate the impact, through HIV and aids, the condom & STI Week is done to make employees aware of HIV & AIDS, Voluntary, Counselling & Testing programme (VCT) is provided for the employees by Local HIV/AIDS NGOs, which are invited during our National Priority Events days.

Municipal Oversight Committee

Municipal Public Accounts Committee (MPAC) is a committee of Council established in terms of section 79 of Municipal Structures Act No. 117 of 1998. The committee is bestowed with the responsibility of doing oversight over the executive and administration, include the following.

- Investigates as referred to it by Council, Unauthorised, Irregular, Fruitless and Wasteful Expenditure incurred by the municipality and make recommendations thereof to Council.

- Provide oversight on the Annual Report and report findings to Council for adoption. Promote good governance, transparency, accountability, and value for money on the use of municipal resources. The committee must:
 - Have a year planner approved by Council.
 - Convene quarterly meetings or more as deemed necessary by the committee and table quarterly reports to Council.

Audit Outcomes

For the 2023/24 the Municipality received an Unqualified Audit opinion from the Auditor General with a few matters of emphasis. MCLM has prepared a Operations Clean Audit (OPCA) pane to address the findings of the AG.

Risk Management

Strategic Enterprise Risk Assessment is conducted annually. The Municipality quarterly monitors the most significant risks at an organisational and departmental level. The risk management process is further overseen by the Risk Management Committee team and the Audit Committee.

In rendering service delivery, the Mogale City Local Municipality is exposed to a wide range of risks and opportunities. Risk Management is a process of managing risk exposures with the objective of preventing a loss from occurring or minimizing the effect should such an event occur. An annual risk assessment is conducted in respect of the strategic, operational and projects risks and is aligned to the IDP and Strategic Planning Document.

Mogale City LM established risk management and risk management champions' Committees. The RMC is an internal Committee, chaired by independent person outside the Municipality and is established to assist the Accounting Officer to fulfil the risk management and control responsibilities in accordance with prescribed legislation and corporate governance principles. Furthermore, the RMC is there to oversee the implementation of best practice risk management processes and to ensure that the identified risks and agreed upon mitigation actions are successfully executed.

Audit Committee

MCLM has maintained an independent Financial Audit Committee which operates in terms of the provisions of the Local Government: Municipal Systems Act, 2000 and the Municipal Finance Management Act 56 of 2003.

In complying with the principles of good governance, the Audit Committee has an approved Audit Committee Charter which has been regularly updated. In the conduct of its duties, the Audit Committee has performed the following activities:

- quality and integrity of the financial reporting process,
- system of internal control,
- organisation's process for monitoring compliance with laws and regulations and code of conduct,
- internal and External Audit functions,
- performance Management, and risk management and governance process

Furthermore, the Audit Committee has effectively overseen and approved the activities of the Internal Audit unit which operates independently in accordance with an approved Internal Audit Charter and the provisions of the Municipal Finance Management Act 56 of 2003. The internal audit unit has shared the results of their work with the external auditors who placed reliance on their work.

Performance Management

Both individual performance management of managers reporting to the Accounting Officer and the organisational performance management system are undertaken each year. The organisational Quarterly and Annual performance management reports are submitted to the Performance Audit Committee.

3.10 Spatial Development Analysis and Economic Development

The municipality reviewed its Spatial Development Framework which was adopted in 2011. The MCLM Spatial Development Framework (SDF 2022) highlights a long-term spatial vision of a Mogale City that is inclusive, cohesive, resilient, and transformative which

provides high quality of services within a spatially efficient environment, and thus delivering shared prosperity, hospitality, beauty, and security and sense of place. The SDF is 5-year plan from 2022 to 2027.

In order to give effect to the above Spatial Development Vision of MCLM, the following spatial development objectives and strategies were formulated to anchor the MCLM Spatial Development Framework 2022.

- Liveability and Sense of place
- Nodal Development
 - Economic opportunity
 - Accessibility and connectivity
 - Densification and growth management
 - Environmental protection and resource management

The Mogale City Spatial Development Framework 2022 builds on the current growth dynamics of the municipality and provide direction towards the envisaged spatial pattern for the municipality. Furthermore, the SDF identified nodal areas and development proposals for specific nodal areas based on their inherent potential and opportunities.

- **Primary Node:** Krugersdorp multi-economic activity node
- **Secondary Nodes:** Muldersdrift.Pinehaven/ **Hendrik Potgieter** and Leratong Housing Development
- **Local Nodes:** Kagiso, Azaadville and Rietvallei, and Munsieville.
- **Tourism/Agricultural Nodes:**
 - Magaliesberg, Tarlton and the smaller tourism and agricultural hub of Hekpoort that are associated with corridors – R24, N14, M5 and R563. While Tarlton and Hekpoort have a ribbon development character, it is desirable to anchor the development around a central core.
- **Specialised Activity Node:** Lanseria International Airport Developments Zone – which promotes a mix of hi-tech and clean industrial activities.

- **Industrial Nodes:** The Delporton, Chamdor, Boltonia and Factoria industrial complexes refer to pockets of industrial development within the MCLM urban structure

The Spatial Development Framework indicates areas of existing development and proposed expansion for specific land uses within the municipal area, for example, industrial development, institutional development, and residential development.

The SDF emphasise that MCLM should ensure that higher density developments go into mixed-use areas around the nodes and along corridors that will allow the use of public transport as well as walking and cycling to shops and services which reduces driving and can minimise parking requirements. The identified high density areas are:

- The Pine-Haven Node at the intersection of N14 & Hendrik Potgieter Road
- The Drift Node along the R28 in the central part of the Muldersdrift
- Around the Krugersdorp CBD
- Within the urban boundary of designated nodes
- Adjacent to the Beyers Naudé Drive Activity Spine
- Pockets of land located within the mining belt that are safe for development and are well located to achieve functional spatial integration.

These areas should be focus areas for public investment in infrastructure, social services, streetscape and urban design, open spaces and general high quality, positive performing urban environments.

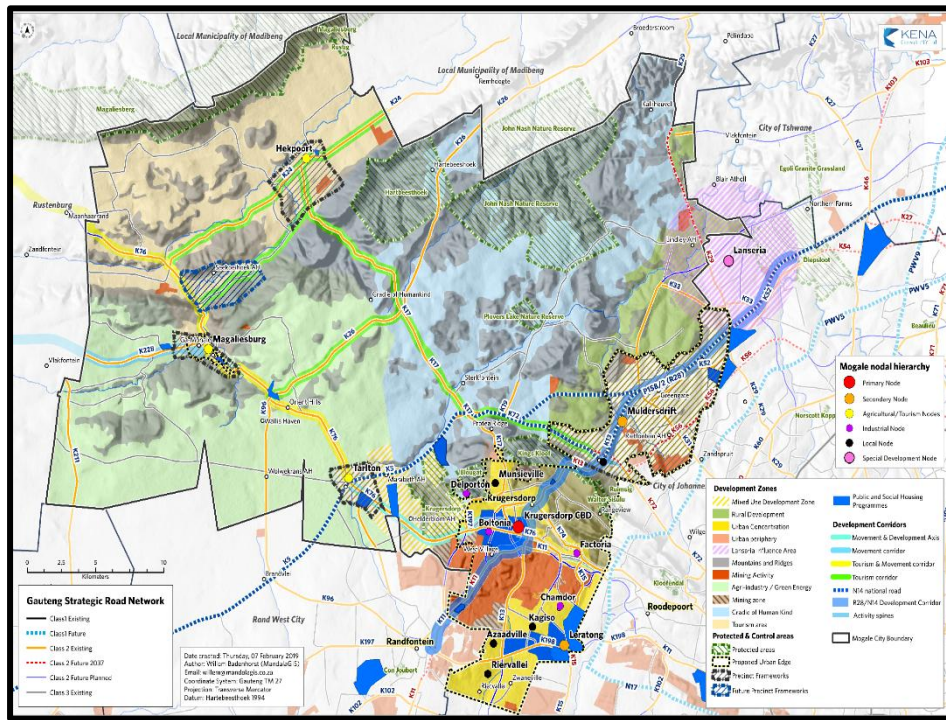


Figure 3.20: The composite Spatial Development Framework Map

The composite SDF map shows following structural elements:

- Nodes by hierarchy
- Development corridors
- Development zones
- Protected and controlled areas

Lanseria nodal development

The Lanseria Airport City Economic Development Initiative commenced in 2008 with Mogale City in partnership with the City of Joburg, Tshwane Metropolitan Municipality, and the Gauteng Provincial Department of Economic Development. A *feasibility study* was undertaken, and the outcome was to develop the Lanseria International Airport as an airport city with the objective of catalysing the provincial economy during the global economic recession. This was followed by the development of the *Lanseria Airport Spatial Economic Development Master Plan* in 2010. This further led to the development of the

Lanseria Airport City Economic Development Implementation Plan in 2013, which dealt with several economic development opportunities linked to the Airport covering the City of Joburg, Tshwane Metropolitan Municipality and MCLM.

Mogale City SDF (2022) identifies it as the Specialised Activity Node and the Lanseria Regional Spatial Development Policy (2017) highlighted the importance of this node to Mogale City Municipality.

Gauteng Provincial Spatial Development Framework (GPSDF 2030) considers Lanseria as one of the Regional node which has potential for regional development opportunities in Gauteng Province.

Current Status

- The Lanseria Smart City was recognized by the President Cyril Ramaphosa during SONA 2020 and 2021, as a new Smart City where 350 000 and 500 000 people will be accommodated.
- Also, during SOPA 2020, the Premier David Makhura acknowledged Lanseria as one of new Economic Node where major investments on roads infrastructure projects will be directed to. Once more Premier declared Lanseria New Smart City as one of the projects that will fundamentally change the Western Corridor.
- It is a joint planning initiative between the Presidency, Office of Premier, Mogale City, City of Joburg, City of Tshwane and Madibeng Municipality (Northwest Province). Lanseria Smart City is regional initiative that will have a significant impact on the future development of Mogale City, Muldersdrift area.
- The Lanseria Master Plan for the Smart City was developed with the intention to guide the way towards innovative ways of approaching economic drivers for the area. The Smart City initiative is described as a post-apartheid, publicly led plan that enables the private sector and communities to build an urban economy as a basis of truly integrated city, socially, economically and culturally., **see attached Annexure 5, draft Spatial Development Plan (SDF)**

Planned activities

The Lanseria Node is more commercial and residential oriented development with some specialised mixed land uses consisting of:

- Tourism, leisure & accommodation especially around sections of the N14 & R563 that run through the cradle
- Developments that are ancillary to existing character & functions of the area, such as agriculture & rural residential developments
- Low environmental footprint developments such cold-storage, warehousing retail, commercial, offices, freight forwarding, aviation related businesses, & high tech, clean-industrial development can take place along the proposed N14 Development Corridor, and
- A suitable mix of housing types, including social & inclusionary housing.

Lanseria's development presents a really positive opportunity for the West Rand – in particular Mogale City. With all the new institutions to be developed, several job opportunities will present themselves for locals. Also, more skilled labour will be generated in Mogale City and as a result, more in-house training will be provided by companies to ensure maximum productivity. This serves to benefit to locals that are getting employed as they will become skilled in a wide variety of fields. A skilled workforce is paid better and this will not only drop the unemployment rate but be a strong contributing factor to addressing socio-economic issues such as poverty.

Mega Projects along N14 Corridor and Beyers Naude, Western Corridor

N14 Corridor and Beyers Naude area is one of the development hot-spots of MCLM. Some of the mega projects located in the area include:

- Avianto mixed housing development comprising of 7000 high income units and 250 giveaways units.
- Greengate Industrial township comprised of 30 business sites (warehouses & depos)
- Happy Island Waterpark (the biggest in Africa)

- Proposed Shopping centre along R512 comprised of recreation, retail and housing development.
- Absa Development opposite Cradlestone Mall

Land Use Management Scheme

The Mogale City in partnership with the Department of Rural Development and Land Reform developed the Land Use Scheme (2022) in terms of the Spatial Planning and Land Use Management Act, 2013. The main purpose of the Land Use Scheme is to control the use and development of land within the Municipality's area of jurisdiction to promote:

- a. Economic growth
- b. Social inclusion and cohesion
- c. Efficient land development
- d. Good public health, a healthy environment and natural resources
- e. Guarantee the right to sustainable cities, understood as the right to urban land, housing, environmental management, urban infrastructure and service delivery, transportation and public services, to work and leisure for current and future generations
- f. Democratic administration by means of participation of both the individual property owner; representative associations and community members of the various segments of the community in the formulation, execution and monitoring of urban development projects, plans and programs
- g. Cooperation between governments, private initiative and other sectors of society in the urbanization process, in service of social and economic interests

Further studies, plans and policies

The MCLM Spatial Development Framework, identified areas where detailed plans or precinct plans must be developed. In partnership with Department of Rural Development and Land Reform, MCLM reviewed the following precinct plans which were developed in 2011. These precinct plans contains amongst other things, strategic projects and interventions that seek to leverage specific development opportunities, investment projects and market demands associated with each precinct.

Muldersdrift Precinct Plan

The Muldersdrift Precinct Plan intend to be a functional and socially integrated precinct, focused on Lanseria Smart City, N14 Development Corridor and the Cradle of Human Kind World Heritage site.

The key objectives of are as follows:

- To extract the maximum benefit from the Lanseria Smart City and N14 Development Corridor to generate economic growth and job creation.
- To structure rapid settlement growth, into a functional urban form that provides equitable access to services and facilities and support public transport.
- To provide for a range of housing typologies and densities.
- To balance the divergent demand of urban development pressure, environmental protection, poverty, unemployment, and housing need.

Tarlton Precinct Plan

Tarlton Precinct Plan seek to be a functional human settlement precinct, that plays a regional role as service centre within a larger productive agricultural zone.

The key objectives of the Precinct Plan are as follows:

- To develop a functional settlement form that is sustainable and that addresses the need for housing within Tarlton and its surrounding.
- To consolidate settlements and minimise rural sprawl and adverse effects of land development on the environment.
- To ensure the provision of sufficient social facilities, public infrastructure and services clustered in accessible locations.
- To encourage economic development and job creation through agricultural production, services, and beneficiation and small-scale light industrial and retail.
- To balance the functions of mobility and accessibility with public transport, non-motorised transport, and pedestrians' safety.

Magaliesberg

Magaliesberg Precinct Plan intend to be a regional service centre that provides the need for sustainable human settlements and services within a wider tourism and agriculture zone.

The key objectives of the Precinct Plan are as follows:

- To develop an integrated human settlement that functions efficiently
- To protect the natural elements that provide the backdrop of for the tourism product of the area
- To stimulate economic growth and job creation
- To balance the need for mobility and accessibility without compromising pedestrian safety
- To improve the sense of place within Magaliesburg area.

Hekpoort Precinct Plan

Hekpoort Precincts Plan aims to be a small-scale service centre that provides the need of sustainable human settlement within a tourism and agriculture zone.

The following are main objectives of the Precinct Plan:

- To develop human settlement that focused on access to services, amenities, and opportunities.
- To support agricultural product in the area
- To enhance tourism product in the area
- To protect natural environment assets and heritage elements

Mining Belt Precinct plan

Mogale Mining Belt has been delineated as one of the six mining belt sub-regions in Gauteng (Gauteng Mining Belt Regional Policy 2019). Mogale City need to link up with this initiative which can help in carrying out a detailed investigation into the long-term rehabilitation & development potential of the mining land between Krugersdorp & Kagiso. Based on the

findings of this study, a local spatial development framework will be developed to unlock economic development potential of the area.

Expanded Public Works Programme (EPWP)

The Expanded Public Works Programme (EPWP) is one of the many national Economic Cluster programmes which are intended to create a far more inclusive economy. The EPWP seeks to make a contribution towards the inclusive economy by expanding opportunities for the poor to access the labour market, broadening the impact of growth and ensuring that economic benefits are accessible to all the sectors of society – with particular emphasis placed on the poor and the marginalized.

At Mogale City, the programme is implemented in three sectors, namely: Social Sector, Infrastructure Sector, and the Environmental and Culture Sector and had about 584 participants in the 2023-24 financial year.

The current municipal EPWP contracts which has over the years been extended year after year resulting in this program becoming noncompliant in terms of EPWP national norms and standards and therefore resulting in reduction of the annual allocations from national government. The contracts of the last cohort participants ended on 30 September 2024

Township Economic Development : Township Entrepreneurship

Townships are often associated with economic disparity, limited infrastructure and social challenges. However, they are also vibrant communities brimming with untapped potential. Young people residing in townships possess the creativity, resilience and entrepreneurial spirit necessary to drive economic growth.

The Gauteng government has recognized the transformative power of township entrepreneurship and has taken significant steps to support and nurture entrepreneurs.

Creating a Supportive Ecosystem

Local governments play a vital role in accelerating local economies by creating a conducive environment for entrepreneurship to thrive.

Local governments can establish entrepreneurship centers and incubators within townships, providing aspiring entrepreneurs with affordable office spaces, mentorships programs, access to business networks, and training opportunities. E.g. (Chamdor Automatic Hub and Munsieville Industrial park).

Infrastructure Development

Investing in infrastructure development within townships, such as reliable electricity, internet connectivity, transportation networks and well-maintained roads, is crucial for attracting investments and fostering business growth.

Local governments can forge partnerships with various stakeholders, including educational institutions, private sector organizations, and non-profit organizations, to provide entrepreneurship training, business development programs, e.g Wescol youth Internship training.

Promoting township businesses and attracting investments. By highlighting success stories, organizing local business expos, and leveraging digital platforms, governments can showcase the Mogale Expo for Visual Artist.

EkasiLab

eKasiLabs is implemented in partnership with the Innovation Hub (an agency of the Provincial Department of Economic Development).

The purpose of establishing the eKasi Labs programme is to take innovation to the people by establishing co-creation and innovation spaces in the townships, where local communities are able to access the services and facilities that are offered at The Innovation Hub.

Facilities give communities access to equipment that they would not ordinarily have and allows for creative thinking, experimentation, personal expression and invention. The Labs are unique spaces that aim to promote skills development in ICT, The Green Economy and Manufacturing and fantastic for meeting and networking.

The eKasiLab is located at Chamdor Training Center. Currently the Innovation Hub is busy with Supply Chain processes to appoint service providers to renovate the facility.

Chamdor Automotive Hub

The City in partnership with Gauteng Growth and Development Agency (GGDA) and the Automotive Industry Development Centre (AIDC) (both agencies of the Provincial Department of Economic Development) is establishing an Automotive Hub at Chamdor Training Centre. Ten workshops have been renovated by GGDA to a tune of R18.5 million. The AIDC will be installing high tech equipment to a value of R4 million. The hub will provide technical skills, mentorship and well equipped working facilities to the SMMEs in the automotive sector. During the renovations, 15 SMMEs were sub-contracted and 50 local jobs were created.

Currently finalising the electrification of the hub. The first phase of recruitment did not yield the expected results. We are planning to engage in another recruitment drive soon.

Munsieville Industrial Park

Munsieville Industrial Park is part of the project for Township Economic Revitalisation in MCLM. The park will target SMMEs in the light manufacturing sector.

The construction phase has been completed. Currently the contractor is dealing with the snag list and increasing the electricity supply to the park.

Gauteng Provincial Programmes & Projects

The IDP must include programme and Projects that are taking place in the space of Mogale City, not only that funded by the local municipality, but that include National and Provincial department, thus the entire government.

Gauteng Provincial government 2030 plan is set to be implemented through Corridor development strategy. Gauteng West, which is West Rand District Constituent Municipalities, which MCLM is part of, is considered Western Corridor. According to Gauteng 2030 Strategic plan, Gauteng vision is to implement along 5 corridor

development with distinct industrial and comparative advantages. The Western is anchored by mining, including tourism and agri-process.

Priemier, Makhura, on SOPA 2020, announced that the Western Corridor collective projects would yield investment of R60 billion. The projects include;

- Lanseria Smart City.
- Building of special Mega Agro-processing Park and logistic hub.
- Expansion of Busmark plant for manufacturing of buses on the N12 highway park.
- Solar farm
- 30, 000 hectares of land for agriculture and Mega housing settlements.

Local Economic Development

MCLM Economic Department consists of the various sub-divisions that are geared to help facilitate local economic development, the division are,

- Enterprise and Rural Development
- Development Planning
- Special Economic Development
- Building Control
- Tourism Development

Enterprise and Rural development

This division mandate is to promote, grow new and existing local businesses in the city. It provides services such as new business registration with CIPC, promote SMMEs development with development of Industrial Parks and support of local farmers with mechanisation.

Annually the Municipality registers approximately 400 businesses with the CIPC. Meanwhile, Chamdor industrial park has 10 SMMEs operational. In addition, there is Munsieville Industrial Park that is being finalised.

Building Control Management Division

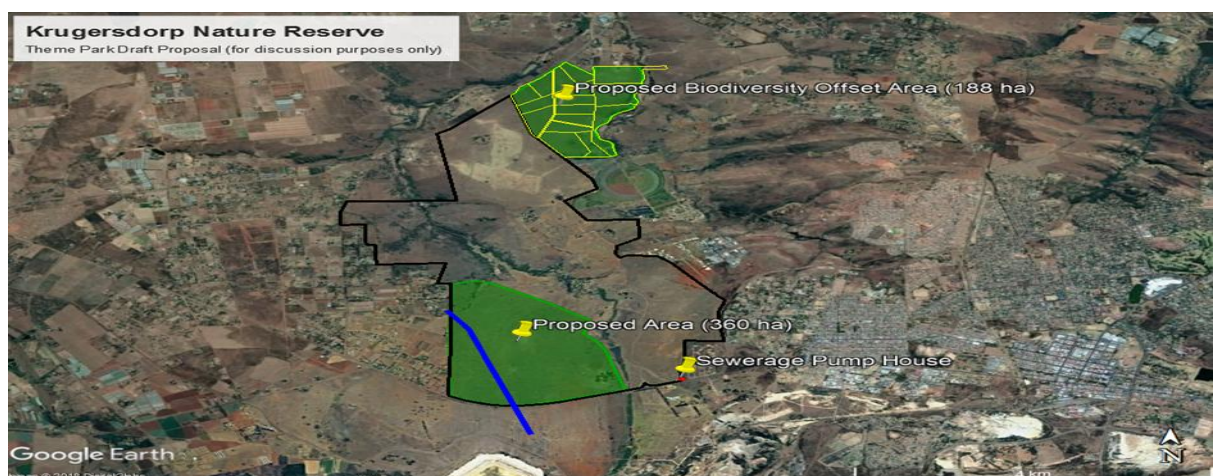
The division is facilitating the construction of a municipal building, with the premises of the MCLM municipality. This new 6 storey building would accommodate offices of ECDS, Chief Audit Executive and Corporate Community Communications which are current using outside building. Additional work of the divisions is to review and approve all the building plans.

Tourism Development

Krugersdorp Game Reserve (KGR) in terms of Treasury Regulation 16 will be registered as a possible Public Private Partnership (PPP) Project with the National Treasury PPP Unit. The KGR precinct will be upgraded and refurbished for commercialization in two phases.

1. Upgrade, management, and effective commercialization of the 1200 hectares of the Krugersdorp Game Reserve which includes the lodge with restaurant, accommodation, conference facility and Caravan Park
 - The KGR should be an integrated unit comprising both ecological and social/tourism component, based on a sound ecological base which must lead to a sustainable operation and management.

The lucrative Gauteng market must be harnessed to boost and sustain the shorter-term day visitors and weekend visitors, as well as the conferencing / events public.



Picture 2: Krugersdorp Game Reserve

2 the remaining 360 hectares of land into a commercial entity

Township tourism

In June 2019 Tourism Office opened and handed Tourism Satellite Office to Kagiso Tourism Association (KTA). KTA previously had an office at the Multipurpose Community Centre and during renovation the offices were closed and all the occupants, including KTA never had a space to operate. KTA has then moved to Kagiso Thusong Service Center since 2019.

The Municipality has also established third Local Tourism Association in Ga-Mogale Township. Plans are underway to locate office for the Ga-Mogale Local Tourism Association at Ubuntu Arts and Craft Center in Magaliesburg. Tourism Division conducted the Ga-Mogale Tourism Environmental Scan in February 2020. The purpose is to assist Ga-Mogale Association with identification of opportunities within their space and identification of other role players who can play support role such as government institutions.

Tourism Business Guides

This project is aimed at bridging the gap with regards to the lack of information regarding the business opportunities that exists between the Transport and Accommodation sectors within the Tourism value chain. The project aims to provide the much-needed business information on Tourism and to encourage the spirit of entrepreneurship amongst the youth. The guide is for operating a Tour Operator and Guest House will contribute towards number of expertise such as Accessing Access information.

3.10: 2025 State of the National Address highlights for the IDP

In his 2025 State of the Nation Address (SONA), President Cyril Ramaphosa highlighted several initiatives aimed at strengthening municipal governance and service delivery:

- **Establishing Professional Utilities:** The government plans to collaborate with municipalities to create professionally managed, ring-fenced utilities for water and electricity services. This approach aims to ensure dedicated investment and maintenance, addressing the frequent disruptions in these essential services.
- **Updating Local Government Framework:** Recognizing challenges within the current system, extensive consultations will be undertaken to develop an updated White Paper on Local Government. This initiative seeks to establish a modern and effective local government structure.
- **Reviewing Municipal Funding Models:** To enhance financial sustainability, the government will assess and reform the funding models for municipalities. This review aims to address the lack of viable revenue bases in many local governments.
- **Expanding Municipal Support:** Drawing from the successes of the Presidential eThekweni Working Group, there will be increased support for municipalities requiring assistance. The district development model will be expanded to foster collaboration among government entities, business, labor, and community organizations.
- **Addressing Water Infrastructure Challenges:** Acknowledging the urgency of reliable water supply, the government is investing heavily in water infrastructure. The Infrastructure Fund has secured R23 billion for seven major water projects.

These initiatives reflect a comprehensive effort to revitalize municipal governance, improve service delivery, and ensure sustainable infrastructure development across South Africa.

3.11 Summary conclusion for situational analysis

Demographic data of the situational analysis indicates that MCLM population has grown since the last census. With 460 000 people, the Mogale City Local Municipality housed 0.7% of South Africa's total population in 2023. Between 2013 and 2023 the population growth averaged 1.28% per annum which is very similar than the growth rate of South

Africa as a whole (1.43%). Compared to West Rand's average annual growth rate (1.54%), the growth rate in Mogale City's population at 1.28% was very similar than that of the district municipality.

Key Economic Indicators, such as gini co-efficient, food poverty level, household income levels, employment and unemployment also provide a challenging environment for MCLM. These indicators show declining economic performance, increasing unemployment and poverty levels in MCLM as is the case in the country. The economic turn-around is urgent for people in the City to enjoy a better life.

Access to Household Basic Services of water, sanitation, electricity and refuse removal are some of the key indicators of municipal constitutional mandate of local government.

MCLM has witnessed a general increase in provision of basic services from 2014 to 2023. Access to piped water and sanitation increased to 97.60% from 94.60%. Access to electricity has increased to 86.80% from 85.40% and access to municipal refuse removal services increased to 85.70% from 82.30%. Other MCLM programmes aimed at a better live for all, include, increase of indigent households with access to free basic services, EPWP, RDP housing delivery and title deeds provision, GEYODI programmes.

SECTION4: STRATEGIC GOALS & INTER-GOVERNMENTAL ALIGNMENT

4.1 Vision and Mission

MCLM vision and mission that is intended to be guiding principles for the long-term, medium- and short-term plan is a built from vision of April 2019 strategic planning session.

Vision

The city conceptualises a vision that would drive the vision for MCLM. As local government is in the forefront of government service delivery, MCLM vision is aimed at effective implementation of the idea. Thus, MCLM adopted vision is;

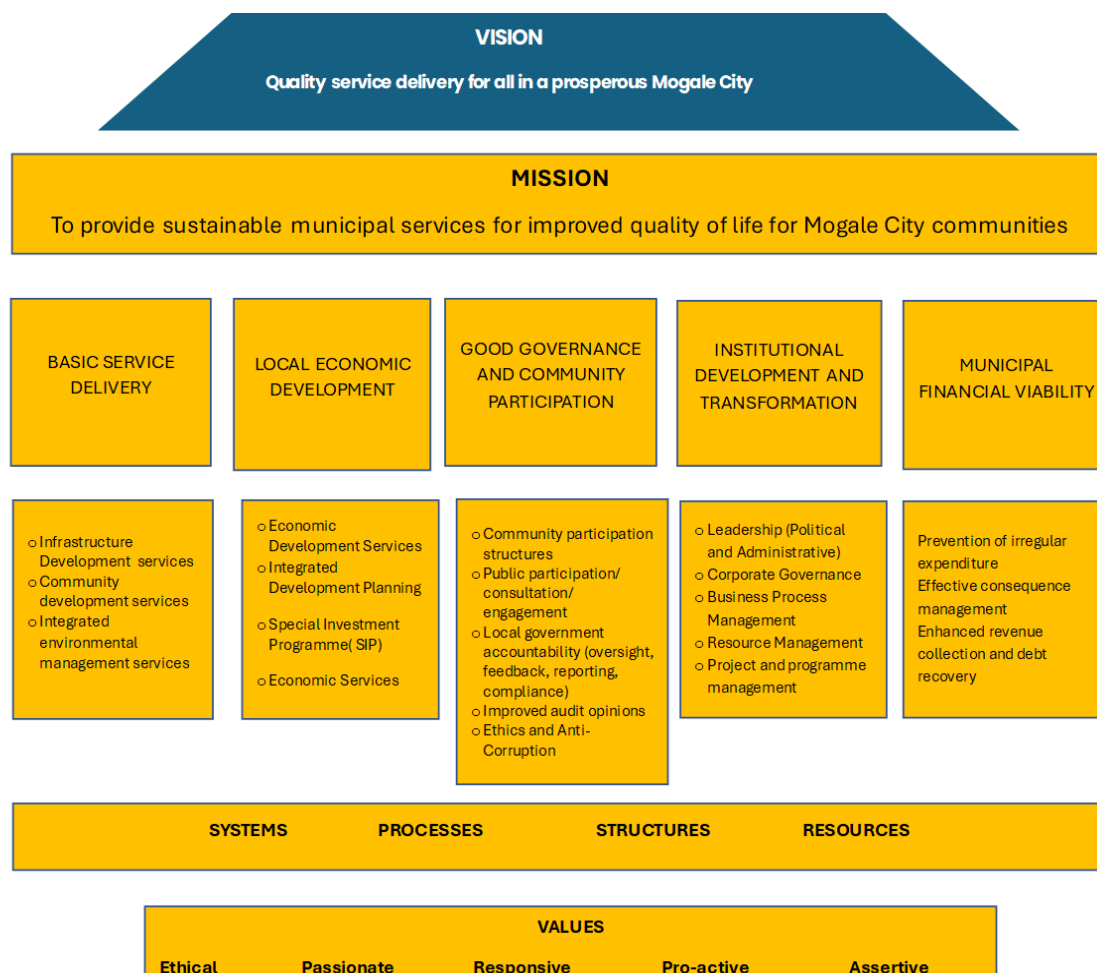
“Quality service delivery for all in a prosperous Mogale City”

Mission

The principles of providing a quality services delivery is driven by the mission to realise the vision. In this case the mission is

“To provide sustainable municipal services for improved quality of life for Mogale City communities”

Below is a diagram that shows coherence and flow of how the various components of the vision, mission, KPAs and Strategic Objectives interrelate to illustrate internal consistency.



4.2 MCLM Key Performance Objectives

The Key Performance objectives of the MLCM are the 5 National KPA for municipalities. They include the following as outlined above;

1. Basic Service Delivery
2. Local Economic Development
3. Good Governance and Community Participation
4. Institutional Development and Transformation
5. Municipal Financial Viability.

The KPAs provide a platform for MCLM to create priorities for strategic development areas. In terms of draft March 2024 strategic planning session by MCLM mayoral committee and administrative management. The priority areas identified by are;

Political Priorities	Projects focus development
1. Capital Infrastructure Investment	Construction of Water Reservoir Tower(s) . Repairs and maintenance of Water Pump station, Wastewater Treatment Facilities. Landfill site establishment.
2. Rapid land release and formalisation of informal settlements	Increase Water tanks trucks, chemical toilets and electrification of informal settlements
3. Legacy housing programme	Leratong Smart City housing, Brickvallei, Drs. Sefularo and Motlana housing development
4. Reclaim the Lanseria Airport through re-demarcation	Investment in the areas around of bulk services around the Lanseria Smart City

5. Promotion of local tourism and Marketing	Krugersdorp Game reserves partnership . Link Maropeng at the cradle with local tourism.
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4.3 Alignment to National and Provincial Government Strategies

MEC Comments on the Draft 2024/25 IDP/Budget

MEC comments with consolidated inputs from various sector departments were received and reviewed with reference to the draft 2024/25 IDP/Budget. Comments are currently receiving attention of all relevant municipality departments. Municipality further noted that most of the issues raised are related to improvement on alignment. These would form part of continuous refinement of the planning process moving forward.

Alignment

MCLM, within the spirit of Inter-government relations, supports and aligns itself to the national and provincial strategies such as Government 12 Outcome Delivery Agreement, National Development Perspective, Local Government Turnaround Strategy, Gauteng Wide Priorities and Programme of Action, MEC Comments on 2019/20 IDP, Gauteng Global City Region, and establishment programme 2016 and 2022 Unicity and Metropolitan for the West Rand District constituent municipalities.

Global Agenda, Sustainable Development Goals

MCLM acknowledges the global agenda which Republic of South Africa is a signatory. This includes amongst other the :

1. United Nations, Sustainable Development Goals
2. African Union, Agenda 2063 for Development.
3. Paris Agreement, for Climate Change, 2050.

National Development Plan (NDP)

National Development Plan has been developed during 2011 by the Presidential appointed National Commission, chaired by Cyril Ramaphosa. The plan provides a path for development in South Africa for the next 20 years, from 2011.

The plan “helps us to chart a new course. It focuses on putting in place the things that people need to grasp opportunities such as education and public transport and to broaden the opportunities through economic growth and the availability of jobs. Everything in the plan is aimed at reducing poverty and inequality. Our view is that government should shift the balance of spending towards programmes that help people improve their own lives and those of their children and the communities they live in”.

The National Development Plan (NDP) is the new development policy of government. MCLM support the NDP and the IDP attempts to align itself with the overall target and implementation plan of the NDP. The objectives of the NDP aim to eliminate poverty and to sharply reduce inequality by 2030. The commission proposes that these be the guiding objectives of the national plan over the next 20 years. ” (NPA; 2011; 2)

The NDP has identified nine main challenges; namely;

- Too few people work.
- The standard of education for most black learners is of poor quality.
- Infrastructure is poorly located, under-maintained and insufficient to foster higher growth.
- Spatial patterns exclude the poor from the fruits of development.
- The economy is overly and unsustainable resource intensive.
- A widespread disease burden is compounded by a failing public health system.
- Public services are uneven and often of poor quality.
- Corruption is widespread.
- South Africa remains a divided society.

Provided with these challenges, the NDP suggests that “the country must write a different story in the years ahead. In the new story, every citizen is concerned about the wellbeing of all other citizens, and the development of South Africa means the development of each and every one of us who lives here. (NDP; 2011; 4)

The focus of “our nation’s energies are focused both on attacking poverty and on expanding a robust, entrepreneurial and innovative economy” (NDP; 2011; 4). The new story proposed by NDP involves;

- Creating jobs and livelihoods.
- Expanding infrastructure.
- Transitioning to low carbon economy
- Transforming urban and rural spaces.
- Improving education and training.
- Providing quality health care.
- Building a capable state.
- Fighting corruption and enhancing accountability.

Gauteng Growth and Development Strategy 2030

The Gauteng Provincial Government's "Growing Gauteng Together 2030" (GGT 2030) strategic plan outlines several key priorities for the year 2025, aimed at fostering sustainable development and improving the quality of life for residents. The main focus areas include:

- **Economic Growth and Infrastructure Development:** A significant investment of R60 billion is allocated for building and maintaining infrastructure, with the goal of creating an additional 100,000 jobs by 2025. This initiative is designed to stimulate economic activity and enhance the province's competitiveness.
- **Revitalization of Central Business Districts (CBDs):** The Gauteng Provincial Government has launched the CBD Fridays Revitalisation Programme to rejuvenate urban areas, attract investment, and improve living conditions. This initiative addresses challenges such as crime, infrastructure decay, and the need for economic stimulation in key urban centers.
- **Environmental Sustainability Initiatives:** GGT 2030 emphasizes reducing greenhouse gas emissions by 42% by 2030. Strategies include developing climate mitigation and adaptation plans, implementing early warning systems

for climate-induced disasters, transitioning to low-carbon public transportation, and establishing air quality monitoring stations.

- **Human Settlements and Land Release:** Efforts are underway to improve living conditions through the development of integrated human settlements and the strategic release of land for residential and economic purposes, aiming to address housing shortages and promote equitable urban development.
- **Education and Skills Development:** The plan focuses on enhancing educational outcomes and aligning skills development with market needs to reduce unemployment and poverty. This includes investing in educational infrastructure and programs that equip residents with relevant skills for the evolving job market.
- **Health and Social Services:** Improving access to quality healthcare services is a priority, with initiatives aimed at enhancing healthcare infrastructure, addressing public health challenges, and promoting wellness among residents.
- **Safety and Social Cohesion:** Addressing crime and promoting social cohesion are critical objectives. The government is strengthening efforts to combat crime, corruption, and lawlessness, aiming to create safer communities and foster a sense of unity among residents.

These priorities collectively aim to transform Gauteng into a thriving, sustainable, and inclusive province by 2030, ensuring that economic growth benefits all residents and that the province's development aligns with national and global sustainability goals.

Other Gauteng Government Programmes considered are;

- Growing Gauteng Together 2030
- Gauteng global city-region perspectives
- Gauteng global city region observatory programmes .
- Gauteng Spatial Perspective Vision

- 10 Pillar Programme of Radical Transformation, Modernisation and Re-Industrialisation

Some of key alignment projects with GGT 2030

Elevated Priorities	MCLM Projects
1. Economic growth and Accelerated	Agri-parks in Magaliesburg, Tarlton and
2. Strengthen the battle Against Crime, Corruption, Vandalism	Crime-prevention programme with include SAPS and MEC roadblocks in MCLM
3. Improving living conditions in township, informal settlements, and hostels	New programmes to improve Green, Old Kagiso and Munsieville Hostels and formalisation of informal settlements of Orient Hills in Magaliesburg and electrification of informal settlements of smokedown. And plot 79 Muldersdrift
4. Prioritisation of the Health and Wellness of People	Rietvallei 2&3 RDP houses flooding relocation.
5. Strengthen the capacity of the state	MCLM crime wardens and other Nasi Spani beneficiaries

MCLM participation in the District Development Model (DDM) one plan

MCLM has being an active participant in the DDM of the West Rand since 2021 conceptual report. The second draft of the DDM in 2024, MCLM has also participated in through the IDP division. Several draft catalytic projects in the space of MCLM have been proposed in the DDM. The projects include;

1. Human Settlement: Leratong Smart City. Brickvallei
2. Langley Wastewater Treatment Works

3. N14 Pineheaven Interchange and
4. Krugersdorp Game Reserve
5. Agri – Hub, Swaneville, Tarlton & Magaliesburg.

Global Policy Directives - Sustainable Development Goals

The 17 SDGs, otherwise known as the Global Goals, are a universal call to action to end poverty, protect the planet, and ensure that all people enjoy peace and prosperity. These goals include areas such as climate change, economic inequality, innovation, sustainable consumption, peace, and justice, among other priorities. The goals are interconnected and often one success will involve addressing issues more commonly associated with another. The SDGs are as follows:

- End poverty in all its forms everywhere.
- End hunger, achieve food security and improved nutrition and promote sustainable agriculture.
- Ensure healthy lives and promote well-being for all at all ages.
- Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.
- Achieve gender equality and empower all women and girls.
- Ensure availability and sustainable management of water and sanitation for all.
- Ensure access to affordable, reliable, sustainable, and modern energy for all.
- Promote sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all.
- Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation.
- Reduce inequality within and among countries.
- Make cities and human settlements inclusive, safe, resilient, and sustainable.
- Ensure sustainable consumption and production patterns.
- Take urgent action to combat climate change and its impact.
- Conserve and sustainably use the oceans, seas, and marine resources for sustainable development.

- Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and biodiversity loss.
- Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels.
- Strengthen the means of implementation and revitalise the global partnership for sustainable development

These goals are further outlined below:

Figure 4.5: UN Sustainable development goals



Sustainable Development Goals (SDGs) will guide the future course of economic and social development on the planet (2016 – 2030). Sustainable development occurs when there is Equilibrium between three components: environmental sustainability, economic sustainability and socio-political sustainability.

SECTION 5. COMMUNITY OUTREACH PROGRAMME

5.1 Public Participation

MCLM last public participation took place in April/May 2025, see attached report indicating sector meetings and cluster ward meetings.

Sector meetings



NOTICE:

NOTICE IS HEREBY GIVEN IN TERMS OF SECTION 21(1) (A) OF THE LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000) THAT MOGALE CITY LOCAL MUNICIPALITY WILL HOLD PUBLIC PARTICIPATION MEETINGS AS PART OF THE ANNUAL REVIEW OF ITS INTEGRATED DEVELOPMENT PLAN (IDP) AND BUDGET COMPILATION PROCESS AS PER THE SCHEDULE TABLED BELOW:

SCHEDULE FOR THE MAYORAL ROAD SHOWS APRIL/MAY 2025

Sector Meetings

Date	Sector	Time	Venue
Wednesday 14/05/2025	Religious Sector	10H00	Riverstone Lodge Muldersdrift
Friday 16/05/2025	Tourism, SMMEs including Emerging Farmers	10H00	Riverstone Lodge Muldersdrift
	Sports and Recreation, Creative Arts, Culture and Heritage		
	Youth Representatives		
	Community Based Organizations including People with Disability		

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All members of the public are invited to inspect the draft Integrated Development Plan (IDP) and Budget from 21 days period from Monday, 14 April 2025 to 26 May 2025.

All comments need to be forwarded to: ido@mogalecity.gov.za OR MCLM comments box at the public participation events.

Scan QR code or visit [bit.ly/mclmIDP2526FORM](https://mclm.idp2526form) to submit comment



View draft IDP & Budget mogalecity.gov.za/idp/

Cluster ward meetings



NOTICE:

NOTICE IS HEREBY GIVEN IN TERMS OF SECTION 21(1) (A) OF THE LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT (ACT 32 OF 2000) THAT MOGALE CITY LOCAL MUNICIPALITY WILL HOLD PUBLIC PARTICIPATION MEETINGS AS PART OF THE ANNUAL REVIEW OF ITS INTEGRATED DEVELOPMENT PLAN (IDP) AND BUDGET COMPILATION PROCESS AS PER THE SCHEDULE TABLED BELOW:

SCHEDULE FOR THE MAYORAL ROAD SHOWS APRIL/MAY 2025

Ward Cluster Meetings – Page 1 of 2

Date	Area	Clustered Wards	Time	Venue
Tue 22/04/2025	Swanneville	1, 2 & 35	17H00	Lusaka Hall
Wed 23/04/2025	Rietvallei (2 & 3)	3 & 34	17H00	Patrick Mashego
Thu 24/04/2025	Extension 12, 13 and 14	4, 5, 36 (Ext. 14)	17H00	Ext.12 Hall
	Azaadville	3 (Azaadville)	20H30	Azaadville Community Hall
Tue 29/04/2025	Kagiso South and Central	6, 7, 11, 12, 36 (Ext. 9), 36 (Chief Mogale)	17H00	Chief Mogale Hall
Wed 30/04/2025	Kagiso East and West	8, 9, 10, 19 & 13	17H00	Kagiso Hall
Sun 04/05/2025	Tarlton	30	09H00	Nelson Mandela Hall
Mon 05/05/2025	Kagiso 1, Sinqobile, Soul City, Boiketlo and Lanwen Hostel	14, 15 & 16	17H00	Kagisanong Hall



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View draft IDP & Budget mogalecity.gov.za/ldp/

Cluster wards meetings



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SCHEDULE FOR THE MAYORAL ROAD SHOWS APRIL/MAY 2025

Ward Cluster Meetings - Page 2 of 2

Date	Area	Clustered Wards	Time	Venue
Tue 06/05/2025	Luipaardsvlei, Mindalore	9 (Mindalore) & 16 (Luipaardsvlei)	18H00	Jubilee Hall
Wed 07/05/2025	Munsieville	24, 25, 27	17H00	Munsieville Sports Hub
Thu 08/05/2025	K/dorp West, West Village, Apple Park, Boltonia, Water Vaal, K/dorp North and Town, Dan Pienaarville, Rant en dal, Noordheuwel, Monument, Wentworth Park, Silverfields, Kenmare, Rangeview, Breananda	17, 18, 20, 21, 22, 28, 29, 37, 26 & 38	18H00	Centenary Hall
Monday 12/05/2025	Hekpoort	32	16H00	Hekpoort Community Hall
Tuesday 13/05/2025	Magaliesburg	31	16H00	Magaliesburg Civic Centre
Wednesday 14/05/2025	Muldersdrift, Ethembalethu, Rietfontein Village, Nooidgedacht, Joe Slovo, Rhenoesspruit, Swartkops, Elandsdrift	23 & 33	09H00	Muldersdrift Sports
Thursday 15/05/2025	Kromdraai, Honningklip, Sterkfontein, Driefontein	39	09H00	Kromdraai Grounds



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Language use

Presentation are prepared in English and officials translated depending of the dominant language in specific areas. In addition, the Mayoral Committee and ward Councillors engaged with communities in preferred language per specific area.

5.3 Issues Identified during IDP roadshows meeting

Below are some of the needs raised by the communities in almost all meetings:

1. *Maintenance of roads and storm water*
2. *Maintenance of streetlights*
3. *Solar High mast lights*
4. *Formalisation of informal settlements*
5. *Grading of Sports fields for free access facilities.*
6. *Prevention Illegal dumping, supply of Skip bins 240 litre waste bins*
7. *Parks, Recreation centres and free wifi centres.*
8. *Electrification of informal settlements*
9. *Installation of water standpipes in rural and informal settlements*
10. *Road marking and street humps*
11. *Rural support for sport complexes*
12. *Sale of vacant stands for business, religious and residential use.*
13. *Improved water pressure from water reservoir and residential, especially after electricity supply disruptions.*
14. *Community hall upgrades*
15. *Chemical toilets in rural areas and informal settlements*
16. *Installation and maintenance of water meters.*

5.4 Implementation of the ABCD Approach to Strengthen Public Participation

The ABCD approach was introduced by CoGTA's Public Participation Directorate to enhance public participation and community engagement in municipalities across South

Africa. The approach seeks to empower communities by focusing on their existing strengths and assets, fostering collaboration between local governments, municipal officials, and citizens. Initial tests, including workshops with municipal officials, ward committees (WCs), and community organizations, have shown promising results, suggesting that the ABCD approach can significantly improve engagement efforts within Mogale City.

Mogale City, along with other municipalities, has participated in inter-municipal learning and sharing workshops, facilitating the exchange of best practices and the refinement of ABCD implementation. This approach has received recognition for its ability to create more inclusive and sustainable public participation, benefiting both the municipality and its residents.

The testing and application of the ABCD approach in Mogale City has yielded positive results. The following developments highlight the progress made in the past year:

2024 Initiatives and Support: In 2024, the Executive Mayor for Planning/IDP presented the ABCD method to the Executive Committee (Exco) and Mayoral Committee (Mayco) for approval and support, marking a critical step in integrating the approach within the municipality's strategic frameworks. Additionally, CoGTA formally introduced the ABCD approach to the Office of the Speaker (OOS) to facilitate its implementation from January 2024 onward, which has provided the necessary momentum for broader adoption.

Mogale's Engagement in Capacity Building: The collaboration with the Human Sciences Research Council (HSRC) has been instrumental in introducing ICT-based training tools for public participation. This initiative ensures that municipal staff are equipped with the necessary skills and knowledge to effectively engage with the community, leveraging technology to enhance the public participation process.

The South African Local Government Association (SALGA) has expressed strong support for the uptake of the ABCD approach across municipalities. This endorsement is crucial to ensuring the approach becomes a standard practice across local government structures.

Future Plans:

Mogale City is committed to strengthening public participation further through continuous capacity-building initiatives. The first of these capacity-building workshops for municipal officials is scheduled for February 2024. Additionally, the municipality plans to provide a comprehensive briefing to the Council and Mayoral Committee (Mayco) by the end of February 2024, ensuring alignment on the ABCD approach among key stakeholders.

Learning from Other Municipalities:

Mogale City intends to incorporate insights and lessons learned from municipalities that have successfully implemented the ABCD approach. This exchange will ensure that Mogale's public participation strategy is tailored to local needs and dynamics.

To ensure a sustainable rollout, the municipality may need to seek further financial support from provincial and national departments, as well as engage with potential funding partners to finance the continued implementation and upscaling of ABCD initiatives.

The ABCD approach has proven to be a valuable tool for strengthening public participation in Mogale City. The initiative has received robust support from CoGTA, SALGA, and key municipal stakeholders, and early testing phases, including workshops and training sessions, have shown its potential to foster a more inclusive, transparent, and collaborative governance process.

Looking ahead, the municipality will focus on building capacity within municipal teams, ensuring that officials are trained as ABCD facilitators. By embedding ABCD principles into municipal functions, Mogale City aims to scale up public participation efforts, creating a more engaged and empowered community. Additionally, learning from other municipalities will help refine the approach to meet local needs and ensure the success of the initiative in the long term.

Finally, the municipality's use of Munsoft to track departmental projects and expenditures by ward will further support the participation process, ensuring transparency and a data-driven approach to decision-making. As these efforts continue to evolve, the goal is to institutionalize the ABCD approach, ensuring it becomes a cornerstone of Mogale City's public participation strategy.

Pilot of E-Participation as an enabler of improved Public Participation

The Municipality has embarked on a collaboration between the Gauteng Department of Cooperative Governance and Traditional Affairs (CoGTA), and the Human Sciences Research Council (HSRC) to enhance public participation through an e-participation approach. This initiative aims to increase transparency, inclusivity, and trust in local governance by utilizing digital tools for more effective community engagement.

The collaboration between Gauteng CoGTA and MCLM is designed to address the traditional barriers to public participation in municipal governance. By partnering with HSRC, as well as other entities such as the Department of Science and Innovation (DSI), the Council for Scientific and Industrial Research (CSIR), and the South African Local Government Association (SALGA), the initiative focuses on integrating user-friendly and cost-effective digital platforms into public participation processes. This approach aims to provide residents with clearer information, enhance their ability to give feedback, and promote a more inclusive environment for decision-making.

E-Participation Approach

The e-participation approach integrates digital tools into the public participation framework, making it easier for residents to engage with local government. Key elements of this approach include:

Clear Information & Feedback: Residents can access relevant and understandable information and provide feedback online at their convenience, ensuring they stay informed about municipal activities.

User-Friendly Technologies: The initiative focuses on utilizing straightforward, accessible digital tools to foster participation, reaching individuals who may have limited technological capabilities or resources.

Inclusive Participation: Digital platforms enable broader community engagement by overcoming traditional barriers such as geographic distance and limited communication outreach.

The 2025-26 IDP commenced with the approval of the IDP process plan adoption. This report provides an outline of the revision of the IDP is to follow from planning until adoption. It also provides the timelines, roles and responsibilities of all in the municipality. The public consultation process is outlined to ensure that the process planning and implementation. This process plan would help to provide a foundation for IDP revision.

The MCLM e-participation initiative, supported by Gauteng CoGTA and HSRC, represents a significant step towards transforming public engagement in municipal governance. By leveraging digital tools and platforms, the initiative not only enhances communication and transparency but also fosters inclusivity, allowing a diverse range of residents to engage meaningfully in the decision-making process. Through continued training, priority identification, and pilot projects, the integration of technology into public participation will strengthen trust and collaboration between the municipality and its residents, ultimately contributing to more effective local governance in Mogale City.

SECTION 6: PROJECT PHASE

6.1 Prioritization of Community needs for Projects

In terms of Section 26(i) the Local Government: Municipal Systems Act (Act 32 of 2000), municipalities must ensure that an IDP reflects the Key Performance Indicators and Performance Targets. Municipalities must allow the community to participate in the setting of appropriate Key Performance Indicators and Performance Targets for the municipality. Since there are limited resources at MCLM disposal, the municipality cannot satisfy all the identified needs. The table below lists the identified community needs in order of priority. These projects are a process of the strategic goals set by the Municipality. The projects are linked to the strategic goals as follows:

Budget consideration of community needs

The IDP and Budget Office, have made provision for some of community needs inclusion in the 25/26 final budget, the list includes the following,

Department(s)	Programme Description	2025/26FY		2026/27FY		2027/28FY	
		OPEX	CAPEX	OPEX	CAPEX	OPEX	CAPEX
Infrastructur	Roads resurfacing and stormwater maintenance including pothole		10,000,000.	-	20,000,000	-	Nil
	Electricity maintenance, streetlighting budgeting	20,000,000	-	-	-	-	Nil
	Repairs, speed-humps installation and cleaning of stormwater channels	14,399,883	Nil	Nil	Nil	Nil	Nil

	Sewer spillages in Rietvallei and Munsiville	24,055,888	-	24,537,006	-	25,027,746	-
	Alternative power in case of electricity supply interruptions to pump water reservoirs.		3,500,000	-	-	-	-
Economic Development	Expansion of Industrial parks in Swanneville/Rietvallei		5 000 000	-	-	-	-
	Facilitate Youth skills development and training progress		400,000		-	-	-

Department (s)	Programme Description	2025/26FY		2026/27FY		2027/28FY	
		OPEX	CAPEX	OPEX	CAPEX	OPEX	CAPEX
Community Development	Sports field grading and Art Centre development	300 000	5 000 000	306 000	Nil	312 120	–
	Facilitate Private ECDS development	–	1 600 000	–	–	–	–
	Law enforcement and by-law enforcement	–	1 800 000	–	–	–	–
Integrated Environment Management	<ul style="list-style-type: none"> Additional households 240 litres waste bins and skip bins for informal settlements Conversion of Illegal dumping site to greenfield 	–	2 500 000	–	2 500 000		2 500 000
	CBD beautification and cleaning	–	5 853 860	–	–	–	–
	TOTAL AMOUNT	R 58,755.771	R 35,653.860	R 24,843.006	R22,500.000	R 25,339.866	R 2,500.000

The community needs represents the unlimited wants and the budget can only provide for limited needs. Thus the 25/26 budget/IDP projects can be provide in order not create a budget deficit.

6.2 Prioritisation of the Community Inputs by Departments

Following the public participation meeting MCLM departments use the collected inputs and prioritised into urgent needs that would be provided as follows,

1. 2024/25 -needs immediate budget allocation
2. 2025/26 -needs medium term budget
3. 2026/27- needs budget considerations in a long term

The table below outlines the prioritised inputs that are included in the 2025/26 budget immediately after the community inputs received at the Roadshows and sector meetings from 22 April to 16 May 2025. Word inputs

The inputs received during the IDP sector and Roadshows meeting have been prioritised as follows

Community inputs: _Clustered wards IDP Public participation Analysis report May 2025

2025/26 IDP Roadshow community inputs

AZAADVILLE - WARDS 3	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Gravesite tariffs are too High	3	IEM	Complaint	N/A
Delapilating Infrastructure, burst pipes , sewer spillages	3	IDS	Complaint	Capex
Electricity Tariffs are High	3	FMS	Complaint	N/A
Additional streetlights	3	IDS	Need	Opex
Incorrect Billing system	3	FMS	Complaint	N/A
Extension of Azaadville cemetery	3	IEM	Need	Capex
Electricity block tariffs and water tariffs not to be increase	3	FMS	Complaint	N/A
Frequent electricity disruptions	3	IDS	Complaint	N/A
Outline the revenue collection strategy	3	FMS	Enquiry	N/A
15% increase on solid waste and sewer is not accepted	3	FMS	Complaint	N/A
How to access the property valuation?	3	FMS	Enquiry	N/A
Under which Tariff Category is the religious sector and educ	3	FMS	Enquiry	N/A
Establishment of Agricultural support and school	3	Province	Need	N/A
Azaadville ward specific budget allocation	3	FMS	Need	N/A
Refurbishment of Azaadville Recreation centre	3	CDS	Need	Capex
Reduce Illegal Dumping and provide additional skip bins	3	IEM	Need	N/A
Grass cutting at open spaces	3	IEM	Need	Opex
Leasing tariff for recreational facility is too high	3	CDS	Complaint	N/A
Agricultural site for farming	3	EDS	Need	N/A
Resurfacing of Leratong intersection road	3	IDS	Need	Opex
Complaint about Loadshedding	3	IDS	Complaint	N/A
Link road bridge robot is not working	3	IDS	Complaint	N/A
By Law Enforcement	3	CDS	Complaint	N/A
High crime rate in the area	3	Province -SAPS	Complaint	N/A
Cemetery caretaker and security	3	CSS	Need	Opex
Police station needs to be operational	3	Province-SAPS	Complaint	N/A
Stop signs are not visible	3	CDS	Complaint	N/A
Road markings	3	CDS	Need	Opex
Speed calming measures	3	IDS	Need	Opex
Access to Azaadville rainbow stadium	3	CDS	Need	Opex
Lights are not working at Azaadville Rainbow stadium	3	IDS	Complaint	Opex
Azaadville recreation centre delapilating and not maintained	3	CDS	Complaint	Opex
Grass cutting of the Azaadville sport field is done by the community and municipality is not giving support.	3	CDS	Complaint	Opex
Empowerment of youth to participate in Sports	3	CDS	Need	Opex
Mayor's cup budget allocation to be utilised for refurbisher	3	CDS	Enquiry	Opex

2025/26 IDP community inputs

SWANEVILLE WARDS - 1,2 & 35	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Establishment of a high school		Prov/GDE	Need	N/A
Streetlight maintenance to enhance safety and reduce crime		IDS	Need	Opex
Refurbishment of main road		IDS	Need	Opex
Establishment of a sports complex in Swaneville.		CDS	Need	Capex
Grass cutting and maintenance of open spaces	35	IEM	Need	Capex
Establishment of Healthcare facility, additional clinic		Prov/Health	Need	N/A
Resurfacing Mayibuye Street features gravel and tar road		IDS	Need	Opex
mobile clinic to request the area	2	Prov/Health	Need	N/A
Issuance of Title Deeds		EDS	Need	Opex
Additional High Mast light		IDS	Need	Opex
Weekend access to Wi-Fi		CDS	Need	Opex
Youth Desk in the Municipality		OM	Need	Capex
Stipend for night Patrolers		CDS	Need	N/A
Improved Police Visibility	5	Prov/SAPS	Complaint	N/A
The Bathopele informal settlement has submitted a request for housing assistance.	2	EDS	Need	N/A
Requesting for ward councillor	9	OM	Need	Opex
Timelines for addressing all community needs that have been raised.		CSS	Enquiry	N/A
Opportunities for youth employment and skill development.		EDS	Need	Opex
Intervention Vandalism of Schools in Swaneville		Prov/GDE	Complaint	N/A
The community has requested that the Mayor visit Swaneville Agripark.		CSS	Enquiry	N/A
Relevant sector departments should be invited to participate in the upcoming IDP meeting.		OM	Enquiry	N/A
Budget allocation for Swaneville Artist centre		CDS	Need	Capex
A license for hawkers to ensure local traders have priority in available trading spaces.		EDS	Need	Opex
create transparency in the housing allocation process		EDS	Complaint	N/A
Support and development initiatives for SMMEs to enhance local empowerment.		EDS	Need	Opex
Parks that have been converted into churches should be restored for use by school children		IEM	Enquiry	N/A
Establishment of a police station		Prov/SAPS	Need	N/A
Install fencing around the water park to prevent illegal dumping.		IEM	Need	Capex
Sewage leakage reported on Honey Bird Street		IDS	Complaint	Opex
Expansion of the Mayibuye electrical transformer.		IDS	Need	Capex

RIETVALLEI 2&3 WARDS - 3&34	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
For effective law enforcement, by-law officers must maintain visibility in 2&3	3 & 34	CDS	Need	Opex
The library has remained closed for the past five years, which led to the theft of the cables.		CDS	Complaint	N/A
Ward 34 is heavily affected by potholes across various areas.	34	IDS	Need	Opex
Many individuals face challenges with documentation during the indigent support application process, particularly in child-headed households where parents are deceased.	3 & 34	CDS	Need	N/A
Community members are requested the development of a taxi rank in 2 & 3 to improve local transportation access.	3 & 34	SIP	Need	Capex
Community members from areas 2 & 3 have expressed the need for a mini complex to support local economic activity and access to services.	3 & 34	EDS/SIP	Need	Capex
Following the end of the EPWP, many young people in 2 & 3 are still without employment opportunities	3 & 34	EDS/CSS	Need	Opex
The municipality continues to discuss the budget, yet no visible developments are taking place in 2 & 3.	3	FMS	Complaint	Capex
Ward 34 is experiencing widespread sewage spills, posing serious health and environmental concerns.	34	IDS	Complaint	Opex
Despite the ongoing sewage spills, no action is being taken, as municipal officials cite a lack of funding as the reason for inaction.	3	IDS	Complaint	Opex
There has been no running water from the taps on 15th Street for some time.	3	IDS	Need	Opex
2 & 3 is facing a high rate of unemployment, particularly among the youth.	34	CSS	Need	Opex
Heads of Departments (HODs) at local schools are reportedly refusing to engage local SMMEs for available job opportunities.	34	Prov/Education	Complaint	N/A
There has been an increase in the sale of houses to foreign nationals in the area.	34	Prov/Housing	Complaint	N/A
It is concerning that the mayor only visits 2 & 3 during IDP consultations and not for regular community engagement.	34	OM	Complaint	N/A
How many people are employed by Mogale city local municipality in 2&3?	34	CSS	Enquiry	Opex

2025/26 IDP community inputs

RIETVALLEI 2&3 WARDS - 3&34	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
For effective law enforcement, by-law officers must maintain visibility in 2&3	3 & 34	CDS	Need	Opex
The library has remained closed for the past five years, which led to the theft of the cables.		CDS	Complaint	N/A
Ward 34 is heavily affected by potholes across various areas.	34	IDS	Need	Opex
Many individuals face challenges with documentation during the indigent support application process, particularly in child-headed households where parents are deceased.	3 & 34	CDS	Need	N/A
Community members are requested the development of a taxi rank in 2 & 3 to improve local transportation access.	3 & 34	SIP	Need	Capex
Community members from areas 2 & 3 have expressed the need for a mini complex to support local economic activity and access to services.	3 & 34	EDS/SIP	Need	Capex
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2 & 3 is facing a high rate of unemployment, particularly among the youth.	34	CSS	Need	Opex
Heads of Departments (HODs) at local schools are reportedly refusing to engage local SMMEs for available job opportunities.	34	Prov/Education	Complaint	N/A
There has been an increase in the sale of houses to foreign nationals in the area.	34	Prov/Housing	Complaint	N/A
It is concerning that the mayor only visits 2 & 3 during IDP consultations and not for regular community engagement.	34	OM	Complaint	N/A
How many people are employed by Mogale city local municipality in 2&3?	34	CSS	Enquiry	Opex

KAGISO Ext 12, 13&14 WARDS 4,5,36 (Ext 14)	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
The previous mayor promised his child a laptop for her good results, but she still hasn't received it	4	CSS	Complaint	N/A
Nonku she applied for an RDP house in 1996 and is requesting an update on the status of the 1996 list.	4	Prov/Housing	Enquiry	N/A
Ellias discovered that his RDP house has tenants, and although he has a title deed, there is no house.	4	Prov/Housing	Complaint	N/A
Will the patrollers receive stipends for their night patrol duties?	4	Prov/Police	Enquiry	Opex
Letlabile Street in Ward 4 requires a speed hump	4	IDS	Need	Opex
"In Extension 13, residents have been complaining about water issues, but no assistance has been provided		IDS	Complaint	Opex
Requesting the installation of tar roads in Extension 13.		IDS	Need	Opex
Requesting the installation of street lights in Extension 13 due to insufficient lighting.		IDS	Need	Opex
There are sewage problems in the outskirts of Ward 4.	4	IDS	Need	Opex
Requesting a prompt response to service delivery issues.	4	OM	Need	Opex
The municipality officials must ensure they clean up after completing their work			Need	Opex
Mrs. Mngomezulu thanked the mayor for the traffic lights that are now working again after being out of service for a long time.	4		Compliment	N/A
Community safety should employ the youth to assist with road crossings.	4	CDS	Need	Opex
Requesting the establishment of an additional primary school.	4	Prov/Education	Need	
By-law officers must maintain a visible presence	4	CDS	Need	Opex
Traffic officers are needed in Kid Maponya school to ensure the safety of the children		CDS	Need	Opex
Why does the municipality not recognize the local sports teams?		CDS	Enquiry	N/A
Requesting additional books for the library.		CDS	Need	Opex
Requesting the establishment of a rehabilitation center due to the high rate of substance abuse among the youth.	36	CDS	Need	Capex
A request was made last year for the installation of a high mast light at the corner of Kagiso Avenue and Sand Piper. However, this request has not been fulfilled to date.	36	IDS	Need	Capex
Wards 4, 5, and 36 were not mentioned in the presentation. Does this imply that they do not benefit from the municipality's job opportunities?	36		Enquiry	N/A
The e-waste project should be extended to the communities, as it is not only the people from town who need this initiative.	36	IEM	Need	N/A
Avail the open space at Sand Piper Street for building purposes, with municipal assistance for services. Priority should be given to Wards 4, 5, and 36.	4,5 and 36	IEM	Need	N/A

2025/26 IDP community inputs

KAGISO Ext 12, 13&14 WARDS 4,5,36 (Ext 14)	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Communities should be informed early about mega projects so they can prepare the necessary documents.	4,5 and 36		Need	N/A
Use the hall at Extension 12 as a waiting area while the clinic is not yet open.	4,5 and 36	CDS	Need	N/A
The disability office at the municipality is not facilitated by a person with a disability.	4,5 and 36	CDS	Complaint	Opex
The disability office has now moved to the clinic. Why is it not located within the municipality premises?		CDS	Enquiry	N/A
Disabled people are not benefiting from job opportunities, as their applications are not being considered.		CSS	Compliant	N/A
Request for bus services for people with disabilities, as they are unfairly treated in taxis.	4,5 and 36	IDS	Need	Capex
People with disabilities should be represented in the public service.	4,5 and 36		Need	N/A
Pensioners' homes should be assisted with the proper installation of electric cables.	5	IDS	Need	Opex
Requesting assistance from the municipality to address the electricity issue for the people in Extension 14, who have been without power since December 8, 2024.		IDS	Need	Opex
Request for EPWP youth job opportunities. Previously, there was an opportunity with a 3-month probation period and a promise of permanent employment, but this did not materialize, leaving the youth unemployed.	5	EDS	Complaint	Opex
Request for a speed hump at Sarah Mahlangu Street near the car wash.	4	IDS	Need	Opex
Request for assistance with title deeds. The monthly municipal bill letters are addressed to another person's name, making it difficult to pay for services. This situation may also lead to potential disputes over property ownership.		Prov/Housing	Complaint	N/A
Request for fixing the pothole at Joseph Molatlwana Street.	4	IDS	Need	Opex
create a comprehensive database of unemployed youth in each ward to assist the municipality in effectively allocating youth to workplaces, thereby addressing substance abuse and nepotism issues.		CSS	Need	N/A
Kid Maponya School Principal insists on employing only Venda-speaking individuals, excluding other tribes.		Prov/Education	Complaint	N/A
Requested that the training centre be actively utilized to share skills with young people in Ext12.		EDS	Need	N/A
Requesting a meeting with the relevant individuals responsible for running the training centre.	4	EDS	Need	N/A
Requesting the installation of solar geysers that were not installed in Ward 4	4	IDS	Need	Opex

2025/26 IDP community inputs

KAGISO Ext 12, 13&14 WARDS 4,5,36 (Ext 14)	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Requesting a waste bin at the taxi rank to avoid littering.	5	IEM	Need	Opex
Blowberg Street has a blocked sewer that has led to conflicts among neighbors. When we request for the sewer to be unblocked, it takes a long time to get help	5	IDS	Complaint	Opex
Requesting better communication of job opportunities, as the block representatives do not have a database. As a result, the same people always benefit while others miss out	5	CSS	Need	N/A
There is an issue of rape, children being abandoned, and snakes due to the trees behind our backyards. The snakes are now a threat as they come into the yard. We request the cutting of these trees.	5	Prov/Police	Need	N/A
Requesting the construction of tar roads because, when it rains, water floods into the yards, making it difficult for residents to walk in and out of their homes.	5	IDS	Need	Opex
Requesting the correction of errors in the title deeds, as the addresses and surnames are incorrect.	5	Prov/Housing	Need	N/A
Requesting improvement in punctuality for meetings, as late arrivals affect the time allocated for expressing concerns.	5	CSS	Complaint	N/A
Follow up on the minutes taken during the IDP meetings to ensure that they are not disregarded and that concerns are addressed.	5	OM	Need	N/A
The youth are abusing substances, and we need help to deal with those who are supplying them with the injections.	5	CDS	Complaint	N/A
The patrollers are faced with individuals carrying pistols, and the police take a long time to respond and help	5	Prov/Police	Complaint	N/A
Why, when they are taken to be part of the CPF as patrollers, are they deployed to other places, leaving their own community vulnerable to crime?	5	Prov/Police	Enquiry	N/A
There is an issue with an approved home that has a debt of R56,000. The individual does not live in the house nor know anything about it, as she has been waiting to be allocated the house. She is now blacklisted because of this debt	5	Prov/Housing	Complaint	N/A
There are suspicious activities happening in the backyard forest in Ext 13, posing a threat to those passing by who could become victims of rape. We request the cutting of these trees to improve safety.	5	CDS	Need	Opex
A mine has opened nearby, but the local community is not benefiting. Instead, people employed in the mines are from other provinces.	5	EDS	Complaint	N/A
There is poor communication of job opportunities in Mogale City.	5	CSS	Complaint	N/A

2025/26 IDP community inputs

KAGISO Ext 12, 13&14 WARDS 4,5,36 (Ext 14)	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Requesting that jobs for upcoming projects be allocated based on proof of residence to ensure local employment.	4	CSS	Need	Opex
Concern about the issue of electricity: Residents who faithfully purchase electricity suffer when the transformer explodes due to others not buying electricity.	4	IDS	Complaint	Opex
The cost of living is too high for the residents of Kagiso. Is it possible for Kagiso to be at the same level as Soweto in terms of transport and affordable stores, given the high unemployment rate?	4	IDS	Need	Opex
Concern about the Smart City project: Is the space where the mall will be built secure? It has been occupied by Zama-Zamas, and it has been years since the proposal to build the mall.	5	EDS	Enquiry	N/A
There is an issue of bribes from Indian shops to ANC members for protection fees	4	EDS/Police	Complaint	N/A
The municipality is hiring people who are not from here, while local residents and their families remain unemployed and are still expected to pay for services.	4	CSS/FMS	Complaint	N/A
Young people are receiving RDP houses before elderly individuals who applied back in 1996	36	Prov/Housing	Complaint	N/A
Fines should be issued for illegal dumping near homes instead of waiting for the scheduled bin pick-up day.	4	CDS	Need	N/A

AREA : Chief Mogale 6,7,11,12,36 (Ext 9).36	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
90% of Unemployment rate in Chief Mogale	All wards	CSS	Complaint	N/A
A TLB is required to clear open areas contributing to illegal dumping.	All wards	IEM	Need	Capex
Stormwater drains are needed on Maimane and Ulwanong Street to enhance safety during rainfall.	6& 7	IDS	Need	Capex
Unused open spaces are contributing to illegal dumping activities.	11	EDS	Complaint	N/A
An abandoned steel recycling structure at Themba street is attracting rats, impacting the community.	6	IDS	Complaint	N/A
A burst sewer pipe at the farming site is polluting the air	6	IDS	Complaint	N/A
The Jojo tank at the farms requires refilling and ongoing maintenance.	6	IDS	Need	Capex
The Executive Mayor's visit to the farming site will facilitate the lease agreement process and the formalization of farms.	6	IDS	Enquiry	N/A
Transparent status report of job creation	36	CSS	Enquiry	N/A
Monitoring of trading permits to prevent the rise of unauthorized hawkers.	36	EDS	Need	Opex
Effective management of Filphuman is essential to reducing health risks within the community.	36	IDS	Complaint	N/A
Funding support for local sports clubs to promote community engagement and development.	36	CDS	Need	Opex
Refurbishment of Chamdor training center	All wards	IDS	Needs	Capex
Abandoned buildings have become hotspots for crime and illegal dumping.	12	EDS	Complaint	N/A
Renovation and consultation for Bosele Special School to enhance its facilities.	12	GDE	OM	N/A
Waste collection in Ext 2 is limited to skip bins, with no refuse bag collection.	12	IEM	Complaint	N/A
Ensuring full library operations to prevent cable theft.	12	CDS	Need	Capex
Convert Themba Building into a youth and recreation center.	12	IDS	Need	Capex
Employment opportunities to support economic growth	All wards	CSS	Enquiry	Opex
Upkeep and improvement of sports facilities to ensure optimal functionality	11	CDS	Need	Opex
A rehabilitation center is essential for managing drug abuse and supporting addicts in their recovery journey.	11	SIP	Need	Capex
Land allocation for containers voluntarily donated by the mining sector, to be converted into a mobile rehabilitation center for community use.	11	EDS	Need	Capex
List of approved community members for housing allocation.	6	EDS	Need	Opex
Electrification of informal settlements	36	IDS	Need	Capex
Regular grass cutting for community safety and crime prevention	36	IEM	Need	Capex
Accessability of proof of address forms from the CLO and un interrupted stipend for the CLOs	36	CSS	Need	Capex
Sewer bursts and blockages	11	IDS	Complaint	N/A
Visibility of law enforcement and police to curb crime effectively.	36	Prov/SAPS	Complaint	N/A
Youth development programs aimed at enhancing skills and capabilities.	36	EDS	Need	Opex

2025/26 IDP community inputs

AREA : Chief Mogale 6,7,11,12,36 (Ext 9),36	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Access to swimming pools for community use and recreation.	36	CDS	Need	Opex
Maintenance of sports facilities for community engagement and recreation.	All wards	CDS	Need	Opex
Affordable housing development	2	EDS	Need	N/A
Irregularities and misconduct in the RDP housing allocation process.	2	EDS	Complaint	N/A
Sale of land at accessible and cost-effective pricing.	2	EDS	Need	Capex
Individuals with special needs feel excluded from the IDP budget planning process.	12	CDS	Complaint	N/A
Non-functional street lights on Mogorosi Street require urgent maintenance.	12	IDS	Need	Opex

KAGISO EAST & WEST - WARDS 8,9,10,19 & 13	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Requesting that the hall at Chamdor training center be cleaned and maintained regularly.	8	IDS	Need	Opex
Requesting grass cutting at Mathasedi Primary School and the installation of a stop sign to prevent accidents.	19	IEM/CDS	Need	Opex
Linda has published a book and has been recognized by other provinces, but not by her hometown. She requests that the municipality recognize her achievements.	13	CDS	Need	N/A
Requesting that the Mayor's Cup tournament include under-9, under-11, and under-13 categories, and that funding be provided for the Mogale City Local Football Association to enable them to register with the South African Football Association.	19	CDS	Need	Opex
Arts and culture can be utilized to address and transform illegal dumping sites. Requesting the development of the economy through arts and culture, and seeking support from the mayor's office for a homework center that assists scholars with their schoolwork.	19	CDS/IEM	Need	Opex
Requested MMC Mankazana to focus on refurbishing Bob van Reenen Stadium, as the stadium would generate revenue for the municipality and create opportunities for young people	8	CDS	Need	Opex
requesting that the Chamdor training center be maintained	10	IDS	Need	Capex Opex
Requesting that the municipality reconsider the burial gravesite costs	10	IEM	Need	Opex
Lina requests that personnel be rotated for project assignments, as the same individuals are consistently selected.	10		Complaint	Opex
Gloria Ngubeni reported a fallen electrical pole at No. 2595, and it has not yet been fixed.	10	IDS	Complaint	Opex
Gloria Ngubeni mentioned that she cannot apply for indigent status because the house is under her brother's name, and he is currently struggling with substance abuse	10	CDS	Complaint	Opex
Her RDP house was approved but has not yet been allocated. She requested assistance because her children are homeless.	8	Prov/Housing	Need	N/A
requested that the two councillors hold a meeting to find a solution to the issue concerning the Chamdor training centre	9	EDS	Need	N/A
Requested that the Chamdor training centre be demarcated according to wards mentioned that there has not been a ward meeting, and the ward committees are not functional in Ward 8."	8	EDS	Need	N/A
	8		Complaint	N/A
The Chamdor Training Center has become an illegal dumping site	8	EDS/IEM	Complaint	Opex
Nothing is functioning in ward 8 no CPF	8		Complaint	N/A
Seeking clarity on the duration it takes for the Municipality to provide assistance to small farmers. Additionally there is no budget allocated for farmers	9	EDS	Enquiry	N/A

KAGISO EAST & WEST - WARDS 8,9,10,19 & 13	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Requesting that the hall at Chamdor training center be cleaned and maintained regularly.	8	IDS	Need	Opex
Requesting grass cutting at Matlhasedi Primary School and the installation of a stop sign to prevent accidents.	19	IEM/CDS	Need	Opex
Linda has published a book and has been recognized by other provinces, but not by her hometown. She requests that the municipality recognize her achievements.	13	CDS	Need	N/A
Requesting that the Mayor's Cup tournament include under-9, under-11, and under-13 categories, and that funding be provided for the Mogale City Local Football Association to enable them to register with the South African Football Association.	19	CDS	Need	Opex
Arts and culture can be utilized to address and transform illegal dumping sites.	19	CDS/IEM	Need	Opex
Requesting the development of the economy through arts and culture, and seeking support from the mayor's office for a homework center that assists scholars with their schoolwork.	8	CDS	Need	Opex
Requested MMC Mankazana to focus on refurbishing Bob van Reenen Stadium, as the stadium would generate revenue for the municipality and create opportunities for young people	8	CDS	Need	Capex
requesting that the Chamdor training center be maintained	10	IDS	Need	Opex
Requesting that the municipality reconsider the burial gravesite costs	10	IEM	Need	Opex
Lina requests that personnel be rotated for project assignments, as the same individuals are consistently selected.	10		Complaint	Opex
Fallen electrical pole at No. 2595, and it has not yet been fixed.	10	IDS	Complaint	Opex
Cannot apply for indigent status because the house is under her brother's name, and he is currently struggling with substance abuse	10	CDS	Complaint	Opex
Her RDP house was approved but has not yet been allocated. She requested assistance because her children are homeless.	8	Prov/Housing	Need	N/A
requested that the two councillors hold a meeting to find a solution to the issue concerning the Chamdor training centre	9	EDS	Need	N/A
Requested that the Chamdor training centre be demarcated according to wards mentioned that there has not been a ward meeting, and the ward committees are not functional in Ward 8."	8	EDS	Need	N/A
	8		Complaint	N/A
The Chamdor Training Center has become an illegal dumping site	8	EDS/IEM	Complaint	Opex
Nothing is functioning in ward 8 no CPF	8		Complaint	N/A

2025/26 IDP community inputs

KAGISO EAST & WEST - WARDS 8,9,10,19 & 13	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Seeking clarity on whether the Chamdor Training Center is intended for the Choko 5 group or for the broader community.	10	EDS	Enquiry	N/A
Is the Kagiso Stadium intended for use by the community or is it for the Municipality only?	10	CDS	Enquiry	
Requesting that the municipality must create job opportunities for the youth.	9	CSS	Need	Opex
they have been engaging with the Municipality regarding the maintenance of the training center. However, instead of assisting, the Municipality officials are hindering progress. Additionally, there are concerns about foreign nationals abusing power in the Chamdor Industrial area.	9	EDS	Complaint	N/A
Requesting the establishment of a central business chamber.	9	9	Need	N/A
Mining companies should take the initiative to upskill the community.	9		Need	N/A
requesting the establishment of a park for the youth and for Public Safety to assist with the removal of illegal foreign nationals around Kagiso.	9	IEM/CDS	Need	Opex
Indigent application was declined because he had two taxis	9	CDS	Complaint	N/A
requesting the establishment of a program to assist with the Central Supplier Database (CSD) application for (SMMEs) to help reduce unemployment.	13	EDS	Need	N/A
complaining regarding the pollution caused by the mines. It is requested that the Environmental Department inquire whether these mines have the necessary licenses to operate.	13		Complaint	N/A
Requesting that all illegal dumping sites be closed and replaced with RDP houses.	13	Prov/Housing	Need	Capex
Do community members have the right to close passages?	9	CDS	Enquiry	N/A
Thanked the mayor for the street lights.	9	IDS	Compliment	N/A
Requested that other sporting codes be considered and that funding be made available for sports.	9	CDS	Need	Opex
Complained that the IDP Sector meetings were cancelled and that no feedback was communicated.	19	CSS	Complaint	N/A
How much was spent on the Mayors cup	19	FMS	Enquiry	Opex
Whose plan is being integrated into the IDP and Budget? It does not appear to be the community's plan that is reflected in the IDP.	19		Enquiry	N/A
Requesting a plan to address illegal dumping at open spaces and schools around Kagiso.	9	IEM/CDS	Need	N/A

2025/26 IDP community inputs

KAGISO EAST & WEST - WARDS 8,9,10,19 & 13	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Illegal dumping is prevalent in Kagiso.	19	CDS	Need	Opex
All streets in Kagiso are dilapidated.	19	IDS	Need	Opex
Requested that the issues at the Chamdor Training Centre be resolved.	8	EDS	Need	N/A
The street lights on Fran Kalane Street are not working.	8	IDS	Need	Opex
Requested the implementation of speed calming measures and the repair of streetlights in Kagiso.	8	IDS	Need	Opex
The government is active but not proactive in addressing service delivery issues.	9	CSS	Complaint	
Mentioned that 60% of Kagiso's population is unemployed and that there were engagements with Tiger Brands to utilize the Chamdor Training Centre for employment. However, these engagements were stopped.	9	CSS	Need	Opex
He requested the crime statistics. He also noted that Jacob Street is full of illegal foreign traders and complained about the littering in the area.	9	Prov/Police	Need	Opex
Requesting the municipality to provide ward committees with the plans for upcoming projects.	9	CSS	Need	N/A

2025/26 IDP Roadshow community inputs

HEKPOORT WARD 32	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Youth attendance and requested that next meeting invite be circulated on time.	32	OM/PP	Complaint	N/A
PWRT MMC to conduct a site visit for roads inspection in the area and indicated that they need to be graded/established.	32	EDS	Need	Opex
Establishment of Clinics in the area.	32	Prov/Health	Need	N/A
Appreciated the presentation and that road projects will be conducted in area.	32	OM	Compliment	N/A
Vacant posts for graveyard and CLD officers be addressed.	32	CSS	Need	Capex
EPWP projects be increased to assist in addressing high rate of unemployment.	32	EDS	Need	Opex
Mobile library	32	CDS	Need	Capex
Provision of RDP houses for the community.	32	SIP	Need	N/A
Informal settlement youth be considered when agriculture and farming projects commence.	32	EDS	Need	Opex
Mobile clinic and service delivery be rendered for the community. He indicated that Ambulance takes time to come to the area.	32	Prov/Health	Need	N/A
RDP house allocation and suddenly she had been told that it was declined.	32	EDS	Complaint	N/A
Support for Local SMMEs in the area to partake in projects	32	EDS	Need	Capex
Police vehicles needs to be changed and police station be refurbishment	32	Prov/SAPS	Need	N/A
Grass cutting and other service delivery.	32	IEM	Need	Capex
Farm dwellles be considered for RDP houses	32	SIP	Need	N/A
Indigent project be considered for Hekpoort community	32	CDS	Need	Capex
Recreation centre kids and adults.	32	CDS	Need	Capex
Maintenance of graveyard	32	IEM	Need	Opex
Farms were been vandalised and needs to be patrolled.	32	Prov/SAPS	Need	N/A
Recycling land site for the community in the area.	32	EDS	Need	Capex
Site and services for community to build own houses	32	EDS	Need	Capex
Clarification on the R34 million 2025/26 water meters budget allocation ?	32	FMS	Enquiry	Capex
Refurbishment and resurfacing of Police station road	32	IDS	Need	Capex
Bylaw enforcement	32	CDS	Need	Opex
Enquerie on the status of portion 321	32	EDS	Enquiry	Opex
Skip bins at Mpandlane Informal settlement	32	IEM	Need	Opex
List of beneficiaries for Dr Sefularo housing development to be made vailable and public	32	EDS	Need	Opex
Suggest weekend IDP meetings for Hekpoort	32	OM/PP	Enquiry	Opex
Library at Tswelopele-Masakhane informal settlement	32	CDS	Need	Capex
Electrification of Nooitgedaught , private owned land	32	EDS	Enquiry	Opex

TARLTON - WARD 30	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Local community to benefit in Brickvalle project	30	FMS	Need	Capex
Skills development	30	EDS	Need	Opex
Scacity of water in the area	30	IDS	Complaint	N/A
No service delivery in Dairy informal settlement	30	OM	Complaint	N/A
Tarlton area is dirty	30	IEM	Complaint	Opex
Electrification of dairying informal settlement	30	EDS	Need	Capex
Support for local SMMEs	30	EDS	Need	Opex
Transport for school learners , Braamvlei & Smokedown children	30	Prov/Transport	Need	N/A
School crime is a concern	30	Prov/GDE	Complaint	N/A
Visible policing in the area	30	Prov/SAPS	Need	N/A
Operating hours for local shebeens to be regulated	30	CDS	Complaint	N/A
Intervention ,substance abuse in the area	30	CDS	Complaint	N/A
Taxi rank	30	EDS	Need	Capex
RDP houses allocated to youth instead of elderly people	30	EDS	Complaint	N/A
Ill-treatment of community members by Housing staff members	30	EDS	Complaint	N/A
Ellectrification of smokedown informal settlement	30	EDS	Need	Capex
Repairs of Matshelapata burst pipe and road maintenance	30	IDS	Need	Capex
School bus shelter	30	IDS	Need	Capex
R24 Stein road not safe for school children crossing	30	CDS	Complaint	Opex
Feedback on Mayors bursary	30	Mayors office	Enquiry	N/A
Apollo lights not functioning at Matshelapata	30	IDS	Complaint	Opex
RDP housing allocation not done fairly, sold @ R15k	30	SIP	Complaint	N/A
Job opportunities	30	CSS	Need	N/A
illegal immigrant and foreign nationals allocated RDP housing	30	EDS	Complaint	N/A
Ward office	30	EDS	Need	Capex
Fencing of the wall at Matshelapata	30	SIP	Need	Capex
Plan for housing development in Tarlton	30	SIP	Enquiry	N/A
Resources and equipment for Community Policing Forum (CPF)	30	Prov/SAPS	Need	N/A
Police station operating with only 2 (two) police vans inadequate	30	Prov/SAPS	Complaint	N/A
System for RDP housing allocation?	30	EDS	Enquiry	N/A
Stand water pipes installation	30	IDS	Need	Opex
Library at Matshelapata	30	CDS	Need	Capex
Caretaker for Tarlton Dr Nelson Mandela Hall	30	CSS	Need	Capex
Electrification at portion 4 Tarlton	30	EDS	Need	Capex

2025/26 IDP Roadshow community inputs

KAGISO1, SINGQOBILE, SOUL CITY, BOIKETLO & LANWEN HOSTEL - WARDS, 14, 15 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Residents are requesting the installation of fire hydrants in the ward.	15	CDS	Need	Opex
The public library is not functional.	15	CDS	Complaint	N/A
The abandoned public swimming pool be repurposed into a project that can benefit the community.	15	CDS	Need	Opex
Worked for the EPWP for nine years but was not considered for a permanent job when opportunities became available within the Municipality.	15	EDS/CSS	Complaint	N/A
There is a high crime rate	15	CDS	Complaint	N/A
Residents take it upon themselves to patrol in the ward because there is no formal CPF established, and they don't receive support from the South African Police Services (SAPS).	15	Prov/Police	Complaint	N/A
Poor service delivery across all wards has forced residents to singlehandedly remove sand and rocks from stormwater drainage.	14, 15 and 16	IDS	Complaint	N/A
Kagiso Cemetery is not well maintained.	15	IEM	Complaint	Opex
By-laws are being violated by business owners who are running businesses at the cemetery.	14	CDS	Complaint	N/A
Applied for an RDP house in 1996 and was due to receive a house in Chief Mogale. However, the house has since been illegally allocated to someone else.	14	Prov/Housing	Complaint	N/A
The IDP presentation does not address the concerns of the residents of Lanwen Hostel and Boiketlo.	14	OM	Complaint	N/A
The hostel was renovated in 2022; however, the roof is not in good condition.	14	IDS	Need	Opex
Water drainage systems need to be improved.	14	IDS	Need	Opex
Toilets in Lanwen hostel are leaking, and residents are living in unsanitary conditions. Residents feel that they receive inadequate service delivery and are undermined because of their economic status.	14	IDS	Need	Opex
	14	IDS	Complaint	N/A
Non-functional street lights on Grootl Mbdloyi Street pose a serious safety risk and contribute to rising crime. We request urgent repairs to improve visibility and security.	14	IDS	Need	Opex
The open veld behind House No. 56 in Singqobile Phase 3 is overgrown with grass and rocks, attracting snakes. We request that the municipality clear and maintain the area to ensure community safety.	14	IEM	Need	Opex
A large tree behind House No. 53 in Singqobile Phase 3 is dangerously close to Eskom power lines, posing a serious safety risk. Despite reports to Eskom and the municipality, no action has been taken. We urgently request intervention to trim or remove the tree.	14	IEM	Complaint	Opex
The Ward Office in Singqobile is experiencing roof leaks and is in urgent need of maintenance.	14	IDS	Need	Opex
Grass cutting is urgently needed in Singqobile to improve visibility and reduce hiding spots that contribute to criminal behavior.	14	IEM	Need	Opex
Requesting information on the process of completing and submitting subsidy forms for RDP housing	14	Prov/Housing	Enquiry	N/A

KAGISO1, SINGOBILE, SOUL CITY, BOIKETLO & LANWEN HOSTEL - WARDS, 14, 15 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Nombulelo, residing at 1469 Makgolo Crescent, Singobile, had her water supply disconnected without prior notice. MCLM officials also confiscated her tag and Water Meter Device (WMD), causing significant distress. We request an investigation and clear communication protocols for such actions.	14	IDS	Complaint	Opex
Singobile remains underdeveloped, and residents feel overlooked. We request urgent attention to improve infrastructure and services.	14	IDS	Need	Capex
concerns about unfair appointment and recruitment processes within MCLM. We request transparency and accountability in all hiring practices to ensure fairness and equal opportunity.	14	CSS	Complaint	Opex
Krugerdsorp CBD is dirty. Rehire CWP and EPWP workers to clean it up and help reduce unemployment.	15	EDS/CSS	Need	Opex
Install speed humps near Kagiso Elderly Centre to slow down traffic, and build a sidewalk to ensure elderly pedestrians can walk safely.	15	IDS	Need	Opex
Request installation of high mast lights with cameras on Kagiso Avenue, Dastile Street, and Pilane Street to improve safety and visibility.	15	IDS	Need	Opex
Request for a connecting road between Phaladi Street and Pilane Street to improve traffic flow and accessibility	15	IDS	Need	Opex
Concern about health risks due to asbestos still present in the ECD building in Ward 15. Urgent removal is needed to protect children and staff.	15	CDS	Need	Opex
Concerned about the high rate of crime in the area. Request increased police visibility and community safety initiatives.	15	Prov/Police	Need	Opex
The hostel remains underdeveloped, and residents are calling for more visible action and accountability from Mogale City leadership.	15	IDS	Need	Capex
Residents want to be treated with dignity, respect, and fairness by local leadership and service providers.	15	OM	Complaint	N/A

KAGISO1, SINOBOLE, SOUL CITY, BOIKETLO & LANWEN HOSTEL - WARDS, 14, 15 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Request for the expansion of hostel rooms to accommodate growing families and improve living conditions.	14	IDS	Need	Capex
Lanwen Hostel must be included in the municipal budget to ensure proper development, maintenance, and service delivery.	14	FM5	Need	Capex
The Ward Councillor does not convene regular ward meetings and is not actively involved with the community, leading to a lack of communication and accountability.	14	OM	Complaint	N/A
The current IDP presentation does not reflect the needs of Lanwen Hostel and Boiketlo residents.	14	OM	Complaint	N/A
the Lanwen Hostel was renovated in 2022, the roof remains in poor condition and needs urgent attention.	14	IDS	Need	Opex
The water drainage system at Lanwen Hostel needs urgent improvement to prevent flooding and health hazards.	14	IDS	Need	Opex
Toilets at Lanwen Hostel are leaking, resulting in unsanitary living conditions for residents.	14	IDS	Need	Opex
Lanwen residents report inadequate service delivery and feel marginalized due to their economic status.	14	OM	Complaint	N/A
Ma mofokeng applied for an RDP house in 1996, allocated to Chief Mogale, but the house was illegally given to someone else.	14	Prov/Housing	Complaint	N/A

2025/26 IDP Community inputs

LUIPAARDSVLEI, MINDALORE - WARDS 9 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Road resurfacing and maintenance	9&16	IDS	Need	Opex
Request for water services	16	IDS	Need	Opex
Repairs of burst pipes at Impala road	16	IDS	Need	Opex
ward 16 robot is not working	16	IDS	Need	Opex
Request for road markings	16	CDS	Need	Opex
Complaint illegal mining (Zama-Zamas in the area)	16	Province - SAPS	Complaint	N/A
Scrap yards pollute the area, request for monitoring of scrap yards	16	EDS	Complaint	N/A
Request for budget allocation for small businesses	16	EDS	Need	Capex
Request for Police visibility during the day	9&16	Province-SAPS	Complaint	N/A
Request for grass cutting	16	IEM	Need	Opex
Many scrap yards in the area	16	EDS	Complaint	N/A
Complaint about Air pollution	16	IEM	Complaint	N/A
Streetlights not working in Mindalore	16	IDS	Complaint	Opex
MCLM call centre is not responsive, poor service delivery	9&16	OM	Complaint	Opex
Upgrading and extension of Noordheuwil Clinic facility	16	Province-Health	Need	N/A
Houses hi-jacked by illegal immigrants (foreign nationals)	9&16	EDS	Complaint	N/A
Drug substance abuse in the area unabated SAPS officials takes bribes	9&16	Prov/SAPS	Complaint	N/A
Neglected House Structure harbour criminals and promote criminal activities , to be demolished	16	EDS	Complaint	N/A
IDP process seeks to help communities develop their area but the IDP presentation is quite about how communities can develop their own area	9&16	OM	Enquiry	N/A
Vandalism of substation Cnr Tindale and Minderland road	9&17	IDS	Complaint	Opex
Property valuations not marketing the area	9&18	FMS	Complaint	N/A
Chamdor road illegal dumping	9&16	IEM	Complaint	Capex
IDP to engage community on performance of the municipality	9&16	OM	Enquiry	N/A
Enquiry on the change of electricity block tariffs?	16	FMS	Enquiry	N/A
Request for breakdown of electricity prepaid purchases	16	FMS	Enquiry	N/A
Grass cutting service providers not cleaning up after grass cutting	16	IEM	Complaint	N/A
Ward Cllr not engaging the community members (ward meetings)	9&16	CSS	Complaint	N/A
Request for Police Station in Mindalore	16	Province-SAPS	Need	N/A
Who approves tariff increase	16	FMS	Enquiry	N/A
High unemployment rate in the area	9	CSS	Complaint	N/A
Lack of service delivery by the municipality	9&16	OM	Complaint	N/A
Request for progress on previously raised IDP community inputs	9	OM	Enquiry	N/A
Resurfacing of Impala road	16	IDS	Need	Opex
Request for speed calming measures at Royal Cradle	9&16	IDS	Need	Opex
Complaint snakes infestation royal cradle road	16	IEM	Complaint	N/A
Request for streetlights at Royal cradle	16	IDS	Need	Opex
Power cut at Royal Cradle is a challenge, no proper communication given	16	IDS	Complaint	N/A
Request for Streetlights in Mindalore Tresoner Street	16	IDS	Need	Opex

2025/26 IDP Community inputs

LUIPAARDSVLEI, MINDALORE - WARDS 9 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
IDP Presentation is quite on Agriculture	9	EDS	Enquiry	N/A
No projects to capacitate youth	9&16	EDS	Complaint	N/A
Agricultural and Mining projects	9&16	EDS	Enquiry	N/A
Turnaround time for installation of pre-paid water meters	9&16	IDS	Enquiry	N/A
Prostitution and illegal mining at station road	16	Province-SAPS	Complaint	N/A
Ill-treatment of community members by Human Settlement officials	9&16	EDS	Complaint	N/A
Complaint on High Electricity tariffs	9&16	FMS	Complaint	N/A
Lewisham: Potholes to Repair and Tar to Be Compressed Jaffe Street, corner Station, Morcom street, Cnr station, Gray Street, corner Harvey, Station Street, corner Harvey, Mego Street, Comer Station, Edward street, from Station to Gray corner- Large pothole at the stop street	9	IDS	Need	
Lewisham: Missing or faded road signs Morcom Street, corner Station, Gray Street, corner Harvey, Station Street, Comer Harvey, Entire stretch from Midas to Barrat road Bridge (including Windsor street, corner Albetina Sisulu street near the traffic) road markings and signs	9	IDS	Need	Opex
Mindalore potholes : Impala Street , corner Exchange Ruben Street, corner Farell, Ruben Street, in front of Garden Lodge, Geffen street, Exchange street, Factoria area	9	IDS	Need	Opex
Mindalore : Traffic Light Malfunction Voortrekker / Terenure intersection, Orange light is non-functional; red light turns off completely (goes black); green is not visible — extremely hazardous.	9	IDS	Need	Opex
Mindalore & Lewisham : Overgrown Weeds & grass Chemical treatment needed on pavements and tar areas	9	IDS	Need	Opex
Lewisham : Weed/Grass Hotspots , Corner of Harvey and Krone, Cnr of Krone and Hompes	9	IDS	Need	Opex
Mindalore : Weed/Grass Hotspots Surrey Street, Ruben Street, Cnr Vermeulen, Mimosa Street, Hompes Street, Fourie Street (next to the church	9	IDS	Need	Opex
Blocked or broken stormwater drains Streets affected: Krone, Harvey, Mego, and Contact Streets	9	IDS	Need	Opex
Request: All major substations should be secured by private contractors and methods of protection should be demonstrated	9	IDS	Need	Opex
Scrapyards suspected of trafficking stolen cables should be raided and shut down if necessary, as done previously	9	IDS	Need	Opex
Streetlights repairs Zero lighting from Windsor Road intersection to Barratt Road bridge (WWP area)	9	IDS	Need	Opex
Repairs of streetlights at	9	IDS	Need	Opex
24 Surrey Road	9	IDS	Need	Opex
Corner of Fourie and Surrey Road	9	IDS	Need	Opex
Vermeulen Street	9	IDS	Need	Opex
Low water pressure Chronic low pressure, especially from 05:00 AM	9	IDS	Need	Opex
Suspected illegal tapping by zama-zamas (unconfirmed)	9	IDS	Need	Opex

2025/26 IDP Community inputs

LUIPAARDSVLEI, MINDALORE - WARDS 9 & 16	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Water tankers not provided even when requested	9	IDS	Need	Opex
Vulnerable residents (elderly, disabled) are severely impacted	9	IDS	Need	Opex
Mindalore leaking and burst pipesFrequent pipe bursts with water gushing for hours	9	IDS	Need	Opex
Repair teams leave open holes, posing a danger to pets and children	9	IDS	Need	Opex
Pipe repairs must be prioritized and finished properly	9	IDS	Need	Opex
Improper waste disposal Public awareness campaign needed on what not to flush:nappies , wet wipes	9&16	IEM	Need	Opex

MUNSIEVILLE - WARDS 24,25 & 27	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Skip bins promised for the local dumping site have not been delivered, contributing to ongoing waste issues.	25	IEM	Complaint	Opex
Request for oversight and proper management of the squatter camp.	25	Prov/Housing	Need	N/A
Previous IDP commitments to repair Apollo lights and fix pipe leaks remain unfulfilled.	25	IDS	Complaint	Opex
Burnt houses and vacant land should be developed and allocated to individuals in need of housing. Commend the Mayor's team for consistently informing residents about municipal events via social media.	24	Prov/Housing	Need	Capex
Request inclusion of SMMEs in the implementation of the Smart City Project.	24	OM	Compliment	N/A
Report of two break-ins within six weeks was submitted to Public Safety with a tip-off, but no action was taken.	24	EDS	Need	N/A
	24	CDS	Complaint	N/A
requests assistance with a natural spring (Motswedi) in her yard that is damaging her property wall."	27	IDS	Need	Opex
Concern raised over clinic requiring elderly patients to arrive very early, exposing them to safety risks. SANCO has submitted housing-related correspondence to the Municipality but has not received any response.	27	Prov/Health	Complaint	N/A
Request for installation of Apollo lights in Pango due to recurring monthly fatalities linked to poor lighting.	25	Prov/Housing	Complaint	N/A
Caroline Molamola applied for an RDP house in 1996 and has followed up numerous times, but officials have responded dismissively to her persistence.	25	IDS	Need	Opex
	25	Prov/Housing	Complaint	N/A
Two trees near Thuto Lefa Secondary School in Pango have been reported for removal over the past two years due to their use in criminal activities, but no action has been taken.	25	IEM	Complaint	Opex
Despite being reported to the clinic, injection needles and blood-contaminated waste remain in the dumping area near her residence.	25	Prov/Health	Complaint	N/A
Housing officials demonstrate unprofessional conduct in their dealings with applicants.	25	Prov/Housing	Complaint	N/A
Clarification was requested regarding the status of a paid electrical meter, as the Municipality is now replacing it with a conventional meter.	25	IDS	Enquiry	N/A
Clarification was requested regarding title deeds, as no response has been received to date.	25	Prov/Housing	Enquiry	N/A
The by-laws pose significant compliance challenges, prompting a request for their review.	25	IDS	Need	Opex
Requested an explanation of how the Municipality supports ECD amid ongoing sector challenges.	25	CDS	Enquiry	N/A
Requested increased visibility and active involvement of councillors within the community.	24	OM	Need	N/A
Raised concern that the netball field receives less attention compared to other sporting codes.	24	CDS	Complaint	N/A
Raised concern over persistent illegal dumping, noting that the GDAD project—previously addressing this issue—has been dissolved."	24	EDS	Complaint	N/A
Extended an invitation to the Safety MMC to attend the community forum meeting scheduled for Sunday, 18 May 2025.	24	CDS	Need	N/A

MUNSIEVILLE - WARDS 24,25 & 27	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
A request was made to assign a police officer to Munsieville for document certification, as the police station is not yet operational.	24	Prov/Police	Need	Opex
Installation of toilets and a tap at the taxi rank, aiming to improve sanitation and access to clean water for commuters and drivers	24	IDS	Need	Opex
Lack of tertiary-level textbooks in the libraries of Munsieville, Mayibuye, and Town, as they mainly contain books for primary and high school education.	24	CDS	Complaint	Opex
Refurbishment of the community hall, including maintenance for the kitchen and toilets as well as extending the wall to improve the facility.	24	CDS	Need	Opex
Centre Hall to be newly refurbished, aiming to create a fresh and improved community space.	24	CDS	Need	Opex
Illegal dumping and the need for services in open spaces,	24	IEM	Need	Opex
Maintenance of Stephen Motingoa Park, aiming to improve its facilities	24	IEM	Need	Opex
Moratorium on the increase of grave site costs, rates, and taxes, aiming to ease financial burdens on residents and ensure affordability.	27	IEM	Complaint	N/A
Oversight of indigent programs and registration processes, ensuring that assistance reaches eligible residents and is managed effectively.	24	CDS	Need	N/A
Water estimations causing billing issues, leading to potential inaccuracies in charges.	27	FMS	Complaint	N/A
RDP houses not being allocated to individuals who have registered but remain unassigned because they are employed.	27	Prov/Housing	Complaint	N/A
Absence of scholar patrollers, which could impact student safety and security near schools.	24	CDS	Complaint	Opex
Stronger enforcement of by-laws in Munsieville, particularly addressing cleanliness concerns and regulations around structures such as barber shop shacks.	24	CDS	Need	Opex
Extend clinic hours until 9 PM due to high demand in the township.	24	Prov/Health	Need	N/A
Six houses in Mayibuye near the taxi rank struggling with water-related issues	27	IDS	Need	Opex
Sewer Palm Station at Mayibuye, which is causing ongoing problems and needs to be removed.	27	IDS	Need	Opex
Follow-up on the ambulance service in Wards, ensuring proper availability and response times for emergencies.	24	Prov/Health	Need	N/A
Individuals with disabilities to be relocated to a center with dedicated space, similar to facilities for the elderly, aiming to improve accessibility and support.	27	CDS	Need	N/A
Low water pressure in Umzingwane and Ralebosa Street (Block E), while service charges remain high.	24	IDS	Complaint	N/A
Projects to prioritize the people of Munsieville, especially the youth	27	FMS	Need	Capex
Business owners who pay R240 to receive recommendations from councilors when applying, along with investigations to be conducted to ensure transparency and fair processes.	27	OM	Need	Opex
Completion and electrification of the informal settlement in Pango,	27	IDS	Need	Opex
Chairs to be provided in Ward 25 Hall, ensuring seating is available for meetings	25	CDS	Need	Opex
Street humps in ward 25	25	IDS	Need	Opex
Youth from Lephato to be given opportunities at the Multi-Purpose Centre, ensuring they have access to programs.	27	CDS	Need	Opex
Stadium accessibility, where individuals pay tariffs but do not receive proper services.	25	CDS	Complaint	Opex
Munsieville Stadium to be upgraded with additional facilities such as a swimming pool, tennis court, and mini cricket area, enhancing recreational and sporting opportunities for the community.	25	CDS	Need	Capex

2025/26 IDP Roadshow community inputs

MUNSIEVILLE - WARDS 24,25 & 27	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Raised concern about limited job opportunities for youth, questioning how these can be created when competent SMMEs are not considered.	24	EDS	Complaint	Opex
Concern raised that SMMEs from Munsieville are not taken seriously or considered for available opportunities, such as grass cutting.	24	EDS	Complaint	Opex
Highlighted that substance abuse contributes to crime and urged the Municipality to collaborate in combating drug use in schools.	24	Prov/Police	Need	Opex
Applied for an RDP house in 2004; raised concern over unfair treatment and reported intimidation by officials at the housing offices, requesting assistance.	25	Prov/Housing	Complaint	N/A
Emphasised ongoing issues with the transformer, noting that since November 2025, residents have experienced problems with electrical appliances	24	IDS	Complaint	N/A
Pit toilets are emitting a strong odor due to a lack of maintenance by the Municipality.	24	IDS	Complaint	Opex
Request made for the Municipality to ensure a more balanced approach in employment, with increased representation of individuals from Kagiso."	24	CSS	Need	Opex
Why Mabotwana Security Company continues to operate within the Municipality despite the reported expiration of their contract.	24	CDS	Complaint	N/A
Applied for an RDP house in 1997 was instead offered an empty stand, raising concerns about the fairness and transparency of the allocation process.	25	Prov/Housing	Complaint	N/A
The JoJo tanks installed by Banko are not being maintained and are leaking severely	25	IDS	Complaint	Opex
Request to review the current age requirement for employment, with the aim of promoting broader access to job opportunities.	27	CSS	Need	Opex
Request for the construction of a community hall in Mayibuye	27	CDS	Need	Capex
Request for the provision of a mobile clinic in Mayibuye	27	Prov/Health	Need	Opex
The clinic is too small to accommodate all patients, and during rainy seasons, there is no shelter available for people waiting outside	27	Prov/Health	Complaint	Opex
Elderly residents from Extension 4 are required to travel to the clinic each month, which is financially burdensome due to the reliance on private transportation.	27	Prov/health	Complaint	Opex
Municipality must appoint site inspectors to monitor and evaluate the quality of work delivered by service providers.	24	SIP	Need	Opex
a transformer repair conducted by a company appointed by the Municipality. Following the repair, the transformer reportedly supplied excessive voltage, resulting in damage to household appliances."	24	IDS	Complaint	Opex
Mr. Tialeto Moeketsi acknowledged that, despite numerous complaints regarding housing, he appreciates the ongoing housing developments currently taking place.	24	Prov/Housing	Compliment	N/A
Mr. Tialeto Moeketsi noted that NGOs which were previously inactive are now operational, and he expressed gratitude for this positive development	24	CDS	Compliment	N/A
Sterkfontein is not prioritizing residents of Munsieville for general worker positions.	24	Prov/Health	Complaint	Opex
Appreciation for the efforts made in patching potholes.	24	IDS	Compliment	N/A
Although approximately 80% of individuals do not pay for municipal services, appreciation was expressed for the fact that no houses have been sold due to municipal debt.	24	FMS	Compliment	N/A

MUNSIEVILLE - WARDS 24,25 & 27	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Ms. Jeanette Nhlapho reported that she applied for an RDP house in 1996 but has not received it to date. When she followed up on the matter, an official allegedly requested inappropriate favors in exchange for assistance.	24	Prov/Housing	Compliment	N/A
Due to the high unemployment rate in Munsieville, the area should be declared an indigent community to ensure better access to support services and resources.	24	FMS/CDS	Need	N/A
Electrical cables have been stolen from the school provision of proper security measures at the school to prevent theft and ensure the safety of learners and staff.	24	Prov/Education	Complaint	Opex
	24	Prov/Education	Need	Opex
Young people are experiencing high levels of idleness, which often leads to substance abuse.	24	CDS	Complaint	N/A
Munsieville's only high school, which is notable for producing the current Mayor, is currently facing a crisis of drug-related destructive behavior among learners	24	Prov/Education	Complaint	N/A
the high rate of young people being negatively affected by substance abuse."	24	CDS	Need	N/A
Mr. Israel Mere, who applied for an RDP house in 1996, has yet to receive it. Ironically, some of the children he once transported to school have already received their RDP houses.	24	Prov/Housing	Complaint	N/A
speed calming measures at the Mayibuye Curve to enhance road safety in the area.	27	IDS	Need	Opex
Community members have requested that the stadium lights be repaired to ensure the facility is safe and usable during evening hours.	27	CDS	Need	Opex
The Mayibuye Bridge is in a critical condition and appears to be on the verge of collapse, posing a serious safety risk to the community	27	IDS	Complaint	Opex
Residents report daily gunfire in the township, primarily attributed to the activities of Zama-Zamas (illegal miners)	27	Prov/Police	Complaint	N/A
foreign nationals are establishing shops without proper regulation, due to the lack of enforcement of municipal by-laws in Munsieville.	25	CDS	Complaint	Opex
There is a strong request for the creation of permanent employment opportunities for youth, rather than relying on short-term EPWP (Expanded Public Works Programme) contracts.	25	EDS	Need	Opex
On 17 April 2025, the individual visited the Mayor's office to request an appointment. He was informed that he would be contacted, but to date, he has not received any follow-up communication	25	OM	Complaint	N/A
Several letters have been sent to the Housing Department, including one dated 24 September 2025, but no response has been received to date.	25	Prov/Housing	Complaint	N/A
The existing primary schools be converted into a combined school to address the shortage of high school facilities, as there is currently only one high school in the area.	24	Prov/Education	Need	N/A
Residents of Extension 4 express their gratitude for the attention given to the Power Station.	24	IDS	Compliment	N/A
Testified that his friend also received the R15,000 Mayoral Bursary.	24	OM	Compliment	N/A
The administrative process of the municipal land auction was challenging, leading to purchasers incurring costs exceeding the initial auction prices.	25	FMS	Complaint	N/A
Ms. Jonny Mogaphi expressed her appreciation for the R15,000 Mayoral Bursary awarded to her daughter.	25	OM	Compliment	N/A

MUNSIEVILLE - WARDS 24,25 & 27				
	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
CCTV cameras to be installed at all high-risk locations, enhancing security and crime prevention in key areas.	27	CDS	Need	Opex
Title deeds for EXT2, 9 Horseshoe	25	Prov/Housing	Need	N/A
The construction of a second high school in the township due to increasing population and demand for education facilities.	27	Prov/Education	Need	N/A
The lack of police visibility in Munsieville, which may impact community safety and crime prevention.	25	Prov/Police	Complaint	N/A

2025/26 IDP Roadshow community inputs

KROMDRAAI - WARDS 39	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Human settlements department to attend the idp meetings	39	EDS	Need	Opex
Modular Library be extended to other areas Honningklip	39	CDS	Need	Capex
Grading of grounds in surrounding areas, Honningklip	39	CDS	Need	Capex
Wardens in the area, never allocated	39	CDS	Complaint	N/A
Water at porton 36, no water porton 36 kroomdraai	39	IDS	Need	Opex
Grading of gravel road porton 36	39	CDS	Need	Capex
46 Family members , funds given to WRDM for kromdraai need clarity	39	EDS	Enquiry	N/A
Kroomdraai stands given to foreign nationals	39	EDS	Complaint	N/A
Honningklip, plot 11 given to the people appreciation	39	EDS	Need	Capex
Appreciate electricity in kromdraai	39	IDS	Compliment	N/A
Request upgrade of matla combined school	39	Prov/GDE	Need	N/A
Enquire if the matla school land is build on a government land or privately owned	39	Prov/GDE	Enquiry	N/A
SMME's illtreated by Contractors that are awarded tenders	39	EDS	Complaint	N/A
SMME's sub-contracts given to other areas instead of local area SMMEs	39	FMS	Complaint	N/A
Honningklip, plot 14	39	EDS	Enquiry	N/A
MMC of rural development always absent during IDP roadshows	39	EDS	Complaint	N/A
Evictions are high in the areas and unabated and illtreatment by whites in the area	39	EDS	Complaint	N/A
Plot 181 eviction case, MCLM is not assisting the community with evictions	39	EDS	Complaint	N/A
RDP Housing request since 2008, RDP approved at Munsieville and never allocated to the correct owner	39	EDS	Complaint	N/A
Kroomdraai Clinic to be extended, clinic is too small for the community	39	Prov/Health	Need	N/A
RED Aunt security on guard so community cannot build structures in the area	39	CDS	Complaint	N/A
Request for site and services, in kromdraai	39	EDS	Need	Capex
Foreign nationals allocated stands in the area	39	EDS	Complaint	N/A
People given money to leave their spaces and two room shack houses	39	EDS	Complaint	N/A
Human Settlement officials are failing the people in kromdraai community	39	EDS	Complaint	N/A
Human Settlement officials are taking bribes from the landowners	39	EDS	Complaint	N/A
Young children prioritised for housing instead of the elderly people who applied long ago	39	EDS	Complaint	N/A
Honningklip , RDP Housing since 1996	39	EDS	Complaint	N/A
Progress of plot 11 allocated to Municipality	39	EDS	Enquiry	N/A
Honningklip, Human Settlement department to be restructured due to corrupt officials, Mayor to use his authority to intervene	39	EDS	Complaint	N/A
Site and services in plot 11 community to build for themselves	39	EDS	Need	Capex
Request for sporting facility in Kroomdraai	39	CDS	Need	Capex
Plot 4 roos private owned land?	39	EDS	Enquiry	N/A
NGO and NPO's in the area to be supported	39	CDS	Complaint	N/A

2025/26 IDP Roadshow community inputs

KROMDRAAI - WARDS 39	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Request for highmast lights	39	IDS	Need	Capex
Obtaining proof of residence is a challenge	39	OM/PP	Complaint	N/A
Clarification on Municipal stands	39	EDS	Enquiry	N/A
Stands Tittle Deeds	39	EDS	Need	Opex
Employment of Local SMMEs	39	EDS	Need	Capex
Enquiere on plot 11 Honningklip site and services	39	EDS	Enquiry	N/A
Halfway to be considered for indigent programme	39	CDS	Need	Capex
Road maintenance and upgrade	39	IDS	Need	Capex
CLO in the area	39	OM/PP	Need	Capex
Maintenance and cleaning of chemical toilets Half away & van wyk settlements	39	IDS	Need	Opex
Portion 26, request for additional chemical toilets	39	IDS	Need	Capex
No electricity at NPO Shelter	39	EDS	Need	Capex
Park in Kromdraai	39	IEM	Need	Capex
Extension of Pinehaven to Oacktree road	39	IDS	Need	Capex
Application for subsidy is a challenge	39	EDS	Need	Opex
Skip bins	39	IEM	Need	Opex

2025/26 IDP Roadshow community inputs

MULDERSDRIFT - WARDS 23,28 & 33	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Clarity on an issued eviction letter, seeking confirmation from Human Settlements on whether the eviction will be implemented.	33	Prov/Housing	Enquiry	N/A
Highlighted that the plot lacks water and electricity	33	IDS	Need	Opex
Skip bin/dustbin, raising concerns about basic service delivery.	33	IEM	Need	Opex
Requested a ward office, highlighting the difficulties faced in their ward due to the councillor operating from his car boot, as did the previous councillor, with no proper record or trace of ward information.	33	OM	Need	Capex
Mr. William Moagi stated that in Ward 33, only two plots—Plot 89 and Plot 40—are considered safe, raising concerns about security in the area.	33	Prov/Police	Complaint	N/A
Mr. William Moagi requested clarity on the Joe Slovo eviction, seeking confirmation and further details regarding the implementation of the eviction.	33	Prov/Housing	Enquiry	N/A
Mr. William Moagi reported that the Modular Library in Joe Slovo has been damaged due to a lack of maintenance by the Municipality since its allocation in the area.	33	CDS	Need	Opex
There was a planned grave-site workshop by the Municipality, but it did not take place, raising concerns about the lack of communication or clarity regarding its status.	33	IEM	Complaint	N/A
Ms. Virginia requested clarity on the petitions submitted regarding Refentse location, seeking updates and responses from the relevant authorities.	33	Prov/Housing	Enquiry	N/A
Ms. Virginia requested permission for residents to build their own homes, citing that they have been living in Plot 89 area for 20 years and seeking formal approval to establish proper housing.	33	Prov/Housing	Need	N/A
Requesting the placement of skip bins for better waste management	33	IEM	Need	Opex
Apollo lights to enhance safety and visibility in the area	33	IDS	Need	Capex
Red Ants do not allow residents to refurbish their shacks when they are leaking or damaged, raising concerns about living conditions and the ability of residents to maintain their homes.	33	CDC	Complaint	N/A
Kabelo requested clarity on why the Mayor's bursary is awarded only once instead of covering the entire duration of a child's studies.	33	OM	Enquiry	Opex
Hilda Hobbs from Plot 89 has requested that the Municipality provide a sports facility	33	CDS	Need	Capex
Request for a mobile clinic in Plot 89	33	Prov/Health	Need	N/A
Request of a mobile library to enhance community services and recreational opportunities.	33	CDS	Need	Opex
SASSA and Home Affairs provide mobile services to ensure accessibility for residents, offering essential government services directly to communities.	33	Prov	Need	N/A
Ms. Mavis Nyembe, aged 63, is living in a shack, highlighting a pressing Human Settlement issue	23	Prov/Housing	Need	N/A
The area of Ethembalethu is facing a high rate of unemployment	23	CSS	Complaint	Opex
Mr. Thapelo from Plot 79 raised concerns regarding the current ambulance stationing at Avianto and requested that the location be moved to the Muldersdrift Sports Complex to improve accessibility and emergency response times.	23	Prov/Health	Need	N/A
Ms. Zoliswa from Plot 11 reported that the area lacks both water and electricity	23	IDS	Need	Opex

MULDERSDRIFT - WARDS 23, 28 & 33	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Plot 11 its not safe	23	Prov/Police	Need	N/A
request for Human Settlements to allocate RDP houses to provide formal housing solutions for residents	23	Prov/Housing	Need	N/A
Mr. Sello from Plot 140 emphasized that the Municipality should provide an accurate report to the community, noting that Plot 89 was electrified in 2015.	33	OM	Complaint	N/A
Mr. Steve Motlamme from Plot 4 has requested assistance regarding illegal dumping	33	CDS	Need	Opex
The high population density in the area of Video calls for intervention from Human Settlements to address housing and infrastructure challenges	33	Prov/Housing	Need	N/A
Seeking clarity on unoccupied plots and whether the Municipality can intervene to facilitate development or proper land use.	33	SIP	Enquiry	N/A
Mr. Pitso from Plot 140 highlighted political affiliation as a challenge in Mogale City, potentially affecting governance, decision-making, and service delivery.	23	OM	Complaint	N/A
Political dynamics within the Municipality contribute to delays in achieving developmental goals	23	OM	Complaint	N/A
Human Settlements to clarify the status of the Dr. Motlana and Sefulare projects, as there is currently no clear way forward.	23	Prov/Housing	Enquiry	N/A
Video Sewer Pump Station to be included in the budget and refurbished to ensure proper functionality and improved service delivery for the community.	23	IDS	Need	Opex
Several landowners are willing to donate land to help alleviate population density in the area. The designated plots for donation include Plot 53, Plot 79, Plot 56 and Plot 140.	23	SIP	Need	Capex
Road grading at Plot 140 to improve accessibility	23	IDS	Need	Opex
water and sanitation services to accommodate the high population density in the area.	23	IDS	Need	Opex
Faulty electrical connections in the area are causing houses to catch fire	23	IDS	Complaint	Opex
upgrade of Valley Drive to enhance road quality and improve accessibility for residents and commuters.	23	IDS	Need	Capex
Muldersdrift Clinic is experiencing overcrowding due to residents from surrounding areas relying on its services.	23	Prov/Health	Need	N/A
clarity on the phase 2 of Ethembalethu.	23	Prov/Housing	Enquiry	N/A
a primary school to be built at Video, aiming to reduce transportation costs for the department by minimizing reliance on buses.	23	Prov/Education	Need	N/A
the construction of a hall and sports ground in Ethembalethu	23	CDS	Need	Capex
Concerns have been raised about employment opportunities being given primarily to individuals who participate in strikes, particularly in Kagiso and Munsieville.	23	CSS	Complaint	Opex
the people of Muldersdrift must be considered for employment opportunities	23	CSS	Need	Opex
Requested clarity on the Mega project at Lanseria.	23	EDS	Enquiry	N/A
Ms. Mathapelo Monana from Plot 89 has requested that the Municipality consistently update the job application link to ensure residents have access to the latest employment opportunities	33	CSS	Need	Opex
the Municipality to remove the Red Ants security company, aiming to cut costs and optimize the budget for other essential community needs.	33	SIP	Need	Opex
the Municipality to prioritize community needs over political influences	33	OM	Need	N/A

MULDERSDRIFT - WARDS 23, 28 & 33	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
the Municipality to intervene regarding the water bill, ensuring that surrounding areas are also paying their share.	23	FMS	Need	Opex
the Municipality to assist with rebuilding the bridge that collapsed during flooding in Plot 79 Motjuteng	23	IDS	Need	Opex
Road grading at Plot 89 to allow safe access for school buses, preventing accidents caused by crossing the road in a high-risk zone.	33	IDS	Need	Opex
Request has been made for youth development initiatives to support young people with education, skills training, and employment opportunities.	33	EDS	Need	Opex
Ms. Melita from Plot 196 Carnivore has stated that they received an eviction letter in July 2024, which was followed by the demolition of shacks on the property.	33	Prov/Housing	Complaint	N/A
Concern about inadequate living conditions on the plot, including lack of ambulance access, toilets, electricity, and water, despite the landowner being a Black individual.	33	Prov/Housing	Complaint	N/A
Ms. Ntebaleng from Plot 84 in Joe Slovo has expressed concerns about the inconsistency of the toilet draining truck service, stating that it arrives unpredictably.	33	IDS	Complaint	Opex
Concern about the removal of library furniture from the mobile library due to it being non-functional.	33	CDS	Complaint	Opex
Damaged roads to be fixed	33	IDS	Need	Opex
A request for a mobile clinic to serve residents in Joe Slovo	33	Prov/Health	Need	N/A
Mr. Tebatso Lekwalo from Plot 4 has raised concerns about the lack of service delivery in the area.	23	IDS	Complaint	Opex
concern about the high unemployment rate in Plot 4	23	CSS	Complaint	Opex
the allocation of beneficiaries to the Dr. Motlana houses to prevent vandalism and ensure proper use of the housing units	23	Prov/Housing	Complaint	N/A
request for the installation of a High Mast in Muldersdrift	23	IDS	Need	Capex
Upgrade Sunset Drive.	23	IDS	Need	Capex
request for the establishment of a primary school in Muldersdrift	23	Prov/Education	Need	N/A
request for the relocation of the ambulance satellite from Avianto to Muldersdrift Sports Complex, along with an upgrade to the clinic in the area.	23	Prov/Health	Need	N/A
Mr. Phumlani Nkabinde has requested the formalization of Video informal settlement	23	Prov/Housing	Need	N/A
request for the installation of a high mast in Video, as well as the repair of streetlights	23	IDS	Need	Capex
request has been made for the Department of Education to establish a mobile school in Video	23	Prov/Education	Need	N/A
concern about the health risks associated with chemical toilets, as they may lead to infections, and the clinic is located far away	33	Prov/Health	Need	N/A
provision of dustbins and skip bins	33	IEM	Need	Opex
request to ensure that the relocation plan includes access to electricity, water, and sanitation	33	Prov/Housing	Need	N/A
Ms. Karabelo has indicated that while Title Deeds are available at housing, there has been no allocation of RDP houses.	23	Prov/Housing	Complaint	N/A
concern about the high unemployment rate, with a request for the Municipality to create jobs to support economic growth and improve livelihoods.	23	CSS	Need	Opex
Mr. Osborn Ramadi has expressed appreciation for the formation of Plot 80 in Ward 33, recognizing its significance for the community.	33	Prov/Housing	Compliment	N/A

MULDERSDRIFT - WARDS 23, 28 & 33	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Concern about the water truck at Plot 7 Rhenos delivering only once a day, which may not accommodate residents who are at work during the delivery times.	33	IDS	Complaint	Opex
plot 89, sewer need to be taken care.	33	IDS	Need	Opex
request has been made for the allocation of beneficiaries to the Dr. Motlana houses, ensuring proper use of the housing units and preventing vandalism.	23	Prov/Housing	Need	N/A
the sewer station at Plot 4, describing it as a disgrace due to its poor condition or inefficiency.	23	IDS	Complaint	Opex
high unemployment in the area, with claims that foreign nationals are being employed in local lodges.	23	EDS	Complaint	Opex
the high crime rate	23	Prov/Police	Need	N/A
request for the installation of a high mast to improve visibility and enhance security in the area.	23	IDS	Need	Capex
revival of community safety forums, aiming to strengthen local security efforts and foster collaboration among residents	23	OM	Need	Opex
The visibility of Swarkop Valley, which may require improved lighting	23	IDS	Need	Opex
overcrowding at Lesego Primary School, highlighting the need for expanded facilities, additional classrooms, or new school developments to accommodate students effectively.	23	Prov/Education	Need	N/A

KRUGERSDORP CBD & SURROUNDINGS WARDS - 17,18,20,21,22,28,29,37,26 & 38	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
The use of radio call-ins as a substitute for genuine public participation highlights the Mayor's unwillingness to confront citizens' concerns directly and reflects his continued detachment from the community he is meant to serve.	17	OM	Complaint	N/A
Traffic calming measures for Curamus School , Rant en Dal were approved in the budget but have not been implemented.	17	IDS	Need	Capex
Stop sign at Robert Broom and 1st Street, Rant en Dal.	17	CDS	Need	Opex
Security and maintenance plans are needed to protect essential municipal infrastructure like cables and substations.	17	IDS	Need	Capex
Engagement with Eskom is needed to address low voltage issues that are damaging residents' appliances, amid concerns over the lack of load-shedding implementation and unresolved voltage problems.	17	FMS	Enquiry	N/A
Service , maintenance and repair of Water infrastructure such as the pump stations, reservoirs, sewerage stations and pipelines, not having critical parts for replacement and repairs in a timely manner	17	IDS	Need	Opex
Grass and tree cutting in suburbs, maintenance and upkeep of open spaces , parks and graveyards	17	IEM	Need	Capex
Road markings	21	CDS	Need	Opex
Road signs	17	IDS	Need	Opex
Non functional streetlights	17	IDS	Complaint	Capex
Accept proposals to establish a local SPCA or use MCLM grounds as a pound, and update animal-related by-laws in Mogale City.	17	CDS	Enquiry	N/A
Adopt and enforce proven animal welfare by-laws like those used in George, including licensing, permits, and fines for overpopulation, abuse, and abandonment, to effectively manage animal control and generate income for maintaining a local pound.	17	CDS	Enquiry	N/A
Maintenance of street lights	9&37	IDS	Need	Opex
Street markings	9&37	IDS	Need	Opex
Maintenance of traffic signs	9&37	CDS	Need	Opex
Maintenance of water reticulation service	9&37	IDS	Need	Opex
Maintenance of storm water drains	9&37	IDS	Need	Opex
Maintenance of speed humps	9&37	IDS	Need	Opex
Maintenance of pavements	37	IDS	Need	Opex
Grass cutting municipal properties and other	9&37	IEM	Need	Opex
Maintenance and upkeep of municipal infrastructure	9&37	IDS	Need	Opex
Maintenance of parks - Bill Taylor park	37	IEM	Need	Opex
Road maintenance	9&37	IDS	Need	Opex
Solar Highmast lights , Voortrekker road	37	IDS	Need	Capex
Upgrade of water reticulation - Pressure Valves	9&37	IDS	Need	Capex
Maintenance of Bunny park	37	IEM	Need	Capex
Upgrade of water reticulation - Pressure release valves at Bloberg, Van Oordt & Amajuba street.	37	IDS	Need	Capex
Maintenance of Sports & Recreational facilities at Coronation park	37	CDS	Need	Capex
Upkeep of Animal park at Coronation park	37	IEM	Need	Capex
Upgrade of Bridge at Centenary Dam Johan Jonker Drive	37	IDS	Need	Capex
Johan Jonker walk way from Bridge at Centenary Hall	37	IDS	Need	Capex

2025/26 IDP Roadshow community inputs

KRUGERSDORP CBD & SURROUNDINGS WARDS - 17,18,20,21,22,28,29,37,26 & 38	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Solar Highmast Lights at Albertina Sisulu Drive	37	IDS	Need	Capex
Upgrade of Uraan Street	37	IDS	Need	Capex
Upgrade of Sivewright, York, Bullion	37	IDS	Need	Capex
The current T-junction at Schannon Road and Lud Hersch Street causes traffic confusion and accidents.	21	IDS	Need	Capex
There is a lack of traffic signage to warn approaching vehicles of the intersection.	21	IDS	Need	Capex
Residents request yellow flashing lights and illuminated Cateyes to improve visibility, as existing streetlights are inadequate.	21	IDS	Need	Capex
The steep incline on Rudd Street between Libertas and Olivier Street poses a serious accident risk, especially with increased traffic.	21	IDS	Need	Capex
The road surface has become dangerously slippery due to wear and traffic exceeding the road's original design capacity.	21	IDS	Complaint	N/A
Heavy cargo vehicles, vehicles with trailers, and underpowered cars frequently struggle or stall, creating obstructions.	21	IDS	Complaint	N/A
Install traffic signs at both end of Rudd Street to prohibit access for trucks and vehicles with trailers & add height gauges to restrict truck access	21	IDS	Need	Capex
Place mirrors at key points (top and bottom) to improve visibility and alert drivers to stalled vehicles or accidents.	21	IDS	Need	Capex
Restore and upgrade streetlight illumination along incline of Rudd Street.	21	IDS	Need	Capex
Upgrading of Bell and Shannon water pump station	21	IDS	Need	Capex
Remote monitoring could help detect issues early and reduce service disruptions.	21	OM	Enquiry	N/A
Installing a telemetry system is proposed to allow real-time monitoring by water division officials.	21	IDS	Need	Capex
The Medical Clinic on Hoffnaar Street is becoming a popular choice for people seeking medical care, too small to service the entire community, request for two cargo containers	21	Prov/Health	Complaint	N/A
Hoffnaar Street Medical Clinic is overcrowded and requests two cargo containers to expand	21	Prov/ Health	Complaint	N/A
Traffic congestion at Bell drive in front of Noordheuwel High School creates a major obstruction to the passing traffic of the local communities	21	IDS	Complaint	N/A
Severe congestion at Athlone and Kwartel Streets blocks emergency vehicle access.	21	IDS	Complaint	N/A
Noordheuwel High School does not meet Mogale City's road capacity and parking requirements for its zoning.	21	IDS	Complaint	N/A
It is proposed that the Municipality enforce road and parking upgrades at Noordheuwel High School per the Town Planning Scheme.	21	IDS	Complaint	N/A
Install traffic signs and assign Public Safety to enforce and fine illegal parking	21	CDS	Need	Capex
Replace stolen stop signs & street poles with concrete ones that have no scrap metal value.	21	IDS	Need	Capex
Maintenance of Streetlight to improve safety for low-income commuters in Mogale City.	21	IDS	Need	Capex
The narrow, single-lane Shannon North extension with a confusing traffic island poses a high risk of head-on collisions	21	IDS	Complaint	N/A
A centralized sports facility at Bob Van Reenen Stadium is proposed to support sports development for children from disadvantaged areas in Kagiso, Munsieville, and surrounding communities.	21	CDS	Need	N/A
Investigate and implement sensor technology with silent alarms to combat organized vandalism and theft of municipal infrastructure in Mogale City.	21	IDS	Enquiry	N/A

2025/26 IDP Roadshow community inputs

KRUGERSDORP CBD & SURROUNDINGS WARDS - 17,18,20,21,22,28,29,37,26 & 38	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Proposed double-digit increases in municipal service tariffs in Mogale City are unsustainable, risking higher nonpayment rates and exacerbating water infrastructure issues.	21	FMS	Enquiry	N/A
Rehabilitation and resurfacing of Impala road in Mindalores	9	IDS	Need	Capex
Speed Calming measures	9	IDS	Need	Capex
Procurement & Installation of Highmast Lights in Royal Cradle	9	IDS	Need	Capex
Road markings/Stop signs/ Cleaning road verges	9	IDS	Need	Capex
Excavating water run offs trenches @ 5 valley road	9	IDS	Need	Capex
sewerage charges staying in an area of 76sq. m. with one bathroom and one toilet compared to , An area of 115sq with two bathrooms and toilets		IDS	Complaint	N/A
IDP to provide pensioners with a rebate on rising sewerage charges starting in the 2025/2026 financial year.		FMS	Enquiry	N/A
The property rates be reviewed	29	FMS	Complaint	N/A
Relocation of R20 million from WWTW to Infrastructure be investigated.	29	FMS	Complaint	N/A
Funding for numerous sport facilities in townships but enquired when the Bob van Reenen Stadium will be attended to.	29	CDS	Complaint	N/A
Concern on the property valuation and enquired about people who are on a rebate system.	29	FMS	Enquiry	N/A
The high block tariffs.	29	FMS	Complaint	N/A
Residents' concerns raised during Integrated Development Planning (IDP) meetings are frequently dismissed, rendering the process a mere formality rather than a genuine consultation. The Citizen	29	OM/PP	Complaint	N/A
Streetlights on the Cnr of 4 th Street are not functioning.	17	IDS	Need	Capex
Water leak was repaired in Viljoen Street, but the tarred road had not been fixed and there is only masking tape around the hole which is dangerous for motorists.	17	IDS	Complaint	N/A
Speedhumps had been approved at schools but had not been erected	17	IDS	Complaint	N/A
Grass cutting field next to Salvation Army & illegal dumpsite	17	IEM	Complaint	N/A
Removal of two (2) huge trees next to the Salvation Army's	17	IEM	Need	Capex
Electricity bills are in a mess despite workshops being held.	17	FMS	Complaint	N/A
Replacement of electricity meter at Salvation Army	17	IDS	Need	Capex
Town is dirty	17	IEM	Complaint	N/A
Trees are growing out of gutters in 7 th Street.	17	IEM	Need	Capex
Potholes are not being repaired properly.	17	IDS	Complaint	Opex
Smell from the Lulpaardsvlei Landfill site is unhealthy	17	IEM	Complaint	N/A
Youth unemployment in the area	37	EDS	Complaint	N/A
Substance abuse in the area	37	CDS	Complaint	N/A
No crime prevention officers to assist community with crime	37	Prov/SAPS	Complaint	N/A
There are four (4) taverns near each other who operates 24/7 and enquired how this had been approved by the Municipality	37	CDS	Complaint	N/A

KRUGERSDORP CBD & SURROUNDINGS WARDS - 17,18,20,21,22,28,29,37,26 & 38	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Budget be made available for RDP houses.	26	EDS	Enquiry	N/A
Councillor's office is being utilised by the Clinic.	21	OM/PP	Complaint	N/A
Municipality should be run like a business and to set targets.	21	OM/PP	Enquiry	N/A
Completion of sports facility at Brickvale.	21	CDS	Enquiry	Capex
Streetlights not work in Naudé road and Robertbroom as well as in the whole Krugersdorp-West area.	26	IDS	Need	Opex
Robot is not functioning on top of Rustenburg-weg road.	26	IDS	Complaint	Opex
Massive pothole in Naudé road.	26	IDS	Need	Opex
Road markings in Van Riebeeck Street.	26	CDS	Need	Capex
Budget is more than inflation and therefore was based on cost.	29	FMS	Complaint	N/A
Tariffs were submitted to the CFO a year ago, but nothing had been resolved.	29	FMS	Complaint	N/A
Clinic bus from clinic to service elderly people in the ward 17	17	Prov/Health	Complaint	N/A
Action on Energy from waste project, Mayoral mansion in Magaliesburg for woman and children	29	IEM	Enquiry	N/A
Illegal operations are happening such as spray painting and scrapyards on the streets.	29	EDS	Complaint	N/A
Site Inspection be done in Marina Street.	29	IDS	Complaint	Opex
Massive pothole on the Cnr of Milks & Industria Streets and some roads need to be resurfaced.	26	IDS	Need	Opex
Tree in Lulpaard street, near the prison to be cut as it poses a risk to fell on motor vehicles	26	IEM	Need	Capex
Mines in Boltonia and Westvillage needs to be visited and requested that a wall be erected to separate the mines from the residential houses. Also, owners of the mines are not taking care of the mines.	26	EDS	Complaint	N/A
Capital Budget for the Kenmare Kloof.	18	FMS	Enquiry	N/A
Indicated that there were many homeless people in the Kenmare and Silverfields area and requested that a shelter be erected for them.	18	CDS	Enquiry	Capex
Many families had been evicted by the mine out of the hostel in Westvillage and requested assistance from the Municipality.	26	EDS	Complaint	N/A
Vlei street to habital housing area	37	EDS	Need	N/A

SECTION 6: Service Delivery Capital Budget Projects, 2025/26

See attached annexure 7 , Budget 25/26 MTREF

Description	Proposed 2025/2026 ORGB	Proposed 2026/2027 ORGB	Proposed 2027/2028 ORGB	Proposed 2025/2026 TABB	Changes since Tabled Budget
Community Development Services	30 615 818	30 430 000	43 714 244	48 616 818	(18 000 000)
Integrated Urban Development Grant	-	29 000 000	40 000 000	25 000 000	(26 000 000)
CDS-Construction of Ga-Mogale Sports Complex	-	-	-	5 000 000	(5 000 000)
CDS-Construction Of Kagiso Elderly Service Centre	-	-	-	-	-
CDS-Construction of eThekweni Sport Complex	-	5 000 000	5 000 000	5 000 000	(5 000 000)
CDS-Construction of Tlitho Sport Complex	-	9 000 000	9 000 000	10 000 000	(1 000 000)
CDS-Construction Rietvallei ECDC	-	2 000 000	5 000 000	2 000 000	(2 000 000)
CDS-Construction Tlitho ECDC	-	2 000 000	5 000 000	2 000 000	(2 000 000)
CDS-Returbishment of Athletics Facility - Kagiso Sport	-	5 000 000	5 000 000	5 000 000	(5 000 000)
CDS-Returbishment of Rietvallei Hall	-	2 000 000	5 000 000	2 000 000	(2 000 000)
CDS-Upgrade & Extension of Ext 12 Community Hall_Sd	-	4 000 000	6 000 000	4 000 000	(4 000 000)
Sports and Recreation Grant	1 430 000	1 430 000	3 714 244	14 300 000	-
Transfer from Operational Revenue	29 186 818	-	-	21 186 818	8 000 000
REFURBISHMENT GA-MOGALE ECDC	600 000	-	-	6 000 000	-
REFURBISHMENT SINQOBILE ECDC	1 000 000	-	-	10 000 000	-
CDS - Road Marking machine	1 407 973	-	-	14 079 73	-
TRUCK_BYLAW	1 800 000	-	-	18 000 000	-
SWANVILLE INDUSTRIAL PARK	15 000 000	-	-	15 000 000	-
CDS-Traffic Officer Vehicles_(Toyota/Volkswagen) x20	8 000 000	-	-	-	8 000 000
Corporate Support Services	10 845 000	-	-	10 845 000	-
Transfer from Operational Revenue	10 845 000	-	-	10 845 000	-
CSS-Network Monitoring System_lc	5 000 000	-	-	5 000 000	-
Eye testing machine	120 000	-	-	120 000	-
Integrated Urban Development Grant	-	-	-	-	-
Neighbourhood Development Partnership Grant	62 114 000	20 000 000	35 294 000	62 114 000	-
Transfer from Operational Revenue	2 695 000	-	-	24 450 000	250 000
TRACTOR	1 000 000	-	-	10 000 000	-
4X4 Double Cab	800 000	-	-	8 000 000	-
Financial Management Services	2 347 366	-	-	20 173 66	330 000
Transfer from Operational Revenue	2 347 366	-	-	20 173 66	330 000
Infrastructure Development Service	301 915 069	198 062 201	166 197 201	220 634 366	81 280 704

Description	Proposed 2025/2026 ORGB	Proposed 2026/2027 ORGB	Proposed 2027/2028 ORGB	Proposed 2025/2026 TABB	Changes since Tabled Budget
Integrated National Electrification Programme Grant	-	14 000 000	14 633 000	-	-
IDS - Electrification Backlog - Munsieville Ext 5 & Pangoville	-	14 000 000	14 633 000	-	-
Integrated Urban Development Grant	103 110 732	77 600 000	47 002 000	76 560 028	26 660 704
IDS-Seekoiohoek/Maanharand Pipeline	6 673 720	-	-	3 673 720	3 000 000
IDS-Pr3: Kagiso Ext.13 Roads And Stormwater_Rs	-	-	10 000 000	10 000 000	(10 000 000)
IDS-Upgrade Robert Broom Drive W	-	-	-	5 000 000	(5 000 000)
IDS-Pr4: Roads Rehabilitation And Resurfacing In Kagiso	-	-	10 000 000	18 000 000	(18 000 000)
IDS-Pr10: Rietvallei Ext. 1 And Proper_Rs	-	-	-	12 622 028	(12 622 028)
IDS-Pr5: Rietvallei Ext. 5 Roads And Stormwater_Rs	-	-	(20 000 000)	12 780 000	(12 780 000)
IDS-Flip Human WWTW refurbishment	23 192 262	12 500 000	-	44 842 80	18 707 982
IDS - Percy stewards wwtw refurbishme	15 000 000	20 000 000	7 002 000	10 000 000	5 000 000
IDS-Roads Rehabilitation And Resurfacing In Kagiso, Munsieville and Rietvallei	18 000 000	10 000 000	10 000 000		18 000 000
& Proper_Rs	10 000 000	15 000 000	10 000 000		10 000 000
Upgrade of gravel to surfaced roads and stormwater in Rietvallei Ext 5_Rs	10 000 000	10 000 000	10 000 000		10 000 000
Upgrade of gravel to surfaced roads and stormwater in Kagiso Ext13_Rs	20 244 750	10 000 000	10 000 000		20 244 750
Transfer from Operational Revenue	126 304 327	46 662 201	36 662 201	71 674 327	64 730 000
IDS-Electricity BULK CONNECTIONS	9 106 919	9 106 919	9 106 919	9 106 919	-
IDS - Electricity SMALL CONNECTION	7 455 282	7 455 282	7 455 282	7 455 282	-
IDS - Analog To Digital Meter Rep	5 643 081	-	-	5 643 081	-
IDS-Electrical testing equipment	3 028 200	-	-	3 028 200	-
IDS-Refurbishment of Municipal Buildings	1 000 000	-	-	10 000 000	-
MECHANICAL EQUIPMENT	30 000	-	-	30 000	-
IDS - Smart Conventional Water Me	5 000 000	-	-	5 000 000	-
REFURBISHMENT OF LABORATORY	3 000 000	-	-	3 000 000	-
IDS-Brickvale Housing Initiative	16 500 000	-	-	-	16 500 000
IDS_Civil aided drafting plotter_	50 000	-	-	50 000	-
IDS_Automatic Samplers and Efflu	2 800 000	-	-	2 800 000	-
IDS - Flatbed Trucks (R&T)_	2 746 902	-	-	2 746 902	-
IDS-Roads Rehabilitation And Resurfacing	10 000 000	20 000 000	20 000 000	-	10 000 000
JETVACK COMBINATION TRUCK	10 000 000	-	-	10 000 000	-
IDS_Vehicles x3_WWTW	1 300 543	-	-	13 005 43	-
ACCESS CONTROL AND GUARD HOUSE WASTE WATER	100 000	-	-	100 000	-
IDS-Double drum Walk Behind Smooth Drum Roller-CAP	250 000	-	-	250 000	-
Pre-paid meter INDIGENT INSTALLATION	3 000 000	-	-	3 000 000	-
CHAMDOR SUBSTATION RE FURBISHMENT	15 000 000	10 000 000	-	15 000 000	-
MECHANICAL EQUIPMENT (OHS) WWTW	1 000 000	-	-	10 000 000	-
IDS-Enviro Loo Toilets	24 000 000	24 000 000	24 000 000		24 000 000
IDS - Water Pump Station Generator	3 500 000	-	-	-	3 500 000
IDS-TLB	730 000	-	-	-	730 000
Water Services Infrastructure Grant	72 500 000	60 000 000	58 000 000	72 500 000	-
Convention al/Prepaid Meters	35 000 000	30 000 000	29 000 000	35 000 000	-
IDS -Flip Human Wwtw Refurbishment	37 500 000	30 000 000	29 000 000	37 500 000	-

Description	Proposed 2025/2026 ORGB	Proposed 2026/2027 ORGB	Proposed 2027/2028 ORGB	Proposed 2025/2026 TABB	Changes since Tabled Budget
Integrated Environmental Management	30 781 750	28 206 262	66 642 150	30 261 750	520 000
Integrated Urban Development Grant	10 000 000	24 716 262	64 142 150	10 000 000	-
IEH-Lupatlandwyle Landfill Site_Wlm	10 000 000	24 716 262	64 142 150	10 000 000	-
Transfer from Operational Revenue	20 781 750	3 490 000	2 500 000	20 261 750	520 000
IEH-10m Cubic Tipper Truck	1 600 000	-	-	1 600 000	-
IEH-35 Tonne Crane Truck	2 303 400	-	-	2 303 400	-
IEH-5m Cubic Tipper Truck	1 500 000	-	-	1 500 000	-
IEH-Acquisition Of Roll Ons Trucks X4 & TLB_Wlm	1 938 900	-	-	1 938 900	-
IEH-Forestry Crab (10 Tonne)	1 300 000	-	-	1 300 000	-
IEH-Skip Bins_Wlm	2 500 000	25 000 000	2 500 000	20 000 000	500 000
IEH_Small Plant (Parks)	100 000	1 00 000	-	1 00 000	-
IEH-Kagiso Cemetery Hydro Survey & Drainage	1 500 000	-	-	1 500 000	-
SAMPLING VEHICLE (WATER)	850 000	-	-	850 000	-
IEH- High Pressure Fire Fighting Skid Units (Env Protection)	40 000	-	-	40 000	-
IEH- Hydraulic Rock Breaker	100 000	-	-	100 000	-
Bulldozer	2 000 000	-	-	2 000 000	-
Strategic Investment Programme	67 063 274	23 000 000	10 074 102	46 271 744	11 791 530
Integrated Urban Development Grant	39 696 630	23 000 000	10 074 102	39 967 000	(260 470)
IDS-Returbishment of Sewer Pumpstation 2&3 LUSAKA	14 632 530	10 000 000	5 074 102	14 658 000	(25 470)
IDS-Mulderdrift New Reservoir	7 500 000	25 000 000	-	7 500 000	-
SIP-IDS-Returbishment of Sewer Pumpstation Thembalethu	17 564 000	10 500 000	5 000 000	12 564 000	5 000 000
SIP-KAGISO WATER SUPPLY TOWER (RESERVOIR)	-	-	-	5 235 000	(5 235 000)
Transfer from Operational Revenue	17 366 744	-	-	6 314 744	12 062 000
SIP-Dr Motlana Housing Development HS	6 000 000	-	-	-	6 000 000
SIP-Dr Setulano Housing Development H	6 000 000	-	-	-	6 000 000
Fencing at Portion 127 and Portion 128 Nooitgedacht 534	3 500 000	-	-	3 500 000	-
Fencing at Old Age Homes (Jack Cotton, President, Pioneer & Van Riebeeck)	1 500 000	-	-	1 500 000	-
Grand Total	600 648 888	299 698 463	312 921 707	424 229 664	76 419 224

SECTION 7: SECTOR PLANS

Annexures are the latest IDP sector plan of MCLM, may be provided per request due to huge extend of the documents.

1. Annexure 1: Integrated Housing Development Plan (IHDP)
2. Annexure 2: Integrated Waste Management Plan,
3. Annexure 3 : Draft Indigent Management Policy
4. Annexure 4 :Local Integrated Transport plan (LITP)
5. Annexure 5 :MCLM Spatial Development Plan
6. Annexure 6 : IDP Community Prioritisation 24/25.
7. Annexure 7 :Summary of the Financial planning, including the MTEF
8. Annexure 8 :Employment Equity Report