

Summary of the Revised 2023-24 Integrated Development Plan for 2021/22-2025/26 Term of Council

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MCLM AT A GLANCE

Region/Area : Mogale City Local Municipality(MCLM)

Province : Gauteng

District : West Rand

Land Surface : 1,342 km²

MCLM WARDS

Rietvallei incl. Azaadville (1-3,34,35 & 36)

Kagiso (4-16 & 19)

Muldersdrift (23,28 & 33)

Munsieville(24,25 & 27)

1-39 Magaliesburg(31)

Hekpoort (32)

Krugersdorp-CBD (17,18,20,21,22,26,29, 37 & 38)

Tarlton (30)

Kromdraai (39)

MCLM DEMOGRAPHICS			
	Values		
	Male (51% of total population)	184980	
Indicator Population	Female (49% of total population)	177442	
	0-14 children (23% of total population)	86013	
	15-34 Youth (34% of total population)	142 165	
	35-64 Adults (38% of total population)	117 753	
	65+ Elders (5% of total population)	16 491	
	Total	362 422	

Service Delivery	2020	2016	% Change
Total Housing	147153	117377	20,23
Formal Housing	108893	86319	20,73
Informal Housing	38260	31058	18,82
Piped water	137 413	101415	26,20
No piped water	9740	15960	-63,86
Flush Toilets	130669	106989	18,12
No flush toilets	16484	10407	36,87
Electricity connected	127700	100788	21,07
No electricity connection	19453	16584	14,75

Figure 1: Mogale City at Glance, Source 2011 Census Stats SA $\,$

Content of the IDP

The IDP document consists of six (6) sections which are,

Section 1:

IDP Process Plan

Outlines the methodology of preparing the IDP. It further provides for the timelines and framework, role players and the adoption process.

Section 2:

Situational Analysis

This section analyses the demographics development(s), socio-economic trends and institutional situations of the municipality. The section also discusses service delivery backlogs and progress on ongoing service delivery projects.

Section 3: Strategic Outcomes and Inter-Governmental Alignment

It expresses MCLM's vision and mission as well as the strategic plan developed with the objective of addressing service delivery backlogs and community priorities.

Section 4: Community Outreach

It stresses the role of community outreach, which includes public consultation. During this process the local community provides MCLM with inputs and priorities that inform IDPs.

Section 5: IDP Projects

It explains the IDP prioritisation model and projects to be undertaken for the next three financial years and in the Medium-Term Expenditure Framework (MTREF).

Section 6: IDP Sectoral Plan Summaries

It provides all annexures which are an essential part of the inclusive nature of the IDP.

Section 1: IDP Planning Phase

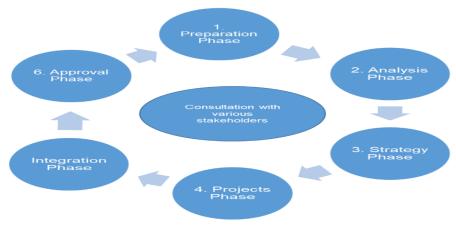


FIGURE 2: IDP PLANNING PROCESS.

The IDP cycle illustrates various phases of the planning cycle. The major phases are.

- Preparation phase
- · Analysis phase
- Strategy phase
- Project phase
- Integration phase
- Approval phase

Process flow for IDP community needs

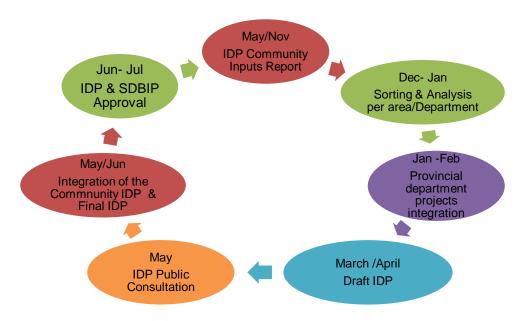


FIGURE 3: IDP PUBLIC PARTICIPATION PROCESS FLOW

Figure 3, above, refers to the IDP public participation process flow. The process flow provides a guideline on the IDP capturing of community inputs received during IDP roadshows and sector meetings. Immediately after the IDP Roadshows, the process flow indicates that community needs are considered as part of budget planning. In other cases, for immediate intervention by municipality service delivery departments and in some instances, referral of community inputs to other spheres of government, where a particular issue does not fall within mandate of local government.

Section 2: Situational Analysis

2.1 Geographic Area

Figure 3, below, shows MCLM jurisdiction area. MCLM covers an area of approximately 110 000 hectares, with Krugersdorp as the major CBD. It is accessible from all the major centres of Gauteng and North-West Province, namely Johannesburg, Pretoria, Midrand, Hartebeespoort Dam, RandWest City, and Soweto, to name but a few places.

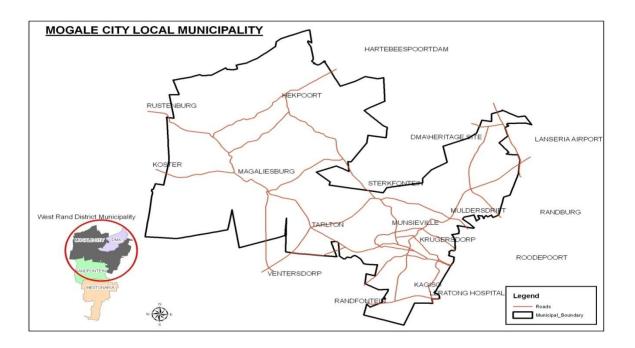


FIGURE 4: MAP OF MOGALE CITY LOCAL MUNICIPALITY JURISDICTION

Mogale City Cluster Wards Basic Service Delivery

Cluster Wards	Water	Electricity	Sanitation
Kagiso	98.7%	89.1%	92.3%
Rietvallei	99.8%	98.3%	98.5%
Munsieville	99.5%	77.8%	99.5%
Krugersdorp	99.5%	96.1%	99.5%
Muldersdrift	96.4%	70%	95.0%
Magaliesburg	95.5%	80.3%	95.0%
Tarlton Hekpoort/Kromdraai	83.1%	31.7%	92.0%
Total	98.1%	88.2%	92.0%

FIGURE 5: WARD CLUSTER SERVICES DISTRIBUTION, SOURCE STATS SA CENSUS 2011

MCLM major services provision indicates that water supply to households and businesses is near universal access, which includes the following.

- Water supply at 98.1 % access
- Sanitation at 92% access
- Electricity at 88%

2.2 Eradication of informal settlements

Provision of sustainable human settlements remains one of the biggest challenges of government. There was a stepped-up effort in provision of housing for the rural poor and various projects are at different stages of development, i.e., from pre-feasibility studies whilst others await township establishment approvals and other areas have units that are ready for occupation.

Human Settlements

MCLM is undertaking several projects in conjunction with the Gauteng Department of Human Settlements. These projects are fully funded by the province, and in some instances, funding is through PPP arrangement or agreement with either Banks or the Housing Development Agency (HDA).

Public housing Projects:

Construction of 723 housing units at Kagiso Extension 13

The government wide Upgrading of Informal Settlements Programme (UISP) is one of the most important programmes which seeks to improve the living conditions of millions of poor people residing in cities by providing the security of tenure and access to emergency services as well as basic services for housing. UISP is mainly used for in situ upgrading of informal settlements, and in exceptional circumstances – where terrain is not suitable for human habitation owing to undermining and flooding – residents may be relocated and resettled.

It is consequently within the context of UISP that the relocation and resettlement of Tudor Shaft/ Soul City were considered by Mogale City.

Dr. Nthato Motlana Housing Development

The approved layout plan for the township will make provision for.

- 263 erven (253 Residential 1, 9 Residential 2, Shop, Place of worship, Community Garden, Taxi rank, Market, Retention dam, Crèche, Sports ground and Public open space.
- Construction of the Wastewater Treatment plant: 95%, awaiting testing.
- Construction of top structure: 0%

Dr Sefularo Rural Housing Development

The approved layout plan for the township will make provision for 212 erven (190 Residential, 16 Municipal use, Special use, crèche and a park.

Progress to date

- Water and sewer reticulation programme:
- Water reticulation: 95%
- Sewer reticulation: 95 %
- Construction of the Wastewater Treatment plant: 70%
- Water Storage: 76%
- Construction of top structure: 0%

Munsieville Ext 9

Progress to date

- 48 housing units completed and 22 units still outstanding for project completion of 70.
- Installation of infrastructure services has been completed & closed.

Brickvale Human Settlements Initative

The total size of the property is 130 hectares. The breakdown of the development is as follows:

- 12.9 ha for road surfaces
- 7,6 ha for schools; ((2.8 for primary school and 4,8 for secondary inclusive of 1,8 for sport field);
- 1,0 ha for a clinic
- 6,4 ha for a park
- 4,0 ha for business
- 72 ha for residential 1 development (RDP)
- 24 ha for residential 2 development
- Top Structure: 2282 serviced stands,
- 1011 foundations
 - : 568 wall plates
 - : 286 roofs
- An amount of R4, 5 million was transferred to MCLM in March 2021for the completion of the bulk services.

A practical completion certificate for Bulk Sewer has been submitted by the contractor and MCLM has accepted it with reservations together with Pump station snag list.

Additional housing projects in the pipeline for MCLM are.

- 1. Leratong Smart City phase 1 to deliver 1900 housing units.
- 2. Leratong Smart City phase 2 to deliver 13 000 housing units and other commercial units.
- 3. Munsieville Ext 10 to deliver approximately 3000 housing units.

2.3 Health Profile Analysis

MCLM health profile may include the access to the health services, such as access to health facilities, life expectancy, morbidity, and major causes of mortality.

Health Facilities

There are 18 clinics, and 2 public hospitals which are Leratong and Yussuf Daddoo, as well as one Sterkfontein psychiatric hospitals in MCLM. The 18 clinics throughout MCLM provide primary care to all residents of the city.

2.4 Environmental Analysis

Waste Management

MCLM focused on expansion of the refuse collection to areas previously not serviced by the municipality.

Refuse Removal

In the past, weekly refuse removal took place only in areas of Kagiso, Rietvallei, Munsieville, Krugersdorp CBD and surrounding suburbs only. Refuse removal was expanded to areas that were previously not serviced by the municipality. A service provider has taken over collection of refuse and to expand the service in the following areas, Kagiso, Chief Mogale, Azaadville, Munsieville, Ga-Mogale, Magaliesburg, Muldersdrift and in all rural areas of Mogale City. Through this expansion 77 new jobs were sustained and seven (7) community-based contractors were appointed. The expansion ensured that the number of households in the various areas as stated below have access to refuse removal services.

Rietvallei Ext 5 850 households Rietvallei Ext 3A 298 households Ga-Mogale 620 households

Skip Containers 14 delivered in the rural areas.

 Major Refuse removal projects expected in 2023/24 Financial year include distribution of 240 litre bins for households.

Waste Transporters

In addition, MCLM has opened opportunities for private sector involvement in refuse removal in the City. This is done through a controlled waste transporter's licensing system, which is largely for new residential areas in high income areas of MCLM. Thus, this system has created private sector jobs and empowering emerging waste transporters' businesses.

2.5 Local Economic Development

Tourism Development

Krugersdorp Game Reserve (KGR) in terms of Treasury Regulation 16 will be registered as a possible Public Private Partnership (PPP) Project with the National Treasury PPP Unit. The KGR precinct will be upgraded and refurbished for commercialization in various phases.

Phase 1: Upgrade, management, and effective commercialization of the 1200 hectors of the Krugersdorp Game Reserve which includes the lodge with restaurant, accommodation, conference facility and Caravan Park

EkasiLab

eKasiLabs is implemented in partnership with the Innovation Hub (an agency of the Provincial Department of Economic Development).

The purpose of establishing the eKasi Labs programme is to take innovation to the people by establishing co-creation and innovation spaces in the townships, where local communities are able to access the services and facilities that are offered at The Innovation Hub.

Chamdor Automotive Hub

The City in partnership with Gauteng Growth and Development Agency (GGDA) and the Automotive Industry Development Centre (AIDC) (both agencies of the Provincial Department of Economic Development) is establishing an Automotive Hub at Chamdor Training Centre. Ten workshops have been renovated by GGDA to a tune of R18.5 million. The AIDC will be

installing high tech equipment to a value of R4 million. The hub will provide technical skills, mentorship and well-equipped working facilities to the SMMEs in the automotive sector. During the renovations, 15 SMMEs were subcontracted and 50 local jobs were created.



FIGURE 6: CHAMDOR AUTOMOTIVE HUB, MCLM CHAMDOR INDUSTRIAL AREA



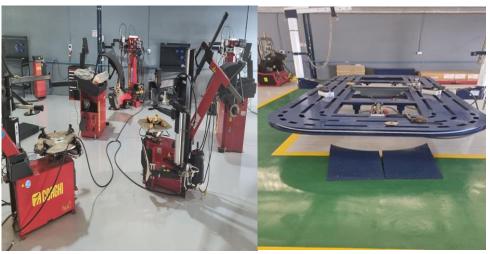


FIGURE 7: CHAMDOR AUTOMOTIVE HUB ACTIVITIES

Munsieville Industrial Park

Munsieville Industrial Park is part of the project for Township Economic Revitalisation in MCLM. The park will target SMMEs in the light manufacturing sector.

The construction phase has been completed. Currently the contractor is dealing with the snag list and increasing the electricity supply to the park.

Gauteng Provincial Programmes & Projects

The IDP must include programme and Projects that are taking place in the space of Mogale City, not only that funded by the local municipality, but that include National and Provincial department, thus the entire government.

Gauteng Provincial government 2030 plan is set to be implemented through Corridor development strategy. Gauteng West, which is West Rand District Constituent Municipalities, which MCLM is part of, is considered Western Corridor. According to Gauteng 2030 Strategic plan, Gauteng vision is to implement along 5 corridor development with distinct industrial and comparative advantages. The Western is anchored by mining, including tourism and agri-process.

State of the National Address 2023

In his state of the nation address, 2023, the President Ramaphosa, highlighted priorities as following.

- Load shedding.
- Unemployment.
- Poverty and the rising cost of living.
- Crime and corruption.

State of the Province Address 2023

Gauteng Growth and Development Strategy 2030

Gauteng GSD 2030, "GROWTH GAUTENG TOGETHER" is the new programme of the 5th Gauteng Administration government, in 2023 commits to the following,

- Accelerate Gauteng economic development and recovery.
- declare crime, corruption, lawlessness and vandalism as the enemy that must be mercilessly defeated.
- drastically change the living conditions of our people in the 26 townships of our province, over 700 informal settlements and six provincially owned hostels.
- strengthen the capacity of the state to deliver quality services to our people.
- improve and capacitate government communications so that government can communicate better with its residents.
- Improve Health and wellness of communities.

Section 3: Strategic Goals and Inter-Governmental Alignment 3.1 Vision and Mission

MCLM vision and mission that is intended to be guiding principles for the long-term, medium- and short-term plan is a built from vision of April 2019 strategic planning session.

Vision

The city conceptualises a vision that would drive the vision for MCLM. As local government is in the forefront of government service delivery, MCLM vision is aimed at effective implementation of the idea. Thus, MCLM adopted vision is;

"Quality service delivery for all in a prosperous Mogale City"

Mission

The principles of providing a quality services delivery is driven by the mission to realise the vision. In this case the mission is

"To provide sustainable municipal services for improved quality of life for Mogale City communities"

3.2 MCLM New Strategic Objectives

- MCLM Strategic objective 1: Basic Service Delivery
- MCLM Strategic objective 2: Local Economic Development
- MCLM Strategic objective 3: Accountable Governance is links with
- MCLM Strategic Objective 4. Community Participation

3.3 Alignment to National and Provincial Government Strategies Alignment

MCLM, within the spirit of Inter-government relations, supports and aligns itself to the national and provincial strategies such as Government national Development Plan, Gauteng Growth & Development strategy , 12 West Rand Outcome Delivery Agreement.

Section 4. Community Outreach Programme

4.1 Public Participation

Municipality has undertaken public participation between the months of November to December 2022 and May 2023. The objective was to engage communities on the draft budget and needs to be funded in the 2023/24 financial year.

Sector and cluster ward public consultation was undertaken from 05 - 30 May 2023. There were 13 Cluster ward public meetings and 6 sector meetings for the entire City. Oral comments and written comments were received during the IDP/Budget public consultations.

Summary of urgent needs for the municipality and district, provincial and national, outlined during IDP roadshow meetings include the following.

MCLM

- 1. Maintenance of roads and storm water
- 2. Maintenance of streetlights
- 3. Installation of water standpipes in rural and informal settlement
- 4. Supply Refuse 240litre bins and skip-bins for informal settlements.
- 5. Road marking and street humps.
- 6. Rural support for sport complexes
- 7. Sale of vacant stands for business, religious and residential.
- 8. Improved water pressure from water reservoir, especially during electricity loadshedding.
- 9. Community hall upgrades.
- 10. Installation and maintenance of water meters

District, Provincial and National

- 1. RDP housing
- 2. Police stations
- 3. 24hr min- hospital
- 4. Eskom electricity, mini substations
- 5. Shelters for public transport.
- 6. Provincial roads repairs and maintenances, e.g. K59 Leratong to Randfontein roads.
- 7. Community clinics overcrowding.
- 8. Fire stations repairs and improved emergency response time.
- 9. Issuance of tittle deeds.
- 10. RDP Housing for people living with disabilities to be built accordingly.

Beside oral inputs during IDP Mayoral Roadshows, Mogale City community was still afforded additional opportunity to provide inputs on the process through alternative platforms.

The below platforms were used to solicit community inputs:

- WhatsApp messaging;
- · Electronic mails and
- Ward Councillors and Community written inputs

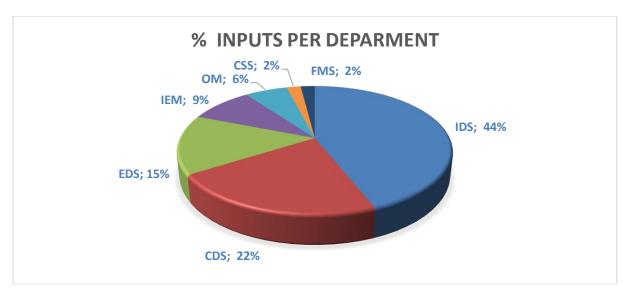


FIGURE 8: PERCENTAGE OF COMMUNITY NEEDS PER DEPARTMENT

Figure 8 above refers to the percentage of inputs made during the roadshow related to MCLM departments, are as follows.

- 1. Infrastructure Development Services 44%
- 2. Community Development Services 21%
- 3. Economic Development Services 15%
- 4. Integrated Environmental 10%
- 5. Operations Management 6 %
- 6. Corporate Support Services 3%
- 7. Financial services 1%

SECTION 5 : Capital Projects according to the tabled 2022/23 Budget

	Proposed	Proposed	Proposed
	Tabled	Tabled	Tabled
Medium term Budget Framework of Capital			
	2023/2024	2024/2025	2025/2026
budget for Service Delivery Projects	Budget	Budget	Budget
Iem - Three Tons Trucks X 2 For Recycling _Wm	1 300 000	0	(
Iem-Skip Bins_Wm	1 500 000	0	(
IEM -Establishment of Material Recycling Facility at Luipaardsvlei landfill siteWM	0	9 000 000	
Iem-Luipaardsvlei Landfill Site_W&Aqm	0	16 900 000	(
lem - Grass Cutting Machine Luipaardsvlei_Wm_01	0	50 000	(
EDS- Construction of New Municipal Building	20 000 000	0	C
EDS- Construction of New Municipal Building	10 000 000	5 000 000	5 000 000
Eds-Installation Of Transformer For Agriparks Ed_01	0	1 000 000	C
UMS-6.6kV Switchhouses substation refurbishment_EDS_01	0	12 343 750	(
UMS-Krugersdorp North 33/11kV 3x20 MVA substation refurbishment_EDS_01	0	9 109 100	(
Ums 11Kv & 6.6Kv Miniature Substations Spares_Eds	0	8 281 250	(
Ums 33Kv Control System And Protection_Eds	0	3 000 000	(
Ums-Factoria Capacity Upgrading Of Transmission Line Between Factoria &			
Libertas_Eds	0	15 000 000	(
Ums-Rietvallei New Public Lighting_Eds	0		
UMS Remote metering System_EDS_01	0	5 000 000	(
Ums-Water Pipeline Replacement_Ws	0		12 000 000
Ums-Water Tankers And Vacuum Tanker Trucks X6	11 572 625	0	(
Ums-Jetting Machine W	0		
Ums-Sewer Pipeline Network Extensions & Replacement	0		
Ums-Enviro-Loose Toilets_Wtws	0		
SIP-Fire Station	0		
SIP- Renovation of Flats	0		
SIP- Old Age Home Fencing and Guard House	0		
EDS-Fire Walls (Taxi Rank)	0	1 500 000	(
EDS-Razor Wire (taxi Rank)	0		
EDS-Clear View Fencing Taxi Rank	0		
EDS-Equipments for Outdoor Advertising_Building Development	0	150 000	
Kagiso Ext 12 Community Hall	0		4 000 000
CSS-Security Management Applications	0		100 000
CSS-Auditorium Recording System	0		
IEM-Refuse Compacter Trucks X8 Phase 1 & Phase 2	9 927 600		9 927 600
Fin-Logistics Cameras Charmdoor yard	0	1 111	
PWRT-Mechanical breakdown Bakkie	400 000		
IDS-BULK CONNECTIONS EDS	16 000 000		
IDS-SMALL CONNETIONS EDS	7 141 075		7 790 769
IDS-Service connections w&s	1 411 115		
IDS-Service connections R&T	448 829		
IDS-Zonal water meters X22	1 500 000		
IDS-Counter water meters	1 500 000		
	82 701 244	149 784 382	39 568 369