

Annexure 1



City of Human Origin

Integrated Development Plan 2025-26 of the 2021/22- 2025/26

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LIST OF ACRONYMS

ABCD	Asset Based Community Development
AIDS	Acquired Immune Deficiency Syndrome
BTO	Budget and Treasury Office
CBD	Central Business District
CAPEX	Capital Expenditure
CDS	Community Development Services
COGTA	Cooperative Government and Traditional Affairs
CSS	Corporate Support Services
DLTC	Drive Licencing Test Centre
EAP	Employee Assistance Programmes
ECDC	Early Childhood Development Centre
EDS	Economic Development Services
EM	Executive Manager
E-Participation	Electronic Participation
EPCCC	Environmental Planning Coordination and Climate Change
ES	Energy Services
FIFA	Federation Internationale De Football Association.
FY	Financial Year
GCR	Gauteng City Region
GDE	Gauteng Department of Education
GDP	Gross Domestic Product
GEYODI	Gender Equity Youth Development and Disability
HCM	Human Capital Management
HS&RD	Human Settlement and Real Estate
IDP	Integrated Development Plan
IEM	Integrated Environmental Management
IUDF	Integrated Urban Development Framework
IUDG	Integrated Urban Development Grant
IWN	Integrated Waste Management
KPA	Key Performance Area
KPIs	Key Performance Indicators
KTA	Kagiso Tourism Association
LA	Legal Administration

MCLM	Mogale City Local Municipality
M&E	Monitoring and Evaluation
MFMA	Municipal Finance Management Act
MIDP	Municipal Integrated Development Planning
MM	Municipal Manager
MSCOA	Municipal Standard Chart of Accountants
MVRA	Motor Vehicle Registration Authority
NEMA	National Environmental Management Act
NDP	National Development Plan
OHS	Occupational Health and Safety
OPEX	Operational Expenditure
PDAs	Previously Disadvantaged Areas
PWR&T	Public Works Roads and Transport
SACR	Sport, Arts, Culture and Recreation
SANBI	South African National Biodiversity Institute's.
SANS	South African National Standards
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SDGs	Sustainable Development Goals
SEI	Special Economic Initiatives
SOEs	State Own Enterprises
SOPA	State of the Provincial Address
SMS	Strategic Management Services
SPLUMA	Spatial Planning and Land Use Management Act
STI:	Sexual Transmitted Infections
SU	Social Upliftment
TMR	Transformation, Modernisation and Re-Industrialisation
UMS	Utilities Management Services
UNESCO Organisation	United Nations Education and Scientific Cultural
VLR	Voluntary Local Review
W&S	Water and Sanitation
WRDM	West Rand District Municipality
WULA	Water Use Licencing Authority

MCLM AT A GLANCE

Region/Area	:	Mogale City Local Municipality(MCLM)
Province	:	Gauteng
District	:	West Rand
Land Surface	:	1,342 km²

MCLM WARDS

1-39	<p>Rietvallei incl. Azaadville (1-3,34,35 & 36)</p> <p>Kagiso (4-16 & 19)</p> <p>Muldersdrift (23,28 & 33)</p> <p>Munsieville (24,25 & 27)</p> <p>Magaliesburg(31)</p> <p>Hekpoort (32)</p> <p>Krugersdorp-CBD (17,18,20,21,22,26,29, 37 & 38)</p> <p>Tarlton (30)</p> <p>Kromdraai (39)</p>
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MCLM at glance, key Statistics

Name	2022	2011	change	
Total population	438 217	362 618	75 599	↑
Young children (0-14 years)	22,9%	23,7%	-0,8%	↓
Working age population (15-64 years)	71,2%	71,7%	-0,5%	↓
Elderly (65+ years)	5,9%	4,6%	1,3%	↑
Dependency ratio	40,5	39,4	1,1%	↑
Sex ratio	102,4	104,3	-1,9%	↓
No schooling (20+ years)	4%	4,7%	-0,7%	↓
Higher education (20+yrs)	13,6%	13,6%	0	↔
Number of households	150 787	117 439	33348	↑
Average household size	2,9	3,1	-0,20	↓
Formal dwellings	85%	73,5%	11,5%	↑
Flush toilets connected to sewerage	89,4%	84%	5,4%	↑
Weekly refuse disposal service	84,8%	79,6%	5,2%	↑
Access to piped water in the dwelling	71,6%	54,8%	16,8%	↑
Electricity for lighting	93,7%	85,9%	7,8%	↑

SECTION 1: INTRODUCTION

The Integrated Development Plan (IDP) is the primary plan of the municipality. It is the five-year plan of the municipality. The IDP enhances sustainable integrated service delivery and development. It also promotes sustainable, integrated communities, providing a full basket of services, as sustainable development of communities cannot be developed in a fragmented manner.

The 2025/26 draft IDP is prepared against the backdrop of Mogale City Local Municipality's (MCLM) primary objective, which is in line with the government's aim of addressing the challenges of major socio-economic issues including poverty, inequality, climate change related disasters, safety and unemployment in the country.

Council assumed office in November 2021 and is faced with very challenging tasks in its 5-year term of office. As part of the review of the IDP, Council annually reviews developments and strengthens the achievements of government by working together with local communities, business, religious organisations, youth and other stakeholders.

The IDP serves as a single broad strategic guide for priority needs of the communities and residents of MCLM, which government should implement in their term of Council. It also assists administration to prepare a medium-term budget framework and annual budget that seeks to allocate resources to address all these needs.

The IDP is not only a local government programme but the delivery plan of the entire government in a particular local space.

The annual review of this 5-year IDP should be seen as a plan of all spheres of government and not just of MCLM. Government's perspective of IDP is that of addressing all service delivery issues, with a particular interest in addressing job creation, poverty and eradicating the inequalities of the past. The scale of the challenges is enormous, state and developmental local government therefore actively intervenes in improving the quality of life for citizens through creation of an enabling environment by use of resources to realize the objectives it sets for itself.

1.1 Legislative Framework

The Constitution of the Republic of South Africa outlines the kind of local government needed in the country. According to the Constitution (Sections 152 and 153), local government oversees the development process in municipalities and notably is in charge of

planning for the municipal area. The constitutional mandate gives a clear indication of the intended purposes of municipal integrated development planning:

- to ensure sustainable provision of services;
- to promote social and economic development;
- to promote a safe and healthy environment
- to give priority to basic needs of communities; and
- to encourage involvement of communities.

The Constitution also demands local government to improve intergovernmental coordination and cooperation to ensure integrated development across the neighbouring communities.

The legislation governing the development, implementation, and review of the IDP has been conceived in the constitutional spirit of a developmental state. In terms of the provisions of Local Government: Municipal Systems Act (MSA) 32 of 2000, each council must, within the prescribed period after the start of its elected term, adopt a single, inclusive, strategic plan for the development of the municipality. Section 25(3) (a) of the MFMA prescribes that a newly elected council, may adopt the IDP of the previous council.

In order to develop the IDP, Local Government: Municipal Structures Act, 117 of 1998 prescribes in section 56(2) that “The Executive Mayor must-

- (a) identify the needs of the municipality.
- (b) review and evaluate those needs in order of priority;
- (c) recommend to the municipal council strategies, programmes, and

services to address priority needs through the integrated development plan, and the estimates of revenue and expenditure, taking into account any applicable national and provincial development plans;”

In terms of Section 24, of the Local Government: Municipal Finance Management Act, (Act 56 of 2003) municipal council should, at least 30 days before the start of a budget year, consider approval of the annual budget.

1.2 Strategic Planning Framework & Approach

The strategic planning approach followed by MCLM happened within the broader national planning frameworks and the local integrated development planning processes

as articulated under the legislative context above. Below is a schematic framework that informed MCLM formulation of its Strategic Plan and ultimately the entire IDP document.

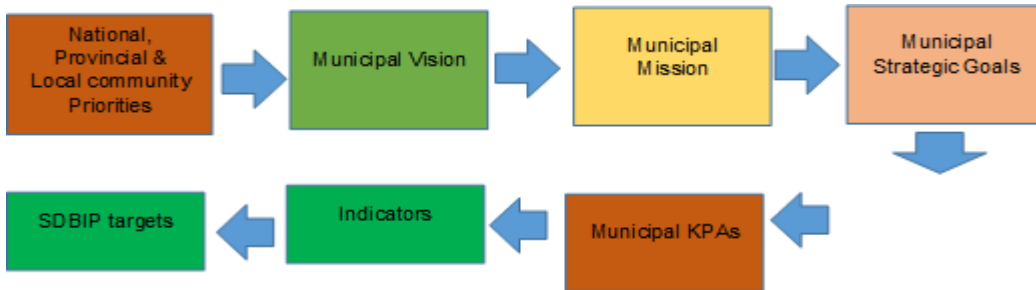


Figure 1. 1 Strategic Planning Framework Model

The Integrated Development Plan is a municipal plan that last for the term of office of the council. MCLM’s process of developing the strategic plan that is a bedrock of the Integrated Development Plan, always involves intense consultation. It began with interactions between Executive Mayor, Mayoral Committee, the Municipal Manager and Senior Managers. This culminates into a strategic planning session of Mayoral Committee and senior management facilitated by an independent party with expert knowledge in strategic planning environment. A process of a strategic session to review a strategy with the current leadership is important.

The strategic planning session follows the strategic planning process below. The diagram below provides a sense of how the process unfolded beginning with the vision, mission and it moved on to the priorities and, finally the strategies.

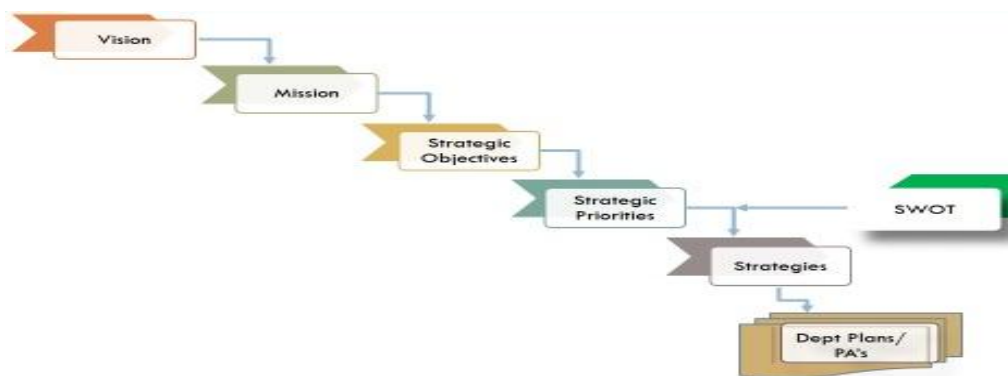


Figure1. 2: Strategic Planning Process

IDP Context

The context of the 2025/26 draft IDP is a process that consists of sub-activities that culminate into the adoption of the IDP by the Council of MCLM which includes the following;

IDP Process Plan

In terms of the Council approved IDP and Budget process plan, Council should approve the final IDP before the start of the new financial year, that is, no later than 30 June 2024.

For MCLM to prepare a credible IDP document, several stakeholders must be engaged to provide inputs and guide the final IDP plan. The IDP process involves the following consultation process:

Community Participation	Engaging the community through public meetings, workshops, and forums to gather input on their needs and priorities.
Stakeholder Engagement	Consulting with various stakeholders, including government departments, NGOs, businesses, and other interest groups.
Needs Assessment	Collecting and analysing data to identify the key issues and needs of the community
Drafting the IDP	Developing a draft plan based on the input received from community and stakeholders.
Public review	Presenting the draft IDP to the community for feedback and further consultation.
Final approval	Finalising the IDP obtaining approval from the municipal council.
Implementation and Approval	Implementing the plan and regularly monitoring progress to ensure that goals and objectives are being met.

Section 2: Situational Analysis

This section analyses the demographics development(s), socio-economic trends and institutional situations of the municipality. The section also discusses service delivery backlogs and progress on ongoing service delivery projects.

Section 3: Strategic Outcomes and Inter-Governmental Alignment

It expresses MCLM's vision and mission as well as the strategic plan developed with the objective of addressing service delivery backlogs and community priorities.

Section 4: Community Outreach

It stresses the role of community outreach, which includes public consultation. During this process the local community provides MCLM with inputs and priorities that inform IDPs.

Section 5: IDP Projects

It explains the IDP prioritisation model and projects to be undertaken for the next three financial years and in the Medium-Term Expenditure Framework (MTREF).

Section 6: IDP Sectoral Plan Summaries

It provides all annexures which are an essential part of the inclusive nature of the IDP.

1.3 Major Amendments on the IDP 2025/26 compared to 2024/25.

The IDP 2025/26 is an annual revision of the 2024/25 IDP, which major amendments include the following,

- IDP Process Plan, which revised the timelines framework.
- Demographic and services delivery data.
- Economic Data and analysis
- Mayoral Committee Information.
- Key Performance Area- Political priorities
- ABCD Approach
- E-participation
- Proposed Public Participation schedule
- Capital Budget

1.4 MEC comments on the 2024/25 IDP

In terms of Local Government: Municipal Systems Act, 2000 a municipality should submit a copy of the Council approved IDP to the MEC for Local Government. The MEC comments have largely provided guidance on the preparation of the 2025/26 IDP. All the MEC comments on the 2024/25 IDP are noted in compiling the current IDP 2025/26 Annual review. Highlights of the MCLM 24/25 IDP, responses to the Budget

ITEM NO	2024/25 MEC HIGHLIGHTS	RECOMMENDATION	MCLM RESPONSE
1.4.1	Spatial Planning and Sustainable Environmental Development		
a)	<p>GSDF 2030- Spatial Governance Directives. The IDP does not mention either a Capital Expenditure Framework as required in terms of SPLUMA and does not frame spatial prioritization as derived from SDF to inform such. Mention is however made to “Catalyst Projects” to be linked to the Integrated Urban Development Grant (IUDG) Project List for 2024</p>	<p>It is important that the IDP include linkages between the spatial prioritization of the SDF and important planning instruments such as Capital Expenditure Framework which may be like the IUDG project list identified.</p>	<p>Noted, a section on the IUDG and Capital Expenditure Framework will be included under the summary of sector plans.</p>

<p>b)</p>	<p>Spatial form: Section 21 of SPLUMA 2013, requires a longer-term spatial development vision statement for municipal area which indicates a desired spatial growth and development pattern for next 10 to 20 years. In line with the fore-said, it is noted that, the Municipality has acknowledged the need to steer physical development and sprawl and redirect growth towards a more integrated, compact, and efficient urban form in SDF. Furthermore, sustainable growth model of compact, connected spaces in</p>	<p>While both the NSDF and PSDF (GSDF2030) also promotes a compact spatial form-acknowledgement is not made of such. It is important that the next IDP review, includes NSDF and PSDF policy positions that directs compact spatial development referencing how it links to the Municipal SDF, spatial objectives, and corresponding strategies.</p>	<p>The MCLM SDF was developed within a framework of existing polices, plans and legislative frameworks.</p> <p>They provide an enabling mechanism within which the constitutional obligations of the municipality are achieved. Alignment of the MCLM SDF with existing obligations and plans enables the formulation of a clear vision, development objectives and strategies that will enable achievement of sustainable spatial development in the Municipality.</p> <p>Both the NSDF and PSDF (GSDF2030) have been considered in the development of the municipal SDF.</p>
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	responses to NDP, MTSF and IUDF.		
c)	Climate Change Mitigation and Adaption Plan/Strategy are not revised nor updated.	The municipality should revise and update the Climate Change Action Plan of 2015.	The municipality was waiting for the Climate Change Act to be promulgated. As it was only promulgated in 2024, the municipality will seek funds to that effect.
d)	Air Quality Management: the municipality can adopt and implement the West Rand District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan.	The municipality can adopt and implement the West Rand District Municipality's Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan.	There are powers that have been delegated to the Metros and the District Municipalities, of which the West Rand District Municipality's Air Quality Management Plan is aligned to. MCLM has drafted the Air Quality Management Plan which is aligned to the powers delegated to Local Municipalities. This plan will be finalized in 2025/2026 Financial Year
1.4.2	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT		
a)	municipality can adopt and implement the West Rand	municipality can adopt and implement the West Rand	municipality can adopt and implement the West Rand District Municipality's Air

	District Municipality’s Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan	District Municipality’s Air Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan	Quality Management Plan or the Highveld Area Priority Airshed Air Quality Management Plan
b)	<p>Payment of creditors: it is noted that the municipality’s creditors payment period was from 171 days in 2021/22 to 174 days in 2022/23. For instance, Eskom account for May 2024 was owing beyond 90 days showing an inability to settle accounts timeously due financial constraints. The municipality is a participant in the Eskom dept relief program, with debt to be written-off if conditions are met for a 12-month period.</p>	<p>It’s important that municipality monitors and improve turn-around time or timeous payment of creditors (i.e. within 30 days of receiving invoices) in the short to medium and long-term.</p>	<p>Mogale City entered a Debt-relief program with Eskom in March 2023 and has honored all current accounts payable. The municipality has since received an interest write-off of R32 431 830.94 from Eskom in the 2023/2024 financial year. Our creditors payment period improved in the last quarter of 2023/2024 financial year to only 91 days taken to pay creditors. The Municipality has since shown significant improvement in terms of creditors payment period in the 2024/2025 financial year by reflecting: 72 days taken to pay creditors in quarter one ending 30 September 2024; and 69 days taken to</p>

			pay creditors in quarter two ending 31 December 2024.
c)	Existence of a 5-year IDP financial plan: the existing plan will span from 2024/25 to 2026/27 financial years. This will assist the municipality with continuity on the multi-year infrastructure projects as forecasted in the capital budget.	The municipality is urged to monitoring the implementation of the multi-year infrastructure projects and the performance of the multi-year capital budget.	The municipality reports monthly by tabling section 71 and also sends monthly reports on grants to National Treasury.
d)	Budget policies (rates): Mogale City LM is commended for adhering to the impermissible rates on residential properties as specified in section 17(h) of the MPRAA. The municipality has effectively tabled and	The municipality has effectively tabled and provided sufficient relief measures.	N/A

	provided sufficient relief measures.		
e)	<p>How the Municipality deals with the reduction of the UIF&W: Unauthorized, (UIF&W)? the below-said briefly show how the municipality has been dealing with the reduction of UIF & W. For instance, the comparisons of figures for 2022/23 financial year and previous financial years indicated the following: Unauthorized -balance R232.5 million with 0% increases; Irregular-balance of R 1.1 billion, increased by 72%; and F&W with balance of R98.2 million increased by 73%.</p>	<p>Municipality is urged to put measures in place and monitor them to reduce R1.4 billion UIF&W expenditure.</p>	<p>Council write-off of R1 784 958 866; breakdown: Irregular – R1 473 020 639, Unauthorized – R232 520 067, Fruitless – R79 418 160. Application of the UIFWE Reduction Strategy</p>

<p>f)</p>	<p>Auditor General Findings: the municipality has remained stagnant on a qualified audit opinion and has prepared an Operations Clean Audit (OPCA) plan to address the audit findings and improve the audit outcome.</p>	<p>The municipality is encouraged to include a roadmap that will indicate how it intends to move to a clean audit.</p>	<p>OPCA plan attached</p>
<p>1.4.3</p>	<p style="text-align: center;">SERVICE DELIVERY AND INFRASTRUCTURE</p>		
<p>a)</p>	<p>Credibility of the housing sector plan: It is noted that the municipality is in the process of finalizing the compilation of the housing sector plan but seems to have stalled.</p>	<p>The municipality must take note that the GDHS has in its current 2024/25 financial year allocated some funds to assist district municipalities and their locals to generate newly updated housing sector plan. This presents an opportunity for both the spheres of government to work together to finalize the preliminary work</p>	<p>During 2024, the Municipality met with GDHS regarding their decision to appoint a Service Provider to assist Municipalities in finalizing the sector plan. There has not been any movement from GDHS since this meeting. As a result, Mogale City will then submit the draft sector plan for Council approval during this Financial Year.</p>

		<p>that the municipality had commenced in relation to the compilation of an updated sector plan.</p>	
<p>b)</p>	<p>Spatial transformation: prioritized human settlements and housing development areas(PHSHSDA): In an effort to effect spatial transformation proactively, the national Department of Human Settlements had declared in March 2020 PHSHDA, a total of 26 in Gauteng with your municipality presiding over 3 of them, namely Kagiso/Azzadville, Muldersdrift and Munsieville/Brickvale. At the center of these PHSHDAs is to enable residents to live closer to areas with economic</p>	<p>In the implementation of this spatial targeting policy, Development Plans or Integrated Implementation Programs needs to be complied within the PHSHDAs, which will in turn create a project pipeline for potential future human settlement projects.</p>	<p>To the best of its knowledge and information, GDHS has not submitted Development Plans to Mogale City regarding the PHSDHA's. Mogale City will make enquiries with GDHS in this regard.</p>

	activities and social amenities such as schools, health facilities and job opportunities as well as access to adequate accommodation.		
1.4.4	LOCAL ECONOMIC DEVELOPMENT (LED)		
a)	Implementation of the Gauteng township economic development act (TEDA): It has been observed that broad development zones have been identified by Mogale City to inform the development strategy in the West Rand District Municipality. These zones included Urban growth zone, Peripheral interface and Prime opportunity zone.	As part of support to the municipality, the DED is committed to provide technical assistance and capacity building to municipal officials on establishing TEZs, including policy development, regulatory frameworks, and incentive structures to attract and support township entrepreneurs.	The comments are indeed well noted. The Municipality is currently reviewing its Township Economic Strategy which was developed and adopted in 2016. The reviewed TES is intended to be aligned with the Gauteng TEDA. Several stakeholders including DED will form part of the PSC.
b)	Financing and investing in township economy: there is	It is important that local businesses are supported in	MCLM has to date prepared Nodal Development Plans for the following key

	<p>evidence of activities in municipality towards the realization of the fore-said principle in areas such as Muldersdrift, Tarlton, Magaliesburg and Hekpoort. This is acknowledged and commended.</p>	<p>their development and growth and that the development of new SMMEs is stimulated. Many local businesses experience constraining factors such as a lack of business and financial management skills. GDED's Kasi Umnotho Fund (in partnership with ABSA and the AIDC) could be leveraged by municipality as an additional business funding mechanism. There are funding opportunities in the following areas: Township retail; Point-of-sale training; Informal trading structure support; Bakery Support Program and Township Distribution Centers etc.</p>	<p>notes: Muldersdrift, Tarlton, Magaliesburg and Hekpoort. Furthermore, the Municipality's Economic Development Services Department has adopted an Entrepreneurship Outreach Program targeting the above-mentioned nodes and beyond through a Cluster approach. The main focus is on township and rural economies via the SEFDA TREP. This is done jointly with SEDA, SARS, DSB, GEP, NYDA and Ekhasi Lab. Key focal areas include access to markets, finance/ funding, business skills, technical assistance, mentorship and support. A pilot initiative was undertaken with African Bank. A similar initiative is intended to be rolled out in the 205/ 2026 FY with ABSA.</p>
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<p>c)</p>	<p>Strengthening of economy infrastructure support and focused clustered enterprise development (Industrial Parks and Special Economic Zones) within the municipal space.</p>	<p>The municipality should review and adapt existing regulatory frameworks to accommodate smart city initiatives, including zoning laws, building codes, and data privacy regulations. Offer incentives and streamlined permitting processes to encourage developers and businesses to participate in smart city development. Foster collaboration with technology providers to integrate smart technologies such as IoT (Internet of Things), renewable energy systems, smart grid, and digital infrastructure into the city’s design.</p>	<p>Industrial Hubs have to date been set up in Chamdor Industrial area; through the Chamdor Automotive Hub. Plans are underway to expand the capacity of Munsieville Construction Inputs and Engineering Hub through its electricity power-output capacity to accommodate heavy industrial equipment and machinery. The Swaneville Industrial Hub (Phase 1) is currently in the process of being rolled out. Phase will focus on Automotive Industry.</p> <p>MCLM is also a PSC Member of the Lanseria Smart City Master Development Plan under the auspices and technical guidance of the Gauteng Growth & Development Agency (GGDA); which intends to unlock several investment opportunities.</p> <p>SALGA is also in the process of commissioning various Regeneration</p>
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			Studies focusing of various Industrial areas within MCLM which amongst many include: Boltonia, Factoria, Delpontia, Chamdor etc.
d)	Promotion of the B-BBEE Codes of Good Practice.	Shifting towards strategic procurement is of critical importance. Moreover, provincial targets in terms of B-BBEE of designated groups and developing socio-economic value of the township economy is also important. In the context of Mogale City, the municipal Employment Equity Report and Procurement shows implementation of procurement policies to enhance BBEE and support SMME's, this noted and commended. GDED can	<p>MCLM is currently finalizing a Concept/ Discussion Document for a Procurement Indaba. This is expected to be a joint initiative involving MCLM, DED and Gauteng Provincial Treasury. Amongst the key focus areas include:</p> <p>Preferential Procurement Framework.</p> <p>Procurement Reforms (Targeted Procurement, Supplier Development, Enterprise Development, Set-a-sides, Rotation)</p> <ul style="list-style-type: none"> • BBEE Codes of Good Practice. • Capacity Building, Policy Alignment, Supplier Development, Market Access, Monitoring and Evaluation, and Advocacy and Awareness.

		<p>assist in promoting the Broad-Based Black Economic Empowerment (B-BBEE) Codes of Good Practice and advancing initiatives related to strategic procurement, provincial targets for designated groups, and the socio-economic value of the township economy through various means , including; Capacity Building, Policy Alignment, Supplier Development, Market Access, Monitoring and Evaluation, and Advocacy and Awareness.</p>	<p>A pilot initiative recognized “Emerging Contractors Capacity Building Program”); aimed at enhancing the capacity of SMMES in the construction and related sectors. The Project is being implemented in-line with EPWP resulting in and has to date resulted in 32 local temporary jobs. It is therefore envisaged that the projects in its multi-span phases will serve instrumental in terms of skills transfer and ultimately ensuring that SMME build the required capacity (i.e. SARS, CIDB and NHBRC compliance) to access major construction and related opportunities in the public and private sector.</p>
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SECTION 2: IDP PROCESS PLAN METHODOLOGY

2.1 Introduction

It is required by legislation that a municipal council adopt a process to guide the planning, drafting and adoption of its IDP. The 2025/26 IDP Process Plan would be considered as the first revise annual draft of the 5 years elective Council term of 2021/22-2025/26.

This Process Plan outlines the programme to be followed and provides detail on the issues specified in the Act. A Process Plan is required to include:

- A programme specifying timeframes for the different steps.
- Outline mechanisms, processes, and procedures for consultation of the community, organs of state, traditional authorities and role-players.
- Identify all plans and planning requirements binding on the municipality and be consistent with any other matters prescribed by legislation.

Local Government: MSA 29(1) “the process followed by a municipality to draft its integrated development plan, including its consideration and adoption of the draft plan, must – (a) be in accordance with pre-determined programme specifying timeframes for the different steps;

(b) through appropriate mechanisms, processes and procedures established in terms of Chapter 4 allow for-

- *the local community to be consulted on its development needs and priorities;*
- ii. the local community to participate in the drafting of the IDP;*
- iii. organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the IDP;*
- (c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and*
- (d) be consistent with any other matters that may be prescribed by regulation”.*

2.2 Legislative background

The Local Government: Municipal Systems Act prescribes core component that must be reflected on, in the IDP. Section 26 of the MSA, in relation to the Structure of the IDP, states that “An integrated Development plan must reflect:

- the Municipal Council’s vision for the long-term development of the municipality with special emphasis on the municipality’s most critical development and internal transformation needs;
- an assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- the Council’s development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- the Council’s development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- a spatial development framework which must include the provision of basic guidelines for a land use management system for the Municipality;
- the Council’s operational strategies;
- applicable disaster management plans;
- a financial plan, which must include a budget projection for at least the next three years; and
- the key performance indicators and performance targets determined in terms of Section 41.

To achieve the above, the Municipality will follow the review process that will ensure that all the core components of the IDP are reflected.

2.3 IDP Planning Phase

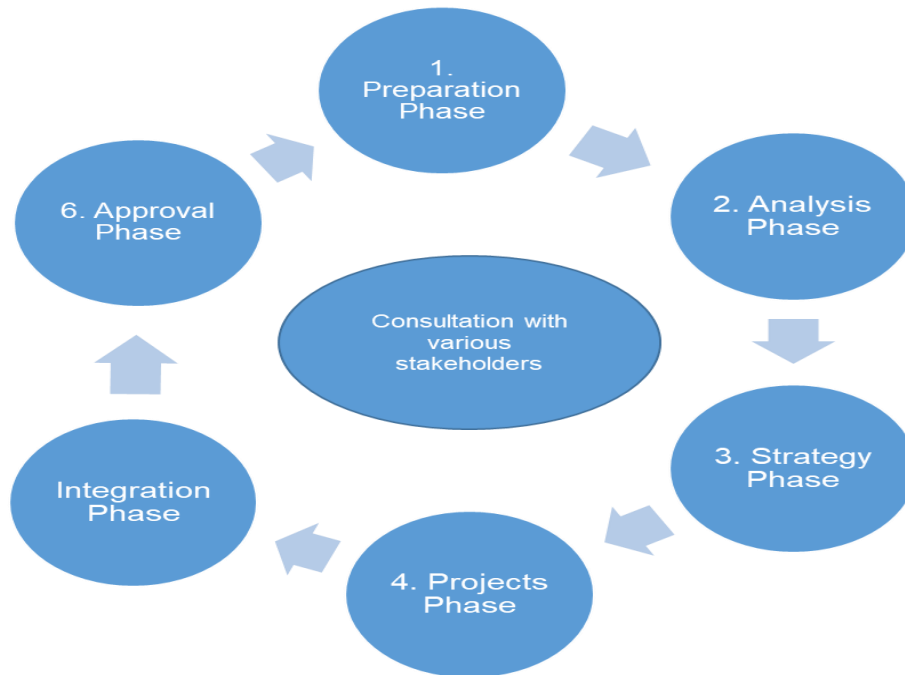


Figure 2.1 IDP Planning Cycle

The IDP cycle illustrates various phases of the planning cycle. The major phases of are;

- Preparation phase
- Analysis phase
- Strategy phase
- Project phase
- Integration phase
- Approval phase

These phases are related to budget and SDBIP timeframes.

2.4 Timeframes for IDP/Budget Process Plan

ACTIVITIES	RESPONSIBLE	DATES
PLANNING PROCESS		
Preparation for Revised IDP process plan	IDP	Jul 2024
Tabling of the 2025/26 IDP/Budget Process Plan to EXCO/Budget Committee for recommendation for approval	IDP	Jul 2024
Adoption of IDP/ Budget Process Plan for 2025/2026 IDP/Budget.	Council	Jul/Aug 2024
MCLM inputs in the District	IDP	July 2024
Public notice of the adopted IDP/Budget Process Plan for 2025/26 IDP/Budget Review	IDP	July/Aug2024
Submission of the IDP Process Plan to MEC for Local Government, National & Provincial Treasury Departments	IDP	July/Aug2024
SITUATIONAL ANALYSIS PHASE		
Demographic & Service Delivery data analysis	IDP	September 2024
Socio-Economic data analysis	IDS, EDS, CDS & IDP	Sept/Oct 2024
Institutional data analysis	FM, CDS& IDP	Sept/Oct 2024
Spatial data analysis	EDS& IDP	Oct/Nov 2024
Environmental sustainability data analysis	DIEM & IDP	Oct/Nov 2024

ACTIVITIES	RESPONSIBLE	DATES
REVIEW OF PUBLIC CONSULTATION PHASE		
1. List of community priority needs prepared for Departments 2. Prioritised of community needs with departments.	IDP	December 2024
STRATEGIC ALIGNMENT PHASE		
Review Municipal Strategies, Goals and Objectives	All Departments	Feb/Mar 2025
Priority Programme and Project Identification	All Departments	Jan/Feb 2025
PERFORMANCE AND BUDGET REVIEW PHASE		
Submission of Mid-year performance report	M&E	Jan/Feb 2025
Budget adjustment	FM	Feb 2025
PROGRAMME AND PROJECTS PHASE		
Priority Programmes and Projects	All Departments	Feb 2025
CAPEX and OPEX Review	BTO	Mar 2025
Agreement on changes proposed by Executive Mayor and Councillors on IDP/Budget	BTO	March 2025
ALIGNMENT OF NATIONAL & PROVINCIAL PROGRAMMES PHASE		
Consideration and ensuring that MEC comments are addressed	IDP	March 2025
Integration and Alignment of sectoral plans into the IDP	IDP	March 2025
Integration and Alignment of operational plans into the IDP	All Departments	March 2025
FINAL CONSULTATION AND APPROVAL		
Tabling of the draft IDP/Budget	IDP/Budget	March 2025

ACTIVITIES	RESPONSIBLE	DATES
Public Participation - IDP	IDP, Public participation office, CC & CC	April/May 2025
IDP Analysis Report.	IDP office	April/May 2025
Prioritisation of the community inputs	All Service Delivery departments	May 2025
Community inputs incorporate in the budget.	IDP & Budget	May 2025
Tabling of Annual IDP/Budget/SDBIP for consideration/ adoption.	Council	May 2025
Submission of the approved IDP to the MEC of Local Government	IDP Division	May/June 2025

Table 1: Activities, Responsibilities and Timeframe for IDP Process Plan

2.5 Institutional Arrangements, Roles & Responsibilities

The review of the Integrated Development Plan and Budget involves municipal officials, Councillors, as well as stakeholders external to the Municipality. The proposed roles & responsibilities of institutional structures are described in the table below:

STRUCTURE	COMPOSITION AND RESPONSIBILITY
The Executive Mayor of Mogale City Local Municipality (Mayco)	<p>The Executive Mayor of MCLM Municipality has the ultimate responsibility for the preparation and implementation of the IDP, Budget & Performance Management. In his executive capacity the Executive Mayor has to:</p> <ul style="list-style-type: none"> • be responsible for the overall oversight, development and monitoring of the process or delegate IDP & PMS responsibilities to the Municipal Manager; • ensure that the budget, IDP & budget related policies are mutually consistent & credible; • approve nominated persons that will be responsible for different roles and activities within the IDP/Budget process; and • submit the revised IDP & the Annual Budget to the municipal Council for adoption.

STRUCTURE	COMPOSITION AND RESPONSIBILITY
<p>Mogale City Municipal Council (Exco)</p>	<p>The MCLM Council is the ultimate political decision-making body of the municipality and the Council has the responsibility to:</p> <ul style="list-style-type: none"> • consider and adopt the IDP Process Plan & time schedule for the preparation, tabling & approval of the annual budget; • consider and adopt the IDP and annual Budget; • adopt municipal budget that is inclusive of community inputs • adopt a Performance Management System (PMS); and • monitor progress of IDP through implementation of the SDBIP.
<p>Ward Councillors; Ward Committees;</p>	<ul style="list-style-type: none"> • Ward Councillors and Ward Committees are the major link between the municipal government and the residents. Role and responsibilities; • Form a link between municipal governance and the community; • link the planning process to their constituencies and/or wards; • ensure communities understand the purpose and the key mechanisms of the IDP, Budget process, Performance Management and are motivated to actively participate; • Facilitate public consultation and participation within their wards; • Provide feedback to their communities on the adopted IDP and Budget and SDBIP.
<p>Joint Portfolio Committee of Finance and Corporate Support Services (Section 80)</p>	<p>The Joint Portfolio Committees will provide general political guidance over the IDP/Budget & PMS review process. The Portfolio Committee will be chaired by the Political Heads of Finance as well as Corporate and will be constituted of Councillors from Corporate and Finance Section 80 portfolios.</p>

STRUCTURE	COMPOSITION AND RESPONSIBILITY
Budget Steering Committee	<p>The Budget steering committee is responsible for recommending the budget document as well as any other budget related issues such as changes in internally funded projects, prior to approval by council. This committee is chaired by the Executive Mayor or his/her delegated representative, with chairpersons of the portfolio committees and all Section 56 employees serving as members.</p>
Municipal Manager and Executive Managers	<p>The Municipal Manager has the responsibility to provide guidance and ensure that the administration actively participates and supports the development and review of the IDP and Budget and works towards its implementation.</p> <p>EMs are responsible for championing IDP/Budget processes with their departments. This is done through:</p> <ul style="list-style-type: none"> • Ensure understanding of the importance of integrated planning; • Ensure quality distribution of information related to IDP/Budget processes; • Ensure active participation to all matters related to IDP/Budget processes.
IDP/Budget Steering Committee	<p>The IDP/Budget Technical Steering Committee is chaired by the Manager IDP. The tasks of the steering committee are to:</p> <ul style="list-style-type: none"> • Draft a technical report of IDP/ Budget review and its implementation. • Consider and advise on IDP/ Budget content and process; • Ensure IDP & budget linkage with department. • Ensure Performance Management is linked to the IDP. • Ensure the organisation is oriented to implement the IDP; and • Ensure timeframes set for the review.
Line Departments	<p>Departments are responsible for sector planning and for the implementation of the IDP. The participation of all Departments is thus critical and they:</p>

STRUCTURE	COMPOSITION AND RESPONSIBILITY
	<ul style="list-style-type: none"> • Provide technical / sector expertise and information, throughout the IDP Budget process; • Ensure that the review process is participatory, integrated, strategic, implementation-oriented, budget linked and aligned with and satisfies sector planning requirements.
<p>Public Consultation/ IDP Roadshows consultation committee</p>	<p>The IDP roadshow Committee include the following divisions:</p> <ul style="list-style-type: none"> • IDP; • Municipal Governance Support; • Secretariat; • Budget & Treasury; • Corporate Communications and Customer Care; and • Public Safety. • The purpose of the Committee is to provide technical guidance and ensure the administrative co-ordination of key public consultations.
<p>IDP Technical Committee</p>	<ul style="list-style-type: none"> • IDP division and municipal departmental representatives that may include managers and assistant managers as well as project managers. • The departmental representatives would provide a liaison with the IDP on issues of the department. • The IDP technical Committee would provide inputs on sector plans integration in the IDP and other inputs. • IDP Technical Committee would report to EXCO and IDP/Budget Steering Committee.

Table 2: IDP Institutional Roles & Responsibilities

2.6 IDP Planning Process Flow

The inter-relations between the various structures as identified above as well as the workflow process to be followed in the drafting of the IDP is presented in the diagram below:

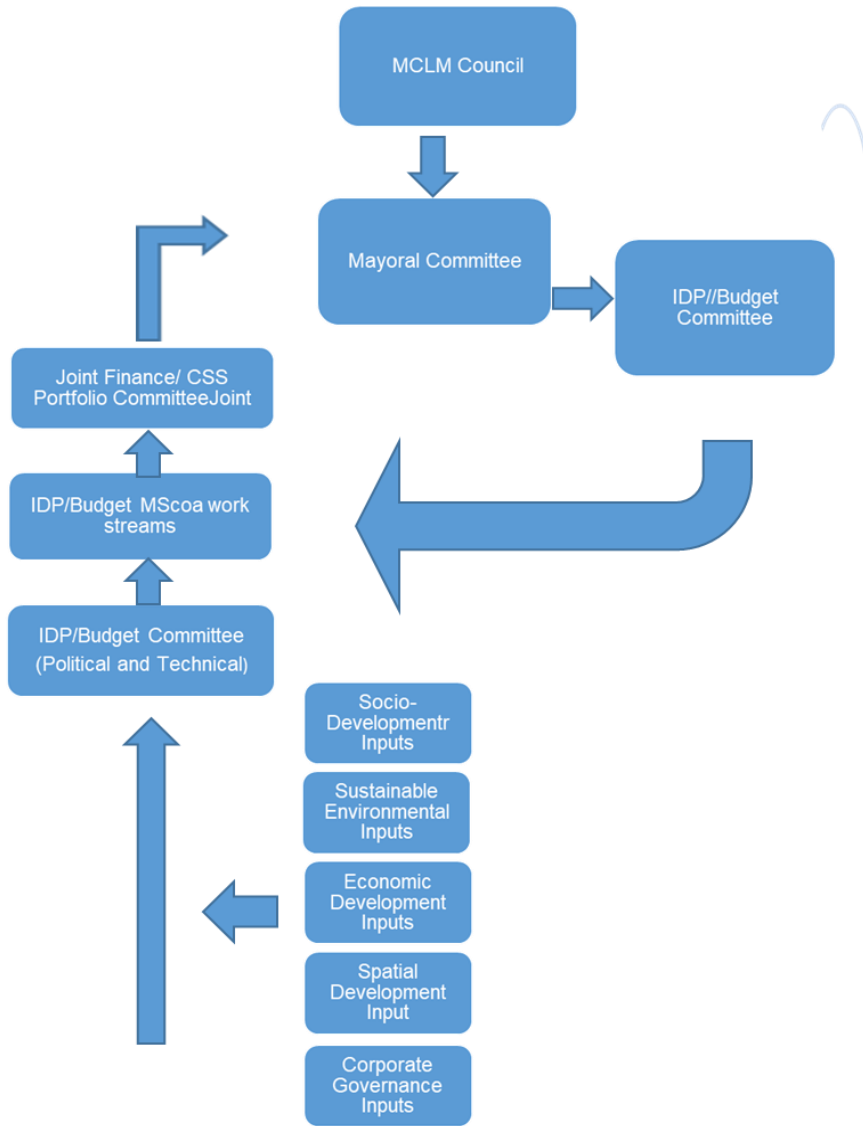


Figure 2.2 IDP Process Flow

2.7 Mechanisms and Procedures for Public Participation

Section 16 of the Local Government MSA prescribes that:

A municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose-

encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in:

(i) the preparation, implementation and review of its integrated development plan in terms of Chapter 5

(ii) the establishment, implementation and review of its performance management system in terms of Chapter 6

(iii) the monitoring and review of its performance, including the outcomes and impact of such performance

(iv) the preparation of its budget; and

(v) strategic decisions relating to the provision of municipal services in terms of Chapter 8;

(b) contribute to building the capacity of:

(i) the local community to enable it to participate in the affairs of the municipality; and

(ii) councillors and staff to foster community participation; and

(c) use its resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b)."

For purposes of compliance with this legislative requirement, the MCLM has established formal structures for effective participation in the IDP processes. Below is a description of the participatory function of each of the various structures established for the IDP process:

IDP Sector and cluster meetings– constituted of formal representatives of various civic and community organisations as well as other formal structures affected by the development efforts of the municipality such as:

- Youth, disabled, Tourism, Farmer's organisations and SMMEs
- NGOs & CBO
- CDWs and Ward Committees

MCLM consults its communities on an on-going basis to solicit inputs in as far as the development challenges they face are concerned. To do this in an effective, efficient and structured manner, the MCLM has institutionalised a process of community engagement through the Mayoral Roadshows.

These are community meetings held at the ward level where direct participation by communities is encouraged. To complement this process, ward level planning where planning methods are used to gather data are utilised.

Process flow for IDP community needs.



Figure 2.3: Process Flow for IDP Community Inputs

Figure 5, above, refers to the IDP community needs inputs process flow. The process flow provides a guideline on the IDP capturing of community inputs received during IDP roadshows. Immediately after the IDP Roadshows, the process flow indicates that community needs will be captured and submitted to Council Committees.

The ward councillors and ward committee would be consulted to verify and prioritise the IDP community needs, thereafter the IDP priority needs are to be submitted to EXCO and Mayoral Committee. Finally, the needs would be part of the Budget consideration and presentations for the cluster ward community meetings.

2.8 Communication System

The MSA requires that municipalities inform communities of the various processes that are undertaken during the review of the IDP and budget. Section 21 of the Act prescribes the various media formats that must be utilised for this purpose. MCLM publicise all IDP

meetings and engagements, approval of documents, and publicise all IDP/PMS/Budget related activities in the following media forms:

- Print Media, local newspapers, and municipal website
- Appropriate language usage
- English will be used as the medium of exchange. However, in community meetings, the dominant and a local language would be utilised.

Public Participation

Community engagement sessions schedule is approved by the Executive Mayor and the Mayoral Committee. The municipality would strive to use all media of communication to reach to as many people as possible.

2.9 Conclusion

The Draft 2025/26 IDP commences with the approval of the IDP process plan adoption. This report provides an outline of the revision of the IDP is to follow from planning until adoption. It also provides the timelines, roles and responsibilities of all in the municipality. The public consultation process is outlined to ensure that the process planning and implementation. This process plan would help to provide a foundation for IDP revision

SECTION 3: CITY PROFILE: HISTORICAL, DEMOGRAPHIC, SOCIO-ECONOMIC ANALYSIS

3.1 City's Profile

Historical background

Mogale City is the birthplace of humankind, the City of Human Origin. It is privileged to be the home of the 2.2-million-year-old skull of Mrs. Ples, found at the Sterkfontein Caves in the Cradle of Humankind – a UNESCO World Heritage Site.



Figure 3.1 Logo of Cradle of Humankind: WHS CHK

Mogale City, City of Human Origin, is further emphasized by the discovery of the Dinaledi Chamber by Dr. Lee Berger, an anthropologist, with Wits University in 2015. Homo Naledi, an extinct species of hominin was discovered in the Rising Star Cave System. As of 10 September 2015, 1550 specimens have been extracted from the Rising Star Cave in the Cradle of Humankind.

Mrs. Ples was first revealed in April 1947 by Dr. Robert Broom along with students from the University of the Witwatersrand. While the Mrs. Ples skull was small, about the size of a chimpanzee's, it was apparent the creature stood upright. 'Mrs. Ples' earned her nickname from the media after Dr. Broom originally identified the species as a new one, Plesianthropus Transvaalensis, though it was later identified as Australopithecus Africanus.

Under Mogale City's starry sky lays the Dinaledi Chamber ("chamber of stars") where a much more recent discovery was found. Homo Naledi, an extinct species of hominin was discovered in the Rising Star Cave System. As of 10 September 2015, 1550, specimens have been extracted from the Rising Star Cave in the Cradle of Humankind. Homo

Naledi's name was derived from the Sotho language, where the word "Naledi" means star. This was done to correspond with the cave system in which the fossils were found.

Pre-colonial History

Chief Mogale–Wa–Mogale is recognised as one of the first South African freedom fighters. Generations have been inspired by his bravery and tireless attempts at restoring ancestral land to his people. He was A true son of Africa, who is rightfully honoured by naming the City after him.

According to the former Executive Mayor of MCLM, Cllr Lentswe Mokgatla, The Mogale tribe occupied the region surrounding the Magaliesberg mountain range, stretching from



Northcliff in Johannesburg to Hartbeespoort in the far west and the Vaal River in the south. Thus the Voortrekkers incorrectly renamed the mountain range "Magaliesburg" instead of "Mogalesburg"¹

Chief Mogale-Wa-Mogale, the young heir to the Ba-Po Chieftom of the Batswana. The Ba-Po-Tribe (the Ndebele migrant Group) was among the early groups to occupy the Mogale City area. Later, surrounded by the Batswana – Bafokeng and

Bakwena people, their Nguni culture and language were gradually replaced by that of the Batswana.

Figure 3 2: Statue of Life Size Kgosi Mogale

Pre-1994

Krugersdorp has been the centre of the establishment of Mogale City. Krugersdorp was founded in 1887 by Marthinus Pretorius and named after Paul Kruger. Krugersdorp was founded as a mining town of gold, asbestos and magnesium amongst others during the 1880s². Munsieville, Black Africa Township was subsequently established, according to the ordinance 58 of 1903 of the Krugersdorp municipality and called "the native location". From the early 1930s the area was named after Mr. James Munsie, the white chief

¹ <http://www.iol.co.za/news/politics/krugersdorp-council-gets-a-new-name-61089> 10/11/2023

² (<http://wiredspace.wits.ac.za/10539/5430.19-08-2010>)

sanitary inspector (medical officer) of Krugersdorp3, Munsieville”). After the Groups Areas Act, Kagiso, the largest township in Mogale City, was established for some of the residences that were forcefully removed from Munsieville.

In October 1957, the Executive Committee of the Bantu Housing Board was given a grant of £231 150 by central government treasury for the erection of 1300 dwellings and one school for the residents of Kagiso. Low-cost houses, as well as hostels, were all constructed according to a standardised architectural design and in the same range of materials. The construction of housing stock was accompanied by the building of single-sex hostels that were designed to house single-sex migrant workers; this was typical apartheid design that emerged from the government policy which regarded Africans as temporary residents in urban areas. In 1984, the township was granted municipal status under the administration of the black local authority⁴.

Democratic Dispensation

MCLM incorporates the previously racially divided non-white communities of Swanneville, Munsieville, Azaadville and Kagiso with the white communities of Krugersdorp and surrounds. In the recent past, the Municipal area has been home to popular household include Arch-Bishop Emeritus Desmond Tutu, Dr.Nthato Motlana, and Bra Hugh Masekela.

3.2 Geographical Location

MCLM is situated at the western side of the Gauteng Province. It also forms part of the broader West Rand District Municipality, which consists of three (3) local municipalities, i.e., Randwest City, MCLM and Merafong City.

MCLM is made up of the following areas:

- Kagiso, Rietvallei, Azaadville, Krugersdorp suburbs, and Munsieville
- Muldersdrift, Tarlton, Magaliesburg, Kromdraai and Hekpoort

Mogale City’s strongest functional urban linkage is with the City of Johannesburg. Kagiso and Krugersdorp are primary urban complex that form part Corridor

³ ([http://www. Andrianfaith/place/70106/Census. 2001](http://www.Andrianfaith/place/70106/Census.2001))

⁴ (V. Khumalo, Kagiso Historical Report Research),

Development in Gauteng, namely, Western Corridor. The strongest east-west transport linkages between MCLM and City of Johannesburg are along the R512 as well as the railway line. MCLM is linked to the City of Tshwane via the N14/R28 highway. (Local Government Handbook: 2015)

Geographic Areas

Figure 2.3, below, shows MCLM jurisdiction area, earlier known as Krugersdorp, Kagiso, Azaadville Musieville township and adjacent rural and was renamed Mogale City in 2015. MCLM covers an area of approximately 110 000 hectares, with Krugersdorp as the major CBD. It is accessible from all the major centres of Gauteng and North-West Province, namely Johannesburg, Pretoria, Midrand, Hartebeespoort Dam, Rand West City, and Soweto, to name but a few places.

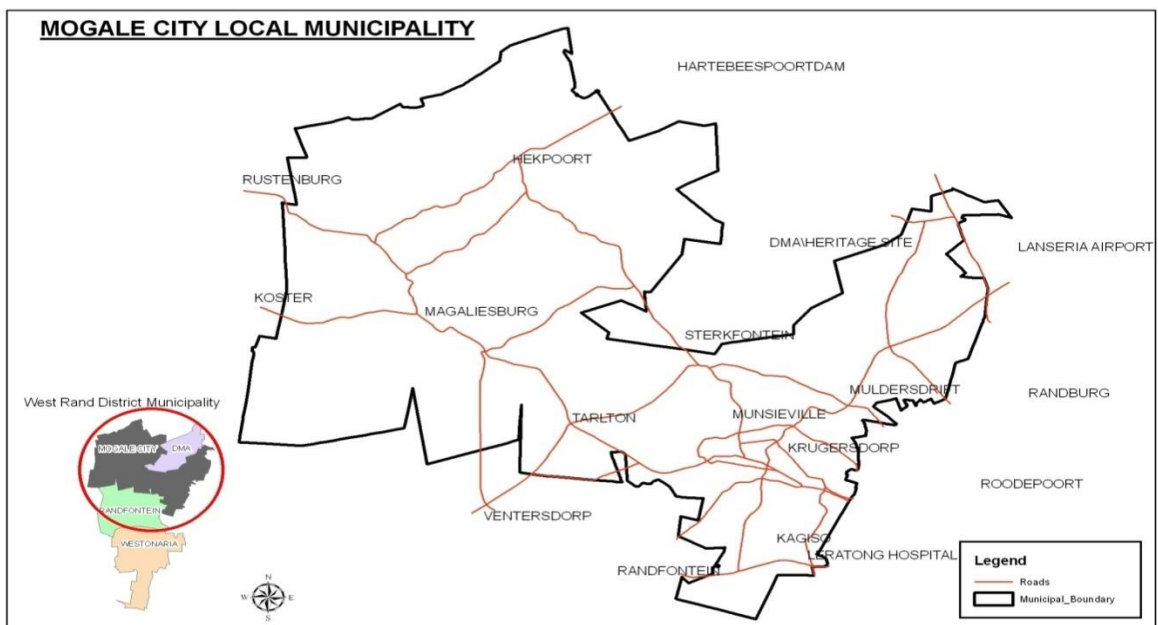


Figure 3.3 : Map of MCLM

3.3 Key Demographic Indicators

The demographic indicators in particular, the new Census 2022 data helps in understanding population distribution and migration patterns, and such information is

⁵, Krugersdorp Council gets a new name, IOL 2001,

invaluable for urban planning, service delivery targeting, infrastructure development, and disaster preparedness.

Demographic and economic statistics are essential for planning in both the country and its regions. Demographics include population growth, age and gender distribution, as well as population distribution. Economic indicators to measure human development include, Gross Domestic Product (GDP), Gini Co-efficient, Poverty levels, highest level of education for people over 20 years, employment, and unemployment levels.

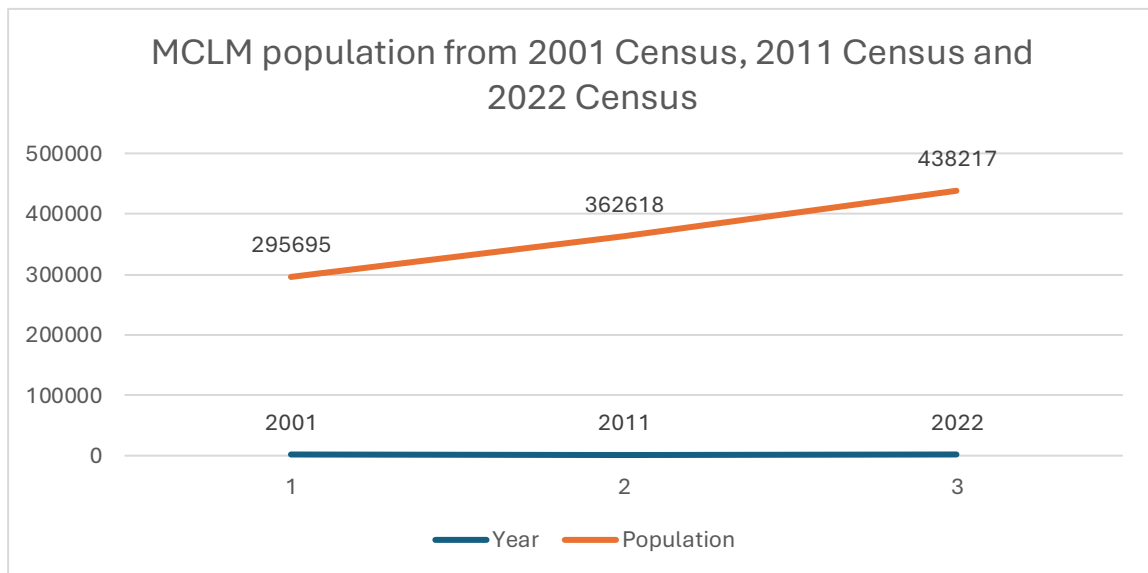


Figure 3.4: MCLM Population growth

Figure 3.4 indicates MCLM population change from 2001 census, 2011 census to 2022 census. For instance, the figure illustrates that 2001 Census indicate MCLM population was 295 695. Census 2011 shows a population of 362 618 and Census 2022 portray a population of 438 217 person in MCLM. During 2001-2011 Population growth rate was 18.5% and between 2011-2022 the growth rate was 23%.

MCLM Population Distribution by Age and Gender

Figure 3.6 shows the age distribution of the MCLM population by gender. The figure indicates that the region has a youth population bulge, with about 33% of the population being between the ages of 15 and 34. About 60%, are those within the working age population. In terms of the gender split, the figure indicates that there were more males than females in 2020.

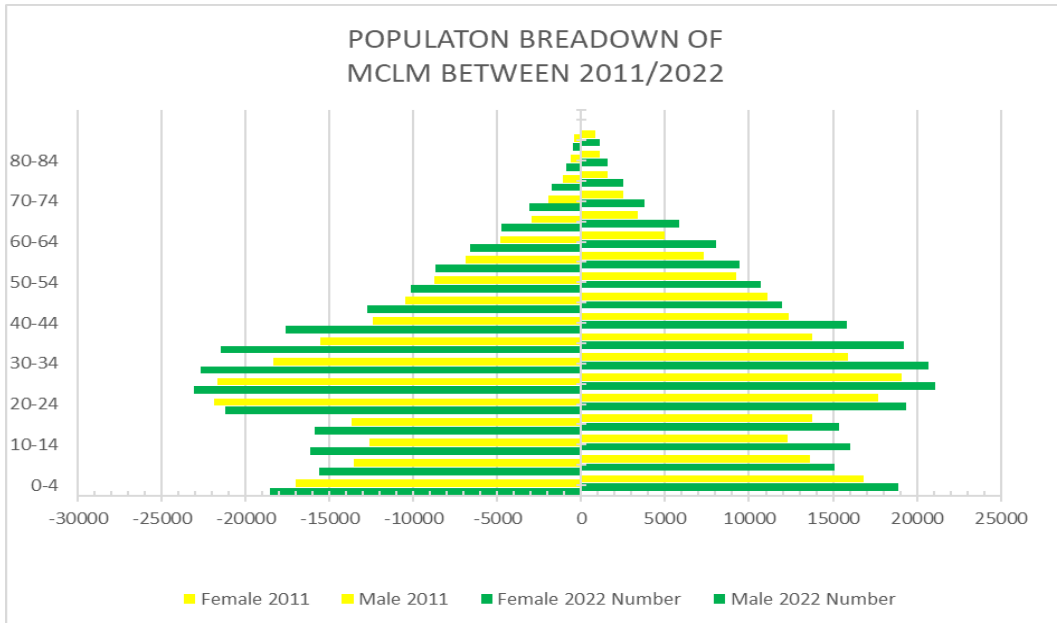


Figure 3.5 Population distribution Gender and age according to Census 2022

According to recent census 2022 MCLM Age and Gender is as follow;

Cohorts	Female	Male
Total	216 545	221 672
% Gender	49.4	50.6
Age under 35	126 565	133 257
Age 35 -64	75 213	77 298
Age 65+	14 764	11 039

Figure 3.6 Population Distribution Age and Gender

Figure 3.6 shows there are 221 672 males in Mogale City, which make up 50.6% of the total population. Females make up 216 545 persons, that is 49,4% of the total population of MCLM. The population pyramid, in figure 3.5 also indicates that the age group of under 35 years old makes-up a large percentage of the total population. According to 2022 census there is a total of 259 822 persons under the age of 35, which 126 565 are males and 133 257 are female. This indicates that a majority, which is 59,3% is a young population.

This provides an opportunity that the area would continue to provide active populations for labour.

Geographic Distribution of MCLM Population

MCLM ward boundaries were re-demarcation from 34 wards in 2011-15 to 39 wards during the 2016-2021 elective term of council by the Demarcation Board of South Africa. The 2016 elections were contested on the following 39 wards.

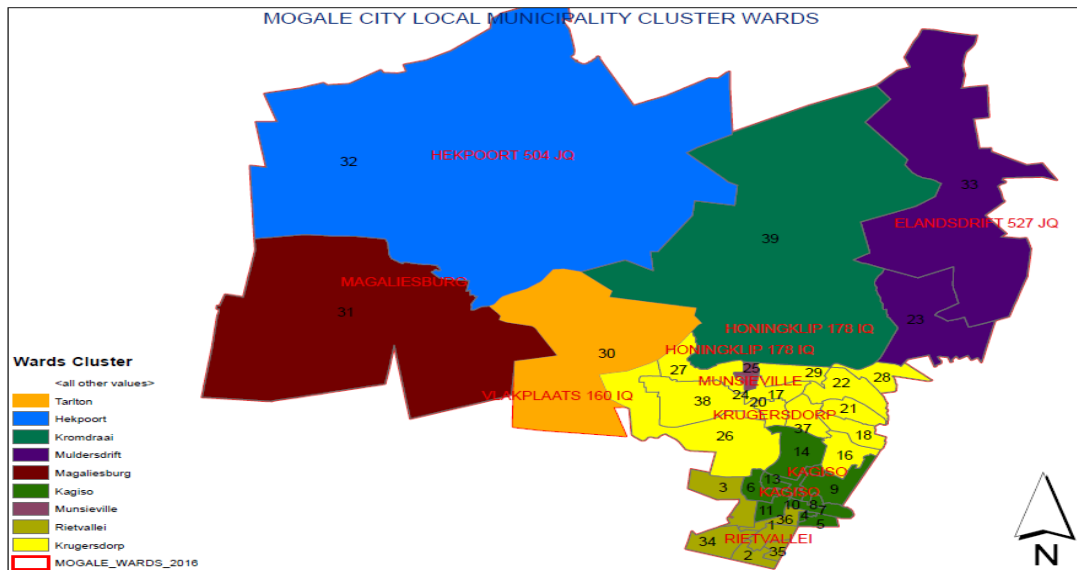


Figure3. 7: MCLM wards

Figure 3.8 illustrates MCLM 39 wards which are evenly aligned as eight (8) clustered wards. Clustering of wards is the approach used by the municipality to regionalise wards which are near one another for the purpose of simplifying development planning. Clustered wards are as follows:

Rietvallei, Rietvallei Ext 2& 3 incl. Azaadville (Ward 1-5 .34,35 & 36);	Hekpoort (32) and Kromdraai (39)
Kagiso (6-16 & 19)	Krugersdorp-CBD and Surrounding suburbs, Krugersdorp West (17,18,20,21,22,26,29, 37 & 38)
Muldersdrift, Ruimsig, Pine heaven, Ethembaletu and Rietfontein Village and surroundings (23,28 & 33)	Tarlton (30)
Munsieville(24,25 & 27)	Magaliesburg and Orient Hills(31)

Figure 3. 8 MCLM Cluster Wards

3.4 Key Economic Indicators

Introduction

Key Development indicators enable a municipality to gauge their progress on Local economic Development. All Key Economic Indicators would include an overview of the macro-economic analysis and major focus would be on local economic indicators.

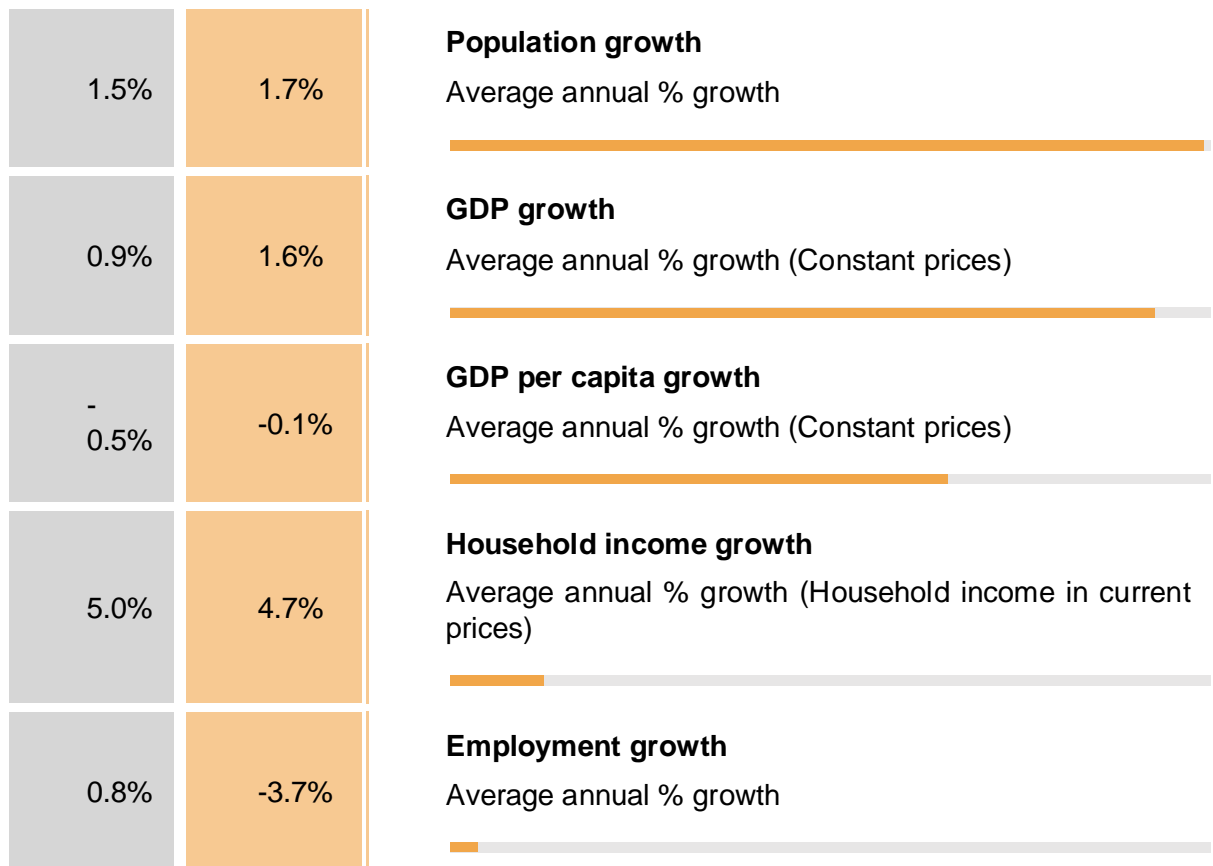


Figure 3.9 Key Local Economic Indicators, National average compared to MCLM (Sources S&P Market Intelligence)

Figure 3.9 shows the steady increase in population suggests a growing labour force and potential market expansion. As indicated in Figure 3.9 MCLM annual population growth is 1.7% growth compared to National growth of 1.5%. Household income is depressed at 4.7% growth as compared to 5% national growth. A much stronger growth may lead to increased consumer spending and demand, which may further stimulate economic growth. The decline in employment growth is concerning, as it indicates job losses or stagnation. This could lead to increased unemployment and economic insecurity, particularly if

household income growth is not matched by job creation. It also places pressure on infrastructure, services, and job creation.

Macro-Economic Analysis: Declining Economic Conditions

After 3rd Quarter rallying back from pre-pandemic levels, increase by 1,6 % quarter to quarter, the 4th Quarter (October- Dec 2022) GDP slid down by 1,3 %.

According to Stats SA (2022) South Africa's seasonally adjusted real Gross Domestic Product (GDP) for the third quarter increased by 1.6 per cent quarter-on-quarter (q-o-q), following a contraction of 0.7 per cent in the second quarter.¹ The rise in GDP means that the size of the economy now exceeds the pre-pandemic levels.

South Africa's key macroeconomic indicators have been on a decline in this decade. SERO (2020) claims that South Africa's economy is faced with a challenging landscape. The economy has been gripped by low economic growth, which has lagged global economic growth. SARB indicates GDP growth to have averaged 0.4% in 2019, reflecting a range of constraints, including deteriorating public finances, subdued business confidence and electricity supply constraints. The economy's potential growth rate remains very low, around 1% for 2019, which suggests constraints beyond the demand side of the economy⁶. Stats SA reported a GDP decline of 1.8% in the first quarter of 2020, following a 1.4% drop in the fourth quarter of 2019⁷. In the second quarter of 2020, the South Africa's economy contracted by 51 per cent, while that of the Gauteng province has also contracted by 50.5 per cent due to low economic activity amid the lockdown.

Post Covid- 19 Impact

The global devastation of Covid-19 pandemic had an unwelcome event in South Africa, particularly on the economic front. President Cyril Ramaphosa announced measures to combat the spread of Covid-19 by introducing National-wide lockdown on 23rd March 2020. The lockdown affected the livelihood of most households, output of firms, and the general well-being of the economy. All economic activities were suspended, and the subsequent impact has been devastating. The subsequent war in Ukraine and Russia further created high-inflation rate with the economy growth being negligent.

⁶ Gauteng Provincial Government. (2020). State of the Economic Outlook, Johannesburg, South Africa

⁷ Statistics South Africa. (2020). Gross Domestic Product (GDP) Quarter 1 2020, Pretoria, South Africa

3.5 Key Socio-Economic Indicators

Key Socio Economic Development Indicators in this report include amongst others, Population, Gini Co-efficient, Food Poverty Line, Population older than 20 years with matric certificate, employment and unemployment status as well as sector performance. These indicators assist to triple-measure of development, inequality, unemployment and poverty in a municipal area.

Gini Co-efficient

Gini co-efficient is often used and measures the extent to which the distribution of income (or, in some cases, consumption expenditure) among individuals or households within an economy deviates from a perfectly equal distribution. Thus, a Gini co-efficient of 0 represents perfect equality, while an index of 1 implies perfect inequality.

GINI Co-efficient and HDI of MCLM 2014-2022

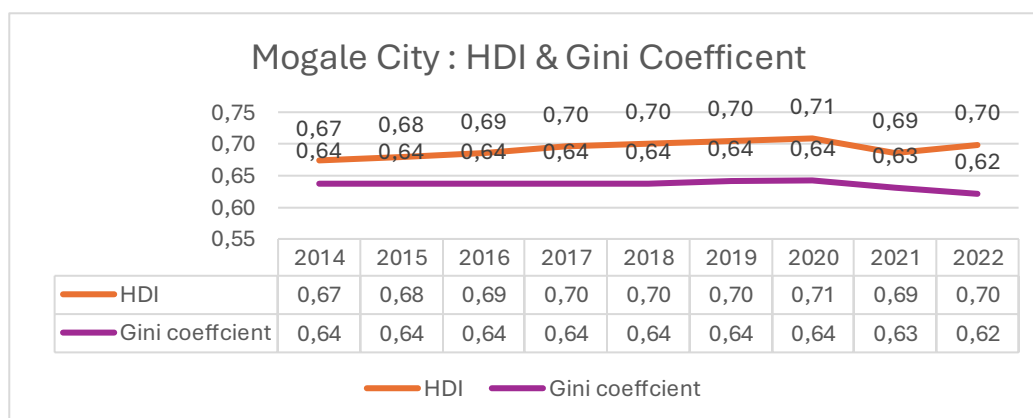


Figure 3.10: MCLM Gini co-efficient

Figure 3.10 shows the HDI that is on a consistent upward trend from 0.67 since 2014 to a peak of 0.71 in 2020. This indicates improvements in overall human development, likely driven by enhancements in health, education, and income levels. After peaking in 2020, the HDI dipped to 0.69 in 2021, possibly reflecting impacts from external factors (like economic downturns or social challenges such as Covid 19 pandemic). However, it slightly recovered to 0.70 in 2022, suggesting resilience in human development efforts.

The Gini co-efficient remained stable at 0.64 from 2014 to 2020, indicating persistent income inequality during this period. A marginal improvement in income distribution is

observed from 0.63 in 2021 to 0.62 in 2022, suggesting a reduction in inequality. This decrease indicates that efforts may be underway to address income disparities.

The data reflects a generally positive trend in human development, marked by increasing HDI values. The consistent Gini co-efficient suggests that while overall development improved, income inequality remained a challenge until recent years, when a slight decrease indicates progress in addressing this issue. Continued efforts to balance development with equitable income distribution will be essential for sustaining improvements in both HDI and Gini outcomes in the future.

Food Poverty Levels

Food Poverty level is another indicator to measure household food affordability and access to basic nutritional food.

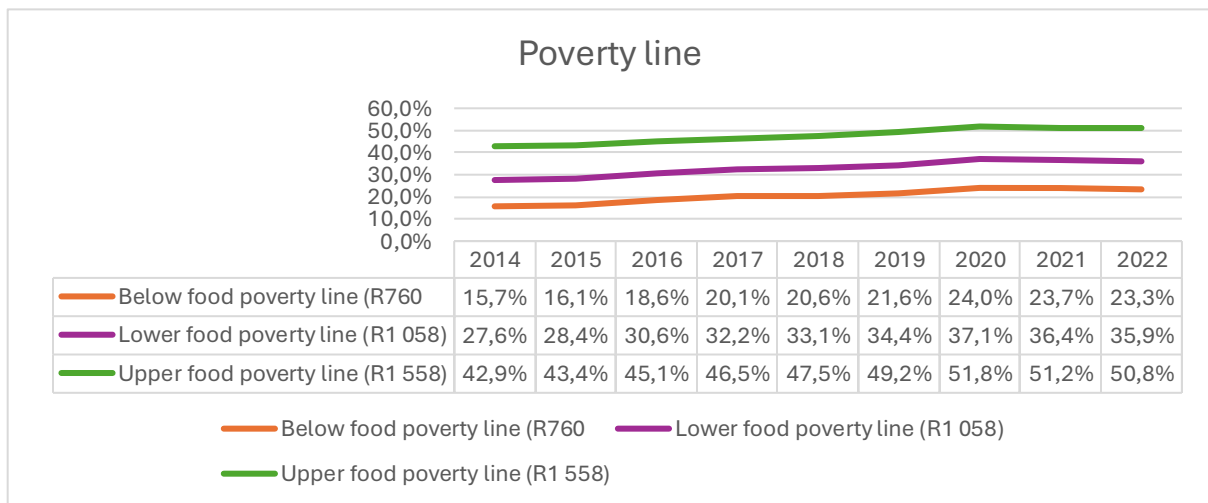


Figure 3.11: MCLM Food poverty line 2015-2019, Source: IHS Markit, 2022

MCLM Food Poverty Line indicated on figure 3.9, shows that from 2014 to 2022, there has been a consistent rise in the percentage of people living below three food poverty lines. The proportion of people below the food poverty line (R760) increased from 15.7% in 2014 to 23.3% in 2022. Similarly, those below the lower food poverty line (R1 058) grew from 27.6% to 35.9%, and those below the upper food poverty line (R1 558) rose from 42.9% to 50.8%. This indicates a significant and worsening trend of poverty and food insecurity, with a growing

number of people unable to afford basic food and essential living needs, especially since 2020, likely exacerbated by the economic impacts of the COVID-19 pandemic.

Highest level of Education for age 20 and above

According to the NDP, Education attainment identified as crucial for breaking the cycle of poverty, reducing inequality, building an inclusive society⁸. The large number of persons with higher education level, the better for a development in the municipality.

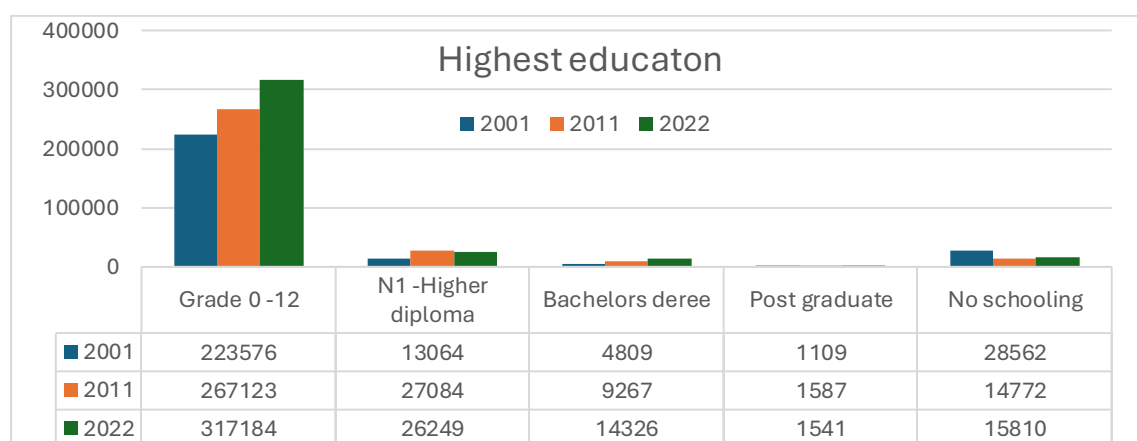


Figure 3.10: Highest level of Education for 20-year-old plus in MCLM - Source: IHS Markit, 2022

Figure 3.10 shows the number people above 20years education level. There is a significant increase of people completed grade 12 from 223,576 in 2001 to 317,184 in 2022 indicates improved access to basic education over the years. The initial growth from 13,064 in 2001 to 27,084 in 2011 reflects a strong focus on vocational training. However, the slight decline to 26,249 in 2022 suggests stabilization or perhaps a shift in educational priorities. The number of individuals with a bachelor’s degree saw substantial growth, increasing from 4,809 in 2001 to 14,326 in 2022. This indicates a rising trend in higher education attainment, reflecting increasing value and access to university education. The number of people above 20 years with no schooling significant decrease from 28,562 in 2001 to 15,810 1 in 2022. Overall, the data reflects significant improvements in educational attainment over the years, particularly in basic and higher education. While there are fluctuations in vocational education and modest increases in postgraduate education, the reduction in the number of individuals with no schooling is a positive indicator of progress. These trends suggest that continued efforts in

⁸ National Planning Commission (2017) National Development Plan, Chapter 9, Improving Education, Training and Innovation, Pretoria

educational policy and accessibility are necessary to further improve overall educational outcomes and breaking the cycle of poverty.

Major Economic Sectors

There are three (3) economic sectors which are, primary, secondary and tertiary sectors. The primary sector includes agriculture and mining related industries, secondary sector includes industrial processing and manufacturing. Tertiary sector includes trade services sectors, banking, IT and other community services sector like government.

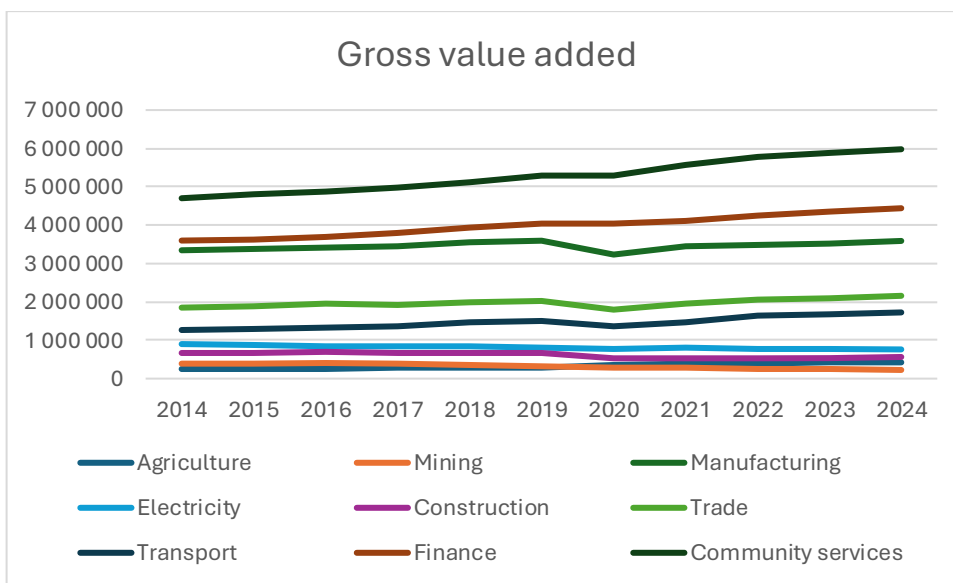


Figure 3.11 Economic Sector Performance 2014-2024

Agriculture

The sector saw consistent increases in R-value, from approximately 249.86 million in 2014 to 422.14 million in 2024. This growth indicates a strengthening agricultural base, which may be driven by better practices or increased investment, (Sero 2024).

Mining

Starting at 387.28 million in 2014, mining output dropped to 225.21 million by 2024. This decline may point to reduced resource availability, market demand issues, or increased competition from other regions (Sero 2024).

Manufacturing

The manufacturing sector showed slight growth overall, from 3.36 billion in 2014 to 3.58 billion in 2024, with some fluctuations. The dip around 2020 might indicate challenges, possibly related to economic disruptions like the COVID-19 pandemic.

Electricity

This sector experienced a decrease from 900.52 million in 2014 to 760.16 million in 2024, which may suggest issues in energy production, distribution, or demand (Sero 2024)..

Construction

Values fluctuated slightly, indicating a relatively stable but stagnant sector, starting at 672.88 million and ending at 552.99 million. This could reflect market saturation or a slowdown in new projects (Sero 2024).

Trade

Increased from 1.85 billion in 2014 to about 2.16 billion in 2024, indicating a healthy consumer market and effective trade policies that support growth (Sero 2024).

Transport

The sector expanded from 1.27 billion in 2014 to approximately 1.73 billion in 2024, reflecting improvements in logistics and transport infrastructure (Sero 2024).

Finance

Increased from 3.60 billion in 2014 to about 4.44 billion in 2024, showing a robust financial sector that likely supports other economic activities (Sero 2024).

Community Services

This sector grew from 4.70 billion in 2014 to about 5.98 billion in 2024, reflecting investment in public services and social infrastructure, which is essential for community well-being (Sero 2024).

Conclusion

In conclusion, the data from the 2022 Census and key economic indicators reveal steady population growth in MCLM, with a youthful demographic that offers potential for future labour force development. However, there are concerning trends, such as rising food poverty levels, persistent income inequality, and a decline in employment growth, indicating economic challenges. Educational attainment has improved, but disparities remain, particularly in vocational training. While some economic sectors like agriculture and trade are growing, others, such as mining and electricity, are declining. Overall, MCLM faces both opportunities and significant challenges in achieving sustainable development and addressing poverty and inequality.

3.6 Status Quo Assessment, Basic Service Delivery

Basic services delivery by MCLM includes, provision of potable water, sewerage, refuse removal, electricity and roads, which are the basic competency of local government. Moreover, housing is also considered a basic service delivery; however, housing delivery remains a provincial competency, led by the Provincial Department of Human Settlements.

According Figure 3:12 below to Census 22, formal housing has increased from 86 370 units in 2011 to 128 800 units in 2022 an increase of 32.9%. Similarly, households with access to refuse removal has increased from 95 665 in 2011 to 132 870 households in 2022 an increase of 28%.

Municipal services delivery of electricity increased from 100 852 households in 2011 to 140 650 households in 2022 an increase of 28.3%. Access to piped water increased from 113 986 households in 2011 to 148 478 households in 2022 an increase of 23.2%. Hygiene toilets increased from 98 604 households in 2011 to 134 761 households in 2022 with an increase of 26.8%.

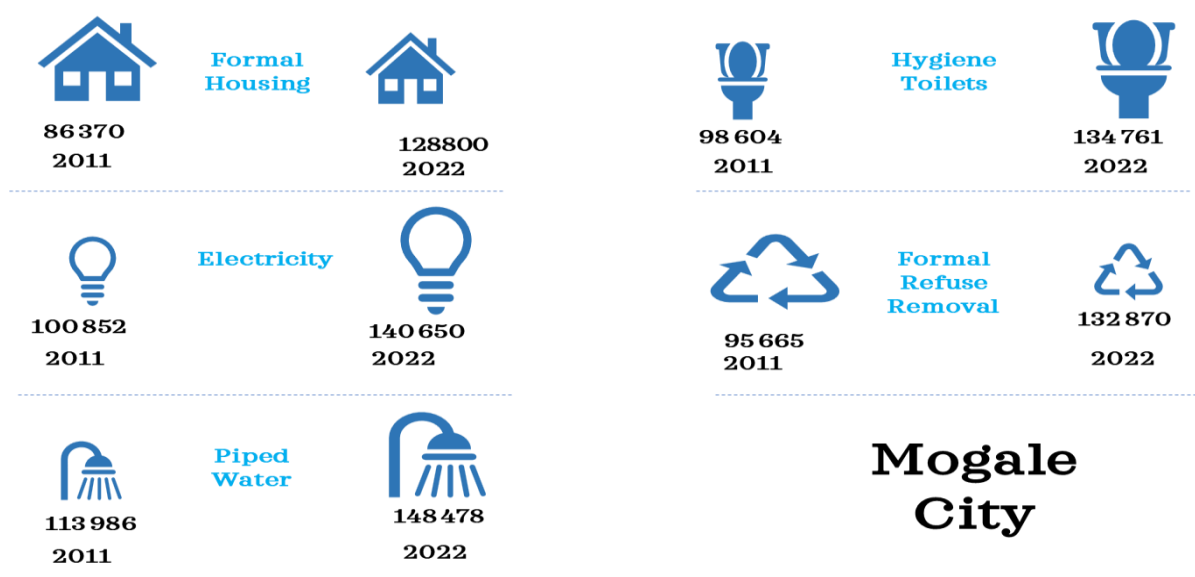


Figure 3.12 MCLM Basic service delivery 2012 and 2022

Service provision of electricity, water and sanitation to informal settlements.

MCLM has at least 102 informal settlements throughout the city. MCLM provides informal settlements with electricity, water and refuse removal. The list of services includes the following.

Informal settlements with access to electricity

In recent years, through the legislative provision of Integrated National Electrification Program (INEP), DoE, COGTA, ESKOM, and MCLM have installed electricity in some informal settlements. The list includes the following:

PROJECT NAME	Households connected
Matshelapata,Ptn 6 Vlakplaats	1311
Kagiso Ext 13 phase 1	496
Portion 45 Magaliesburg	190
Portion 81 & 82 Magaliesburg	54
Portion 4 Vlakdrift - Tarlton	59
Plot 89 Muldersdrift	290
Lethabong - Hekpoort	79
Plot 81 Rietfontein-Muldersdrift	184
Portion 37 & 38 of Doorenkloof (Tswelopele-Magaliesburg)	97
Vlakplaats (Smokedown Tarlton)	526

Figure3:13 Informal settlement household connected with electricity Source: MCLM, Human settlements division 2024

In addition, informal settlements with access to chemical toilets include the following.

Mogale City UISP Chemical Toilets Allocations	
Informal Settlements	Allocations
Soul City 28	50
Pangoville	888
Vaal bank	20

Smokedown	216
Portion 6/311, Vlakplaats 160 IQ	44
Rietfontein 189 IQ	41
Soul City - Ward 28	50
Weltevreden	12
Oriental Hills	237
Portion 45 Ga-Mogale	75
Portion 615 & 616	103
Portion 83&90	359
Video	168
Makhulugama	13
Portion 79 Rietvlei	9
Pikoko	244
Thabong	17
Soul City Ward 16	528
Portion 64 Steenkoppies	368
Seroba	131
Total Allocations	3573

Figure3:14 Informal settlement household connected with sanitation Source: MCLM, Human settlements division 2024

Sustainable Development Renewable Energy

MCLM has new plans to provide sustainable renewable energy, such Waste to energy, solar energy , which allow improve energy independence and environmental protection in relation to sustainable goals. The projects include;

1. Mogale City Gauteng Development Zone Solar plant
2. Blue Waste to Energy project

Roads and Storm-water Management

The total road network of Mogale City is 1,100 km made up of 960 km of paved roads and 140 km of gravel roads. Gravel roads are in the rural areas and with a small number of unpaved roads in the old townships.

Road network can be broken down further into 100km of main arterial roads and 1000km of tertiary roads. Main arterial roads are the city-to-city roads whereas tertiary roads are roads within the built-up areas.

In this term of Council, the objective is to continue with paving of gravel roads in the peri-urban areas, such as Tarlton, Magaliesburg, Hekpoort and Muldersdrift. Council will also continue with the rehabilitation and resurfacing of the main arterial and tertiary road network. Moreover, Breaking New Grounds (BNG) housing development, such as Chief Mogale is provided with all requisite basic services of paved roads.,

Road resurfacing and Storm water management

The roads resurfacing programme and stormwater management has been successful in the township areas such as;

1. Construction of Robin Road Extension
2. Pr3: Kagiso Ext 13 Upgrade of Roads and Stormwater
3. Pr4: Roads Rehabilitation and Resurfacing in Kagiso
4. Pr5: Rietvallei Ext.5 Roads and Stormwater Construction
5. Pr10: Rietvallei Ext.1 and Proper project

For additional information on road and transport infrastructure in MCLM, **see attached Annexure 6, Integrated Transport Plan**

Human Settlements

MCLM is undertaking several projects in conjunction with the Gauteng Department of Human Settlements. These projects are fully funded by the Province, and in some instances funding is through PPP arrangement or agreement with either Banks or the Housing Development Agency (HDA). Public housing Projects are:

A complete housing delivery plan of MCLM is provided in, **Annexure 1, Housing Sector plan 2026.**

Assistance to Evicted Farm Dwellers

Eviction of farm dwellers is one of the major challenges for the rural communities in MCLM. The municipality established an Eviction Task Team that addresses any evictions of the rural poor.

Human Settlements and Real Estate

Human Settlement and Real estate division comprises of three sections and as such the status quo will be discussed for activities of each section .

Land and Property Management

Recently the illegal occupation of state and private properties has been increasing at an alarming rate. Of concern to all spheres of government, is that state properties have been experiencing more illegal invasion. Invasion includes actual physical properties and land parcels. All these assets that are invaded they do not necessarily belong to Mogale City. Assets belonging to other state departments, but located within jurisdiction of Mogale City, are also a prey to these illegal invasions. Mogale City has therefore implemented an effective monitoring program where on average thirty (30) monitoring inspections are conducted per month on assets belonging to municipality. This is to ensure that invasions are identified beforehand. There are however still instances where transgressors undertake such invasions without municipality being aware of such. In such instances, municipality has enforcement tools in place for intervention. There are also ongoing programs aimed at establishing IGR approach with other government entities, to safeguard illegal takeover and occupation of their assets, located within the municipality.

In addition to these interventions, there are other ongoing interventions where collaboration by different governance sectors is necessary. In September 2023, MMC responsible for Public Safety CLLR. F Makgatho and other stakeholders initiated a process to deal with issues that contribute to the high rate of crime in and around Mogale City, namely:- the illegal use of buildings, the Zama Zama's, the illegal connections of electricity and water in some of the buildings, properties that are not paying Municipal services and the shops that are not complying by selling the counterfeit and expired food. This meeting culminated to a programme of ongoing raids around the City, with a view of permanently tackling the above-mentioned issues. A permanent Task Team was established to focus on this programme. The Task Team comprises of stakeholders across Municipal Departments and SAPS.

The Task Team will hold their meetings every week to plan the raid and discuss the areas that need attention urgently. It was agreed that the operations will be conducted every second week of the month.

Human Settlements Development

Human Settlement section is responsible for entire life cycle of township developments, see the attached **Annexure 1: Integrated Human Settlement Plan** . This entails project management of human settlements from planning until implementation, or stage at which houses are allocated to beneficiaries. Some achievements and status of programs managed by the section are as follows:

Title Deeds

The below table indicates the number of title deeds that the municipality secured thus far.

Most of these were issued to beneficiaries and there are still a few that the municipality is busy tracing beneficiaries for and thereafter issue once located.

AREA	TOTAL NO OF TITLE DEEDS	NUMBER ISSUED
RIETVALLEI Proper & Ext 1	276	151
Rietvallei Ext 2	790	632
Rietvallei Ext 3	251	165
Rietvallei Ext 5	681	396
Kagiso	221	137
Kagiso Ext 14	298	185
Chief Mogale	29	19
Munsieville	13	1
Munsieville Ext 2	73	52
Munsieville Ext 4	412	330
Sinqobile	372	217
Apple Park	31	26
Chief Mogale Ext 3	33	4
Ga-Mogale	3	3
TOTAL	3483	2318

HUMAN SETTLEMENTS HOUSING PROJECTS

Project Name	Scope of work	Progress
Brickvale Housing Development (6840 houses)	<ul style="list-style-type: none"> - Installation of bulk infrastructure and houses - Construction of 12 ML Tarlton Reservoir - 	<p>Professional Resource Team (PRT) is in the process of redesigning roofs for houses at wall plate level.</p> <p>Construction of reservoir has commenced and currently the work is at 32%</p>
Leratong 5mega litre water Reservoir :Phase1 (17000 houses, all inclusive for both phase 1 & 2)	Installation of a bulk water pipeline, sewer connection and 5ML steel reservoir	<p>Project is on construction.</p> <p>Overall Progress is at 66%.</p>
Leratong 15mega litre water Reservoir :Phase 2 (17000 houses, all inclusive for both phase 1 & 2)	- Installation of a bulk water pipeline and provision of a 15 ML steel reservoir.	Project is on Design Stage at 95% complete
Dr Sefularo Housing Project (190 houses)	<p>Wastewater treatment plant</p> <p>Elevated water reservoir</p> <ul style="list-style-type: none"> - Bulk water and sewer infrastructure, including internal services. 	Project is under construction, at overall project progress of 70%
Dr Motlana Housing Project (253 houses)	<p>Wastewater treatment plant</p> <ul style="list-style-type: none"> - Bulk water and sewer infrastructure, including internal services. 	Project is under construction, at overall project progress of 70%
Swaneville Flooding	Relocation of households affected by flooding and reinstate functionality of sewer pump station	28 households reassigned to new houses

OTHER HOUSING PROJECTS		
Upgrades of hostels (Green, Boiketlo, Lanwen and Munsieville Hostels)	Planning phase	Planning phase
Munsieville Housing Project	Construction Phase	Construction phase
Kagiso Extension 13 (723 houses)	Construction Phase	Construction phase
Ga Mogale Extension (642 houses)	Planning Phase	Planning Phase

Figure 3: 13 List of issuance of title deeds and housing projects, Source MCLM 2024

Informal settlements

Municipality is also paying special attention to informal settlements within its jurisdiction. Some of these informal settlements will benefit from the current housing projects. In the interim, municipality is addressing services challenges affecting informal settlements. Together with Eskom, electricity is being provided to the following informal settlements:

- Matshelapata Phase 2,
- Tswelopele,
- Botshabelo,
- Portion 140 Mafreystata, l and
- Steenekoppies.

Eskom is also undertaking pre-engineering at Portion 26 Kromdraai, Tarlton Federline, Floraport and Portion 80 Nooitgedacht. Together with the Gauteng Partnership Fund (GPF), we are paying special attention to Plot 11 Heuningklip. The project will be piloted for Upgrade of Informal Settlements for full infrastructure services.

Municipality also has a serious challenge of water and sewer provision at informal settlements. This has a huge impact on Municipal finances. To overcome this, we will be piloting an

alternative sewer option at Plot 81 Rietfontein. This will assist the Municipality to progressively move away from chemical toilets.

Many informal settlements are situated in Muldersdrift. While we have planned a mega housing project (Refentse township) which will deliver more than 15 000 mixed housing opportunities, availability of bulk infrastructure; particularly a sewer treatment plant is a huge challenge. In fact, major developments in Muldersdrift are not taking off due to this challenge.

We have thus decided that we must acquire suitably located land for the construction of sewer treatment plant. Over and above the proposed Refentse Township, the sewer plant will support Ethembaletu Village. The sewer treatment plant will help to unlock developments in Muldersdrift and assist the Municipality to incrementally eradicate informal settlements in this area.

Municipality has noticed that backlog in development of RDP houses could, to a certain extent contributing to mushrooming of informal settlements. It is on this basis that the municipality has identified several stands that can be sold to public to enable housing developments for those with financial means. During this year, we will be selling stands to people who want to build for themselves. This includes sale of stands to churches and businesses. The Municipality will advertise for this sale and call for development proposals from developers, on investment properties.

Education facilities

Education facilities include primary, secondary and intermediate schools as listed in the database of the National Department of Education. Generally, the queries list educational facilities within the area.

School Type	Number of Schools	Total Learners	Total Teachers	Learners/Education
Primary	103	97368	3071	31.71
Secondary	49	55899	2033	27.5
Intermediate	15	8983	292	30.76
Combined	20	10359	515	20.11

Figure 3: 14Educational Facilities

Health Profile Analysis

MCLM health profile may include the access to the health services, such as access to health facilities, life expectancy, morbidity, and major causes of mortality.

Health Facilities

A distinction is made between public and private health facilities in the assessment.

Figure 3 :15 Health facility by type

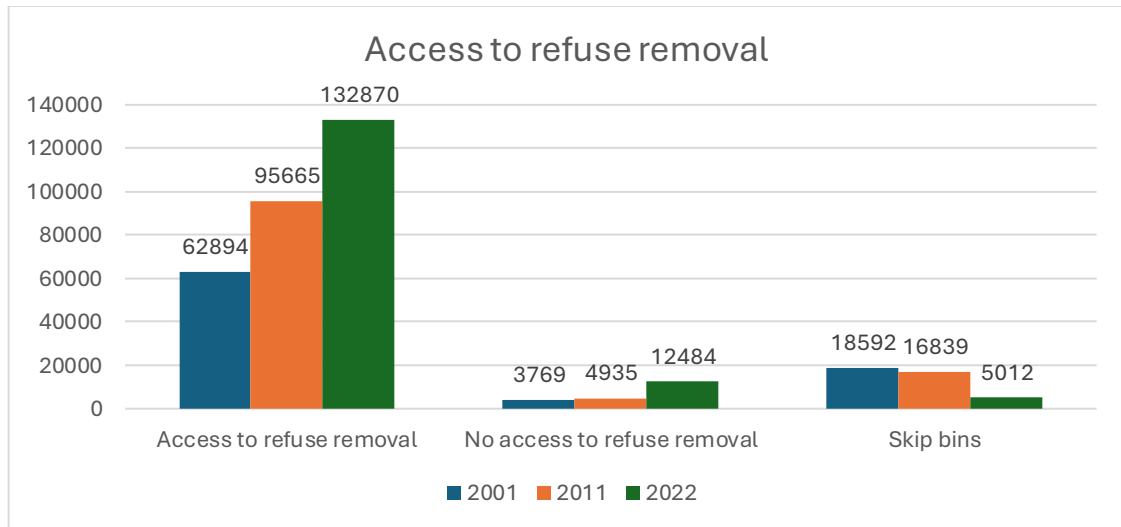
Type of Facility	Number of Facilities
Public Facilities	74
Private Facilities	8

3.7 Environmental Analysis

Waste Management

MCLM focused on expansion of the refuse collection to areas previously not serviced by the municipality.

Figure 3.16: MCLM Refuse Removal



Refuse removal expansion.

In the past, weekly refuse removal took place only in areas of Kagiso, Rietvallei, Munsieville, Krugersdorp CBD and surrounding suburbs only. Refuse removal was expanded to areas that were previously not serviced by the municipality. A service provider has taken over collection of refuse and to expand the service in the following areas, Kagiso, Chief Mogale, Azaadville, Munsieville, Ga- Mohale, Magaliesburg, Muldersdrift and in all rural areas of Mogale City.. The expansion ensured that the number of households in the various areas as stated below have access to refuse removal services.

Rietvallei Ext 5	850 households
Rietvallei Ext 3A	298 households
Ga-Mogale	620 households
Skip Containers	14 delivered in the rural areas

Waste Transporters

In addition, MCLM has opened opportunities for private sector involvement in refuse removal in the City. This is done through a controlled waste transporter’s licensing system, which is

largely for new residential areas in high income areas of MCLM. Thus, this system has created private sector jobs and empowering emerging waste transporters' businesses.



Illegal dumping control

Major challenges facing MCLM is dealing with the debilitating phenomenon of littering and illegal dumping, which had made the city unsightly and the most pristine areas very unwelcoming. This requires MCLM to continue emphasizing awareness and clean-up campaigns., for more information, see attached **Annexure 2: Integrated Waste Management Plan**

MCLM had a partnership with Department of Forestry and Fisheries to create job opportunities of up to 2000 fixed contract workers convert illegal dumping sites into community parks and urban green spaces.

Turning illegal dumping sites into usable Spaces.

- In-house model - in collaboration with municipalities (co-funded with Local Municipalities)



Figure 3:16 Turning illegal dumping into usable spaces

Landfill management

Waste management, in particular management of landfill sites, is a crucial mandate of local government. MCLM one operational landfills, Luipaardsvlei . Former Magaliesburg is now used as a transfer station during the site rehabilitation . MCLM is planning to build a new cell at the landfill site. **see Annexure 3, Environmental Management, Summary of Integrated Waste Management, Update 2022/23.**

Disaster Management Plan:

Section 53 of Disaster Management Act 57 of 2002 requires the municipality to have a Disaster Management Plan. The plan should be preceded by Disaster Risk Assessment. In addition, the plan is expected to address issues related to municipality's adherence to National and Provincial standards of handling disaster. This covers basically the municipality's capacity in terms of its role and responsibilities regarding emergency response and post disaster recovery and rehabilitation. **See attached, Annexure 5, MCLM Disaster Management Plan**

The Biodiversity Management Division is in the process to conduct baseline *status quo* assessments on all informal settlement & townships in MCLM due to a series of complaints that were lodged from Councillors and community members in respect to environmental health issues, pollution; flooding; illegal dumping, etc. In response to this, the Biodiversity Management Division has developed a Risk Assessment Register and Decision Support Tool that has been specifically adapted for MCLM to focus on Environmental & Biodiversity Risks.

Water Saving Campaign and Implementation of Sustainable Drainage Systems

In line with the approved Climate Change Action Plan of MCLM (2015), read with the Integrated Water Resources Management Strategy, the following mitigation measures were required for more than 50 developments in the 2019/20 Financial Year:

Water Conservation:

"Water-wise" gardens with endemic and indigenous plants; Water harvesting, re-use, and other water conservation initiatives.

Compliance with the provisions contained under the National Environmental Management: Biodiversity Act (Alien and Invasive Species Regulations, 2014) regarding alien invasive

species on the subject sites [*Eradicating alien invasive trees ultimately saves huge quantities of water*].

Improve flood/storm surge control: Provision for Green Infrastructure and Sustainable Urban Drainage (SUD) principles for all storm water runoff areas. As a minimum, the following conditions shall apply:

All surfacing for driveways and parking areas must be permeable on slopes <5%; Attenuation of runoff for all new & existing developments and that the difference between the 1:25 year post and 1:10 year pre-development is to be stored on site; All sheet flow must be directed into onsite infiltration trenches, filter drains, filter strips and/or artificial wetlands rather than galleys and pipes; Ensure that all outlet structures are adequately designed to prevent erosion.

Biodiversity Management

Mogale City Public Biodiversity Management Division not only provides for recreational activities with parks management but is also responsible for aesthetic view of the area on green of the city, grass cutting and cemetery services. Coronation Regional Park is a multi-year project that is currently underway. It included development of amphitheatre, picnic spots, braai areas, ablution facilities, parking areas and landscape gardens, phase 2 thereof is considered.

Additional parks that have been completed in the recent past are Munsieville, Muldersdrift, Ga-Mogale, Azaadville and Kagiso Regional Park. New parks are needed for areas of Rietvallei, Rietvallei Ext 2&3, Kagiso Ext 12 & 13. Other programmes are:

Biodiversity Plan / Bioregional Plan or a Local Biodiversity Strategy and Action Plan (LBSAP)

All areas affected by a Critical Biodiversity Area or Ecological Support Area in terms of the gazetted Bioregional Plan for the West Rand (Provincial Gazette 390 of 2 September 2015) are required to apply for Environmental Authorisation from GDARD in terms of Listing Notice 3, Activity 12 (Regulation 324; GG 40772 of 7 April 2017) – promulgated under the National Environmental Management Act, 107 of 1998 (NEMA) - that the “...*clearance of an area of 300 square meters or more of indigenous vegetation ...*”.

The Land Use Management Guidelines published in terms of the Bioregional Plan for the West Rand are providing clear direction in terms of compatible land uses and have been incorporated in the Spatial Development Plan of MCLM.

Soil Conservation Plan (rehabilitation/restoration of dongas, trenches etc.)

Even though MCLM does not have a Soil Conservation Plan, the Municipality is partnering with SANBI in respect of Working for Wetlands where rehabilitation/restoration of dongas, trenches are currently taking place at a Critical Biodiversity Areas on the Protea Ridge system between MCLM and the Walter Sisulu National Botanical Gardens.

Since a huge area of MCLM is affected by dolomites, strict conditions are imposed for all proposed developments on dolomites to keep areas which are dolomitic areas undeveloped and pristine so they can be used as corridors. In this regard, Over and above compliance to relevant SANS Codes for development & construction on dolomites (i.e., SANS 1936-1; SANS 1936-2; SANS 1936-3; SANS 1936-4; SANS 633), the following conditions (as outlined in The Guidelines for Consultants: APPROPRIATE DEVELOPMENT OF INFRASTRUCTURE ON DOLOMITE, from Department of Public Works, August 2004.) shall be applicable to all land underlain by dolomite.

Reference is made to Provincial Gazette, dated 30 April 2015 (Gazette Number 152), in which the Disaster Management Development Risk Management By-law was published, which poses an obligation to any development on dolomites to obtain a Dolomite Safety Clearance Certificate from the WRDM.

Environmental Planning, Coordination and Climate Change

Climate change poses a significant threat to South Africa's water resources, food security, health, infrastructure, biodiversity as well as its ecosystem services

If left unmitigated, climate change will significantly affect the economic, social and environmental dimensions of sustainable development, as well as key issues like poverty and equity. Consequently, the development process will be reversed, while on the other hand any successful solution to the climate change problem will come from the very development process.

The impacts of climate change are felt at local government level. Mogale City Local Municipality is no exception to such realities. In the recent 5 years the city has directly experienced the adverse effects of climate change resulting into extreme temperatures, high rainfalls and hailstorms affecting our communities. The current prevalence of climate events

affecting the City's infrastructure and its community requires a citywide concerted effort. The impact of these negative impacts can be seen on the City's decaying infrastructure and its interrupted ability to achieve its mandate of providing sustainable services.

More than above, MCLM has high proportion of protected areas, mining activity, heavy industry, commercial enterprise and urban population is found in bioregion, and consequently, the pressure for additional land transformation of the remaining natural ecosystems is very high, and opportunities for conservation of biodiversity using mechanisms such as protect areas are limited. Faced with this situation, MCLM strives to ensure compliance with all relevant environmental legislative requirements that must be adhered to under the National Environmental Management Act (Act 107 of 1998)

In view of the above, the city has developed a Climate Change Strategy and Operational Framework to reduce vulnerability and built resilience (adaptation) against the negative impacts of climate change. The strategy further aims to set-out the path to which the MCLM could put measures to minimize the climate change impacts, reduce greenhouse gas emissions footprint and improve its resilience through adaptation and mitigation means. The Strategy was further intended to raise climate change awareness and establish interdepartmental linkage in response to the MCLM's overarching climate change impacts. Thus, mainstreaming of the MCLM's Climate Change Response Plans will improve and inform cross-cutting sector planning and management as well as the flow of information on possible risks (floods, hail) affecting service delivery.

A number of projects are currently underway that give effect to the strategy, which includes among others, promotion of water conservation mechanisms, implementation of energy efficiency projects, support to projects that promote food security, and mainstreaming of climate change at planning level especially on land use management issues.

Over and above that, the municipality is undertaking environmental compliance monitoring and inspection to ensure compliance with environmental legislation. This assist greatly with making sure that conditions of approved development applications are adhered to. In this case, conditions are mainly those aimed at contributing towards minimising negative development impacts to the environment.

3.8 Community Development Service Analysis

The social programme of the city has been largely based on creating social upliftment and social recreational activities. The achievements include increased households that have been assisted through the indigent registration and support of vulnerable groups, such as children, women and the disabled.

Poverty Alleviation

Mogale City Local Municipality introduced the Indigent Registration programme that focuses on households that qualify to receive free basic services. The municipality approved the indigent management policy which provides for free basic services that include six kilolitres of water, 50 kW/h of electricity, sanitation services, refuse removal and indigent burials as per indigent burial policy. See the attached **Annexure 3 Indigent Policy**.

Households who qualify as indigent FBS are those that earn less than two combined governments' old age pension per month, which is R4210 from 01 April 2024. Currently there approximately 7000 households that are registered as indigents.

All informal settlements in MCLM received free basic water, sanitation and refuse removal services. Moreover, approximately 10 informal settlements that are connected to the grid and registered as indigent are provided 50Kw electricity.

Indigent Registration Programme

The poverty alleviation programme provides a platform for the municipality to push back the frontiers of poverty. IMCLM indigent Programme include the following;

1. Free basic Services
2. Indigent Burial
3. Grant in Aid

In the past 18 months, there had been various programmes such as indigent policy management wherein over 8900 households were vetted and no more than 4 120 households were approved, see Annexure 3 for more information of MCLM Indigent policy.

Free Basic Services

The high levels of job retrenchments and unemployment level has affected households' income and subsequently increased the number of those who depends on free basic services.

The benefits of MCLM free basic services for households that quality as approved indigents are;

- 100% subsidised rates payment.
- No payment for refuse removal
- 50kw of electricity
- 6kilolitres of water

For a household to qualify as approved indigent, the following are considered:

- Earn between income equal to two old age pension beneficiary per month, as at 01 April 2020.
- Be a registered account holder of the home.

Moreover, household in informal settlements received free basic services such as;

- Access to free tankered water or communal tap water.
- Access to chemical toilets
- Access to refuse removal through supply of skip bins.

Indigent Burial and Gravesite

The Indigent burial programme has assisted the poor to bury their loved one in dignity. Households are supported through indigent burials and gravesites. MCLM assisted with the burial expenses of indigent households with either the expenses of a gravesite or with overall burial expenses, especially in cases where the families were unable to pay any money

The Grant-In- Aid Programme

Every financial year MCLM makes provision for Grant-in Aid budget, which is financial assistance to Non-Profit Organisations, such as social development group such as sports clubs, youth, SMMEs, educational bursary assistance for residents of Mogale City. This is provided as annual or once of assistance.

Annual applications are open between from 01 July and 31 October every financial year whereas once-off applications are open throughout the year. The Grant is facilitated by the Department of Community Development Services. See the attached **Annexure 4: Indigent Management Policy**

Food Garden Scheme

Food gardens are some of the ways the municipality ensures food security for poor households. There are four community food garden schemes, with approximately 36 households participating. This allows residents to be self-sustaining and contributes to environmental preservation. Land is used for growth and is kept fertile. In addition, people are allowed the opportunity to grow, sell and trade products for a further way towards poverty alleviation. Further initiative includes hydroponics, aquaponics and hydro coops.

Gender Youth and disability(GEYODI) Programmes

Government acknowledges that women, children and the disabled are vulnerable groups in poverty situations and usually lack opportunities to break away from the situation. MCLM GEYODI, the following programmers are in place:

Gender forum

Gender forum consists of both women and men to address social issues such as gender-based violence. There are 30 volunteers trained to do awareness during 16 days of activism against women and children campaign.

Addressing Gender based violence and Femicide

MCLM is advocating against Gender Based Violence through various platforms. This includes staff intranet that includes communication on GBV. For example, statement includes” Gender based violence has intensified in South Africa. As Mogale City Local Municipality let us take a stand against stigma, shame, and the silence of abuse “

In South Africa, walking down the street is a nightmare for most women. Whether it’s catcalling, lewd comments or any other form of street harassment, gender-based violence rears its ugly head in seemingly subtle ways, with dire consequences⁹.

⁹ Municipal Overview Report, sdsa GPT 2022



Figure 3:16 Turning illegal dumping into usable spaces

GENDER...

MCLM Gender empowerment pillars

PILLAR 1: deals with accountability, coordination and leadership. Mogale city Social Development needs to establishing multi-sectoral accountability structures in the council, this is to reduce GBV hotspots by repairing the street and floodlights, and renaming of streets, especially in the rural areas.

PILLAR 2's: work is about prevention & rebuilding social cohesion. Men and boys programmes, Parenting skills etc

PILLAR 3: is responsible for justice, safety & protection. Awareness campaigns to increase reporting of sexual offenses and domestic violence cases from the rural areas. The spinoff is that less rape cases, especially those which involve minor children, juvenile minors and minor victims have been withdrawn. So the aim is to encourage reporting and not withdrawing reported GBV cases at police stations.

PILLAR 4: encompasses response, care, support & healing. DSD team intends to increase services accessed by victims and survivors to seek counselling and support. To support GBV shelters and advice victims to speak up and admitted in shelters. This is to ensure that everyone who reports a case is given the support they need and to see it through.

PILLAR 5: seeks to address the issue of economic power. The aim is to include Local Economic Development so as to form partnership in issues of Gender and power to women, there preventing women from staying in abusive relationship due to unemployment. The aim is job creation. Expansion of EPWP for women falls part of economic power. Educational talks about financial managements, having policies etc. 3 Civic education also form part of this.

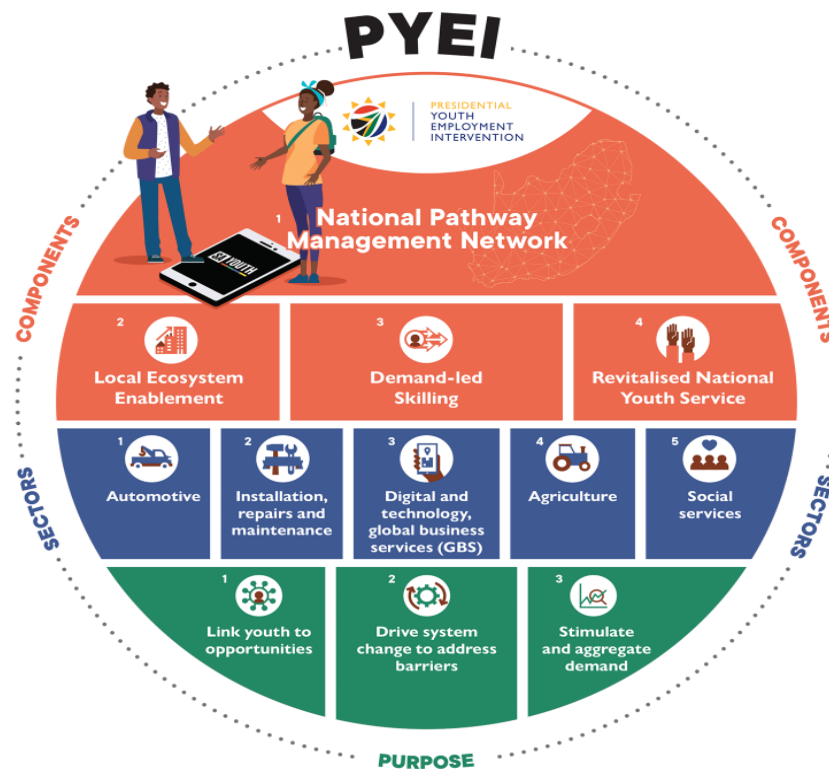
PILLAR 6: handles Research & Information Management, Monthly meeting with different stakeholders. To check on the statistics from your VEC, police, gender brigades and those who do door to doors, to see check on the impact of gender empowerment programmes. The aim is to improve interdepartmental dataflow to improve service delivery to victims, survivors and their families.

Youth Development

According to Gauteng a state of Province (2023) young people constitutes 39% (5 million) of the total population in Gauteng. About 2,3 million of these young people could be

classified as not in education, employment, and training. Gauteng Integrated Youth Development Strategy (GYIDS) 2030. Moreover, MCLM supports the Presidential Youth Employment Stimulus Programme guides young people towards opportunities for training, work experience and income, components include:

- Demand led skills
- Revitalise National Youth Service
- Local Ecosystem Enablement



MCLM Programmes targeting the SMMEs in particular youth employment,

- Agric-park at Tarlton, Swaneville and Magaliesburg.
- Chamdor Automotive and Munsieville Industrial Park.

Youth Substance abuse Programme

MCLM has established a Local Drug Action Committee, it is established in terms of Section 60 of the Prevention of and Treatment for Substance Abuse Act 70 of 2008. The

Local Drug Action Committee composed of stakeholders and organizations who are involved in dealing with the combating of substance abuse at the municipal level. LDACs draw their action plans which are in line with the priorities of the National Drug Master Plan, and they give effect to NDMP in that municipality.

Programmes for the Elderly

Elderly Support Programme

Elderly support programme aims to provide wellness activities to promote healthy lifestyle. This is achieved through a partnership with Non-Governmental Organisation, namely Aged in Action to do morning exercises and health talks. There are 18 active clubs that participate in the elderly support programme, with exception of Kromdraai, Krugersdorp CBD. Moreover, there are quarterly screening programmes, such as for chronic diseases.

Elderly Sports Programme

Elderly sport is a seasonal programme, which is undertaken in partnership with Gauteng Sport, Art and Recreation. The objectives of the programme are to facilitate an active lifestyle for the elderly.

Thusong Service Centres

In collaboration with the Office of the Premier, the municipality launched five Thusong Service Centres in Kagiso, Munsieville, Hekpoort, Muldersdrift and Tarlton to enable the communities' easy access to government services. Skills development programmes in construction and related activities are facilitated in Kagiso and Burgershoop in partnership with the Department of Public Works and the Gauteng Department of Communication and Information Services.

Sport, Recreation, Art, Culture & Programmes

Library facilities

Mogale City Local Municipality has 16 community libraries, 3 new modular libraries in Munsieville and Tarlton and Kromdraai, all with computer centres which have free internet access. All libraries provide daily services of leisure, study reference and reading material. Major library programmes include:

- Readathon
- Born to Read

- Public Speaking
- Science Olympiad
- Story-telling Festival
- Library Orientation
- World Book Day
- Library Week

Sport Facilities

Mogale City has sports facilities through-out the municipality area. These include the following:

- Kagiso Sport Complex
- Rietvallei (Lusaka) Sport complex
- Kagiso Ext. 13 Sport Complex
- Muldersdrift Sport Complex
- Rietvallei Sport Complex
- Ga- Mogale Sport Complex

Mogale City Sport and Recreation

There are three swimming pools in Mogale City, Kagiso, Krugersdorp and Azaadville.

Figure 3.17 MCLM Swimming pools schedule

Name of swimming pool	Area	Swimming season
Kagiso Swimming Pool	Lewisham	1 September – 31 March
Kru/dorp West Swimming Pool	Krugersdorp	1 September – 31 March
Azaadville Swimming Pool	Azaadville	1 September – 31 March

Youth games and related programmes

MCLM has various recreational programmes that are facilitated by Sport, Arts and Culture division. The following programmes are presented annually:

Figure 3.18 MCL Annual Recreational Programme

Programme	Month	Venue
Water safety programme	March	Rotate to different areas in Mogale City
June Holiday programme	June	Rotate to different areas in Mogale City
December holiday programme	November-December	Rotate to different areas in Mogale City
Rural Development Games	May	Muldersdrift, Kromdraai, Hekpoort, Tarlton and Magaliesburg
Ward games	June	Muldersdrift, Munsieville, Kagiso, CBD, Azaadville 2 and 3, Kagiso13 and Lusaka
Community games	April and December	Tarlton, Magaliesburg, Kagiso, Kagiso 13

Museum Rehabilitations programme

Mogale City Museum is currently closed following refurbishment. The scope of work included

1. Repairs of the entire roof structure.
2. Building Structure repairs
3. Electrical Works and
4. Security set-up

The refurbishment was completed by in June 2024 and the museum is yet to be reopened.

Career Centre Naga Lipudi Science and Career Resource Centre

In December 2020 the Naga Lipudi Career Centre was officially launched and handed over to the office of the Executive Mayor, through the Rand Water initiative its primarily advocacy

is to educate schools and public communities throughout the borders of MCLM to know and learn how to make career choices and also educate through skills development.

The aim of the facility is to and enhance education within MCLM and its plans is to host at least 17900 learners a year across Gauteng province, this will be done by making more advocacy to the communities and hosting Career Exhibition working closely with GDE and inviting special groups to visit and host topical issues necessary for social empowerment

The centre operates from 08h30 to 15h00 daily on workdays and on request and it's currently utilized by schools and walk in students.



Photo 1 : Students at MCLM Naga Lipudi Career Centre

Executive Mayor Bursary Scheme

The Office of the Executive Mayor has a bursary scheme geared at assisting youth to study at tertiary level. The bursary scheme aims to assist deserving post matric students to study at university, technical institutions and technikons.

Public Safety

MCLM has embarked on road safety campaigns and has conducted roadblocks regularly to minimize road accidents and to comply with the National Road Traffic Act. There have been several initiatives to curb land invasion and promote public safety.

The municipality has also been involved in Social Crime Prevention programmes on prevention of women and children abuse. In conjunction with the SAPS the municipality has been active in the operation of the Community Policing Forums.

Law Enforcement

In an effort to have law enforcement, the municipality provided a fleet of approximately 30 traffic controller vehicles. MCLM has 89 men and women to assist with safety traffic management.

Moreover, MCLM has over 65 Scholar Patrollers to assist with road safety for the school children, in particular primary school children. Scholar patrollers are used in the morning and afternoon to help small children to cross busy roads.

Road Safety Awareness

MCLM has embraced early intervention for safety awareness. All road users could be trained in traffic safety, the target is however for young children at crèches and schools. 123 road safety campaigns were conducted from July 2019 until January 2020. 16833 road users were trained. Requests for traffic education can be made to the Public Safety unit.

Road Traffic Citations

Speed camera operation started in February 2020 to reduce road fatalities. The operations will be held throughout the year within the vicinity of Mogale City by the Public Safety division.

Prevention of Land Invasions

The municipality has a contract with the security service provider for guarding and patrolling municipal land within Mogale City. This is done under the direct supervision of municipal officers. Internal security team also patrol open spaces within the municipality to prevent any illegal land invasion on a daily basis. Once there is an incident of land invasion, the security must respond within 48 hours to prevent it and to avoid lengthy and costly court route to get the people out of the land.

Municipal court

Municipal Court in the City has a jurisdiction on the municipal by-law and local traffic offence prosecution. The court operates five days a week. This assists the municipality to reduce the magistrate court backlog on traffic prosecutions.



Picture 1 : Municipal Court Mogale City

Mogale City Municipal Court is the first in Gauteng and has been successful in reducing the burden on the local magistrate court. The court has been established after the approval of the National Prosecuting Authority. Over 100 000 traffic related cases, both municipal and provincial, have been handled by the court since its establishment in 2016.

Motor Vehicle, Driver Licensing and Registration

In the Mogale City jurisdiction there are two Motor Vehicle Registering Authority (MVRA) and Driver Licensing Test Centre (DLTC), in Delpoorteen and Kagiso. Delpoorteen Centre also has a Motor Vehicle Registering Authority. Kagiso DLTC is the first township operating Centre in South Africa, operated by Gauteng Province. This office is for examining of applicants for driving and learner licenses as well as for the renewal of driving licenses. The centres operate during weekdays and are also open on first 3 Saturdays of the month until 12h00.

Gauteng online licensing booking system

Gauteng Department of Roads and Transport, in conjunction with the National Department of Transport, jointly launched a licensing online booking system in August 2018. It was implemented effective from 01 September 2018 and has been running as a pilot project only in Gauteng Province for just over a year.

The system was introduced with a specific aim and objective to modernise and improve the licensing service broadly by amongst other things, eliminating long queuing times at the Licensing Centres. The online booking system is applicable only in the following instances:

- Booking for a learner's licence test

- Booking for a driving licence practical test
- Booking for a driving licence card renewal
- Booking for a Professional Driving Permit (PrDP) application

Office Readiness

MCLM licensing Centre now provides online booking service, no walking is permitted, except for people of 60 years. The following have been done:

- The Administrative Customer Desk Clerks have received training by the Road Traffic Management Corporation (RTMC) and are now registered as NaTIS Officers to operate the fingerprint and eye testing machines in order to free the Examiners
- The Kiosk has been installed by the RTMC at Mogale City Licensing Centre to enable members of the community who do not have access to the internet to make online bookings for free. This Kiosk is manned by a staff member at all times who will also assist those who are not computer literate

Cashless operation

Mogale City Licensing Centre has adopted a safe payment system, which clients only pay by card. No cash is now necessary for clients to do payment. This is convenient for both the clients as well as the licensing centre to prevent attempts of robbery and theft

3.9 Institutional Analysis

Municipal Grade

The Institutional arrangement of MCLM as a medium capacity municipality, category B, grade 5, is in terms of the provision of Local Government: Municipal Structures Act, 1998, as amended.

Political Leadership

The 7th South African local government election heralded a new leadership of Council. The newly executive major has announced the members of Mayoral Committee led by Executive Mayor, Councillor, Lucky Sele

Figure 3: 17 Council Speaker Cllr Doreen David, Cllr . Executive Mayor Cllr Lucky Sele and Council Whip Cllr Tsholofelo Ramaisa



Speaker of Council
Cllr Doreen David



Executive Mayor
Cllr Lucky Sele



Council Chief Whip
Cllr Tsholofelo Ramaisa

The Mayoral Committee



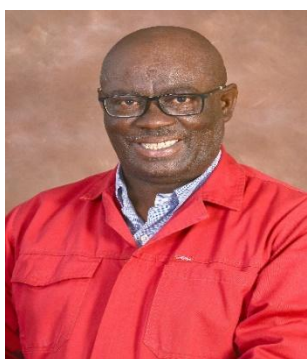
MMC EDS Cllr. Lwando Resha



MMC PW&RT Cllr. John Koboekae



MMC Public Safety Cllr. Francis Makgatho



MMC DIEM Cllr. Xolile Mkruquli



MMC FINANCE Cllr. Victor Molefe



MMC INFRASTRUCTURE(UTILITIES)

Cllr Peter Modise



MMC Social Development & Health Cllr.
Wonderful Segolodi



MMC Corporate Support Services Cllr.
Kholeka Mandyu



MMC SARC Cllr. Cynthia
Cynthia Mankazana



MMC Human Settlement, Real Estate & SIP
Cllr Merram Mogoje

WARD NUMBERS	CLUSTER WARDS	WARD COUNCILLOR'S NAMES
RIETVALLEI INCL AZAADVILLE		
1	Rietvallei Proper	Resha Lwando Gift
2	Rietvallei Ext 1	Mnyaji Wandile
3	Rietvallei Ext 2, Azaadville	Dabhelia Shabier Ahmed
34	Rietvallei Ext 2 & 3	Nhlapo Nhlanhla
35	Rietvallei Ext 5, Rietvallei Proper	Witbooi Nenzane David
36	Rietvallei Ext 2, Kagiso Ext 9 & 14	Mokoto Ramilo Johannes
KAGISO		

4	Kagiso Ext 12	Ntshabele Lucky Lesego
5	Kagiso Ext 12 & 13	Motlhophe Kabelo
6	Kagiso Proper, Kagiso Cemetery, Kagiso Ext 2	Lesuthu Ebenezer Lehlohonolo Lebewana
7	Kagiso Ext 4&6, Kagiso Proper and Leratong Hospital	David Doreen Sebakanyana
8	Kagiso Proper, Kagiso Ext 11	Mankazana Cynthia Maria
9	Kagiso Proper, Chamdor Industrial Area, Mindalore Ext 1, Mindalore Proper, Geba Street	Khumalo Velile Bennet
10	Kagiso Proper, Sebenzisa, Themba & Maoka Street	Xhale Nomalungelo Theodorah
11	Chief Mogale Township, Kagiso Ext 6, Kagiso Proper	Modise Peter Kgotlaetsile

12	Kagiso Proper	Morake Goodreach Kutlwano
13	Kagiso Proper, Kagiso Ext 8	Pii Lesego Palesa
14	Sinqobile, Lanwen Hostel, Luipaardslei landfill, luipaardsvlei Industrial Area (2 Windsor Road) Bosasa, Boiketlo, Wentworth Park, Coronation Park	Khol Moeketsi Vernon
WARD NUMBERS	CLUSTER WARDS	WARD COUNCILLOR'S NAMES
15	Kagiso Proper, Kagiso Ext 3 & 10	Taunyane Motsamai Hendrick
16	Factoria Industrial Area, Lewisam Township, Wentworth Park, Municipality Chamdor Stores, Soul City, Mindalore	Muravha Jonas Octavious
19	Kagiso Proper, Father Gerald Martin, Masibi-Langa	Segapela Nyakallo Given

MULDERSDRIFT		
23	Rietfontien Village, Ethembaletu, Driefontein, Video Informal Settlement	Tabiwa Phindani Samson
28	Feather Estate, Ruimsig Estate, Homeshaven Area, Ruimsig North Ext 1	Kotze Johannes Nicolaas
33	Lammermoor, Eelandsdrift, Nooitgedaght, Zwartkop, lindley, Mooiplaats Rhenostespruit, Kalkheuvel	Tapani Thizilondi James
MUNSIEVILLE		
24	Munsieville Proper, Munsieville Ext 2	Moeketsi Lehuma Rebecca
25	Munsieville Proper, Munsieville Ext 1,4 & 5	Tshose Lordby Thapelo
27	Krugersdorp Game Reserve , Sterkfontein Hospital, Stertfontein Farms, Munsieville Ext 2 & 4, Percy Stewart WWT Works	Mosala Moagaesi Cornelius

MAGALIESBURG		
31	Magaliesburg Town, Magaliesburg Cemetery, Ga-Mogale Township, Vaalbank, Kaalfontein Farm, Migalsoord Farm, Golden Valley Farm, Wolwerkraans, Delerey, Zumick Farm, Wallis Haven, Rietpoort.	Molefe Bernard Victor
HEKPOORT		
32	Hartebeeshoek, Dwarsvlei Farm, Weltevreden, Spring Farm, Hekpoort, Hartebeesfontein, Plumarie, Doornkloof, New Thorndale, Zeekoehoek, Kruitfontein, Steenekoppie, Hillside, Waterval West, Doornbosch, Doorn Spruit	Modiko Dorah Mahappy
KRUGERSDORP		
17	Krugersdorp Golf Club, Key West Shopping Centre, Dan Pienaarville Ext 1, Krugersdorp North, Munsieville South, Rant-en-Dal	Van Loggerenberg Aletta

18	Khosa Club, Monument Ext 1, Kenmare Proper Ext 1, Rangeview Proper, Rangeview Ext 1, Silverfields, Silverfields Part, Silverfields Ext 1, Breananda Ext 1,2,3 &4	Holtzhausen Jacobus Johannes
20	Civic Centre, Krugersdorp CBD, Krugersdorp North, Quellery Park, Quellery Park Ext 1, Luipaardsvlei, Olivanna, Krugersdorp East	Trump Mark Llewellyn
21	Noordheuwel Ext 4 & 3, Kenmare Ext 4, Rangeview Ext2&7	Du Toit Lynette Estelle
WARD NUMBERS	CLUSTER WARDS	WARD COUNCILOR'S NAMES
22	Rangeview Ext 4,Paardeplaats, Noordheuwel Ext 4 & 6, Noordheuwel Proper, Walter Sisulu National Botanical Gardens, Sugar Bush Estate	Miller Jade
26	Fariaville, Boltonia, West Village,Vlakdrift, Marabeth AH, Beckendan AH, Waterval AH, Helderblom AH, Eljese AH	Moleba Louis Whitey

29	Rant-en-Dal Ext 1 & 3, Chancliff AH, Chancliff Ridge, Sterkfontein Cemetery, Paardeplaats Farms	Jooste Aloysha
37	Monument, Monument Ext 1, Krugersdorp North, Krugersdorp East, Luipaardsvlei, Wentworth Park, Coronation Park, DR Dadoo Hospital, Paardekraal Monument	Pannall Jacqueline Lynette
38	Krugersdorp Game Reserve, Delporton Industrial Area, Wildtuin Park Township, West Krugersdorp, Oaklands AH, Waterval AH	Naude Maria Christina Gertrude
TARLTON		
30	Kwaggafontein, Hillside, Sterkfontein Farm, Sloote Koppie, Vlakdrift, Marabeth AH, Vlakplaats, Eldorado, Oaktree AH	Munyai Resenga Emmanuel
KROMDRAAI		

39	Letoma Estate, Rietfontein, Kromdraai, Daniels Rust, Zwartkrans, Slookoppie, Oaktree AH, Honingklip Farm, Heuningklip AH, Northvale AH, Steinsvlei AH, Pine Haven Estate, Van Wyk Restant, Drienfontein, Tweefontein, Diepkloof Farm, Uitkomst Farm, Sterkfontein Farm	Wehinger-Manguire Zillah
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Administrative top-level Organogram

Mogale City’s new organogram approved by Council. The senior management organogram is as follows.



Figure 3:18 Administrative EXCO High level organogram, Source MCLM

MCLM submits an annual report on the Employment Equity Report to the National Department of Labour. For more information see the attached **Annexure 8 Employment Equity**.

Employees Wellness Services Office

The Employee Wellness Services Office, with its objective of aiding employees, has facilitated the regular and successful hosting of programmes/projects that are aligned with the Health National Calendar: Breast & Prostrate Awareness, diabetes, high/low blood awareness, Condom and STI Week awareness etc.

National Priority Events: Wellness Day, Women’s Day, Candle-Light Memorial, Mental Health Day. The Office has also heeded the call to commemorate Mandela Day, 16 Days of Activism, as well as World AIDS Day. Drug & Alcohol Dependency Awareness Day.

Pro-Active Programmes: Financial Fitness Workshops, Estate Planning and WILL Drafting Workshop, GYM: aerobics classes, Soccer teams, team building, corporate image, and professionalism workshops etc.

In addition to that, the office has also facilitated various, Psychosocial Counselling offered to the employees, improve their wellbeing, most employees have benefited from the Employees Wellness Services interventions implemented.

Occupational Health and Safety (OHS) office

The completion of the OHS Compliance Audit was a huge step in ensuring that the Municipality complied with the OHS Act. An OHS System has been developed, and awareness campaigns are being conducted about the implementation of the system and compliance. The Municipality is currently 65% compliant in relation to OHS legislation. Also, COVID-19 seriously impacted the Municipal compliance on other aspects of OHS however, programs are in place to revive the situation.

HIV & Aids Work-plan

The impact of HIV and Aids in the workplace has been huge, in particular to general labourers. The HIV and Aids work-plan has been used to mitigate the impact, through HIV and aids, the condom & STI Week is done to make employees aware of HIV & AIDS, Voluntary, Counselling & Testing programme (VCT) is provided for the employees by Local HIV/AIDS NGOs, which are invited during our National Priority Events days.

Municipal Oversight Committee

Municipal Public Accounts Committee (MPAC) is a committee of Council established in terms of section 79 of Municipal Structures Act No. 117 of 1998. The committee is bestowed with the responsibility of doing oversight over the executive and administration, include the following.

- Investigates as referred to it by Council, Unauthorised, Irregular, Fruitless and Wasteful Expenditure incurred by the municipality and make recommendations thereof to Council.
- Provide oversight on the Annual Report and report findings to Council for adoption. Promote good governance, transparency, accountability, and value for money on the use of municipal resources. The committee must:
 - Have a year planner approved by Council.
 - Convene quarterly meetings or more as deemed necessary by the committee and table quarterly reports to Council.

Audit Outcome

For the 2023/24 the Municipality received an Unqualified Audit opinion from the Auditor General with a few matters of emphasis. MCLM has prepared a Operations Clean Audit (OPCA) pane to address the findings of the AG.

Risk Management

Strategic Enterprise Risk Assessment is conducted annually. The Municipality quarterly monitors the most significant risks at an organisational and departmental level. The risk management process is further overseen by the Risk Management Committee team and the Audit Committee.

In rendering service delivery, the Mogale City Local Municipality is exposed to a wide range of risks and opportunities. Risk Management is a process of managing risk exposures with the objective of preventing a loss from occurring or minimizing the effect should such an event occur. An annual risk assessment is conducted in respect of the strategic, operational and projects risks and is aligned to the IDP and Strategic Planning Document.

Mogale City LM established risk management and risk management champions' Committees. The RMC is an internal Committee, chaired by independent person outside the Municipality and is established to assist the Accounting Officer to fulfil the risk management and control responsibilities in accordance with prescribed legislation and corporate governance principles. Furthermore, the RMC is there to oversee the implementation of best practice risk management processes and to ensure that the identified risks and agreed upon mitigation actions are successfully executed.

Audit Committee

MCLM has maintained an independent Financial Audit Committee which operates in terms of the provisions of the Local Government: Municipal Systems Act, 2000 and the Municipal Finance Management Act 56 of 2003.

In complying with the principles of good governance, the Audit Committee has an approved Audit Committee Charter which has been regularly updated. In the conduct of its duties, the Audit Committee has performed the following activities:

quality and integrity of the financial reporting process,

- system of internal control,

- organisation's process for monitoring compliance with laws and regulations and code of conduct,
- internal and External Audit functions,
- performance Management, and risk management and governance process

Furthermore, the Audit Committee has effectively overseen and approved the activities of the Internal Audit unit which operates independently in accordance with an approved Internal Audit Charter and the provisions of the Municipal Finance Management Act 56 of 2003. The internal audit unit has shared the results of their work with the external auditors who placed reliance on their work.

Performance Management

Both individual performance management of managers reporting to the Accounting Officer and the organisational performance management system are undertaken each year. The organisational Quarterly and Annual performance management reports are submitted to the Performance Audit Committee.

3.10 Spatial Development Analysis and Economic Development

The municipality reviewed its Spatial Development Framework which was adopted in 2011. The MCLM Spatial Development Framework (SDF 2022) highlights a long-term spatial vision of a Mogale City that is inclusive, cohesive, resilient, and transformative which provides high quality of services within a spatially efficient environment, and thus delivering shared prosperity, hospitality, beauty, and security and sense of place. The SDF is 5-year plan from 2022 to 2027.

In order to give effect to the above Spatial Development Vision of MCLM, the following spatial development objectives and strategies were formulated to anchor the MCLM Spatial Development Framework 2022.

- Liveability and Sense of place
- Nodal Development
- Economic opportunity
- Accessibility and connectivity

- Densification and growth management
 - Environmental protection and resource management

The Mogale City Spatial Development Framework 2022 builds on the current growth dynamics of the municipality and provide direction towards the envisaged spatial pattern for the municipality. Furthermore, the SDF identified nodal areas and development proposals for specific nodal areas based on their inherent potential and opportunities.

- **Primary Node:** Krugersdorp multi-economic activity node
- **Secondary Nodes:** Muldersdrift.Pinehaven/ **Hendrik Potgieter** and Leratong Housing Development
- **Local Nodes:** Kagiso, Azaadville and Rietvallei, and Munsieville.
- **Tourism/Agricultural Nodes:**

Magaliesburg, Tarlton and the smaller tourism and agricultural hub of Hekpoort that are associated with corridors – R24, N14, M5 and R563. While Tarlton and Hekpoort have a ribbon development character, it is desirable to anchor the development around a central core.

- **Specialised Activity Node:** Lanseria International Airport Developments Zone – which promotes a mix of hi-tech and clean industrial activities.
- **Industrial Nodes:** The Delporton, Chamdor, Boltonia and Factoria industrial complexes refer to pockets of industrial development within the MCLM urban structure

The Spatial Development Framework indicates areas of existing development and proposed expansion for specific land uses within the municipal area, for example, industrial development, institutional development, and residential development.

The SDF emphasise that MCLM should ensure that higher density developments go into mixed-use areas around the nodes and along corridors that will allow the use of public transport as well as walking and cycling to shops and services which reduces driving and can minimise parking requirements. The identified high density areas are:

- The Pine-Haven Node at the intersection of N14 & Hendrik Potgieter Road
- The Drift Node along the R28 in the central part of the Muldersdrift

- Around the Krugersdorp CBD
- Within the urban boundary of designated nodes
- Adjacent to the Beyers Naudé Drive Activity Spine
- Pockets of land located within the mining belt that are safe for development and are well located to achieve functional spatial integration.

These areas should be focus areas for public investment in infrastructure, social services, streetscape and urban design, open spaces and general high quality, positive performing urban environments.

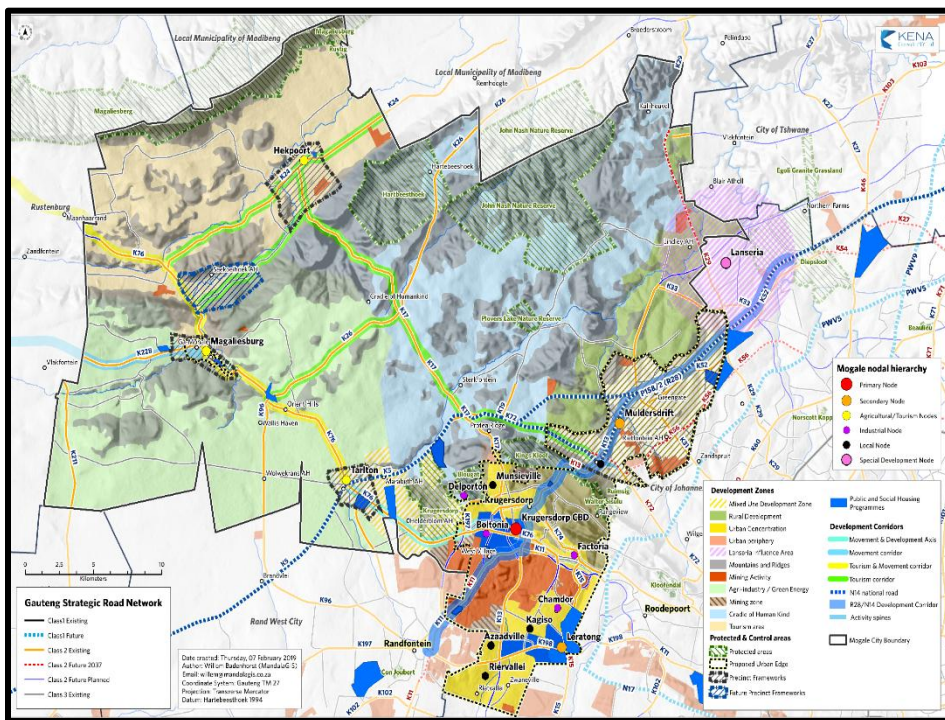


Figure 3.20: The composite Spatial Development Framework Map

The composite SDF map shows following structural elements:

- Nodes by hierarchy
- Development corridors
- Development zones
- Protected and controlled areas

Lanseria nodal development

The Lanseria Airport City Economic Development Initiative commenced in 2008 with Mogale City in partnership with the City of Joburg, Tshwane Metropolitan Municipality, and the Gauteng Provincial Department of Economic Development. A *feasibility study* was undertaken, and the outcome was to develop the Lanseria International Airport as an airport city with the objective of catalysing the provincial economy during the global economic recession. This was followed by the development of the *Lanseria Airport Spatial Economic Development Master Plan* in 2010. This further led to the development of the *Lanseria Airport City Economic Development Implementation Plan* in 2013, which dealt with several economic development opportunities linked to the Airport covering the City of Joburg, Tshwane Metropolitan Municipality and MCLM. Mogale City SDF (2022) identifies it as the Specialised Activity Node and the Lanseria Regional Spatial Development Policy (2017) highlighted the importance of this node to Mogale City Municipality.

Gauteng Provincial Spatial Development Framework (GPSDF 2030) considers Lanseria as one of the Regional node which has potential for regional development opportunities in Gauteng Province.

Current Status

- The Lanseria Smart City was recognized by the President Cyril Ramaphosa during SONA 2020 and 2021, as a new Smart City where 350 000 and 500 000 people will be accommodated.
- Also, during SOPA 2020, the Premier David Makhura acknowledged Lanseria as one of new Economic Node where major investments on roads infrastructure projects will be directed to. Once more Premier declared Lanseria New Smart City as one of the projects that will fundamentally change the Western Corridor.
- It is a joint planning initiative between the Presidency, Office of Premier, Mogale City, City of Joburg, City of Tshwane and Madibeng Municipality (Northwest Province). Lanseria Smart City is regional initiative that will have a significant impact on the future development of Mogale City, Muldersdrift area.
- The Lanseria Master Plan for the Smart City was developed with the intention to guide the way towards innovative ways of approaching economic drivers for the

area. The Smart City initiative is described as a post-apartheid, publicly led plan that enables the private sector and communities to build an urban economy as a basis of truly integrated city, socially, economically and culturally., **see attached Annexure 5, draft Spatial Development Plan (SDF)**

Planned activities

The Lanseria Node is more commercial and residential oriented development with some specialised mixed land uses consisting of:

- Tourism, leisure & accommodation especially around sections of the N14 & R563 that run through the cradle
- Developments that are ancillary to existing character & functions of the area, such as agriculture & rural residential developments
- Low environmental footprint developments such cold-storage, warehousing retail, commercial, offices, freight forwarding, aviation related businesses, & high tech, clean-industrial development can take place along the proposed N14 Development Corridor, and
- A suitable mix of housing types, including social & inclusionary housing.

Lanseria's development presents a really positive opportunity for the West Rand – in particular Mogale City. With all the new institutions to be developed, several job opportunities will present themselves for locals. Also, more skilled labour will be generated in Mogale City and as a result, more in-house training will be provided by companies to ensure maximum productivity. This serves to benefit to locals that are getting employed as they will become skilled in a wide variety of fields. A skilled workforce is paid better and this will not only drop the unemployment rate but be a strong contributing factor to addressing socio-economic issues such as poverty.

Mega Projects along N14 Corridor and Beyers Naude, Western Corridor

N14 Corridor and Beyers Naude area is one of the development hot-spots of MCLM. Some of the mega projects located in the area include:

- Avianto mixed housing development comprising of 7000 high income units and 250 giveaways units.
- Greengate Industrial township comprised of 30 business sites (warehouses & depos)
- Happy Island Waterpark (the biggest in Africa)
- Proposed Shopping centre along R512 comprised of recreation, retail and housing development.
- Absa Development opposite Cradlestone Mall

Land Use Management Scheme

The Mogale City in partnership with the Department of Rural Development and Land Reform developed the Land Use Scheme (2022) in terms of the Spatial Planning and Land Use Management Act, 2013. The main purpose of the Land Use Scheme is to control the use and development of land within the Municipality's area of jurisdiction to promote:

- a. Economic growth
- b. Social inclusion and cohesion
- c. Efficient land development
- d. Good public health, a healthy environment and natural resources
- e. Guarantee the right to sustainable cities, understood as the right to urban land, housing, environmental management, urban infrastructure and service delivery, transportation and public services, to work and leisure for current and future generations
- f. Democratic administration by means of participation of both the individual property owner; representative associations and community members of the various segments of the community in the formulation, execution and monitoring of urban development projects, plans and programs
- g. Cooperation between governments, private initiative and other sectors of society in the urbanization process, in service of social and economic interests

Further studies, plans and policies

The MCLM Spatial Development Framework, identified areas where detailed plans or precinct plans must be developed. In partnership with Department of Rural Development and Land Reform, MCLM reviewed the following precinct plans which were developed in 2011. These precinct plans contains amongst other things, strategic projects and interventions that seek to leverage specific development opportunities, investment projects and market demands associated with each precinct.

Muldersdrift Precinct Plan

The Muldersdrift Precinct Plan intend to be a functional and socially integrated precinct, focused on Lanseria Smart City, N14 Development Corridor and the Cradle of Human Kind World Heritage site.

The key objectives of are as follows:

- To extract the maximum benefit from the Lanseria Smart City and N14 Development Corridor to generate economic growth and job creation.
- To structure rapid settlement growth, into a functional urban form that provides equitable access to services and facilities and support public transport.
- To provide for a range of housing typologies and densities.
- To balance the divergent demand of urban development pressure, environmental protection, poverty, unemployment, and housing need.

Tarlton Precinct Plan

Tarlton Precinct Plan seek to be a functional human settlement precinct, that plays a regional role as service centre within a larger productive agricultural zone.

The key objectives of the Precinct Plan are as follows:

- To develop a functional settlement form that is sustainable and that addresses the need for housing within Tarlton and its surrounding.
- To consolidate settlements and minimise rural sprawl and adverse effects of land development on the environment.
- To ensure the provision of sufficient social facilities, public infrastructure and services clustered in accessible locations.
- To encourage economic development and job creation through agricultural production, services, and beneficiation and small-scale light industrial and retail.
- To balance the functions of mobility and accessibility with public transport, non-motorised transport, and pedestrians' safety.

Magaliesburg

Magaliesburg Precinct Plan intend to be a regional service centre that provides the need for sustainable human settlements and services within a wider tourism and agriculture zone.

The key objectives of the Precinct Plan are as follows:

- To develop an integrated human settlement that functions efficiently
- To protect the natural elements that provide the backdrop of for the tourism product of the area
- To stimulate economic growth and job creation
- To balance the need for mobility and accessibility without compromising pedestrian safety
- To improve the sense of place within Magaliesburg area.

Hekpoort Precinct Plan

Hekpoort Precincts Plan aims to be a small-scale service centre that provides the need of sustainable human settlement within a tourism and agriculture zone.

The following are main objectives of the Precinct Plan:

- To develop human settlement that focused on access to services, amenities, and opportunities.
- To support agricultural product in the area
- To enhance tourism product in the area
- To protect natural environment assets and heritage elements

Mining Belt Precinct plan

Mogale Mining Belt has been delineated as one of the six mining belt sub-regions in Gauteng (Gauteng Mining Belt Regional Policy 2019). Mogale City need to link up with this initiative which can help in carrying out a detailed investigation into the long-term rehabilitation & development potential of the mining land between Krugersdorp & Kagiso. Based on the findings of this study, a local spatial development framework will be developed to unlock economic development potential of the area.

Expanded Public Works Programme (EPWP)

The Expanded Public Works Programme (EPWP) is one of the many national Economic Cluster programmes which are intended to create a far more inclusive economy. The EPWP seeks to make a contribution towards the inclusive economy by expanding opportunities for the poor to access the labour market, broadening the impact of growth and ensuring that economic benefits are accessible to all the sectors of society – with particular emphasis placed on the poor and the marginalized.

At Mogale City, the programme is implemented in three sectors, namely: Social Sector, Infrastructure Sector, and the Environmental and Culture Sector and had about 584 participants in the 2023-24 financial year.

The current municipal EPWP contracts which has over the years been extended year after year resulting in this program becoming noncompliant in terms of EPWP national norms and standards and therefore resulting in reduction of the annual allocations from national government. The contracts of the last cohort participants ended on 30 September 2024

Township Economic Development : Township Entrepreneurship

Townships are often associated with economic disparity, limited infrastructure and social challenges. However, they are also vibrant communities brimming with untapped potential. Young people residing in townships possess the creativity, resilience and entrepreneurial spirit necessary to drive economic growth.

The Gauteng government has recognized the transformative power of township entrepreneurship and has taken significant steps to support and nurture entrepreneurs.

Creating a Supportive Ecosystem

Local governments play a vital role in accelerating local economies by creating a conducive environment for entrepreneurship to thrive.

Local governments can establish entrepreneurship centers and incubators within townships, providing aspiring entrepreneurs with affordable office spaces, mentorships programs, access to business networks, and training opportunities. E.g. (Chamdor Auto-matic Hub and Munsieville Industrial park).

Infrastructure Development

Investing in infrastructure development within townships, such as reliable electricity, internet connectivity, transportation networks and well-maintained roads, is crucial for attracting investments and fostering business growth.

Local governments can forge partnerships with various stakeholders, including educational institutions, private sector organizations, and non-profit organizations, to provide entrepreneurship training, business development programs, e.g Wescol youth Internship training.

Promoting township businesses and attracting investments. By highlighting success stories, organizing local business expos, and leveraging digital platforms, governments can showcase the Mogale Expo for Visual Artist.

EkasiLab

eKasiLabs is implemented in partnership with the Innovation Hub (an agency of the Provincial Department of Economic Development).

The purpose of establishing the eKasi Labs programme is to take innovation to the people by establishing co-creation and innovation spaces in the townships, where local communities are able to access the services and facilities that are offered at The Innovation Hub.

Facilities give communities access to equipment that they would not ordinarily have and allows for creative thinking, experimentation, personal expression and invention. The Labs are unique spaces that aim to promote skills development in ICT, The Green Economy and Manufacturing and fantastic for meeting and networking.

The eKasiLab is located at Chamdor Training Center. Currently the Innovation Hub is busy with Supply Chain processes to appoint service providers to renovate the facility.

Chamdor Automotive Hub

The City in partnership with Gauteng Growth and Development Agency (GGDA) and the Automotive Industry Development Centre (AIDC) (both agencies of the Provincial Department of Economic Development) is establishing an Automotive Hub at Chamdor Training Centre. Ten workshops have been renovated by GGDA to a tune of R18.5 million. The AIDC will be installing high tech equipment to a value of R4 million. The hub will provide technical skills, mentorship and well equipped working facilities to the SMMEs in the automotive sector. During the renovations, 15 SMMEs were sub-contracted and 50 local jobs were created.

Currently finalising the electrification of the hub. The first phase of recruitment did not yield the expected results. We are planning to engage in another recruitment drive soon.

Munsieville Industrial Park

Munsieville Industrial Park is part of the project for Township Economic Revitalisation in MCLM. The park will target SMMEs in the light manufacturing sector.

The construction phase has been completed. Currently the contractor is dealing with the snag list and increasing the electricity supply to the park.

Gauteng Provincial Programmes & Projects

The IDP must include programme and Projects that are taking place in the space of Mogale City, not only that funded by the local municipality, but that include National and Provincial department, thus the entire government.

Gauteng Provincial government 2030 plan is set to be implemented through Corridor development strategy. Gauteng West, which is West Rand District Constituent Municipalities, which MCLM is part of, is considered Western Corridor. According to Gauteng 2030 Strategic plan, Gauteng vision is to implement along 5 corridor development with distinct industrial and comparative advantages. The Western is anchored by mining, including tourism and agri-process.

Priemier, Makhura, on SOPA 2020, announced that the Western Corridor collective projects would yield investment of R60 billion. The projects include;

- Lanseria Smart City.
- Building of special Mega Agro-processing Park and logistic hub.
- Expansion of Busmark plant for manufacturing of buses on the N12 highway park.
- Solar farm
- 30, 000 hectares of land for agriculture and Mega housing settlements.

Local Economic Development

MCLM Economic Department consists of the various sub-divisions that are geared to help facilitate local economic development, the division are,

- Enterprise and Rural Development
- Development Planning
- Special Economic Development
- Building Control
- Tourism Development

Enterprise and Rural development

This division mandate is to promote, grow new and existing local businesses in the city. It provides services such as new business registration with CIPC, promote SMMEs development with development of Industrial Parks and support of local farmers with mechanisation.

Annually the Municipality registers approximately 400 businesses with the CIPC. Meanwhile, Chamdor industrial park has 10 SMMEs operational. In addition, there is Munsieville Industrial Park that is being finalised.

Building Control Management Division

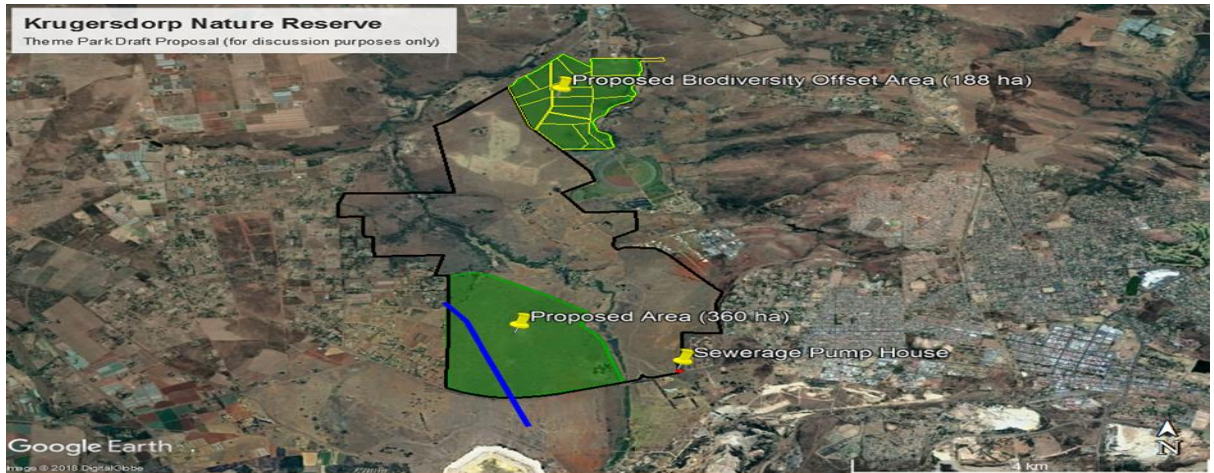
The division is facilitating the construction of a municipal building, with the premises of the MCLM municipality. This new 6 storey building would accommodate offices of ECDS, Chief Audit Executive and Corporate Community Communications which are current using outside building. Additional work of the divisions is to review and approve all the building plans.

Tourism Development

Krugersdorp Game Reserve (KGR) in terms of Treasury Regulation 16 will be registered as a possible Public Private Partnership (PPP) Project with the National Treasury PPP Unit. The KGR precinct will be upgraded and refurbished for commercialization in two phases.

1. Upgrade, management, and effective commercialization of the 1200 hectares of the Krugersdorp Game Reserve which includes the lodge with restaurant, accommodation, conference facility and Caravan Park
 - The KGR should be an integrated unit comprising both ecological and social/tourism component, based on a sound ecological base which must lead to a sustainable operation and management.

The lucrative Gauteng market must be harnessed to boost and sustain the shorter-term day visitors and weekend visitors, as well as the conferencing / events public.



Picture 2: Krugersdorp Game Reserve

2 the remaining 360 hectares of land into a commercial entity

Township tourism

In June 2019 Tourism Office opened and handed Tourism Satellite Office to Kagiso Tourism Association (KTA). KTA previously had an office at the Multipurpose Community Centre and during renovation the offices were closed and all the occupants, including KTA never had a space to operate. KTA has then moved to Kagiso Thusong Service Center since 2019.

The Municipality has also established third Local Tourism Association in Ga-Mogale Township. Plans are underway to locate office for the Ga-Mogale Local Tourism Association at Ubuntu Arts and Craft Center in Magaliesburg. Tourism Division conducted the Ga-Mogale Tourism Environmental Scan in February 2020. The purpose is to assist Ga-Mogale Association with identification of opportunities within their space and identification of other role players who can play support role such as government institutions.

Tourism Business Guides

This project is aimed at bridging the gap with regards to the lack of information regarding the business opportunities that exists between the Transport and Accommodation sectors within the Tourism value chain. The project aims to provide the much-needed business information on Tourism and to encourage the spirit of entrepreneurship amongst the youth. The guide is for operating a Tour Operator and Guest House will contribute towards number of expertise such as Accessing Access information.

3.10: 2025 State of the National Address highlights for the IDP

In his 2025 State of the Nation Address (SONA), President Cyril Ramaphosa highlighted several initiatives aimed at strengthening municipal governance and service delivery:

- **Establishing Professional Utilities:** The government plans to collaborate with municipalities to create professionally managed, ring-fenced utilities for water and electricity services. This approach aims to ensure dedicated investment and maintenance, addressing the frequent disruptions in these essential services.
- **Updating Local Government Framework:** Recognizing challenges within the current system, extensive consultations will be undertaken to develop an updated White Paper on Local Government. This initiative seeks to establish a modern and effective local government structure.
- **Reviewing Municipal Funding Models:** To enhance financial sustainability, the government will assess and reform the funding models for municipalities. This review aims to address the lack of viable revenue bases in many local governments.
- **Expanding Municipal Support:** Drawing from the successes of the Presidential eThekweni Working Group, there will be increased support for municipalities requiring assistance. The district development model will be expanded to foster collaboration among government entities, business, labor, and community organizations.
- **Addressing Water Infrastructure Challenges:** Acknowledging the urgency of reliable water supply, the government is investing heavily in water infrastructure. The Infrastructure Fund has secured R23 billion for seven major water projects.

These initiatives reflect a comprehensive effort to revitalize municipal governance, improve service delivery, and ensure sustainable infrastructure development across South Africa.

3.11 Summary conclusion for situational analysis

Demographic data of the situational analysis indicates that MCLM population has grown since the last census. With 460 000 people, the Mogale City Local Municipality housed 0.7% of South Africa's total population in 2023. Between 2013 and 2023 the population growth averaged 1.28% per annum which is very similar than the growth rate of South Africa as a whole (1.43%). Compared to West Rand's average annual growth rate

(1.54%), the growth rate in Mogale City's population at 1.28% was very similar than that of the district municipality.

Key Economic Indicators, such as gini co-efficient, food poverty level, household income levels, employment and unemployment also provide a challenging environment for MCLM. These indicators show declining economic performance, increasing unemployment and poverty levels in MCLM as is the case in the country. The economic turn-around is urgent for people in the City to enjoy a better life.

Access to Household Basic Services of water, sanitation, electricity and refuse removal are some of the key indicators of municipal constitutional mandate of local government.

MCLM has witnessed a general increase in provision of basic services from 2014 to 2023. Access to piped water and sanitation increased to 97.60% from 94.60%. Access to electricity has increased to 86.80% from 85.40% and access to municipal refuse removal services increased to 85.70% from 82.30%. Other MCLM programmes aimed at a better live for all, include, increase of indigent households with access to free basic services, EPWP, RDP housing delivery and title deeds provision, GEYODI programmes.

SECTION4: STRATEGIC GOALS & INTER-GOVERNMENTAL ALIGNMENT

4.1 Vision and Mission

MCLM vision and mission that is intended to be guiding principles for the long-term, medium- and short-term plan is a built from vision of April 2019 strategic planning session.

Vision

The city conceptualises a vision that would drive the vision for MCLM. As local government is in the forefront of government service delivery, MCLM vision is aimed at effective implementation of the idea. Thus, MCLM adopted vision is;

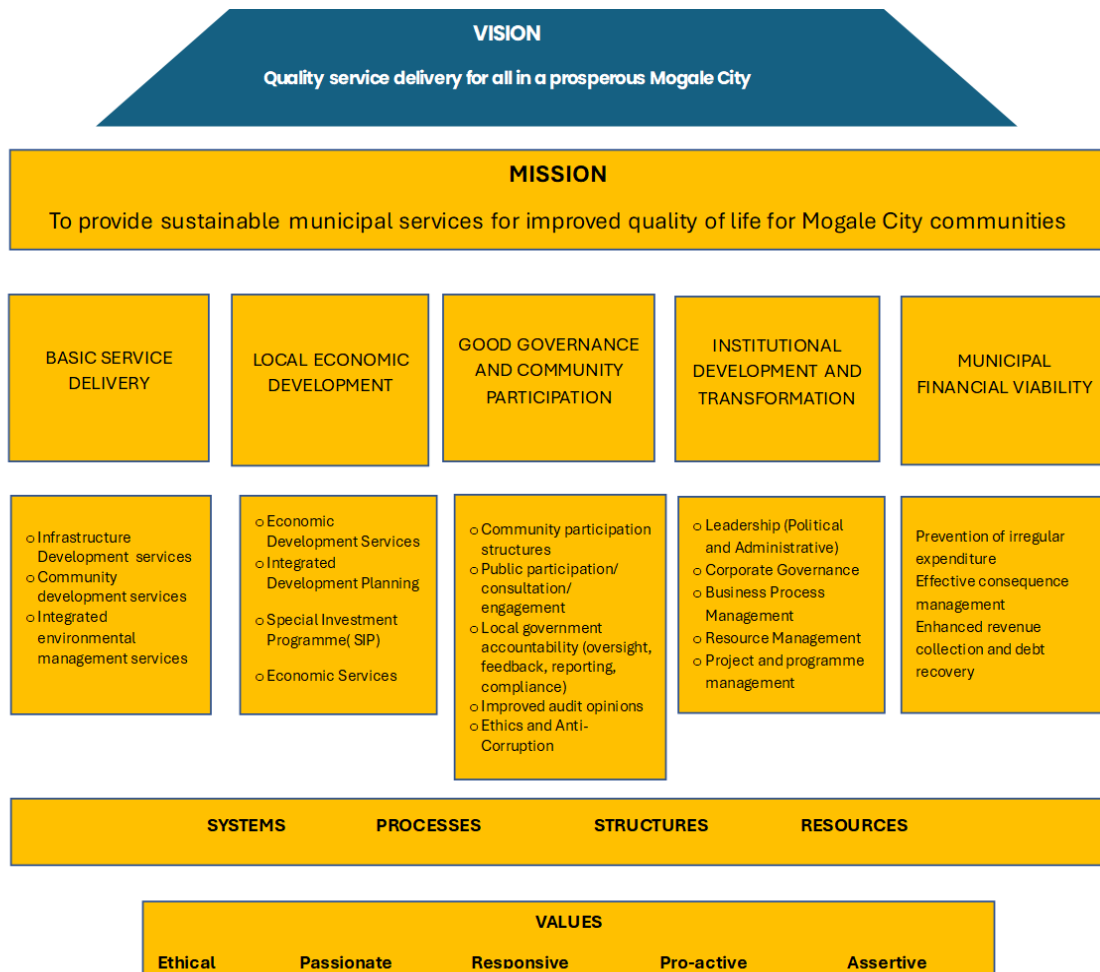
“Quality service delivery for all in a prosperous Mogale City”

Mission

The principles of providing a quality services delivery is driven by the mission to realise the vision. In this case the mission is

“To provide sustainable municipal services for improved quality of life for Mogale City communities”

Below is a diagram that shows coherence and flow of how the various components of the vision, mission, KPAs and Strategic Objectives interrelate to illustrate internal consistency.



4.2 MCLM Key Performance Objectives

The Key Performance objectives of the MLCM are the 5 National KPA for municipalities. They include the following as outlined above;

1. Basic Service Delivery
2. Local Economic Development
3. Good Governance and Community Participation
4. Institutional Development and Transformation
5. Municipal Financial Viability.

The KPAs provide a platform for MCLM to create priorities for strategic development areas. In terms of draft March 2024 strategic planning session by MCLM mayoral committee and administrative management. The priority areas identified by are;

Political Priorities	Projects focus development
<p>1. Capital Infrastructure Investment</p>	<p>Construction of Water Reservoir Tower(s) .</p> <p>Repairs and maintenance of Water Pump station, Wastewater Treatment Facilities.</p> <p>Landfill site establishment.</p>
<p>2. Rapid land release and formalisation of informal settlements</p>	<p>Increase Water tanks trucks,chemical toilets and electrification of informal settlements</p>
<p>3. Legacy housing programme</p>	<p>Leratong Smart City housing, Brickvallei, Drs. Sefularo and Motlana housing development</p>
<p>4. Reclaim the Lanseria Airport through re-dermacation</p>	<p>Investment in the areas around of bulk services around the Lanseria Smart City</p>
<p>5. Promotion of local tourism and Marketing</p>	<p>Krugersdorp Game reserves partnership .</p> <p>Link Maropeng at the cradle with local tourism.</p>

4.3 Alignment to National and Provincial Government Strategies

MCLM, within the spirit of Inter-government relations, supports and aligns itself to the national and provincial strategies such as Government 12 Outcome Delivery Agreement, National Development Perspective, Local Government Turnaround Strategy, Gauteng Wide Priorities and Programme of Action, MEC Comments on 2019/20 IDP, Gauteng Global City Region, and establishment programme 2016 and 2022 Unicity and Metropolitan for the West Rand District constituent municipalities.

Global Agenda, Sustainable Development Goals

MCLM acknowledges the global agenda which Republic of South Africa is a signatory. This includes amongst others the :

1. United Nations, Sustainable Development Goals
2. African Union, Agenda 2063 for Development.
3. Paris Agreement, for Climate Change, 2050.

National Development Plan (NDP)

National Development Plan has been developed during 2011 by the Presidential appointed National Commission, chaired by Cyril Ramaphosa. The plan provides a path for development in South Africa for the next 20 years, from 2011.

The plan “helps us to chart a new course. It focuses on putting in place the things that people need to grasp opportunities such as education and public transport and to broaden the opportunities through economic growth and the availability of jobs. Everything in the plan is aimed at reducing poverty and inequality. Our view is that government should shift the balance of spending towards programmes that help people improve their own lives and those of their children and the communities they live in”.

The National Development Plan (NDP) is the new development policy of government. MCLM support the NDP and the IDP attempts to align itself with the overall target and implementation plan of the NDP. The objectives of the NDP aim to eliminate poverty and to sharply reduce inequality by 2030. The commission proposes that these be the guiding objectives of the national plan over the next 20 years. ” (NPA; 2011; 2)

The NDP has identified nine main challenges; namely;

- Too few people work.
- The standard of education for most black learners is of poor quality.
- Infrastructure is poorly located, under-maintained and insufficient to foster higher growth.
- Spatial patterns exclude the poor from the fruits of development.
- The economy is overly and unsustainable resource intensive.
- A widespread disease burden is compounded by a failing public health system.
- Public services are uneven and often of poor quality.
- Corruption is widespread.
- South Africa remains a divided society.

Provided with these challenges, the NDP suggests that “the country must write a different story in the years ahead. In the new story, every citizen is concerned about the wellbeing of all other citizens, and the development of South Africa means the development of each and every one of us who lives here. (NDP; 2011; 4)

The focus of “our nation’s energies are focused both on attacking poverty and on expanding a robust, entrepreneurial and innovative economy” (NDP; 2011; 4). The new story proposed by NDP involves;

- Creating jobs and livelihoods.
- Expanding infrastructure.
- Transitioning to low carbon economy
- Transforming urban and rural spaces.
- Improving education and training.
- Providing quality health care.
- Building a capable state.
- Fighting corruption and enhancing accountability.

Gauteng Growth and Development Strategy 2030

The Gauteng Provincial Government's "Growing Gauteng Together 2030" (GGT 2030) strategic plan outlines several key priorities for the year 2025, aimed at fostering sustainable development and improving the quality of life for residents. The main focus areas include:

- **Economic Growth and Infrastructure Development:** A significant investment of R60 billion is allocated for building and maintaining infrastructure, with the goal of creating an additional 100,000 jobs by 2025. This initiative is designed to stimulate economic activity and enhance the province's competitiveness.
- **Revitalization of Central Business Districts (CBDs):** The Gauteng Provincial Government has launched the CBD Fridays Revitalisation Programme to rejuvenate urban areas, attract investment, and improve living conditions. This initiative addresses challenges such as crime, infrastructure decay, and the need for economic stimulation in key urban centers.
- **Environmental Sustainability Initiatives:** GGT 2030 emphasizes reducing greenhouse gas emissions by 42% by 2030. Strategies include developing climate mitigation and adaptation plans, implementing early warning systems for climate-induced disasters, transitioning to low-carbon public transportation, and establishing air quality monitoring stations.
- **Human Settlements and Land Release:** Efforts are underway to improve living conditions through the development of integrated human settlements and the strategic release of land for residential and economic purposes, aiming to address housing shortages and promote equitable urban development.
- **Education and Skills Development:** The plan focuses on enhancing educational outcomes and aligning skills development with market needs to reduce unemployment and poverty. This includes investing in educational infrastructure and programs that equip residents with relevant skills for the evolving job market.
- **Health and Social Services:** Improving access to quality healthcare services is a priority, with initiatives aimed at enhancing healthcare infrastructure, addressing public health challenges, and promoting wellness among residents.
- **Safety and Social Cohesion:** Addressing crime and promoting social cohesion are critical objectives. The government is strengthening efforts to

combat crime, corruption, and lawlessness, aiming to create safer communities and foster a sense of unity among residents.

These priorities collectively aim to transform Gauteng into a thriving, sustainable, and inclusive province by 2030, ensuring that economic growth benefits all residents and that the province's development aligns with national and global sustainability goals.

Other Gauteng Government Programmes considered are;

- Growing Gauteng Together 2030
- Gauteng global city-region perspectives
- Gauteng global city region observatory programmes .
- Gauteng Spatial Perspective Vision
- 10 Pillar Programme of Radical Transformation, Modernisation and Re-Industrialisation

Some of key alignment projects with GGT 2030

Elevated Priorities	MCLM Projects
1. Economic growth and Accelerated	Agri-parks in Magaliesburg, Tarlton and
2. Strengthen the battle Against Crime, Corruption, Vandalism	Crime-prevention programme with include SAPS and MEC roadblocks in MCLM
3. Improving living conditions in township, informal settlements, and hostels	New programmes to improve Green, Old Kagiso and Munsieville Hostels and formalisation of informal settlements of Orient Hills in Magaliesburg and electrification of informal settlements of smokedown. And plot 79 Muldersdrift
4. Prioritisation of the Health and Wellness of People	Rietvallei 2&3 RDP houses flooding relocation.

5. Strengthen the capacity of the state	MCLM crime wardens and other Nasi Spani beneficiaries
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MCLM participation in the District Development Model (DDM) one plan

MCLM has being an active participant in the DDM of the West Rand since 2021 conceptual report. The second draft of the DDM in 2024, MCLM has also participated in through the IDP division. Several draft catalytic projects in the space of MCLM have been proposed in the DDM. The projects include;

1. Human Settlement: Leratong Smart City. Brickvallei
2. Langley Wastewater Treatment Works
3. N14 Pineheaven Interchange and
4. Krugersdorp Game Reserve
5. Agri – Hub, Swaneville, Tarlton & Magaliesburg.

Global Policy Directives - Sustainable Development Goals

The 17 SDGs, otherwise known as the Global Goals, are a universal call to action to end poverty, protect the planet, and ensure that all people enjoy peace and prosperity. These goals include areas such as climate change, economic inequality, innovation, sustainable consumption, peace, and justice, among other priorities. The goals are interconnected and often one success will involve addressing issues more commonly associated with another. The SDGs are as follows:

- End poverty in all its forms everywhere.
- End hunger, achieve food security and improved nutrition and promote sustainable agriculture.
- Ensure healthy lives and promote well-being for all at all ages.
- Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.
- Achieve gender equality and empower all women and girls.
- Ensure availability and sustainable management of water and sanitation for all.
- Ensure access to affordable, reliable, sustainable, and modern energy for all.
- Promote sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all.

- Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation.
- Reduce inequality within and among countries.
- Make cities and human settlements inclusive, safe, resilient, and sustainable.
- Ensure sustainable consumption and production patterns.
- Take urgent action to combat climate change and its impact.
- Conserve and sustainably use the oceans, seas, and marine resources for sustainable development.
- Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and biodiversity loss.
- Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels.
- Strengthen the means of implementation and revitalise the global partnership for sustainable development

These goals are further outlined below:

Figure 4.5: UN Sustainable development goals



Sustainable Development Goals (SDGs) will guide the future course of economic and social development on the planet (2016 – 2030). Sustainable development occurs

when there is Equilibrium between three components: environmental sustainability, economic sustainability and socio-political sustainability.

SECTION 5. COMMUNITY OUTREACH PROGRAMME

5.1 Public Participation

MCLM last public participation took place in May 2024, see attached report

Annexure 6 Community Inputs Prioritisation. The objective was to engage communities on the draft budget and needs to be funded in the 2024/25 financial year. Public participation for the 2025/26 IDP and Budget and , schedule of the community sector and ward meetings, see below

Sector Meetings

Date	Sector		Time	Venue	Responsible Department/s	Expected Attendance	Facilitator/s
Monday 07/04/2025	Internal	MAYCO (Draft Presentation)	10H00	Mayor's Boardroom	Mayor's Office	11	Executive Mayor
Wednesday 09/04/2025	Internal stakeholders	Councillors (Draft Presentation)	10H00	Microsoft Teams	Speaker's Office	77	Executive Mayor
Monday 14/04/2025	External Stakeholder	Tourism, SMMEs including Emerging Farmers	10H00	To be confirmed (Pending SALGA confirmation)	EDS	50	MMC Resha
		Sports and Recreation, Creative Arts, Culture and Heritage			CDS	50	MMC Mankazana

		Youth Representatives			Mayor's Office	30	Executive Mayor
		Community Based Organizations including People with Disability			CDS	20	MMC Segolodi
Wednesday 16/04/2025	External Stakeholder	Religious	10H00	To be confirmed (Pending SALGA confirmation)	Speaker's office Mayor's office	60	Executive Mayor

Date	Area	Clustered Wards	Time	Venue	Presenters	Need for Transport	Need for Marquee
Tuesday 22/04/2025	Swanneville	1, 2 & 35	17H00	Lusaka Hall	Mayoral Team	1 bus	500 seat Marquee
Wednesday 23/04/2025	Rietvallei (2 & 3)	3 & 34	17H00	Patrick Mashego	Mayoral Team	1 bus	500 seat Marquee
Thursday 24/04/2025	Extension 12, 13 and 14	4, 5, 36 (Ext. 14)	17H00	Ext.12 Hall	Mayoral Team	1 bus	500 seat Marquee
	Azaadville	3 (Azaadville)	20H30	Azaadville Community Hall	Mayoral Team	No	No
Saturday 26/04/2025	Magaliesburg	31	09H00	Magaliesburg Civic Centre	Mayoral Team	1 bus	No
	Hekpoort	32	14H00	Hekpoort Community Hall	Mayoral Team	1 bus	No

Date	Area	Clustered Wards	Time	Venue	Presenters	Need for Transport	Need for Marquee
Sunday 27/04/2025	Tarlton	30	09H00	Nelson Mandela Hall	Mayoral Team	1 bus	No
Tuesday 29/04/2025	Kagiso South and Central	6, 7, 11, 12, 36 (Ext. 9), 36(Chief Mogale)	17H00	Chief Mogale Hall	Mayoral Team	1 bus	No
Wednesday 30/04/2025	Kagiso East and West	8, 9, 10, 19 & 13	17H00	Kagiso Hall	Mayoral Team	No	No
Monday 05/05/2025	Kagiso 1, Sinqobile, Soul City, Boiketlo and Lanwen Hostel	14, 15 & 16	17H00	Kagisanong Hall	Mayoral Team	1 bus	No
Tuesday 06/05/2025	Luipaardsvlei, Mindalore	9 (Mindalore) & 16	18H00	Jubilee Hall	Mayoral Team	No	No

Date	Area	Clustered Wards	Time	Venue	Presenters	Need for Transport	Need for Marquee
		(Luipaards vlei)					
Wednesday 07/05/2025	Munsieville	24, 25, 27	17H00	Munsieville Sports Hub	Mayoral Team	1 bus	Floor Carpet needed
Thursday 08/05/2025	K/dorp West, West Village, Apple Park, Boltonia, Water Vaal, K/dorp North and Town, Dan Pienaarville, Rant en dal, Noordheuwel, Monument, Wentworth Park, Silverfields, Kenmare, Rangeview, Breunanda	17, 18, 20, 21, 22, 28, 29, 37, 26 & 38	18H00	Centenary Hall	Mayoral Team	1 bus	No
Saturday 10/05/2025	Kromdraai, Honningklip, Sterkfontein, Driefontein	39	09H00	Kromdraai Grounds	Mayoral Team	1 bus	200 seat Marquee

Date	Area	Clustered Wards	Time	Venue	Presenters	Need for Transport	Need for Marquee
Sunday 11/05/2025	Muldersdrift, Ethembaletu, Rietfontein Village, Nooidgedacht, Joe Slovo, Rhenoespuit, Swartkops, Elandsdrift	23 & 33	09H00	Muldersdrift Sports	Mayoral Team	2 buses	500 seat Marquee

5.2 IDP Public Consultation Meetings

Language use

Presentation are prepared in English and officials translated depending of the dominant language in specific areas. In addition, the Mayoral Committee and ward Councillors engaged with communities in preferred language per specific area.

5.3 Issues Identified as Priorities

The issues noted were identified in terms of their frequency in most proceedings:

- Provision of RDP Housing, Informal settlements and hostels upgrade and provision of sustainable human settlements. This include allocation of stands and serviced sites.
- Improved services of electricity, water connection at informal settlements, especially in rural areas.
- Job creations initiative, consider creating economic development initiatives and programmes to ensure creation of economically sustainable employment opportunities.
- Local businesses to be prioritized for municipality outsourced services
- Shelters for bus stops and upgrading of existing taxi ranks
- Evictions, especially in rural areas.
- Infrastructure maintenance (repairs and installations of water and electrical meters)
- Road infrastructure maintenance (storm water drainage and pothole repairs and installation of speed calming measures)
- Establishment of parks, recreational facilities and gym equipment

- High tariffs for use of sports facilities and halls by youth
- Grading of informal sports facilities in rural areas.
- Marginalisation of Arts and Culture sector to use government facilities
- Illegal dumping and grass cutting
- High cemetery tariffs
- Improve financial management systems, including billing.
- Need for improved communication and engagement between ward committee members, Councilors and their constituencies and establishment ward offices
- Correct wrongly spelled street names and replace damaged street names
- Youth centers and upliftment programs
- Request for increased ECD centers, youth programme and reduce crime and drug use
- Request for elderly centers,
- Request for clinics (24 hrs service, expand existing facilities, extend operating hours, or make temporary facilities available).
- Improve on provision of facilities for the elders and people with disability
- Request for increased access into indigent programme and improve awareness thereof.

5.4 Implementation of the ABCD Approach to Strengthen Public Participation

The ABCD approach was introduced by CoGTA's Public Participation Directorate to enhance public participation and community engagement in municipalities across South Africa. The approach seeks to empower communities by focusing on their existing strengths and assets, fostering collaboration between local governments, municipal officials, and citizens. Initial tests, including workshops with municipal officials, ward committees (WCs), and community organizations, have shown promising results, suggesting that the ABCD approach can significantly improve engagement efforts within Mogale City.

Mogale City, along with other municipalities, has participated in inter-municipal learning and sharing workshops, facilitating the exchange of best practices and the refinement of ABCD implementation. This approach has received recognition for its ability to create more inclusive and sustainable public participation, benefiting both the municipality and its residents.

The testing and application of the ABCD approach in Mogale City has yielded positive results. The following developments highlight the progress made in the past year:

2024 Initiatives and Support: In 2024, the Executive Mayor for Planning/IDP presented the ABCD method to the Executive Committee (Exco) and Mayoral Committee (Mayco) for approval and support, marking a critical step in integrating the approach within the municipality's strategic frameworks. Additionally, CoGTA formally introduced the ABCD approach to the Office of the Speaker (OOS) to facilitate its implementation from January 2024 onward, which has provided the necessary momentum for broader adoption.

Mogale's Engagement in Capacity Building: The collaboration with the Human Sciences Research Council (HSRC) has been instrumental in introducing ICT-based training tools for public participation. This initiative ensures that municipal staff are equipped with the necessary skills and knowledge to effectively engage with the community, leveraging technology to enhance the public participation process.

The South African Local Government Association (SALGA) has expressed strong support for the uptake of the ABCD approach across municipalities. This endorsement is crucial to ensuring the approach becomes a standard practice across local government structures.

Future Plans:

Mogale City is committed to strengthening public participation further through continuous capacity-building initiatives. The first of these capacity-building workshops for municipal officials is scheduled for February 2024. Additionally, the municipality plans to provide a comprehensive briefing to the Council and Mayoral Committee (Mayco) by the end of February 2024, ensuring alignment on the ABCD approach among key stakeholders.

Learning from Other Municipalities:

Mogale City intends to incorporate insights and lessons learned from municipalities that have successfully implemented the ABCD approach. This exchange will ensure that Mogale's public participation strategy is tailored to local needs and dynamics.

To ensure a sustainable rollout, the municipality may need to seek further financial support from provincial and national departments, as well as engage with potential funding partners to finance the continued implementation and upscaling of ABCD initiatives.

The ABCD approach has proven to be a valuable tool for strengthening public participation in Mogale City. The initiative has received robust support from CoGTA, SALGA, and key municipal stakeholders, and early testing phases, including workshops and training sessions, have shown its potential to foster a more inclusive, transparent, and collaborative governance process.

Looking ahead, the municipality will focus on building capacity within municipal teams, ensuring that officials are trained as ABCD facilitators. By embedding ABCD principles into municipal functions, Mogale City aims to scale up public participation efforts, creating a more engaged and empowered community. Additionally, learning from other municipalities will

help refine the approach to meet local needs and ensure the success of the initiative in the long term.

Finally, the municipality's use of Munsoft to track departmental projects and expenditures by ward will further support the participation process, ensuring transparency and a data-driven approach to decision-making. As these efforts continue to evolve, the goal is to institutionalize the ABCD approach, ensuring it becomes a cornerstone of Mogale City's public participation strategy.

Pilot of E-Participation as an enabler of improved Public Participation

The Municipality has embarked on a collaboration between the Gauteng Department of Cooperative Governance and Traditional Affairs (CoGTA), and the Human Sciences Research Council (HSRC) to enhance public participation through an e-participation approach. This initiative aims to increase transparency, inclusivity, and trust in local governance by utilizing digital tools for more effective community engagement.

The collaboration between Gauteng CoGTA and MCLM is designed to address the traditional barriers to public participation in municipal governance. By partnering with HSRC, as well as other entities such as the Department of Science and Innovation (DSI), the Council for Scientific and Industrial Research (CSIR), and the South African Local Government Association (SALGA), the initiative focuses on integrating user-friendly and cost-effective digital platforms into public participation processes. This approach aims to provide residents with clearer information, enhance their ability to give feedback, and promote a more inclusive environment for decision-making.

E-Participation Approach

The e-participation approach integrates digital tools into the public participation framework, making it easier for residents to engage with local government. Key elements of this approach include:

Clear Information & Feedback: Residents can access relevant and understandable information and provide feedback online at their convenience, ensuring they stay informed about municipal activities.

User-Friendly Technologies: The initiative focuses on utilizing straightforward, accessible digital tools to foster participation, reaching individuals who may have limited technological capabilities or resources.

Inclusive Participation: Digital platforms enable broader community engagement by overcoming traditional barriers such as geographic distance and limited communication outreach.

The 2025-26 IDP commences with the approval of the IDP process plan adoption. This report provides an outline of the revision of the IDP is to follow from planning until adoption. It also provides the timelines, roles and responsibilities of all in the municipality. The public consultation process is outlined to ensure that the process planning and implementation. This process plan would help to provide a foundation for IDP revision.

The MCLM e-participation initiative, supported by Gauteng CoGTA and HSRC, represents a significant step towards transforming public engagement in municipal governance. By leveraging digital tools and platforms, the initiative not only enhances communication and transparency but also fosters inclusivity, allowing a diverse range of residents to engage meaningfully in the decision-making process. Through continued training, priority identification, and pilot projects, the integration of technology into public participation will strengthen trust and collaboration between the municipality and its residents, ultimately contributing to more effective local governance in Mogale City.

SECTION 6: PROJECT PHASE

6.1 Prioritization of Community needs for Projects

In terms of Section 26(i) the Local Government: Municipal Systems Act (Act 32 of 2000), municipalities must ensure that an IDP reflects the Key Performance Indicators and Performance Targets. Municipalities must allow the community to participate in the setting of appropriate Key Performance Indicators and Performance Targets for the municipality. Since there are limited resources at MCLM disposal, the municipality cannot satisfy all the identified needs. The table below lists the identified community needs in order of priority. These projects are a process of the strategic goals set by the Municipality. The projects are linked to the strategic goals as follows:

No.	Level 1 Priority Needs	Level 2 Priority Needs		Level 3 Priority Needs	
1	Housing delivery and issuing of title deeds	1	Youth empowerment programmes	1	Development of parks and
2	Job creation and local economic initiatives	2	Sports facilities and halls by youth	2	Shelters at bus stops for school communication
3	Refuse bins, Water standpipes and Sanitation especially in informal settlements.	3	Empowerment of local SMMEs and prioritization in outsourcing services to local SMMEs	3	Speed calming measures and road markings.
4	Electricity supply and streetlights maintenance	4	Grading of informal sports facilities in rural areas.	4	Curbing of farm evictions
5	Roads and storm water maintenance	5	Demarcation of areas for street vendors	5	street names
6	Maintenance of infrastructure (roads, stormwater, sanitation and meters)	6	Early Childhood development	6	Provision of pre-paid vending machine
7	Social Crime prevention	7	Request for ward offices	7	Provision of church sites
8	Water pipe burst and sewer repairs and maintenance	8	Improve billing systems,	8	Improve working conditions for municipality workers.
9	Assistance of indigent households	9	Disability and elderly support	9	Agricultural TVET
10	Cleaning illegal dumping sites and grass cutting	10	Schools for newly established townships, especially in rural areas	10	Human Development and ABET programs in rural areas

6.2 Prioritisation of the Community Inputs by Departments

Following the public participation meeting MCLM departments use the collected inputs and prioritised into urgent needs that would be provided as follows,

1. 2024/25 -needs immediate budget allocation
2. 2025/26 -needs medium term budget
3. 2026/27- needs budget considerations in a long term

The table below outlines the prioritised inputs that are included in the 2024/25 budget immediately after the community inputs received at the Roadshows and sector meetings from 09 April to 16 May 2024.

Community need(inputs)	IDP Priority Level	Area	Department	Project/Item	Budget (R)	Budget (R)	Budget (R)
					2024/2025	2025/2026	2026/2027
Kenmare-Kloof Fencing	Urgent/immediately	Ward 18	CDS	IEM-Fencing Kenmare Kloof	1,000,000	-	-
Grass-cutting, parks upkeep and removal of invasive plants	Urgent/immediately	All	IEM	Grass Cutting	5,571,969	5,683,408	5,797,076
Skip bins for informal settlements	Urgent/immediately	Ward 30 & 32	IEM	IEM-Skip Bins	500,000	-	-
Removal of illegal dumps	Urgent/immediately	All	IEM	Rental: Earthmoving Equipment	4,277,391	4,362,939	4,450,198

EPWP hiring	Urgent/immediately	Ward 3	EDS	Casual labour: EPWP	3,001,000	530,000	561,800
Streetlights Traffic lights maintenance	Urgent/immediately	All	IDS	Electricity: Street Lighting	7,051,386	7,233,808	7,422,362
Provision of 240 litre bins	Urgent/immediately	All	IEM	Purchase & distribution of 240 litre bins	3,213,000	3,405,780	3,610,127
Road markings	Urgent/immediately	All	CDS	Road signs	178,032	186,400	195,534
Traffic signs	Urgent/immediately	All	CDS	Notices & Road marking	399,653	418,437	438,941
Rehabilitation of roads & speed calming measures	Urgent/immediately	All	CDS	IDS-Pr4: Roads Rehabilitation And Resurfacing In Kagiso And Krugersdorp West	15,000,000	10,000,000	10,000,000
Maintenance of gravel roads	Urgent/immediately	All	IDS	Gravel road-network maintenance	4, 813, 611	4, 909, 883	5, 008, 081
Maintenance of tarred roads	Urgent/immediately	All	IDS	Road infrastructure maintenance	5,420,486	5,528,896	5,639,474

The inputs received during the IDP sector and Roadshows meeting have been prioritised as follows

IDP Priority needs : urgent inputs

SACR : SPORTS SECTOR MEETNG COMMUNTY NPUTS - ALL WARDS	WARD	PART	CLASSIFICA	BUDG	Priority Level
Fees exempton for usage of sport facilities	All	CDS	Need	Opex	1.urgent/immediately
Grass cutting in Swaneville Sports Complex	34,35 & 36	CDS	Need	Capex	1.urgent/immediately
No access to municipal facilities e.g Community is not allowed to utilize the sports ground for free.	All	CDS	Complaint	Opex	1.urgent/immediately
Sports Turfs to be painted.	All	CDS	Need	Opex	1.urgent/immediately
A dumping area in Chief Mogale is being utilized for school holiday programmes therefore, a sports field or Netball Court is required/needed, for school holiday programs.	All	CDS	Need	Opex	1.urgent/immediately
Stakeholders such as GBV, West clinic, Firefighters should be invited to come and empower the youth.	All	CDS	Need	N/A	1.urgent/immediately
How does the Municipality assist with Community Games.	All	CDS	Enquiry	N/A	1.urgent/immediately
Sports facilities need to be maintained regularly, e.g grass cutting and painting of sports turf.	All	CDS	Need	Capex	1.urgent/immediately
Grass cutting at Extension 12 sport grounds; it's been 3 years nothing has been done.	All	CDS	Need	Capex	1.urgent/immediately
No grant- in- aid on the IDP Presentation what could be the reason, why when applying for grant-aid organisations are requested to have three quotations companies refuse to assist with	All	CDS	Enquiry	Capex	1.urgent/immediately
Sports legends are not recognised in Mogale City.		CDS	Complaint	N/A	1.urgent/immediate term
The Jazz Clubs would like to be recognised by the Municipality.	All	CDS	Enquiry	N/A	1.urgent/immediate term
He would like Mogale City to recognise them so that they would assist young sportsmen & women.	All	CDS	Enquiry	N/A	1.urgent/immediate term
Need assistance in grass cutting.	All	IEM	Need	Capex	1.urgent/immediate term

DISABILITY AND NGO's SECTOR MEETNG ALL WARDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority Level
Mogale City to recognise and assist NPO's in westvillage	26	CDS	Need	Capex	1.urgent/immediately
Grass cutting in west village	26	DIEM	Need	Capex	1.urgent/immediate term

AREA: KROMDRAAI COMMUNITY NEEDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority Level
Grading of grounds in surrounding areas, Honingklip	39	CDS	Need	Capex	1.urgent/immediately
sports facility in Kroomdraai	39	CDS	Need	Capex	1.urgent/immediately
NGO and NPO's in the area to be supported	39	CDS	Complaints	N/A	1.urgent/immediately
Evictions are high in the areas and unabated and ill treatment by whites in the area	39	SIP	Complaints	N/A	1. urgent/immediate term
Plot 181 eviction case, MCLM need to assisting the community with evictions	39	SIP	Complaints	N/A	1. urgent/immediate term
Foreign nationals allocated stands in the area	39	SIP	Complaints	N/A	1. urgent/immediate term
Human Settlement officials are taking bribes from the landowners	39	SIP	Complaints	N/A	1. urgent/immediate term
Honingklip, Human Settlement department to be restructured due to corrupt officials, Mayor to use his authority to intervene	39	SIP	Complaints	N/A	1. urgent/immediate term
Avail land to build and operate businesses.	30	EDS	Need	N/A	1.urgent/immediate term

AREA: HEKPOORT COMMUNITY NEEDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority Level
Two skip bins at Mpandlane	32	IEM	Need	Capex	1.urgent/immediate term

AREA: MULDRSDRIFT COMMUNITY NEEDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Ethembaletu Library to be opened and operational	23	CDS	Need	Capex	1.urgent/immediately
Library Hours not constant.	23,28&40	CDS	Complaint	N/A	1.urgent/immediately

AREA : MAGALIESBURG WARD 31 COMMUNITY INPUTS	WARD	PART	CLASSIFICATION	BUDGET	Priority level
Exemption of payment of Ubuntu centre	31	CDS	Enquiry	N/A	1.urgent/immediately
Grass cutting in ward 31	31	IEM	Need	Capex	1.urgent/immediately
Grass cutting should be attended.	31	IEM	Need	Capex	1.urgent/immediately
illegal dumping needs to be attended	31	IEM	Need	Opex	1.urgent/immediately

AREA : TARLTON COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Vlakdrift be informed of cultural activities (Support groups)	30	CDS	Need	N/A	1.urgent/immediately
Skip bins(MTSHELA-Pata)	30	IEM	Need	Capex	1.urgent/immediate term
Avail land to build and operate businesses.	30	EDS	Need	N/A	1.urgent/immediate term
Indicated that he has identified land at Agri-Park programme and requested that information be shared once it commences.	30	EDS	Enquiry	N/A	1.urgent/immediate term

AREA : RIETVALLEI 2&3 AND AZAADVILLE COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Grass cutting in Azaadville	3	IEM	Need	Capex	1.urgent/immediate term
EPWPs should also be hired from Ward 3.	3	EDS	Need	N/A	1.urgent/immediate term

AREA :MUNSIEVILLE INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
By-law enforcement	24,25 & 27	CDS	Need	N/A	1.urgent/immediately
Netball club field	24,25& 27	CDS	Need	N/A	1.urgent/immediately
Scholar patrols along Robert Broom Road after school and in the morning.	24, 25 , 27	CDS	Need	N/A	1.urgent/immediately
Grass cutting at the taxi rank	24,25& 27	IEM	Need	Capex	1.urgent/immediately
Illegal dumping next to Martinus be removed	24,25& 27	IEM	Need	Capex	1.urgent/immediately
improving park maintenance and upkeep	24,25& 27	IEM	Need	N/A	1.urgent/immediately

AREA : KAGISO EXT 12,13,14 WARDS 4,5,36	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Attend to illegal dumping and grass cutting.	4,5,44	IEM	Need	Capex	1.urgent/immediate term
Provisions of 240 litre bins	1,2&35	IEM	Need	Capex	1.urgent/immediate term
Can the municipality help the situation of the then Chamdor Training so that youth and other community members can be assisted with the development of skills.	4,5,54	EDS	Need	N/A	1.urgent/immediate term

AREA : 1,2 EXT 8 WARDS: COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Community outreach youth centre and opportunities	9	CDS	Need	Opex	1.urgent/immediately
ECD operation Ga-Mogale ECDC	14	CDS	Complaints	Opex	1.urgent/immediately
ECDC at ward 15 Siqobile ECDC	15	CDS	Need	N/A	1.urgent/immediately
Change location of library to Tsholetsega school	15	CDS	Need	N/A	1.urgent/immediately
The day care that is in ward 14 is not in good condition for kids.	14	CDS	Complaint	N/A	1.urgent/immediately
Illegal dumping at Father Gerald be converted into areas of opportunity.	15	IEM	Need	Capex	1.urgent/immediate term
Repairs of Kagiso Cemetery Abulution facility	Complaint	Opex	Need	Capex	1.urgent/mmedate term

AREA : CHIEF MOGALE WARDS: COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
Not enough youth from Kagiso have been employed at the Chamdor Automotive Hub. Unskilled youth who seek employment should receive training as well.	7	EDS	Complaint	Opex	1.urgent/immediate term

AREA : KRUGERSDORP CBD WARDS : COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET	Priority level
MAINTENANCE STREET MARKINGS	37 Monument extension	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF TRAFFIC SIGNS	37 Monument extension	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF TRAFFIC SIGNS	37 NOORDHEUWEL	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF SPEED HUMPS	37 NOORDHEUWEL	CDS	Need	Opex	1.urgent/immediately
VOORTREKKER ROAD STREET MARKINGS AND TRAFFIC BOARDS	37 NOORDHEUWEL	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE STREET MARKINGS	37 WENTWORTH PARK	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF TRAFFIC SIGNS	37 WENTWORTH PARK	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF SPEED HUMPS	37 WENTWORTH PARK	CDS	Need	Opex	1.urgent/immediately
MAINTENANCE OF ROADS	37 WENTWORTH PARK	CDS	Need	Opex	1.urgent/immediately
UPGRADE OF THE CORONATION PARK - SPORTS AND RECREATIONAL FACILITIES - SWIMMING POOL, MAZE ETC.	37 WENTWORTH PARK	CDS	Need	Capex	1.urgent/immediately
KenMare Kloof unregulated	22	CDS	Complaint	N/A	1.urgent/immediately
Stream polluted, and bi-laws not observed	22	CDS	Complaint	N/A	1.urgent/immediately
Road maintenance, road markings	22	CDS	Need	Opex	1.urgent/immediately
KKCA, KenMare Kloof fencing, enquiry on the matter	21	CDS	Enquiry	Capex	1.urgent/immediately

Community inputs: _Clustered wards IDP Public participation Analysis report May 2024

SACR : SPORTS SECTOR MEETING COMMUNITY INPUTS - ALL WARDS	WAR	DEPARTME	CLASSIFICATI	BUDG
Fees exemption for usage of sport facilities	All	CDS	Need	Opex
Sponsorship and donations for local sport teams	All	CDS	Need	N/A
Space/site for homework centre in Kagiso	All	CDS	Need	Capex
West Rand Guitarist request to be recognised in included in MCLM events	All	CDS	Need	N/A
Transparent books of Community of halls for events	All	CSS	Need	Opex
Adopted a park in Chief Mogale and request assistance from municipality with services and maintenance of the park	10	EDS	Need	Opex
Grass cutting in Swaneville Sports Complex	34,35 & 36	CDS	Need	Capex
MCLM support for local football legends	All	CDS	Need	N/A
No access to municipal facilities e.g Community is not allowed to utilize the sports ground for free.	All	CDS	Complaint	Opex
Sports Turfs to be painted.	All	CDS	Need	Opex
The organization (which organisation?) has an after-School Scheme for children (35 Children) from Grade 1 to 7 requests space to accommodate the kids during the week and weekends.	All	SIP	Need	N/A
Assist aftercare scholars with transport	All	CDS	Complaint	N/A
Assist with events that could assist local Artists	All	CDS	Enquiry	N/A
Request a meeting with the Executive Mayor regarding civil society issues.	All	OM	Enquiry	N/A
Hall Bookings is prioritised for Weddings and Funerals not for Arts and Culture events.	All	CDS	Complaint	Opex
A dumping area in Chief Mogale is being utilized for school holiday programmes therefore, a sports field or Netball Court is required/needed, for school holiday programs.	All	CDS	Need	Opex
Need assistance in grass cutting.	All	IEM	Need	Capex
Stakeholders such as GBV, West clinic, Firefighters should be invited to come and empower the youth.	All	CDS	Need	N/A
A park in ward 11 needs toilet facilities and taps for drinking water. Currently a Jojo tank is used as an alternative to access drinking water.	All	IDS	Need	Capex
How does the Municipality assist with Community Games.	All	CDS	Enquiry	N/A
Sports facilities need to be maintained regularly, e.g grass cutting and painting of sports turf.	All	CDS	Need	Capex
Grass cutting at Extension 12 sport grounds; it's been 3 years nothing has been done.	All	CDS	Need	Capex
No grant- in- aid on the IDP Presentation what could be the reason, why when applying for grant-aid organisations are requested to have three quotations companies refuse to assist with quotations.	All	CDS	Enquiry	Capex
Sports legends are not recognised in Mogale City.		CDS	Complaint	N/A

SACR : SPORTS SECTOR MEETNG ALL WARDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Grass cutting in west village	26	DIEM	Need	Capex
Library in Westvillage	26	CDS	Need	Capex
High rate of school drop out in westvillage	26	Prov/Nat	Complaints	N/A
Mogale City to recognise and assist NPO's in westvillage	26	CDS	Need	Capex
No community wardens allocated for Westvillage	26	CDS	Need	N/A
Request for feedback on the disability office vacant position	26	CSS	Enquiry	N/A
Administration doing to assist people with disabilities with access to all building.		CDS	Enquiry	N/A
Dissability awareness programme to be allocated 1million rand budget.	All	FMS	Enquiry	N/A
Provide housing that will accommodate people wth disabilities.	Rietvallei Ext 2	SIP	Complaints	Capex
Census counts not done in krugersdorp westvillage.	26	Prov/Nat	Complaints	N/A
MCLM Presentation is quite on job creation for people with disabilities.	All	CSS	Enquiry	N/A
Request municipality to connect water hydrant at West Rand Association services site, Oatlands.	26	IDS	Need	Capex
Enquired if it is correct that the department of health offered her physiotherapy for 6 months and discharged her (stroke patient).		Prov/Nat	Enquiry	N/A
Sector raised a concern that the MMC responsible and officials and administration Executive Management not attending the meeting.		OM	Complaints	N/A
People with disability are not prioritised as they should, dissability signs and stickers are not respected and ignored.		CDS	Complaints	N/A

AREA: KROMDRAAI COMMUNITY NEEDS	WAR	DEPARTMENT	CLASSIFICATION	BUDGET
Human settlements department to attend the IDP meetings	39	EDS	Complaints	N/A
Modular Library be extended to other areas Honingklip	39	CDS	Need	N/A
Grading of grounds in surrounding areas, Honigklip	39	CDS	Need	Capex
Wardens in the area, never allocated	39	CDS	Complaints	N/A
Water at porton 36, no water porton 36 kroomdraai	39	IDS	Need	Capex
Grading of gravel road portion 36	39	CDS	Need	Capex
46 Family members , funds given to WRDM for kromdraai need clarity	39	EDS	Enquiry	N/A
Kroomdraai stands given to foreign nationals	39	Prov/Nat	Compliment	N/A
Henningklip, plot 11 given to the people appreciation	39	SIP	Need	N/A
Appreciate electricity in kromdraai	39	IDS	Compliments	Capex
Request upgrade of matla combined school	39	Prov/Nat	Need	N/A
Enquire if the matla school land is build on a government land or privately owned	39	Prov/Nat	Enquiry	N/A
SMME's ill treated by contractors that are awarded tenders	39	FMS	Complaints	N/A
Evictions are high in the areas and unabated and ill treatment by whites in the area	39	SIP	Complaints	N/A
Plot 181 eviction case, MCLM need to assisting the community with evictions	39	SIP	Complaints	N/A
RDP Housing request since 2008, RDP approved at Munsieville and never allocated to the correct owner	39	Prov/Nat	Complaints	N/A
Kroomdraai Clinic to be extended, clinic is too small for the community	39	Prov/Nat	Complaints	N/A
RED Aunt security on guard so community cannot build structures in the area	39	CDS	Complaints	N/A
site and services, in kromdraai	39	Prov/Nat	Need	N/A
Foreign nationals allocated stands in the area	39	SIP	Complaints	N/A
Human Settlement officials are taking bribes from the landowners	39	SIP	Complaints	N/A
Young children prioritised for housing instead of the elderly people who applied long ago	39	SIP	Complaints	N/A
Progress on the land use of plot 11 allocated to Municipality	39	SIP	Complaints	N/A
Honningklip, Human Settlement department to be restructured due to corrupt officials, Mayor to use his authority to intervene	39	SIP	Complaints	N/A
Site and services in plot 11 community to build for themselves	39	Prov/Nat	Need	Capex
sports facility in Kroomdraai	39	CDS	Need	Capex
Voting station to be brought closer to the people	39	Prov/Nat	Need	N/A
No wardens in the area (Premier initiative) no one chosen from ward 39	39	CDS	Complaints	N/A
NGO and NPO's in the area to be supported	39	CDS	Complaints	N/A
Need for election of new ward committee members	39	OM	Complaints	N/A

AREA: HEKPOORT COMMUNITY NEEDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Enquired feedback for Portion 321.	32	SIP	Enquiry	N/A
Expansion of Electricity connection to out informal settlements	32	Eskom/MCLM	Enquiry	Capex
Indicated that the elderly are not considered for RDP housing.	32	Prov/Nat	Complaints	N/A
Sport Facilities in hekpoort.	32	CDS	Complaints	N/A
RDP houses and shelters for community members of Hekpoort.	32	Prov/Nat	Complaints	N/A
electricity/lights connection Portion 82.	32	Eskom/MCLM	Need	Capex
No electricity, community members are not going to vote in the upcoming election.	32	IDS	Complaints	Capex
RDP houses be built in Hekpoort.	32	Prov/Nat	Need	N/A
Portion 321 be given to community members for site and services.	32	SIP	Need	N/A
Two skip beans at Mpandlane	32	IEM	Need	Capex
Appointment of CLO	32	CSS	Need	Capex
Stands allocation at portion 321	32	SIP	Need	N/A
Ward Office upgrade and repairs	32	IDS	Need	Capex

AREA: MULDRSDRIFT COMMUNITY NEEDS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Title deed issuance for Swartkop plot 84	23	SIP	Need	N/A
Ethembaletu Library to be opened and operational	23	CDS	Need	Capex
Open sewer at Ethembaletu to be attended to	23	IDS	Complaint	Capex
Highmast lighting solar in Ethembaletu Muldersdrift	23	IDS	Need	Capex
space/site for private creche- pre school	23	SIP	Need	N/A
Land for churches	23	SIP	Need	N/A
Primary school in ward 23	23	Prov/Nat	Need	N/A
Marikane community interfer (izinyoka) with electricity supply at plot 89	23	IDS	Complaint	N/A
Enquiries on the promise land in plot 80	23	SIP	Enquiry	N/A
Additional Clinic in Muldersdrift	23	Prov/Nat	Need	N/A
Local Primary school in Rietfontein village	28	Prov/Nat	Need	N/A
Plot 89 RED Ants security company to be removed	23	CDS	Complaint	Capex
Plot 77 Nooitgedacht and Rietfontein village open sewer to be attended to	28	IDS	Complaint	Capex
Stop Farm evictions in Muldersdrift	23,28 &33	SIP	Complaint	Capex
Plot 4 Rietfontein to be formalised	23	Prov/Nat	Need	N/A
Purchase of land portions for human settlements	23,28 & 33	SIP	Need	N/A
School bus travel to Swartkop valley school from Rietfontein village video centre	23 & 28	IDS	Need	N/A
highmastlights at plot 89 Muldersdrift	23	IDS	Need	Capex
Speed humps in Muldersdrift	23,28&33	CDS	Need	Capex
Review age limit for employment to be over 35 years	23,28&34	CSS	Complaint	N/A
New clinic to be build for video and Rietfontein village community	23,28&35	Prov/Nat	Need	N/A
Grading of Sports ground and access road in Rietfontein village	23,28&36	CDS	Need	N/A
Align stands in plot 10 and electrification thereof	23,28&37	SIP	Need	Capex
Electrification of plot 10 Muldersdrift	23,28&38	IDS	Need	Capex
Library Hours not constant.	23,28&40	CDS	Complaint	N/A
ECDs space for the disabled.	23,28&43	CDS	Need	N/A
Need Sports facility and ECDs in Rietfontein Village and Ethembaletu	23,28&45	CDS	Need	Capex
Household 240 litre waste bins	23,28&46	IEM	Compliment	N/A
Need electrification for the area Muldersdrift	23,28&47	IDS	Need	Capex
Plot 89 should be electrified.	23,28&50	IDS	Need	Capex
Red Ants Security Company should not stop people to expand their shack	23,28&51	CDS	Complaint	N/A

AREA : MAGALIESBURG WARD 31 COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
New bus stop shelter	31	SIP	Need	Capex
Magaliesburg waste water treatment needs to be operational	31	IDS	Need	Capex
Improve EPWP salary	31	CSS	Need	Capex
Maintainance of Magaliesburg community halls	31	IDS	Need	Capex
Road marking in Magaliesburg along the entrance	31	IDS	Need	Capex
Sewerage at Ga-Mogale be repaired	31	IDS	Need	Capex
Grass cutting in ward 31	31	IEM	Need	Capex
Sports complex expansion	31	CDS	Need	Capex
Built 5 new houses and replace swapped houses	31	SIP	Need	Capex
Porton 45 new site & and services needed	31	SIP	Need	Capex
Services with water supply through water tanker is poor.	31	IDS	Complaint	Capex
Allocate bursaries to the young people of Magaliesburg.	31	CSS	Need	Capex
Grass cutting should be attended.	31	IEM	Need	Capex
Open running sewer	31	IDS	Complaint	Capex
Sports, ground/Complex	31	CDS	Need	Capex
Legal dumping needs to be attended	31	IEM	Need	Capex
Magaliesburg Hall upgrade and maintenance	31	IDS	Need	Capex
ward office upgrade and maintenance	31	IDS	Need	Capex

AREA : TARLTON COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDG
Electricity connection in portion 4	30	IDS	Need	Capex
library in portion 4	30	CDS	Need	N/A
School sports grounds at schools	30	Prov: Education	Need	N/A
Vlakdrift be informed of cultural activities (Support groups)	30	CDS	Need	N/A
Audit of foreigners in RDP houses	30	SIP	Complaint	N/A
Road maintenance in smoke-down	30	IDS	Need	Capex
60 houses need electricity at Portion 4	30	ESKom/MCLM	Need	Capex
Repairs of water taps	30	IDS	Need	Capex
Shelter for school bus	30	SIP	Need	Capex
Thanked the electricity connection @ Dcury	30	IDS	Compliment	N/A
Request for tar road portion 4	30	IDS	Need	Capex
Grading of roads for easy access for ambulances	30	IDS	Need	Capex
Highmast lights at portion 40	30	IDS	Need	Capex
Skip bins	30	IEM	Need	Capex
Church sites and bus stands	30	SIP	Need	Capex
Mobile clinic or clinic	30	Prov:Health	Need	N/A
ECD at Smokedown.	30	CDS	Need	N/A
applied for RDP house in 2002 and has not been allocated a house yet.	30	SIP	Complaint	N/A
Tar the road ending at the cemetery be extended.	30	IDS	Need	Capex
Complained that CLOs have been allocated houses.	30	SIP	Complaint	N/A
Additional that toilets be provided to the community	30	IDS	Need	Capex
Brickvalley houses were too small to move in with her 6 children	30	SIP	Complaint	N/A
Noise from Churches and Taverns be stopped	30	CDS	Complaint	N/A
Reduce youth unemployment.	30	EDS	Complaint	N/A
land to build and operate businesses.	30	EDS	Need	N/A
Reported that her Subsidy is approved, however RDP has not been allocated to date.	30	SIP	Complaint	N/A
Electricity be provided at Dairy informal settlement .	30	IDS	Need	Capex
Indicated that he has identified land at Agri-Park programme and requested that information be shared once it commences.	30	EDS	Enquiry	N/A
Upgrade and maintenance of ward office	30	IDS	Need	Capex

AREA :MUNSIEVILLE INPUTS	WARD	DEPARTME	CLASSIFICAT	BUDGI
By-law enforcement	24,25 & 27	CDS	Need	N/A
Youth development sport arts and culture facilities to be upgraded	24,25 & 27	CDS	Need	Capex
Golf clubs needs support	24,25& 27	CDS	Need	N/A
Grass cutting at the taxi rank	24,25& 27	IEM	Need	Capex
Thanks for the police station	24,25& 27	Prov:SAPS	Compliment	N/A
Police van for Munsieville police	24,25& 27	Prov:SAPS	Need	N/A
Illegal dumping next to Martinus be removed	24,25& 27	IEM	Need	Capex
Crime intervation at Pangoville	24,25& 27	Prov: SAPS	Need	N/A
Storm water control at Pangoville	24,25& 27	IDS	Need	Capex
Establishment of ward committees	24,25& 27	OM	Need	N/A
street lights in Pangoville	24,25& 27	IDS	Need	Capex
Some households are without electricity after huge storm	24,25& 27	IDS	Complaint	N/A
Netball club field	24,25& 27	CDS	Need	N/A
Sports field grading	24,25& 27	CDS	Need	Capex
Apollo lights @ Mshenguville	24,25& 27	IDS	Need	Capex
Sports facilities at schools	24,25& 27	CDS	Need	N/A
Scholar patrols along Robert Broom Road after school and in the morning.	24, 25 , 27	CDS	Need	N/A
Electricity transformer noises(malfunction) causes health hazard and the matter was reported to the ward councillors since last year but, councillors have not taken any action.	24, 25 , 27	IDS	Complaint	N/A
Concerned about Young people who are allocated RDP houses.	24, 25 , 27	SIP	Complaint	N/A
Youth unemployment rate is a concern.	24, 25 , 27	CSS	Complaint	N/A
Request that criteria for housing allocation in Ext 9 should be followed acco	24, 25 , 27	SIP	Complaint	N/A
Request for the house and living with disable daughter	24, 25 , 27	SIP	Need	N/A
improving park maintenance and upkeep	24, 25 , 27	IEM	Need	N/A
Alcohol outlets like taverns be closed by 01:30 as per the by-laws	24, 25 , 27	CDS	Complaint	N/A
Pangoville is deemed ungoverned due to absence of established structures and ward committees.	24, 25 , 27	OM	Complaint	N/A
Support young people with promising talent in sports and the arts	24, 25 , 27	CDS	Complaint	N/A
Salary issue of CWP has not changed to this day	24, 25 , 27	FMS	Complaint	N/A
There is a serious water problem in ward 25, taps are no longer working resulting to dripping water	24, 25 , 27	IDS	Complaint	Opex

AREA : RIETVALLEI 2&3 AND AZAADVILLE COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Grass cutting in Azaadville	3	IEM	Need	Capex
Enquiry on high electricity tariffs	3	FMS	Enquiry	Capex
Present a criteria used to allocate the budget.	3	FMS	Enquiry	N/A
Enquired about the transparency and accessibility of budget spending to community members.	3	FMS	Enquiry	N/A
Enquired on the tariff increase on the sewer and refuse removal. Azaadville has an infrastructure in place, but not seeing any maintenance taken place.	3	FMS	Enquiry	N/A
Budget is being allocated to housing projects, but there should also be a budget for business developments.	3	FMS	Complaint	N/A
Azaadville has a poor road infrastructure	3	IDS	Complaint	Capex
Refunds are not being paid back to homeowners		FMS	Complaint	N/A
There is a lot of crime around Ward 34 and residents need public safety to help in terms of that.	34	Prov/SAPS	Complaint	N/A
Title deeds that are not showing their names rather showing other people's names.	3/34	SIP	Complaint	N/A
Crime is very high in the area and the public safety is not helping.	3/34	Prov/SAPS	Complaint	N/A
Additional new clinic	3/34	Prov/Health	Enquiry	N/A
Close spaza shops that are selling drugs.	34	Prov/SAPS	Need	N/A
Request for IDP houses	34	SIP	Need	N/A
illegal miners (mazamas) occupiers the residents' houses.	34	Prov/SAPS	Complaint	N/A
Separate the Meeting of Azaadville and Patrick Mashego	3	CSS	Enquiry	N/A
requeste housing assistance due to the emergence of illegal squatter camps within the community.	34	SIP	Need	Capex
Lodged a complaint about the presence of illegal miners, known as Zama-Zamas, causing excessive dust pollution	34	Prov/SAPS	Complaint	N/A
Potholes repairs urgent	3/34	IDS	Complaint	Capex
EPWPs should also be hired from Ward 3.	3	EDS	Need	N/A
20:00 for the Azaadville roadshow to accommodate community members' prayer schedules.	3	CDS	Complaint	N/A
Clinic in Rietvallei Ext 2&3	34	Prov: Health	Need	N/A
Sewer pumpstation	34	IDS	Need	Capex
Request for Jojo tanks for Rietvallei Ext 2&3	34	IDS	Need	Capex

AREA : SWANNEVILLE COMMUNITY INPUTS	WARD	DEPARTMEN	CLASSIFICATIO	BUDGET
No water supply for 8 months	1,2&35	IDS	Complaint	Capex
Library upgrade	1,2&35	CDS	Need	Capex
Need for open sewer	1,2&35	IDS	Need	Capex
Request for post advertised to be placed at library	1,2&35	CSS	Need	N/A
Toilet repairs of library	1,2&35	IDS	Need	N/A
street lights maintenace	1,2&35	IDS	Need	N/A
Provisions of skip bins	1,2&35	IEM	Need	N/A
Expansion of clinic	1,2&35	Prov:Health	Need	N/A
electricity mini station @ Block 9	1,2&35	IDS	Need	Capex
mobile clinic	1,2&35	Prov:Health	Need	N/A
pot hole repairs	1,2&35	IDS	Need	Capex
re-surfacing of roads @ Block 9	1,2&35	IDS	Need	Capex
Storm water not functioning @ Block 9	1,2&35	IDS	Need	Capex
Enquiry about Municipal vacant stands sales	1,2&35	SIP	Enquiry	N/A
Website does not indicate community needs	1,2&35	OM	Complaint	N/A
Community hall needs electricity and toilet upgrading	1,2&35	IDS	Need	Capex
Request for park establishments	1,2&35	IEM	Need	Capex
Connection of electricity @ ward offices	1,2&35	IDS	Need	Capex
Crime rate is very high in Swaneville.	1,2&35	Prov/SAPS	Complaint	N/A
Councillors should stop employing people at night and to invest on tend	1,2&35	OM	Complaint	N/A
Meetings are not called at ward 2, they only attend a meeting during the IDP meeting.	1,2&35	OM	Complaint	N/A
Indicated that the ward meetings are held at ward 1 (sectional meetings	1,2&35	OM	Complaint	N/A
Enquired about housing project because the community need houses.	1,2&35	SIP	Enquiry	Capex
He made the Municipality aware that he has been cleaning the open space for illegal dumping.	1,2&35	IEM	Complaint	N/A
Thanked the Municipality for intervening in the flooding matter at Mayibu	1,2&35	IDS	Compliment	N/A
Municipal officials remove advertised posts at the library and return them after closing dates.	1,2&35	CSS	Complaint	N/A
General Ward meetings not called by Ward Councillors.	1,2&35	OM	Complaint	N/A

No information about the distribution of title deeds Requested for RDP house, been 20 years renting (registered on the 10 March 2004).	1,2&35	SIP	Complaint	N/A
Clarity on the EPWP posts, wanted a letter from the Ward Councillor as proof; she asked if a person cannot get hold of the councillor, Leratong Housing project, what guarantee does the Municipality have that people of Swaneville will benefit.	1,2&35	SIP	Complaint	N/A
Clarity on the working relationship between MCLM and Eskom because there is a child headed family who needs to be assisted. These children are living in the dark household.	1,2&35	CSS	Enquiry	N/A
High number of permanent employments is at Kagiso and very low at Swaneville, clarity on the criteria used to be employed at MCLM. Seeks clarity on IDP not held twice a year as it was done before.	1,2&35	SIP	Enquiry	N/A
Advertised posts are not given to the youth. reps and that is incorrect and unfair	1,2&35	CDS	Enquiry	N/A
Industrial Park Swaneville	1,2&35	CSS	Enquiry	N/A
	1,2&35	OM	Enquiry	N/A
	1,2&35	CSS	Complaint	N/A
	1,2&35	EDS	Need	Capex

AREA : KAGISO EXT 12,13,14 WARDS 4,5,36	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Enquiry about the progress of the Fibre installation	4,5,36	Prov/Nat	Enquiry	N/A
Sewerage spillages reported on yearly basis during the IDPs without any success.	4,5,37	IDS	Complaint	Capex
Hall budget shown in the presentation, but no indication on when the process of building is starting.	4,5,38	SIP	Complaint	Capex
Funding for NPOs for the elderly citizens	4,5,39	CDS	Need	N/A
Community home based care (used to be called Bambanani), be converted into a Youth Centre	4,5,40	CDS	Complaint	N/A
Ward office water and toilets be reconnected	4,5,41	IDS	Need	Capex
High rate of unemployment in the area	4,5,42	CSS	Complaint	N/A
Streetlights not functional.	4,5,43	IDS	Complaint	Capex
Attend to illegal dumping and grass cutting.	4,5,44	IEM	Need	Capex
High rate of human trafficking, gangsterism, house breaking.	4,5,45	Prov/SAPS	Complaint	N/A
Need schools in ward 5, children walk long distance and cross dangerous roads to go to neighbouring schools.	4,5,46	Prov/Education	Complaint	N/A
Current clinic too small for the entire residents of extension 12, request that an additional clinic be build or mobile clinic be provided.	4,5,47	Prov/Health	Need	N/A
High Mast lights for safety of the residents	4,5,48	IDS	Need	Capex
Ward Cllr appreciated for being there at all the time for the residents.	4,5,49	OM	Compliment	N/A
Roads were promised to be tarred, but to date nothing has happened.	4,5,50	IDS	Complaint	Capex
Appreciate the space allocated for NPO for the elderly, request help in terms of cleaning.	4,5,51	CDS	Compliment	N/A
Extension 13 too dark, request for High Mast lights	4,5,52	IDS	Need	Capex
Not satisfied with the increase of 12% for electricity whilst unemployment is at the peak.	4,5,53	FMS	Complaint	N/A
Can the municipality help the situation of the then Chamdor Training so that youth and other community members can be assisted with the development of skills.	4.5.54	EDS	Need	N/A

budget allocation for sports and culture.	4,5,55	FMS	Need	N/A
No progress was made to date regarding the identified two sites in the area which were initially allocated for business and school.	4,5,56	SIP	Complaint	N/A
Proposed that a filling station and a mini market be built in the mentioned sites to reduce the high rate of unemployment.	4,5,57	FMS	Need	N/A
Allocate all vacant spaces for churches to also reduce high rate of crime.	4,5,58	SIP	Need	N/A
Houses in ext 14 were unlawfully allocated.	4,5,59	SIP	Complaint	N/A
Assistance with internships programs, went to MCLM HR department for assistance, to date no response.	4,5,60	CSS	Complaint	N/A
Title Deeds long outstanding	4,5,61	SIP	Complaint	N/A
Submitted a petition to the municipality for ext 14 residents, to date no response received.	4,5,62	OM	Complaint	N/A
Request for a Park in ext 14 and streetlights to reduce the rate of crime.	4,5,63	IEM	Need	Capex
borehole in the agricultural site, depending only on rainwater.	4,5,64	SIP	Need	N/A
Request printed documents of the presentation in the next IDP.	4,5,65	OM	Complaint	Opex
Lack of communication, food parcels were received but some of the community members were not informed.	4,5,66	OM	Complaint	N/A
Patrollers request bullet proof vests.	4,5,67	Prov/SAPS	Need	N/A
Expasion of Geba street	4,5,68	IDS	Need	Capex
Not satisfied in the manner which the EPWP had been given more priority over the CWP employees.	4,5,69	CSS	Complaint	N/A
Request the disabled people be included in the budget.	4,5,70	FMS	Need	N/A
Create learnerships for the disabled.	4,5,71	CSS	Need	N/A
Applied for a house, signed for a subsidy form. I was told that an allocation has been made in Dan Tlome housing projects but to date no house received.	4,5,72	SIP	Complaint	N/A
Disable people not recognised.	4,5,73	OM	Complaint	N/A
new uniform and safety shoes for scholar patrollers.	4,5,74	CDS	Complaint	N/A
Expansion of Ext 12 community hall	4,5,68	IDS	Need	Capex
Ward office upgrade and maintenance	4,5,68	IDS	Need	Capex

AREA : KAGISO 1,2 EXT 8 , SINOBOLE, SOUL CITY, LUIPAARDSVLEI,LAWNWEN HOSTEL BOIKETLO WARDS : 8,9,10,13,14, 15,16,19 COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
Streetlights maintenance along hostel and chamdor	9	IDS	Need	Capex
Hostel sewage and water repairs	9	IDS	Complaints	Capex
Soul City formalisation programme	9	SIP	Need	N/A
Gravel road maintenance at Soul City	9	IDS	Need	Capex
Placement of job advertisement	9	CSS	Need	Opex
Community outreach youth centre and opportunities	9	CDS	Need	Opex
Jacob street , illegal foreign structures	9	SIP	Complaints	N/A
Water shortage or scheduling reduce	9	IDS	Complaints	Capex
Land for churches, church sites	9	SIP	Need	N/A
Employment age restriction to be reviewed over 35 years	9	CSS	Complaints	N/A
ECD operation	14	CDS	Complaints	Opex
Repair and maintenance storm water at Sinqobile	14	IDS	Complaints	Capex
Lawnwen hostel maintenance	16	IDS	Need	Capex
ECDC at ward 15	15	CDS	Need	N/A
Fire hydrants installation at ward 15	15	IDS	Need	Capex
Change location of library to Tsholetsega school to ward 14	15	CDS	Need	N/A
Township, SMMEs Local to be employed in Mogale City Projects	15	FMS	Complaints	N/A
Requested intervention regarding payment for subcontracting from the main service provider at Training centre which she rendered for painting service.	9	FMS	Enquiry	N/A
Clarity on why Mogale City projects awarded to outside service providers as main contractors for the Municipality.	9	FMS	Enquiry	N/A
Indicated that her company is incubated by the Lepharo and that MCLM has invested in those companies.	9	EDS	Compliment	N/A
Clarity why Kagiso supplied electricity by Eskom not by the Municipality community have challenges with Eskom.	9	FMS	Complaint	N/A
Indicated that the community outreach programmes are not attended to.	9	OM	Complaint	N/A
Young people are taking initiatives, but they are not recognised.	9	EDS	Complaint	N/A
Complained that the Ward was not available and has never held ward meetings, the ward committee had a meeting without the ward councillor because the government told him to stay away from the ward committee,	9	OM	Complaint	N/A

MAINTENANCE OF WATER RETICULATION SYSTEM	37 NOORDHEUWEL	IDS	Need	Capex
MAINTENANCE OF STORMWATER DRAINS	37 NOORDHEUWEL	IDS	Need	Capex
MAINTENANCE OF SPEED HUMPS	37 NOORDHEUWEL	CDS	Need	Capex
MAINTENANCE OF PAVEMENTS	37 NOORDHEUWEL	IEM	Need	Capex
GRASS CUTTING - MUNICIPAL LAND AND OTHER	37 NOORDHEUWEL	IEM	Need	Capex
MAINTENANCE AND UPKEEP OF MUNICIPAL INFRASTRUCTURE	37 NOORDHEUWEL	Sip	Need	Capex
MAINTENANCE OF PARKS - BUNNY PARK	37 NOORDHEUWEL	IEM	Need	Capex
MAINTENANCE OF ROADS	37 NOORDHEUWEL	IDS	Need	Capex
UPGRADE OF WATER RETICULATION - PRESSURE RELEASE VALVES AT BLOUBERG, VAN OORDT AND AMAJUBA STREETS	37 NOORDHEUWEL	IDS	Need	Capex
VOORTREKKER ROAD STREET MARKINGS AND TRAFFIC BOARDS	37 NOORDHEUWEL	CDS	Need	Capex
MAINTENANCE STREET LIGHTS	37 WENTWORTH PARK	IDS	Need	Capex
MAINTENANCE STREET MARKINGS	37 WENTWORTH PARK	CDS	Need	Capex
MAINTENANCE OF TRAFFIC SIGNS	37 WENTWORTH PARK	CDS	Need	Capex
MAINTENANCE OF WATER RETICULATION SYSTEM	37 WENTWORTH PARK	IDS	Need	Capex
MAINTENANCE OF STORMWATER DRAINS	37 WENTWORTH PARK	IDS	Need	Capex
MAINTENANCE OF SPEED HUMPS	37 WENTWORTH PARK	CDS	Need	Capex
MAINTENANCE OF PAVEMENTS	37 WENTWORTH PARK	IEM	Need	Capex
GRASS CUTTING	37 WENTWORTH PARK	IEM	Need	Capex
MAINTENANCE AND UPKEEP OF MUNICIPAL INFRASTRUCTURE	37 WENTWORTH PARK	Sip	Need	Capex
MAINTENANCE OF SPORTS AND RECREATIONAL FACILITIES OF CORONATION PARK	37 WENTWORTH PARK	IEM	Need	Capex
UPKEEP OF ANIMAL PARK AT CORONATION PARK	37 WENTWORTH PARK	IEM	Need	Capex
MAINTENANCE OF ROADS	37 WENTWORTH PARK	CDS	Need	Capex
UPGRADE OF BRIDGE AT CENTENARY DAM JOHAN JONKER DRIVE	37 WENTWORTH PARK	Sip	Need	Capex
JOHAN JONKER WALKWAY FROM BRIDGE AT CENTENARY DAM	37 WENTWORTH PARK	IDS	Need	Capex
MAINTENANCE AND UPKEEP OF MUNICIPAL INFRASTRUCTURE	37 WENTWORTH PARK	Sip	Need	Capex
ALBERTINA SIZULU DRIVE SOLAR LIGHTS	37 WENTWORTH PARK	IDS	Need	Capex
UPGRADE OF URAAN STREET WHICH HAS'NT BEEN MAINTAINED IN 30 YEARS	37 WENTWORTH PARK	IDS	Need	Capex
UPGRADE OF SIVEWRIGHT, YORK, PRITCHARD, PARK, BULLION, VLEI STREET TO HABITAT HOUSING AREA	37 WENTWORTH PARK	Sip	Need	Capex
PROTECTION OF THE VLEI LOERIE NATURE RESERVE	37 WENTWORTH PARK	IEM	Need	Capex
UPGRADE OF THE CORONATION PARK - SPORTS AND RECREATIONAL FACILITIES - SWIMMING POOL, MAZE ETC.	37 WENTWORTH PARK	CDS	Need	Capex
Repair and maintenance of sewer works Flip Human	36	IDS	Need	Capex

Jet machine to assist unblock overflowing sewer in Kagiso Ext 9 & 14	36	IDS	Complaint	Capex
Maintenance and repairs of overflowing sewer in and around Thutopele secondary school in Kagiso Ext9 & 14	36	IDS	Complaint	Capex
Road maintenance, road markings	22	CDS	Need	Capex
Traffic lights not maintained and replaced	22	IDS	Complaint	Capex
Wild life and environment, concern invasive plants	22	IEM	Complaint	Capex
Grass cutting	22	IEM	Need	Capex
CCTV Cameras functional, but streetlights not functional concern	22	IDS	Complaint	Capex
Projects happening in CBD not benefiting the community	22	FMS	Complaint	Capex
24 Million for meter changing, community to be involved	22	FMS	Need	Capex
KKCA, KenMare Kloof fencing, enquiry on the matter	21	CDS	Enquiry	Capex
Closing of Africana street	21	IDS	Need	Capex
Huge uncut vegetation not attended to	22	IEM	Complaint	Capex
Dustbin in every intersection in major street	20	IEM	Need	Capex
All streetlights to be switched on for economic growth	20	IDS	Need	Capex
Lack of response to water emergencies, burst pipes	20	IDS	Complaint	Capex
Gravel roads to be tarred (alta road)	26	IDS	Need	Capex
Streetlights and roads to be resurfaced in west village	26	IDS	Need	Capex
Request for a park in west village	26	IDS	Need	Capex
Boltonia park to be upgraded	26	IEM	Need	Capex
Wall to be build at the back of Allyson street for safety in Boltonia	26	IDS	Need	Capex
Roads resurfacing in Boltonia	26	IDS	Need	Capex
Upgrade and maintenance of all outstanding ward offices	All wards	IDS	Need	Capex

AREA : WARDS 6, 7, 11, 12, 36 CHIEF MOGALE WARDS: COMMUNITY INPUTS	WARD	DEPARTMENT	CLASSIFICATION	BUDGET
The bridge near Kagiso Cemetery entrance be refurbished.	6	IDS	Need	Capex
Repairs and maintenance of the manhole	6	IDS	Need	Capex
Sewage spillage in the same area that is causing an unbearable stench.	6	IDS	Complaint	Capex
Sewage leak near the cemetery be repaired.	6	IDS	Need	Capex
Need a clinic in the ward.	6	Prov/Nat	Need	N/A
Roads are not in good condition.	6	IDS	Need	Capex
High rate of unemployment.	6	CSS	Complaint	N/A
People who will assist in cleaning of the ward and should be given cleaning resources.	7	OM	Need	Opex
More families in need to be assisted with food parcels.	7	OM	Need	N/A
Tenders be awarded to community members within Mogale City.	7	FMS	Need	Capex
Members of the community who do not have houses should be permitted to occupy the vacant land near Ext 6.	7	SIP	Need	N/A
Security and cleaning services within the Municipality should be insourced to create more employment opportunities.	7	CSS	Need	N/A
Illegal miners threaten the safety of the community. More action is needed to protect residents of Mogale City.	7	Prov/Nat	Complaint	N/A
Mine shafts should be re-opened, and training offered to residents to be employed in those mines.	7	EDS	Enquiry	N/A
Storm water drains to be maintained to divert rain water away from the homes.	7	IDS	Need	Capex
Not enough youth from Kagiso have been employed at the Chamdor Automotive Hub. Unskilled youth who seek employment should receive training as well.	7	EDS	Complaint	Opex
Housing issue since 1998 but still has not received RDP	11	SIP	Complaint	N/A
Female ablution facilities at cemetery always locked, making it difficult for women to relieve themselves during funerals.	11	IEM	Complaint	Opex
Residents taken upon themselves to cut grass at public parks because of failure of the Municipality to maintain these facilities.	11	IEM	Complaint	Capex
Requested vacant land which they can lease to make vegetable gardens where people can eat/sell from it to decrease the high rate of unemployment.	11	EDS	Need	N/A
Reported potholes and non-functional streetlights were repaired, however, the remaining need attention as well.	11	IDS	Need	Capex
Upgrade and maintenance of ward office	11	IDS	Need	Capex

SECTION 6: Service Delivery Capital Budget Projects, 2024/25

See attached annexure 7 , Budget 25/26 MTREF

Project Description	Approved ADJB_2024 25	Adjustment s	Proposed 2025/2026 TABB	Proposed 2026/2027 - TABB	Proposed 2027/2028 - TABB
Community Development Services	21 624 002	26 992 816	48 616 818	32 827 000	43 714 244
Integrated Urban Development Grant	5 000 000	21 000 000	26 000 000	29 000 000	40 000 000
1208 90267 00329987699_CDS-Construction of Ga Mogale Sports Complex_90267	5 000 000	-	5 000 000	-	-
CDS-Construction of eThembalethu Sport Complex		5 000 000	5 000 000	5 000 000	5 000 000
CDS-Construction of Tarlton Sport Complex		1 000 000	1 000 000	9 000 000	9 000 000
CDS-Construction Rietvallei ECDC		2 000 000	2 000 000	2 000 000	5 000 000
CDS-Construction Tarlton ECDC		2 000 000	2 000 000	2 000 000	5 000 000
CDS-Refurbishment of Athletics Facility - Kagiso Sport		5 000 000	5 000 000	5 000 000	5 000 000
CDS-Refurbishment of Rietvallei Hall		2 000 000	2 000 000	2 000 000	5 000 000
CDS-Upgrade & Extension of Ext 12 Community Hall_Sd		4 000 000	4 000 000	4 000 000	6 000 000
Sports and Recreation Grant	2 180 000	(750 000)	1 430 000	1 430 000	3 714 244
1202 90267 00199989299_CDS-Refurbishment Of Libraries_90267	700 000	(220 000)	480 000	480 000	936 849
1202 90274 00199990999_CDS-Purchasing Of Library Furniture & Equipment_Ls_01_90	-	100 000	100 000	100 000	556 848
12029026700199953799_CAP167_CDS-Purchase of ICT Equipment	600 000	(500 000)	100 000	100 000	556 849
12029027400199990999_CAP174_CDS-Purchasing Of Library Furnit	200 000	(200 000)	-	-	-
12029027700199914499_CAP176_CDS-Purchase of information resources	300 000	(50 000)	250 000	250 000	706 849
12029027700199914499_CAP208_CDS_Installation of book securit	380 000	120 000	500 000	500 000	956 849
Transfer from Operational Revenue	14 444 002	6 742 816	21 186 818	2 397 000	-
12019027400259995399_CAP037_CDS_Projector x1_EM	8 000	(8 000)	-	-	-
12019027400259995399_CAP038_CDS_Laptop x2_EM	-	26 000	26 000	-	-
12019027400259995399_CAP039_CDS_Desktop_EM	22 184	(22 184)	-	-	-
1259 90273 00259995599_CDS-Laptops x6_SD_90273	75 000	-	75 000	-	-
1259 REFURBISHMENT GA-MOGALE ECDC		600 000	600 000	600 000	-
1259 REFURBISHMENT SINOBOLE ECDC		1 000 000	1 000 000	1 000 000	-
12599027300259995599_CAP080_CDS_Desktops x7_SD	140 000	-	140 000	-	-
12599027300259995599_CAP081_CDS_Office Furniture_SD	50 000	-	50 000	-	-
12599027300259995599_CAP082_CDS_Projector x2_SD	20 000	-	20 000	-	-
1270 OFFICE FURNITURE (2 Desks & 5 Chairs)		70 000	70 000	70 000	-
12709026700259949299_CAP086_CDS_Desktop x2_HC	21 128	-	21 128	-	-
12709026700259995399_CAP087_CDS_Laptop x2_HC	46 016	-	46 016	-	-
1740 FILLING CABINETS		45 000	45 000	45 000	-
1740 LAPTOPS X4		100 000	100 000	100 000	-
1740 OFFICE FURNITURE (Chairs & Desks)		250 000	250 000	250 000	-

1740027300259995599_CAP_CDS_Desktops X4	120 000	-	120 000	-	-
1802 90267 00259999099_Purchase of ICT Equipment_90267	200 000	(200 000)	-	-	-
1802 90277 00259949999_CDS- Road Marking machine	1 407 973	-	1 407 973	-	-
1802 DESK PRINTERS X2_DM		12 000	12 000	12 000	-
1802 OFFICE FURNITURE_DM		20 000	20 000	20 000	-
1802 TRUCK_BYLAW		1 800 000	1 800 000	-	-
18029027700259980099_CAP203_CDS_Laptops x4_PS	83 701	-	83 701	-	-
laptop x1 and desk printer		100 000	100 000	100 000	-
office furniture		200 000	200 000	200 000	-
SWANEVILLE INDUSTRIAL PARK	12 250 000	2 750 000	15 000 000	-	-
Corporate Support Services	6 272 000	4 573 000	10 845 000	245 000	-
Transfer from Operational Revenue	6 272 000	4 573 000	10 845 000	245 000	-
1614 90273 00259995599_CSS-Laptops ICT_90273	300 000	(300 000)	-	-	-
16149027200259993299_CAP023_CSS-Automated Backup System_lct	600 000	-	600 000	-	-
16149027200259993399_CAP024_CSS-Lightning Protection Solutio	1 000 000	1 000 000	2 000 000	-	-
16149027300259986999_CAP030_CSS-Data Center Infrastructure_l	1 500 000	1 500 000	3 000 000	-	-
16149027300259987099_CAP031_CSS-Network Monitoring System_lc	2 200 000	2 800 000	5 000 000	-	-
1625 90273 00259995599_CSS-Human Capital Management Laptops_90273	28 000	(28 000)	-	-	-
1625_Eye testing machine		120 000	120 000	120 000	-
16259027400259965799_CAP223_CSS-Leave Administration (Chairs	100 000	(100 000)	-	-	-
1629_laptops		125 000	125 000	125 000	-
16299027400259995399_CAP298_CSS-Records Management_Office Fu	130 000	(130 000)	-	-	-
1630 90277 00259962599_CAP341_CSS- Office Furniture_Ls	30 000	(30 000)	-	-	-
16309027300259995599_CAP126_CSS- Legal Services Laptops X3 N	384 000	(384 000)	-	-	-
Economic Development Services	67 488 114	(2 929 114)	64 559 000	20 015 000	36 294 000
Integrated Urban Development Grant	-	-	-	-	-
Neighbourhood Development Partnership Grant	61 286 000	828 000	62 114 000	20 000 000	36 294 000
13109027700159998199_CAP046_EDS-Construc	61 286 000	828 000	62 114 000	20 000 000	36 294 000
Transfer from Operational Revenue	6 202 114	(3 757 114)	2 445 000	15 000	-
13019027400259995399_CAP049_EDS-Projector	-	50 000	50 000	-	-
1310 90273 00259979999_EDS-Building Development Management X4 Laptops_Bdm_90273	167 299	(167 299)	-	-	-
13109027700329998199_CAP018_EDS-Municipa	5 998 315	(5 998 315)	-	-	-
1319 90273 00259995599_EDS-Development Planning X10 Laptops & 7 Desktops_90273	-	400 000	400 000	-	-
1319_Office Furniture		15 000	15 000	15 000	-
1340 90273 00259995599_EDS-Tourism develop Laptops X2_90273	-	60 000	60 000	-	-
OFFICE EQUIPMENT: PROJECTORS AND SCREENS FOR IDP	36 500	(36 500)	-	-	-
1326_TRACTOR		1 000 000	1 000 000	-	-

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1326_4X4 Double Cab		800 000	800 000	-	-
1310_GAZEBO AND BANNERS		120 000	120 000	-	-
Financial Mangement Services	1 487 072	530 283	2 017 355	-	-
Fund:Non-funding Transactions	-	-	-	-	-
Transfer from Operational Revenue	1 487 072	530 283	2 017 355	-	-
1610 90274 00259994699_FIN-Laptops x7 val 90274	265 000	45 355	310 355	-	-
1610 90274 00259995399_FIN-Office Furniture val 90274	130 000	(130 000)	-	-	-
1710 LAPTOPS X12		312 000	312 000		
1710 Laptops X4	100 000	(100 000)	-	-	-
1712 CASHIER PRINTERS X16		130 000	130 000		
1712 DESK PRINTERS X2		20 000	20 000		
1712 DESKTOP		26 000	26 000		
1712 LAPTOPS X4		104 000	104 000		
1712 OFFICE FURNITURE (CHAIRS) X49		245 000	245 000		
1712 REVENUE BOARDROOM CHAIRS		48 000	48 000		
1722 DESKTOP X2		60 000	60 000		
1722 LAPTOPS X8		212 000	212 000		
1722 OFFICE FURNITURE (CHAIRS) X13		75 000	75 000		
1729 90274 00259995699_FIN-Logistics Cameras Charmdoor yard	10 000	15 000	25 000	-	-
1729 NP200		400 000	400 000		
1729 OFFICE FURNITURE (Boardroom Chairs)		50 000	50 000		
1729902730025991024_CAP014_FIN-Desktops Logistics x3	76 500	(76 500)	-	-	-
1729902730025995599_CAP177_FIN-Laptops x3 Scm	134 224	(134 224)	-	-	-
1729902730025995599_CAP178_FIN-Laptops X1_Scm	24 297	(24 297)	-	-	-
1729902730025995599_CAP187_FIN-Laptop2 x1_SCM	24 297	(24 297)	-	-	-
1729902730025995799_CAP179_FIN-Desktops Logistics x3	76 500	(76 500)	-	-	-
1729902750025991023_CAP013_FIN-PrinterLogistics'Printers	22 863	(22 863)	-	-	-
1734 90274 00259995399_FIN_OFFICE FURNITURE	300 000	(300 000)	-	-	-
1734902730025995599_CAP228_FIN-Laptops X1 BTO	323 391	(323 391)	-	-	-
Infrastructure Development Service	245 026 303	(28 542 491)	216 483 812	189 260 000	122 306 722
Integrated National Electrification Programme Grant	-	-	-	14 000 000	14 633 000
1409 90263 00139957299_IDS_Electrification Backlog - Munsieville Ext 5 & Pangovi	-	-	-	14 000 000	14 633 000
Integrated Urban Development Grant	105 477 505	(28 917 477)	76 560 028	80 000 000	47 002 000
1450 90264 0032991038_IDS-Tarlton Infrastructure Services (w	20 000 000	(20 000 00)	-	-	-
1450 90264 0032991040_IDS-Seekoiohoek/Maanharand Pipeline	6 373 780	(2 700 060)	3 673 720	-	-
1460 90261 00329980299_CONSTRUCTION OF ROBIN ROAD EXT	2 464 301	(2 464 301)	-	-	-
1460 90262 00329979399_IDS-Pr3: Kagiso Ext.13 Roads And Stormwater Rs 90262	-	10 000 000	10 000 000	10 000 000	10 000 000
14609026100329979299_CAP052_IDS-Upgrade Robert Broom Drive W		5 000 000	5 000 000	5 000 000	-
14609026100329980199_CAP053_IDS-Pr4:Roads Rehabilitation And Resurfacing In Kagi	16 239 424	1 760 576	18 000 000	10 000 000	10 000 000

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14609026200329955199_CAP057_IDS-Pr10: Rietvallei Ext. 1 And Proper Rs	-	12 622 028	12 622 028	15 000 000	10 000 000
14609026200329955599_CAP058_IDS-Pr5: Rietvallei Ext.5 Roads And Stormwater_Rs	10 000 000	2 780 000	12 780 000	10 000 000	10 000 000
1470 90265 0032991040_IDS-FlipHuman WWTW refurbishment	17 700 000	(13 215 720)	4 484 280	10 000 000	-
1470 90265 00329988499_IDS- Percy stewards wwtw refurbishme	32 700 000	(22 700 000)	10 000 000	20 000 000	7 002 000
Transfer from Operational Revenue	79 448 798	(12 025 014)	67 423 784	35 260 000	2 671 722
_CAP339_IDS-Acquisition of Municipal Transport Infrastructur	5 449 830	(5 449 830)	-	-	-
1302 90263 00259971999_IDS- Installation of Electricity Meters - indigents & Taxi	3 000 000	(3 000 000)	-	-	-
1409 90265 0009947299_Laptops/Desctops	50 000	-	50 000	-	-
1409 90275 0025991035_CAP_IDS-Public Address System	100 000	(100 000)	-	-	-
14099026300259998899_CAP117_IDS-Electricity BULK CONNECTIONS	9 106 919	-	9 106 919	-	-
14099026300259998899_CAP118_IDS- Electricity SMALL CONNETION	7 455 282	-	7 455 282	-	-
14099027300329982799_CAP021_IDS- Analog To Digital Meter Rep	5 643 081	-	5 643 081	-	-
1409902750025991035_CAP123_IDS-Electrical testing equipment	1 028 200	2 000 000	3 028 200	-	-
1409902760025991033_CAP121_IDS- Panel Vans X 4 EDS	516 600	(516 600)	-	-	-
1409902760025991034_CAP122_IDS-Cherry picker truck 1 EDS	2 598 798	(2 598 798)	-	-	-
1409902770025991029_CAP016_IDS- IDC Training Centre Substati	800 000	(800 000)	-	-	-
1410 90265 00099981041_IDS-Generator	20 000	(20 000)	-	-	21 882
1410 90265 00099981041_IDS-Water Pump	20 000	(20 000)	-	-	21 882
1410 90273 00259995599_IDS-Laptops & DESKTOPS	180 000	(180 000)	-	-	196 941
1410 90274 00329941499_IDS-Office Furniture	800 000	(600 000)	200 000	-	-
1410 90277 00329995399_IDS-Refurbishment of Municipal Buildings		1 000 000	1 000 000	1 000 000	-
1410 MECHANICAL EQUIPMENT		30 000	30 000	-	-
1410 SMART PROJECTOR		50 000	50 000	50 000	-
14109027700329995399_CAP216_IDS-Refurbishing Infrastructure	5 232 004	(5 232 004)	-	-	-
1450 90264 00259959999_IDS-Water Pipeline Replacement Ws 90264	8 000 000	(8 000 000)	-	-	-
1450 90264 00329959299_CAP273_IDS- Smart Conventional Water Me	5 000 000	-	5 000 000	-	-
1450 REFURBISHMENT OF LABORATORY		3 000 000	3 000 000	(2 000 000)	-
1450902640025991030_CAP017_IDS-Mulderdrift 15MI New Reservio	3 000 000	(3 000 000)	-	-	-
14509027700259959099_CAP002_IDS-Laboratory Specialised Equip	1 600 000	(1 600 000)	-	-	-
14509027700259995999_CAP278_IDS-Water Tankers And Vacuum Tan	10 139 684	(10 139 684)	-	-	-
1460 90273 00259995599_IDS-Laptops_EM_90273	75 000	-	75 000	-	-
1460 90276 0025991019_IDS- Flatbed Trucks (R&T)_	2 046 902	700 000	2 746 902	-	2 239 546
1460 90277 0025991039_IDS-TLB for Infrastructure	1 703 098	(1 703 098)	-	-	-
1461 _CAP_LaptopsX4		120 000	120 000	120 000	-
1461_CAP_Printers		90 000	90 000	90 000	-
1468 90273 00259995599_IDS-Laptops & Desktops_	175 000	(125 000)	50 000	-	191 470
1468 FURNITURE		200 000	200 000	-	-

1470 JETVACK COMBINATION TRUCK		10 000 000	10 000 000	10 000 000	-
14709026500099988499_CAP147_IDS_Furniture and Office Equipme	-	100 000	100 000	-	-
14709026500099988499_CAP148_IDS_Laptops/Desktops/Printers_WWT	558 400	(430 000)	128 400	-	-
1470902730025991015_CAP003_IDS-Laptops / Desktops/Printers	300 000	(300 000)	-	-	-
ACCESS CONTROL AND GUARD HOUSE WASTE WATER	600 000	(500 000)	100 000	-	-
CHAMDOR SUBSTATION REFURBISHMENT		15 000 000	15 000 000	25 000 000	
IDS-Double drum Walk Behind Smooth Drum Roller-CAP	250 000	-	250 000	-	-
MECHANICAL EQUIPMENT (OHS) WWTW		1 000 000	1 000 000	1 000 000	-
Pre-paid meter INDIGENT INSTALLATION		3 000 000	3 000 000		
REFURBISHMENT OF WARD OFFICES	4 000 000	(4 000 000)	-	-	-
Water Services Infrastructure Grant	60 100 000	12 400 000	72 500 000	60 000 000	58 000 000
1450 90264 00249991042_CAP1042_IDS-Installation of Bulk Wat	35 000 000	(35 000 000)	-	-	-
1450_Conventional/Prepaid Meters		35 000 000	35 000 000	30 000 000	29 000 000
1470 90265 00099981041_IDS-Refurbishment of Sewer Pumpstatio	25 100 000	(25 100 000)	-	-	-
14709026500099988399_CAP140_IDS-Flip Human Wwtw Refurbishme		37 500 000	37 500 000	30 000 000	29 000 000
Intergrated Environmental Magement	28 171 275	2 080 475	30 251 750	18 195 000	67 424 013
Integrated Urban Development Grant	7 221 275	2 778 725	10 000 000	17 115 000	66 229 898
1110 90273 00329954999_IDS-Laptops X4_Pmu_90273	403 000	(403 000)	-	-	-
12159026600329950499_CAP314_IEM-Luipaardsvlei Landfill Site_Wm	-	10 000 000	10 000 000	17 115 000	66 229 898
IEM-Swaneville Emergency Housing and Disaster Support Progra	6 818 275	(6 818 275)	-	-	-
Transfer from Operational Revenue	20 950 000	(698 250)	20 251 750	1 080 000	1 194 115
_CAP336_IEM-Vehicle_Hatch back sedan x2	1 000 000	-	1 000 000	-	-
_CAP337_IEM-Laptops_WM	200 000	9 400	209 400	-	-
1215 90276 00259994199_CAP332_IEM-10m Cubic Tipper Truck	200 000	1 400 000	1 600 000	-	-
1215 90276 00259994999_CAP338_IEM-36 Tonne Crane Truck	2 200 000	103 400	2 303 400	-	-
1215 90276 00259995099_CAP333_IEM-5m CubicTipper Truck	1 500 000	-	1 500 000	-	-
1215 90277 00259994199_CAP334_IEM-1 cactus Grab (10 Tonne)	3 600 000	(2 300 000)	1 300 000	-	-
1215 90277 00259994299_IEM-Bakkies 1.1 Liter X 2_Wm_90277	850 000	(89 950)	760 050	-	-
1215 90277 00259994999_IEM-Acquisition Of Roll Ons Trucks X4 & TLB_Wm_90277	1 300 000	638 900	1 938 900	-	-
1215 90277 00259995099_CAP335_IEM-Forestry Crab (10 Tonne)	-	1 300 000	1 300 000	-	-
12159027400259968299_CAP315_IEM-Office Furniture_Wm	300 000	-	300 000	-	-
12159027700259950299_CAP325_IEM-Skip Bins_Wm	500 000	1 500 000	2 000 000	-	-
1220 90274 00259905599_IEM- Office Furniture SD_90274	111 000	49 000	160 000	-	121 447
1220 90277 00259949999_IEM-Minor Equipment & Plants_PM_90277	150 000	850 000	1 000 000	-	-
1220_AI Security Cameras_Biodiversity		-	-	500 000	-
1220_Biodiversity Office Security Upgrade		-	-	160 000	-
1220_Data Projector_Biodiversity		-	-	30 000	-
1220_Desktop PCs_Biodiversity		40 000	40 000	40 000	-

1220_Laptops_Biodiversity		50 000	50 000	50 000	-
1220_Office Partitions_Biodiversity		-	-	200 000	-
1220902770025991028_CAP015_IEM-Fencing of Kenmare Kloo	750 000	(750 000)	-	-	820 586
1220-IEM_Small Plant (Parks)	300 000	(200 000)	100 000	100 000	100 000
1221 90273 00259995599_IEM-Laptops X6_EM_90273	-	100 000	100 000	-	-
1221_Office Furniture		100 000	100 000		
1230 90267 00259984999_IEM-Kagiso Cemetery Hydro Survey & Drainage Construction	-	1 500 000	1 500 000	-	-
1230_Bulldozer		2 000 000	2 000 000		
1450 90277 002599499_SAMPLING VEHICLE (WATER)	850 000	-	850 000	-	-
FLIP HUMAN REFURBISHMENT INSTALLATION OF FENCE	7 000 000	(7 000 000)	-	-	-
IEM- High Pressure Fire Fithing Skid Units (Env Proctetion)	39 000	1 000	40 000	-	42 670
IEM- Hydraulic Rock Breaker	100 000	-	100 000	-	109 412
Internal Audit	4 385 543	70 000	4 455 543	70 000	-
Transfer from Operational Revenue	4 385 543	70 000	4 455 543	70 000	-
1450902750025991025_CAP290_IDS_Civil aided drafting plotter	50 000	-	50 000	-	-
14509027500259995599_CAP289_IDS_Automatic Samplers and Efflu	2 800 000	-	2 800 000	-	-
1470902760025991027_CAP292_IDS_Vehicles x3_WWTW	1 300 543	-	1 300 543	-	-
1608_CAP_RM_Projector		30 000	30 000	30 000	-
1608 90273 00049945499_RM-Laptops RM_90273	25 000	-	25 000	-	-
1609_CAP_CE_Laptop		30 000	30 000	30 000	-
1609_CAP_CE_Printer		10 000	10 000	10 000	-
1612 90273 00049920299_CAP288_IA-Printer_cae	10 000	-	10 000	-	-
1612 90273 00049920299_CAP288_IA-Projector cae	25 000	-	25 000	-	-
1612902730025991018_CAP288_IA-Laptops x10 cae	125 000	-	125 000	-	-
Computer Equipment:CAP288_IA-Laptops x10_cae	50 000	-	50 000	-	-
Municipal Council	322 040	681 592	1 003 632	773 000	213 352
Transfer from Operational Revenue	322 040	681 592	1 003 632	773 000	213 352
1103 90273 00259995599_CAP_OM-Laptop & Projectors	95 000	-	95 000	-	103 941
1131 90273 00259995599_MC- Laptops mayoral_90273		125 000	125 000	125 000	-
1131 90274 00259995399_MC-Projector Mayors office_90274		20 000	20 000	20 000	-
11319027400259995399_CAP089_MC-Cameras Mayors office	50 000	-	50 000	-	-
1141_MC_Projector x2_Speaker Office		50 000	50 000	50 000	-
1141_MC-Cameras Speaker Office		40 000	40 000	40 000	-
1141_Transcribe and Recording Device		30 000	30 000	30 000	-
1142_MC_Projector_Chief Whip		30 000	30 000	30 000	-
1142_MC-Cameras_Chief Whip		40 000	40 000	40 000	-
1142_Office Furniture_Chief Whip		60 000	60 000	60 000	-
1142_Transcribe and Recording Device		80 000	80 000	80 000	-

1142902730025991031_CAP010_Mc-Laptops x2 chief whip	70 000	(70 000)	-	-	-
1143_MC-Cameras_MPAC		40 000	40 000	40 000	-
1143_Transcribe and Recording Device_MPAC		80 000	80 000	80 000	-
888_Mc-Laptops_Office of Speaker	1 040	(21 408)	85 632	-	109 412
Budget_00000000016/11319027300259995599//90273	-	-	-	-	-
MC_Public address systems_Mayors Office		60 000	60 000	60 000	-
Office Furniture_Mayor Office		100 000	100 000	100 000	-
Printer_Mayors Office		18 000	18 000	18 000	-
Municipal Manager	15 000	-	15 000	-	16 412
Transfer from Operational Revenue	15 000	-	15 000	-	16 412
1101 90273 0025991038_MM-Laptops X3_	-	-	-	-	-
1101 90273 0025991038_MM-Shreddar_	15 000	-	15 000	-	16 412
Operations Management	470 066	239 934	710 000	280 000	-
Transfer from Operational Revenue	470 066	239 934	710 000	280 000	-
1102 90273 00259965199_CAP340_OM-Administration Support (Off	10 000	-	10 000	-	-
11029027400259995399_CAP304_OM-Administration Support (Offic	70 000	50 000	120 000	-	-
1104_Office Furniture and Equipment		200 000	200 000	200 000	-
1104_Laptop		80 000	80 000	80 000	-
1111 90273 00259995599_OM-Laptops M&E&R 90273	21 566	(21 566)	-	-	-
1113 90273 00259988599_OM-Dual Camera (Specialised) cc 90273	-	100 000	100 000	-	-
11139027300259988199_CAP155_OM-Laptops & Tablet Cc	220 000	(220 000)	-	-	-
11159027300259995599_CAP050_OM-Laptop IDP	148 500	(148 500)	-	-	-
1639 FURNITURE		200 000	200 000	-	-
Strategic Investment Programme	74 146 812	(28 875 068)	45 271 744	35 189 000	10 074 102
Integrated Urban Development Grant	33 885 068	6 071 932	39 957 000	30 189 000	10 074 102
1110 90274 00329910199_IDS-Office Furniture_Pmu	385 068	(385 068)	-	-	-
IDS-Refurbishment of Sewer Pumpstatio 2&3 LUSAKA	14 000 000	658 000	14 658 000	15 000 000	5 074 102
SIP-1502902640025991030_CAP017_IDS-Mulderdrift New Reservio	2 500 000	5 000 000	7 500 000	-	-
SIP-IDS-Refurbishment of Sewer Pumpstatio Thembalethu	12 000 000	564 000	12 564 000	13 000 000	5 000 000
SIP-KAGISO WATER SUPPLY TOWER (RESERVIOR)	5 000 000	235 000	5 235 000	2 189 000	-
Transfer from Operational Revenue	361 744	4 953 000	5 314 744	5 000 000	-
15019027300259995599_CAP239_SIP -Laptops X6	66 744	103 000	169 744	-	-
15019027400259995399_CAP242_SIP-Furniture	295 000	(150 000)	145 000	-	-
Fencing at Portion 137 and Portion 138 Nooitgedacht 534 J.Q		3 500 000	3 500 000	3 500 000	-
Fencing at Old Age Homes (Jack Cotton, President, Pioneer & Van Riebeeck)		1 500 000	1 500 000	1 500 000	-
Water Services Infrastructure Grant	39 900 000	(39 900 000)	-	-	-
1501 90267 0009991010_SIP-Dr Motlana Housing Development HS	20 000 000	(20 000 000)	-	-	-

2025/26 Revised Integrated Development Plan of 2021/22-25/26 IDP

1501 90267 0009991011__SIP-Dr Sefularo Housing Development H	19 900 000	(19 900 000)	-	-	-
Grand Total	449 408 227	(25 178 573)	424 229 654	296 854 000	280 042 845

Corporate Support Services	10 845 000	245 000	-
Transfer from Operational Revenue	10 845 000	245 000	-
1614 90273 00259995599_CSS-Laptops ICT_90273	-	-	-
16149027200259993299_CAP023_CSS-Automated Backup System_ Ict	600 000	-	-
16149027200259993399_CAP024_CSS-Lightning Protection Solutio	2 000 000	-	-
16149027300259986999_CAP030_CSS-Data Center Infrastructure_I	3 000 000	-	-
16149027300259987099_CAP031_CSS-Network Monitoring System_Ic	5 000 000	-	-
1625 90273 00259995599_CSS-Human Capital Management Laptops_90273	-	-	-
1625_Eye testing machine	120 000	120 000	-
16259027400259965799_CAP223_CSS-Leave Administration (Chairs	-	-	-
1629_ laptops	125 000	125 000	-
16299027400259995399_CAP298_CSS-Records Management_Office Fu	-	-	-
1630 90277 00259962599_CAP341_CSS- Office Furniture_Ls	-	-	-
16309027300259995599_CAP126_CSS- Legal Services Laptops X3 N	-	-	-
Economic Development Services	62 639 000	20 015 000	36 294 000
Integrated Urban Development Grant	-	-	-
Neighbourhood Development Partnership Grant	62 114 000	20 000 000	36 294 000
13109027700159998199_CAP046_EDS-Construc	62 114 000	20 000 000	36 294 000
Transfer from Operational Revenue	525 000	15 000	-
13019027400259995399_CAP049_EDS-Projector	50 000	-	-
1310 90273 00259979999_EDS-Building Development Management X4 Laptops_Bc	-	-	-
13109027700329998199_CAP018_EDS-Municipa	-	-	-
1319 90273 00259995599_EDS-Development Planning X10 Laptops & 7 Desktops_	400 000	-	-
1319_Office Furniture	15 000	15 000	-
1340 90273 00259995599_EDS-Tourism develop Laptops X2_90273	60 000	-	-
OFFICE EQUIPMENT: PROJECTORS AND SCREENS FOR IDP	-	-	-
Financial Mangement Services	2 017 355	-	-
Transfer from Operational Revenue	2 017 355	-	-
1610 90274 00259994699_FIN-Laptops x7_val_90274	310 355	-	-
1610 90274 00259995399_FIN-Office Funiture_val_90274	-	-	-
1710 LAPTOPS X12	312 000	-	-
1710 Laptops X4	-	-	-
1712 CASHIER PRINTERS X16	130 000	-	-
1712 DESK PRINTERS X2	20 000	-	-
1712 DESKTOP	26 000	-	-
1712 LAPTOPS X4	104 000	-	-
1712 OFFICE FURNITURE (CHAIRS) X49	245 000	-	-
1712 REVENUE BOARDROOM CHAIRS	48 000	-	-
1722 DESKTOP X2	60 000	-	-
1722 LAPTOPS X8	212 000	-	-
1722 OFFICE FURNITURE (CHAIRS) X13	75 000	-	-
1729 90274 00259995699_FIN-Logistics Cameras Charmdoor yard_	25 000	-	-
1729 NP200	400 000	-	-
1729 OFFICE FURNITURE (Boardroom Chairs)	50 000	-	-
1729902730025991024_CAP014_FIN-Desktops Logistics x3	-	-	-
17299027300259995599_CAP177_FIN-Laptops x3 Scm	-	-	-
17299027300259995599_CAP178_FIN-Laptops X1_Scm	-	-	-
17299027300259995599_CAP187_FIN-Laptop2 x1_SCM	-	-	-
17299027300259995799_CAP179_FIN-Desktops Logistics x3	-	-	-
1729902750025991023_CAP013_FIN-PrinterLogistics'Printers	-	-	-
1734 90273 00259995599_FIN-Laptops X1 BTO_90273	-	-	-
1734 90274 00259995399_FIN_OFFICE FURNITURE	-	-	-
17349027300259995599_CAP228_FIN-Laptops X1 BTO	-	-	-

Infrastructure Development Service	231 483 812	204 260 000	122 306 722
Integrated National Electrification Programme Grant	-	14 000 000	14 633 000
1409 90263 00139957299_IDS_Electrification Backlog - Munsieville Ext 5 & Pangov	-	14 000 000	14 633 000
Integrated Urban Development Grant	76 560 028	80 000 000	47 002 000
1450 90264 0032991038_IDS-Tarlton Infrastructure Services (w	-	-	-
1450 90264 0032991040_IDS-Seekooihoek/Maanharand Pipeline	3 673 720	-	-
1460 90261 00329980299_CONSTRUCTION OF ROBIN ROAD EXT	-	-	-
1460 90262 00329979399_IDS-Pr3: Kagiso Ext.13 Roads And Stormwater_Rs_9026	10 000 000	10 000 000	10 000 000
14609026100329979299_CAP052_IDS-Upgrade Robert Broom Drive W	5 000 000	5 000 000	-
14609026100329980199_CAP053_IDS-Pr4:Roads Rehabilitation And Resurfacing	18 000 000	10 000 000	10 000 000
14609026200329955199_CAP057_IDS-Pr10: Rietvallei Ext. 1 And Proper_Rs	12 622 028	15 000 000	10 000 000
14609026200329955599_CAP058_IDS-Pr5: Rietvallei Ext.5 Roads And Stormwater	12 780 000	10 000 000	10 000 000
1470 90265 0032991040_IDS-FlipHuman WWTW refurbishment	4 484 280	10 000 000	-
1470 90265 00329988499_IDS- Percy stewards wwtw refurbishme	10 000 000	20 000 000	7 002 000
Transfer from Operational Revenue	82 423 784	50 260 000	2 671 722
_CAP339_IDS-Acquisition of Municipal Transport Infrastructur	-	-	-
1302 90263 00259971999_IDS- Installation of Electricity Meters - indigents & Taxi	-	-	-
1409 90265 0009947299_Laptops/Destops	50 000	-	-
1409 90275 0025991035_CAP_IDS-Public Address System	-	-	-
14099026300259998899_CAP117_IDS-Electricity BULK CONNECTIONS	9 106 919	-	-
14099026300259998899_CAP118_IDS- Electricity SMALL CONNETION	7 455 282	-	-
14099027300329982799_CAP021_IDS- Analog To Digital Meter Rep	5 643 081	-	-
1409902750025991035_CAP123_IDS-Electrical testing equipment	3 028 200	-	-
1409902760025991033_CAP121_IDS- Panel Vans X 4 EDS	-	-	-
1409902760025991034_CAP122_IDS-Cherrypicker truck 1 EDS	-	-	-
1409902770025991029_CAP016_IDS- IDC Training Centre Substati	-	-	-
1410 90265 00099981041_IDS-Generator	-	-	21 882
1410 90265 00099981041_IDS-Water Pump	-	-	21 882
1410 90273 00259995599_IDS-Laptops & DESKTOPS	-	-	196 941
1410 90274 00329941499_IDS-Office Furniture	200 000	-	-
1410 90277 00329995399_IDS-Refurbishment of Municipal Buildings	1 000 000	1 000 000	-
1410 MECHANICAL EQUIPMENT	30 000	-	-
1410 SMART PROJECTOR	50 000	50 000	-
14109027700329995399_CAP216_IDS-Refurbishing Infrastructure	-	-	-
1450 90264 00259959999_IDS-Water Pipeline Replacement_Ws_90264	-	-	-
1450 90264 00329959299_CAP273_IDS- Smart Conventional Water Me	5 000 000	-	-
1450 REFURBISHMENT OF LABORATORY	3 000 000	(2 000 000)	-
1450902640025991030_CAP017_IDS-Mulderdrift 15Ml New Reservio	-	-	-
14509027700259959099_CAP002_IDS-Laboratory Specialised Equip	-	-	-
14509027700259995999_CAP278_IDS-Water Tankers And Vacuum Tan	-	-	-
1460 90273 00259995599_IDS-Laptops_EM_90273	75 000	-	-
1460 90276 0025991019_IDS- Flatbed Trucks (R&T)_	2 746 902	-	2 239 546
1460 90277 0025991039_IDS-TLB for Infrastructure	-	-	-
1460 CAP_IDS:Roads Rehabilitation And Resurfacing	10 000 000	10 000 000	-
1461 _CAP_LaptopsX4	120 000	120 000	-
1461_CAP_Printers	90 000	90 000	-
1468 90273 00259995599_IDS-Laptops & Desktops_	50 000	-	191 470
1468 FURNITURE	200 000	-	-
1470 JETVACK COMBINATION TRUCK	10 000 000	10 000 000	-
14709026500099988499_CAP147_IDS_Furniture and Office Equipme	100 000	-	-
14709026500099988499_CAP148_IDS_Laptops/Destops/Printers_WWT	128 400	-	-
1470902730025991015_CAP003_IDS-Laptops / Desktops/Printers_	-	-	-
ACCESS CONTROL AND GUARD HOUSE WASTE WATER	100 000	-	-
CHAMDOR SUBSTATION REFURBISHMENT	20 000 000	30 000 000	-
IDS-Double drum Walk Behind Smooth Drum Roller-CAP	250 000	-	-
MECHANICAL EQUIPMENT (OHS) WWTW	1 000 000	1 000 000	-
Pre-paid meter INDIGENT INSTALLATION	3 000 000	-	-
REFURBISHMENT OF WARD OFFICES	-	-	174 -

Water Services Infrastructure Grant	72 500 000	60 000 000	58 000 000
1450 90264 00249991042_CAP1042_IDS- Installation of Bulk Wat	-	-	-
1450_Conventional/Prepaid Meters	35 000 000	30 000 000	29 000 000
1470 90265 00099981041_IDS-Refurbishment of Sewer Pumpstatio	-	-	-
14709026500099988399_CAP140_IDS-Flip Human Wwtw Refurbishme	37 500 000	30 000 000	29 000 000
Intergrated Environmental Magement	30 251 750	17 305 000	67 424 013
Integrated Urban Development Grant	10 000 000	17 115 000	66 229 898
1110 90273 00329954999_IDS-Laptops X4_Pmu_90273	-	-	-
12159026600329950499_CAP314_IEM-Luipaardsvlei Landfill Site_Wm	10 000 000	17 115 000	66 229 898
IEM-Swaneville Emergency Housing and Disaster Support Progra	-	-	-
Transfer from Operational Revenue	20 251 750	190 000	1 194 115
_CAP336_IEM-Vehicle_Hatch back sedan x2	1 000 000	-	-
_CAP337_IEM-Laptops_WM	209 400	-	-
1215 90276 00259994199_CAP332_IEM-10m Cubic Tipper Truck	1 600 000	-	-
1215 90276 00259994999_CAP338_IEM-36 Tonne Crane Truck	2 303 400	-	-
1215 90276 00259995099_CAP333_IEM-5m Cubic Tipper Truck	1 500 000	-	-
1215 90277 00259994199_CAP334_IEM-1 cactus Grab (10 Tonne)	1 300 000	-	-
1215 90277 00259994299_IEM-Bakkies 1.1 Liter X 2_Wm_90277	760 050	-	-
1215 90277 00259994999_IEM-Acquisition Of Roll Ons Trucks X4 & TLB_Wm_9027	1 938 900	-	-
1215 90277 00259995099_CAP335_IEM-Forestry Crab (10 Tonne)	1 300 000	-	-
12159027400259968299_CAP315_IEM-Office Furniture_Wm	300 000	-	-
12159027700259950299_CAP325_IEM-Skip Bins_Wm	2 000 000	-	-
1220 90274 00259905599_IEM- Office Furniture SD_90274	160 000	-	121 447
1220 90277 00259949999_IEM-Minor Equipment & Plants_PM_90277	1 000 000	-	-
1220_Desktop PCs_Biodiversity	40 000	40 000	-
1220_Laptops_Biodiversity	50 000	50 000	-
1220902770025991028_CAP015_IEM-Fencing of Kenmare Kloo	-	-	820 586
1220-IEM_Small Plant (Parks)	100 000	100 000	100 000
1221 90273 00259995599_IEM-Laptops X6_EM_90273	100 000	-	-
1221_Office Furniture	100 000	-	-
1230 90267 00259984999_IEM-Kagiso Cemetery Hydro Survey & Drainage Constr	1 500 000	-	-
1230_Bulldozer	2 000 000	-	-
1450 90277 002599499_SAMPLING VEHICLE (WATER)	850 000	-	-
FLIP HUMAN REFURBISHMENT INSTALLATION OF FENCE	-	-	-
IEM- High Pressure Fire Fithing Skid Units (Env Proctetion)	40 000	-	42 670
IEM- Hydraulic Rock Breaker	100 000	-	109 412
Internal Audit	4 445 543	60 000	-
Transfer from Operational Revenue	4 445 543	60 000	-
1450902750025991025_CAP290_IDS_Civil aided drafting plotter_	50 000	-	-
14509027500259995599_CAP289_IDS_Automatic Samplers and Efflu	2 800 000	-	-
1470902760025991027_CAP292_IDS_Vehicles x3_WWTW	1 300 543	-	-
1608_CAP_RM_Projector	25 000	25 000	-
1608 90273 00049945499_RM-Laptops RM_90273	25 000	-	-
1609_CAP_CE_Laptop	25 000	25 000	-
1609_CAP_CE_Printer	10 000	10 000	-
1612 90273 00049920299_CAP288_IA-Printer_cae	10 000	-	-
1612 90273 00049920299_CAP288_IA-Projector_cae	25 000	-	-
1612902730025991018_CAP288_IA-Laptops x10_cae	125 000	-	-
Computer Equipment:CAP288_IA-Laptops x10_cae	50 000	-	-

Municipal Council	1 003 632	773 000	213 352
Transfer from Operational Revenue	1 003 632	773 000	213 352
1103 90273 00259995599_CAP_OM-Laptop & Projectors	95 000	-	103 941
1131 90273 00259995599_MC- Laptops mayoral_90273	125 000	125 000	-
1131 90274 00259995399_MC-Projector Mayors office_90274	20 000	20 000	-
11319027400259995399_CAP089_MC-Cameras Mayors office	50 000	-	-
1141_MC_Projector x2_Speaker Office	50 000	50 000	-
1141_MC-Cameras Speaker Office	40 000	40 000	-
1141_Transcribe and Recording Device	30 000	30 000	-
1142_MC_Projector_Chief Whip	30 000	30 000	-
1142_MC-Cameras_Chief Whip	40 000	40 000	-
1142_Office Furniture_Chief Whip	60 000	60 000	-
1142_Transcribe and Recording Device	80 000	80 000	-
1142902730025991031_CAP010_Mc-Laptops x2 chief whip	-	-	-
1143_MC-Cameras_MPAC	40 000	40 000	-
1143_Transcribe and Recording Device_MPAC	80 000	80 000	-
888_Mc-Laptops_Office of Speaker	85 632	-	109 412
MC_Public address systems_Mayors Office	60 000	60 000	-
Office Furniture_Mayor Office	100 000	100 000	-
Printer_Mayors Office	18 000	18 000	-
Municipal Manager	15 000	-	16 412
Transfer from Operational Revenue	15 000	-	16 412
1101 90273 0025991038_MM-Shreddar_	15 000	-	16 412
Operations Management	710 000	280 000	-
Transfer from Operational Revenue	710 000	280 000	-
1102 90273 00259965199_CAP340_OM-Administration Support (Off	10 000	-	-
11029027400259995399_CAP304_OM-Administration Support (Offic	120 000	-	-
1104_Office Furniture and Equipment	200 000	200 000	-
1104_Laptop	80 000	80 000	-
1111 90273 00259995599_OM-Laptops M&E&R_90273	-	-	-
1113 90273 00259988599_OM-Dual Camera (Specialised) cc_90273	100 000	-	-
11139027300259988199_CAP155_OM-Laptops & Tablet_Cc	-	-	-
11159027300259995599_CAP050_OM-Laptop IDP	-	-	-
1639 FURNITURE	200 000	-	-
Strategic Investment Programme	45 271 744	35 189 000	10 074 102
Integrated Urban Development Grant	39 957 000	30 189 000	10 074 102
1110 90274 00329910199_IDS-Office Furniture_Pmu	-	-	-
IDS-Refurbishment of Sewer Pumpstatio 2&3 LUSAKA	14 658 000	15 000 000	5 074 102
SIP-1502902640025991030_CAP017_IDS-Mulderdrift New Reservio	7 500 000	-	-
SIP-IDS-Refurbishment of Sewer Pumpstatio Thembalethu	12 564 000	13 000 000	5 000 000
SIP-KAGISO WATER SUPPLY TOWER (RESERVIOR)	5 235 000	2 189 000	-
Transfer from Operational Revenue	5 314 744	5 000 000	-
INSTALLATION FENCING NOOITGEDACHtT	3 500 000	3 500 000	-
15019027300259995599_CAP239_SIP -Laptops X6	169 744	-	-
15019027400259995399_CAP242_SIP-Furniture	145 000	-	-
INSTALLATION FENCING OF OLD AGE HOME X 4	1 500 000	1 500 000	-
Water Services Infrastructure Grant	-	-	-
1501 90267 0009991010_SIP-Dr Motlana Housing Development HS	-	-	-
1501 90267 0009991011_SIP-Dr Sefularo Housing Development H	-	-	-
Grand Total	423 799 654	283 879 000	280 042 845

Mogale City Catalytic projects	Name of Municipality: Mogale City - Integrated Urban Development Grant (IUDG) Project List for 2024/25 Financial Year				
Project name	Brief Description	Nature of project	GPS location	Progress project stage	Budget
Construction of Ga-Mogale Sports Complex	<p>Phase 1: Construction of the New Guard House, Concrete Palisade Fence and Access Gates</p> <p>Phase 2:</p> <ul style="list-style-type: none"> - Upgrading of the existing soccer field - Construction of the new combi-courts - Refurbishment of the existing ablution facility - Earthworks 	Sports Complex	<p>25°59'33"S</p> <p>27°31'45"E</p>	<p>Phase 1: Overall project progress is at 95%</p> <p>Phase 2: Project site handover was on the 27 November 2023.</p> <p>Project is undergoing</p>	15 000 000

<p>Luipaardsvlei Landfill Site Phase 5</p>	<p>Work package 1A: Construction of Waste Cell</p>	<p>Refuse</p>	<p>26°06'24"S 27°47'36"E</p>	<p>Overall project progress is at 44%. Contract has been terminated due to non-performance of the Contractor. Contractor has rejected the termination of the contract. The matter is with Legal Division.</p>	<p>3 500 000</p>
<p>Refurbishment of Krugersdorp Museum</p>	<ul style="list-style-type: none"> - Replace damaged roof sheeting, ceiling, window frames, doors, and carpets. - Repair all cracks. - Painting - Electrical work - Plumbing work <p>Security (Installation of the alarm system and CCTV cameras)</p>	<p>Building</p>	<p>26°06'04"S 27°46'17"E</p>	<p>Project site handover was on the 27 November 2023. Project is undergoing site establishment.</p>	<p>12 500 000</p>

Pr3: Kagiso Ext 13 Upgrade of Roads and Stormwater	Construction of Roads and Stormwater	Roads	26°06'04"S 27°46'17"E	Preliminary design is 100% complete	1 000 000
Pr4: Roads Rehabilitation and Resurfacing in Kagiso	Minor and major road rehabilitation and resurfacing which includes; Potholes repairs, Crack seals, Repair of edge breaks, Surface overlay and Surface stormwater management.	Roads	26°06'24"S 27°47'36"E	Preliminary design is 100% complete	5 000 000
Pr5: Rietvallei Ext.5 Roads and Stormwater Construction	Construction of Roads and Stormwater	Roads	26°11'42"S 27°46'05"E	Preliminary design is 100% complete	1 000 000

<p>Pr10: Rietvallei Ext.1 and Proper project</p>	<p>Construction of Roads and Stormwater</p>	<p>Roads</p>	<p>26°11'42"S 27°46'05"E</p>	<p>Preliminary design is 100% complete</p>	<p>1 000 000</p>
<p>Construction of Kagiso Elderly Service Centre</p>	<p>Construction of new elderly centre which include:</p> <ul style="list-style-type: none"> - Site Establishment - Site Clearance - Setting Out - Building work - Water and Electrical Connection - Plumbing - Electrical Works - Mechanical Works - Guard House - Carports - Landscapping 	<p>Community Hall</p>	<p>26°06'24"S 27°47'36"E</p>	<p>Project is under construction, overall project progress of 92%</p>	<p>9 000 000</p>

	- Equipment (Office, Medical, Gym and Sewing machine).				
Ums Analog to Digital Meter Replacement	Installation of digital meters	Electricity	Various Areas	Service provider in the process of purchasing digital meters.	7 900 350
Smart Conventional Water Meters	Installation of ± 3 000 smart water meters.	Water	Various Areas	240 meters have been installed in Rangeview Ext.4	20 000 000
Municipal Infrastructure Development	Municipal Offices	Building	Various Areas	New Building Architectural designs 100% Engineering Designs 95% Fire Approvals 100% Sonic Wave Tests 100% Reinforcement of basement columns 100%	10 000 000

				<p>Pile Caps - 100% Casting concrete of basement columns 100% On site civil engineering services 20% Refurbishment Bathrooms 75% Waterproofing 70% Painting 65%</p> <p>Overall project progress is at 30%</p>	
Refurbishment Infrastructure in Chamdor	Upgrade offices Chamdor	Building	<p>26°09'12"S 27°48'01"E</p>	<p>Site establishment is complete. Construction of 1.3 km boundary wall identified. Permit for demolition – obtained</p>	14 891 650
Construction of Robin Road Extension	The scope of work includes:	Road	26°04'23"S	Project is under construction,	3 000 000

	<ul style="list-style-type: none"> -Road layer works -Premix surfacing -Installation of kerbing, -Stormwater culvert -Stormwater pipe, installation with inlet and outlet structures. -Surface repairs and overlay -road markings and signs on existing and new road. 		27°47'31"E	overall project progress of 70%		
Leratong 5ML Reservoir Phase 1	New	<ul style="list-style-type: none"> - Civil Works - Site Clearance - Earth Works (excavation and layer works - Sewer (Pipes delivered onsite) - Water (Pipes delivered onsite) - Storm Water (Pipes delivered onsite) - Mechanical Electrical 	Water Services	<p>26°10'33"S</p> <p>27°48'22"E</p>	Project is under construction, at overall project progress of 66%	20 000 000

<p>Leratong 15ML New Reservoir Phase 2</p>	<p>Procurement of construction material for the 15 Mega Litre reservoir</p> <p>Mechanical</p> <p>Electrical</p>	<p>Water Services</p>	<p>26°10'33"S</p> <p>27°48'22"E</p>	<p>The project is in the design stage and is 95% complete.</p>	<p>10 000 000</p>
<p>Swaneville Emergency Housing and Disaster Support Program</p>	<p>Immediate Approach (1 – 6 months)</p> <ul style="list-style-type: none"> - A temporary construction of a septic tanks to manage sewer from existing houses - Unblock the sewer system and ensuring flow to the septic tank - Collaborate with Harmony Gold on installation of pipeline to divert water from the pan <p>Long Term Approach</p>	<p>Housing</p>	<p>26°11'30"S</p> <p>27°46'03"E</p>	<p>Immediate approach (unblocking of household sewer lines through construction of septic tanks.) is at 95% complete.</p> <p>Long term approach (demolition of affected infrastructure, including houses within flood line and, followed by</p>	<p>20 000 000</p>

	<ul style="list-style-type: none"> - A detailed flood line assessment - Relocation of sewage pump station to a new position. - Demolish, clean and disposal of houses and affected infrastructure - Conduct specialist studies (Extent of soil contamination and Geohydrology on extent of seepage) - Detailed design of municipal infrastructure services (road and storm water, housing and recreational facilities) - Construction of municipal infrastructure services 			<p>reconstruction of bulk infrastructure) is at 15% complete.</p>	
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SECTION 7: SECTOR PLANS

Annexures are the latest IDP sector plan of MCLM, may be provided per request due to huge extend of the documents.

1. Annexure 1: Integrated Housing Development Plan (IHDP)
 2. Annexure 2: Integrated Waste Management Plan,
 3. Annexure 3 : Draft Indigent Management Policy
 4. Annexure 4 :Local Integrated Transport plan (LITP)
 5. Annexure 5 :MCLM Spatial Development Plan
 6. Annexure 6 : IDP Community Prioritisation 24/25.
 7. Annexure 7 :Summary of the Financial planning, including the MTEF
 8. Annexure 8 :Employment Equity Report
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