



**2026/27 DRAFT
INTEGRATED DEVELOPMENT PLAN**

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MOGALE CITY AT GLANCE

Name	2022	2011	change	
Total population	438 217	362 618	75 599	↑
Young children (0-14 years)	22,9%	23,7%	-0,8%	↓
Working age population (15-64 years)	71,2%	71,7%	-0,5%	↓
Elderly (65+ years)	5,9%	4,6%	1,3%	↑
Dependency ratio	40,5	39,4	1,1%	↑
Sex ratio	102,4	104,3	-1,9%	↓
No schooling (20+ years)	4%	4,7%	-0,7%	↓
Higher education (20+yrs)	13,6%	13,6%	0	↔
Number of households	150 787	117 439	33348	↑
Average household size	2,9	3,1	-0,20	↓
Formal dwellings	85%	73,5%	11,5%	↑
Flush toilets connected to sewerage	89,4%	84%	5,4%	↑
Weekly refuse disposal service	84,8%	79,6%	5,2%	↑
Access to piped water in the dwelling	71,6%	54,8%	16,8%	↑
Electricity for lighting	93,7%	85,9%	7,8%	↑

Figure 1.1: Comparative Census 2022 & 2011

OVERVIEW – WHAT IS IN THIS IDP

The Integrated Development Plan (IDP) enhances service delivery and development, promotes sustainable and integrated communities, providing a full basket of services. The 2026/27 draft IDP reflects Mogale City Local Municipality's (MCLM) commitment to government's broader aim of addressing socio-economic issues, including: poverty, inequality, climate change-related disasters, safety and unemployment in the country.

Since assuming office in November 2021, Council has undertaken the responsibility of developing and implementing the IDP amid considerable challenges. Through annual reviews, Council assesses the developments and consolidates government's achievements by working together with local communities, business, religious organisations, youth and other key stakeholders.

The IDP serves as the municipalities overarching strategic framework for addressing priority needs of the community and residents of MCLM of which government should implement during their term of Council. It further informs the administration in the preparation of a Medium-Term Finance Framework and annual budget that seeks to allocate resources to address all these needs.

The IDP aligns community priorities with policy imperatives at local, District, Provincial and National government. As such, the IDP is not only a local government programme but also a comprehensive delivery plan for all spheres of government in a particular local space.

The annual review of this 5-year IDP should be viewed as a comprehensive plan encompassing all spheres of government, not just MCLM. The government's perspective on IDPs is that of addressing all service delivery issues, with a particular interest in job creation, poverty, alleviation and eradicating the inequalities of the past. The scale of the challenges is enormous. The state and developmental local government, therefore, intervene in improving the quality of life for citizens, creating an enabling environment using resources to realize the objectives it sets for itself.

The Constitution of the Republic of South Africa outlines the requirements of local government in the country. According to sections 152 and 153 of the Constitution, local government oversees the development process in municipalities planning at the municipal level. The constitutional mandate provides a clear basis for the objectives of municipal integrated development planning:

- to ensure sustainable provision of services;

- to promote social and economic development;
- to promote a safe and healthy environment
- to give priority to basic needs of communities; and
- to encourage involvement of communities.

The Constitution mandates local government to improve intergovernmental coordination and cooperation to ensure integrated development across neighbouring communities.

The legislation governing the development, implementation, and review of the IDP has been conceived in the constitutional spirit of a developmental state. In terms of the provisions of Local Government: Municipal Systems Act of 2000, each council must, within the prescribed period after the start of its elected term, adopt a single, inclusive, strategic plan for the development of the municipality. Section 25(3) (a) of the MFMA prescribes that a newly elected council may adopt the IDP of the previous council.

To develop the IDP, Local Government: Municipal Structures Act, 117 of 1998 prescribes in section 56(2) that “The Executive Mayor must-

- (a) identify the needs of the municipality.
- (b) review and evaluate those needs in order of priority;
- (c) recommend to the municipal council strategies, programmes, and

services to address priority needs through the Integrated Development Plan, and the estimates of revenue and expenditure, considering relevant national and provincial development plans”. Section 24, of the Local Government: Municipal Finance Management Act (Act 56 of 2003) requires the Municipal Council to approve the annual budget 30 days before the commencement of the budget year.

1.2 STRATEGIC PLANNING FRAMEWORK AND APPROACH

The strategic planning approach adopted by MCLM was undertaken within the broader national planning frameworks and the local integrated development planning processes as outlined in the legislative context above.

The schematic framework below informs MCLM’s formulation of its Strategic Plan and the overall IDP document.

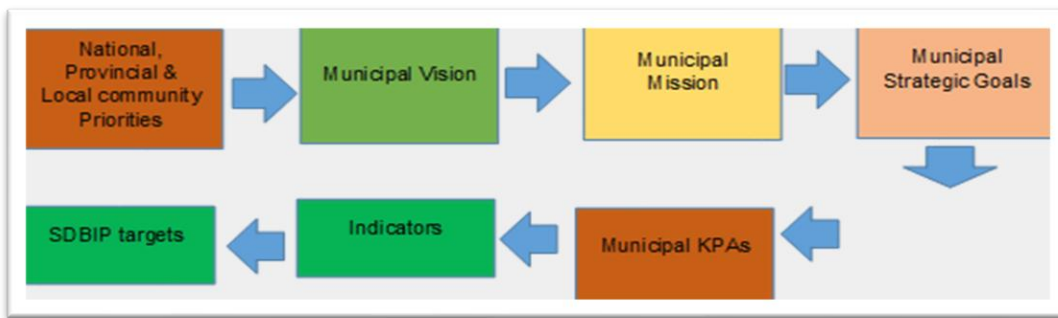


Figure 1.2: Strategic Planning Framework Model

The Integrated Development Plan is a municipal plan that lasts for a duration of the Council's term of office. MCLM's process of developing the strategic plan, which is the bedrock of the Integrated Development Plan, the process involves intense consultation. It begins with deliberations between the Executive Mayor, Mayoral Committee, Municipal Manager and Senior Managers. It culminates in a strategic planning session with participation from the Mayoral Committee and senior management, facilitated by an independent expert in strategic planning. This strategic review process enables the current leadership to access priorities. The strategic planning session follows the process below which highlights the vision, mission, priorities as well as the strategies.

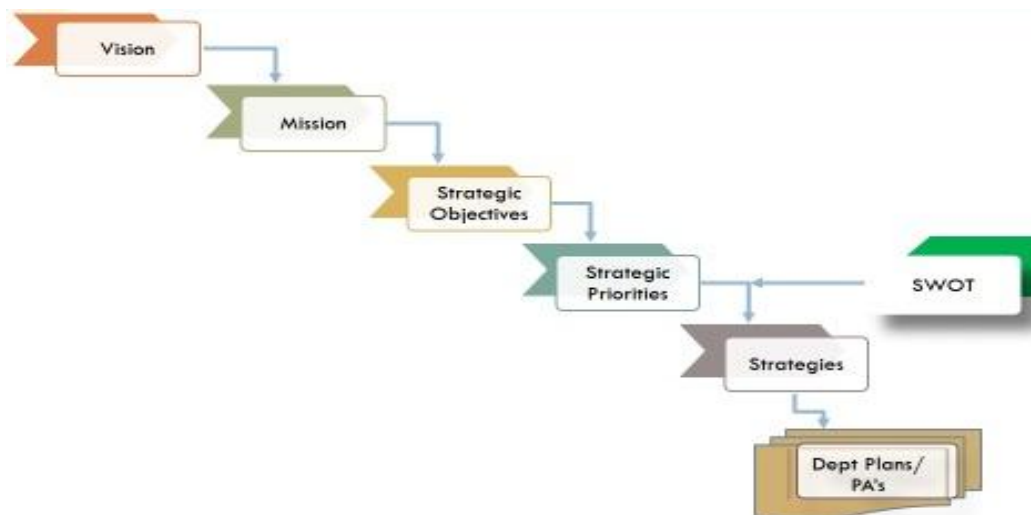


Figure 1.3: Strategic Planning Process

1.3 IDP CONTEXT

The process of the 2026/27 draft IDP consists of sub-activities that culminate into the adoption of the IDP by the Council of MCLM which includes the following.

IDP Overview

The IDP overview outlines the summary preview that include the following:

Section 1

This section outlines the executive summary of the 2026/27 IDP as prepared for Council adoption. It provides an introduction of the layout of this report and summarises the legislative framework that informs the preparation to the final adoption of the IDP.

Section 2: Situational Analysis

This section analyses the demographic developments, socio-economic trends and institutional contexts of the municipality. The section further discusses service delivery backlogs and progress on ongoing service delivery projects.

Section 3: Strategic Outcomes and Inter-Governmental Alignment

This section expresses MCLM's vision and mission as well as the strategic plan developed with the objective of addressing service delivery backlogs and community priorities.

Section 4: Community Outreach

Section Four emphasises the role of community outreach, which includes public consultation. Through this process, the local community provides MCLM with inputs and priorities that inform IDPs.

Section 5: IDP Projects

Section Five explains the IDP prioritisation model and projects to be undertaken in the next three financial years as reflected in the Medium-Term Expenditure Framework (MTREF).

Section 6: IDP Sectoral Plan Summaries

Section Six serves to provide all annexures which are an essential part of the IDP.

- Public Participation Report
- Spatial Framework
- Climate Change Plan
- Disaster Management Plan
- MEC Comments
- Housing Sector Plan

1.4 MAJOR AMENDMENTS ON THE CURRENT IDP(2026/27) COMPARED TO THE PREVIOUS IDP(2025/26)

The 2026/27 IDP is an annual revision of the 2021/22-2026/27 IDP, with major amendments including the following:

1. IDP Process Plan, which revised the timelines framework.
2. Demographic and services delivery data.
3. Economic Data and analysis
4. Key Performance Area- Political priorities.
5. Inclusion of localisation of Sustainable Development Goals.
6. Proposed Public Participation schedule
7. Service delivery Budget

2. SITUATIONAL ANALYSIS

2.1 GEOGRAPHIC LOCATION AND HISTORY

MCLM is situated in the western part of the Gauteng Province. It forms part of the broader West Rand District Municipality, which consists of three (3) local municipalities, namely, Randwest City Local Municipality, Mogale City Local Municipality (MCLM) and Merafong City Local Municipality.

MCLM is made up of the following areas:

- Kagiso, Rietvallei, Azaadville, Krugersdorp suburbs, and Munsieville
- Muldersdrift, Tarlton, Magaliesburg, Kromdraai and Hekpoort

Figure 1.4 below, shows MCLM jurisdictional area, earlier known as Krugersdorp, Kagiso, Azaadville, Musieville township and adjacent rural areas. The municipality was established and renamed Mogale City in 2001. MCLM covers approximately 110 000 hectares, with Krugersdorp serving as the major Central Business District (CBD). The municipality is accessible from major centres of Gauteng and North-West Province, including Johannesburg, Pretoria, Midrand, Hartbeespoort Dam, Rand West City, and Soweto, to name but a few places.

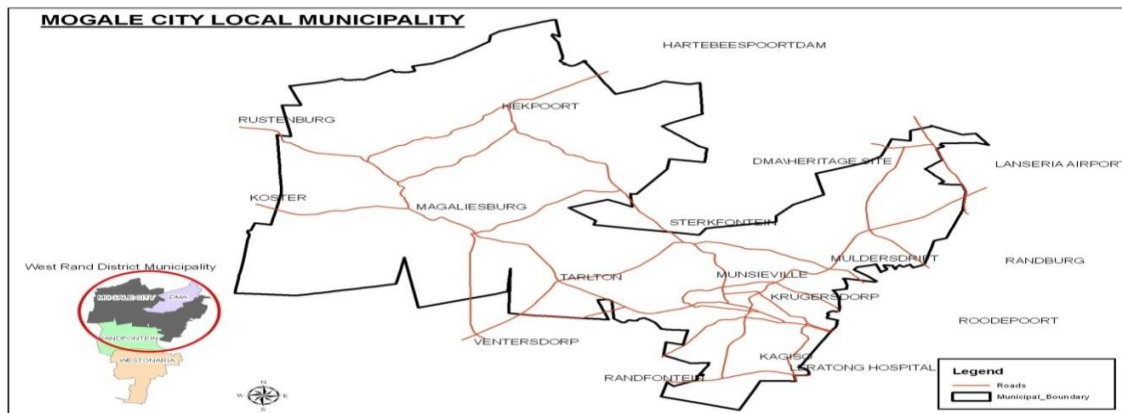


Figure 1.4: Map of MCLM

Mogale City's strongest functional urban linkage is with the City of Johannesburg Metropolitan Municipality. Kagiso and Krugersdorp are primary urban complexes that form part of Gauteng's Western Corridor Development. The strongest east-west transport linkages between MCLM and City of Johannesburg Metropolitan Municipality are along the R512 as well as the railway line. MCLM is also linked to the City of Tshwane Metropolitan Municipality via the N14/R28 highway (Local Government Handbook: 2015).

¹, Krugersdorp Council gets a new name, IOL 2001,

Historical Background

Mogale City forms part of the Cradle of Humankind, designated by UNESCO as a World Heritage Site. The municipality is home to the Sterkfontein Caves, where the 2.2-million-year-old specimen of Mrs. Ples can be found. Mrs. Ples was first revealed in April 1947 by Dr. Robert Broom along with students from the University of the Witwatersrand. While the Mrs. Ples skull was small, roughly the size of a chimpanzee's, it was apparent the creature stood upright. 'Mrs. Ples' earned her nickname from the media after Dr. Broom originally identified the species as Plesianthropus Transvaalensis, though it was later identified as Australopithecus Africanus.

Mogale City, City of Human Origin, is further emphasised by the discovery of the Dinaledi Chamber by Dr. Lee Berger, an anthropologist, of the University of the Witwatersrand in 2015. The chamber led to the discovery of Homo Naledi--an extinct species of hominin--in the Rising Star Cave System. As of 10 September, 2015, 1550 specimens had been extracted from the Rising Star Cave System in the Cradle of Humankind.



Figure 1.5 Logo of Cradle of Humankind: WHS CHK

Pre-Apartheid History



Figure 1.6 Statue of Life Size Kgosi Mogale

The city and municipality alike are named in honour of Chief Mogale–Wa–Mogale, recognised as one of South Africa’s first freedom fighters. Mogale–Wa–Mogale played a significant role in restoring ancestral land to his people and is commemorated for his bravery and leadership.

According to the former Executive Mayor of MCLM, Cllr Lentswe Mokgatla, the Mogale tribe historically occupied the region surrounding the Magaliesberg mountain range, stretching from Northcliff in Johannesburg to Hartbeespoort in the west and the Vaal River in the south. The Voortrekkers renamed the mountain range “Magaliesburg” instead of “Mogale’s burg”².

Chief Mogale-Wa-Mogale was the young heir to the Ba-Po Chieftom of the Batswana. The Ba-Po-Tribe, a Ndebele migrant Group, was among the early groups to occupy the Mogale City area. Later, surrounded by the Batswana–Bafokeng and Bakwena people- their Nguni culture and language were gradually replaced by that of the Batswana.

Pre-1994

Krugersdorp has been the historical centre of the establishment of Mogale City. Founded in 1887 by Marthinus Pretorius and named after Paul Kruger, Krugersdorp developed as a mining town for gold, asbestos and magnesium and other minerals during the 1880s³. Munsieville, Black African Township was subsequently established under the ordinance 58 of 1903 of the Krugersdorp municipality and was initially referred to as "the native location". From the early 1930s the area was renamed Munsieville ⁴.

Following the implementation of the Groups Areas Act, Kagiso, the largest township in Mogale City, was established for some of the residences that were forcefully removed from Munsieville.

In October 1957, the Executive Committee of the Bantu Housing Board was given a grant of £231 150 by central government treasury for the erection of 1300 dwellings and one school for

² <http://www.iol.co.za/news/politics/krugersdorp-council-gets-a-new-name-61089> 10/11/2023

³ (<http://wiredspace.wits.ac.za/10539/5430>.19-08-2010)

⁴ ([http://www. Andrianfaith/place/70106/Census](http://www.Andrianfaith/place/70106/Census). 2001

the residents of Kagiso. Low-cost houses, as well as hostels, were all constructed according to a standardised architectural design and materials. The construction of housing included single-sex hostels that were designed to house migrant workers, reflecting apartheid's policy that regarded Black subjects as temporary residents in urban areas. In 1984, Kagiso was granted municipal status under the administration of the Black Local Authority⁵.

Democratic Dispensation

The MCLM incorporates previously racially segregated communities, specifically, Swanneville, Munsieville, Azaadville and Kagiso with historically white communities of Krugersdorp and surrounds. In the recent past, the Municipal area has been home to notable individuals including Arch-Bishop Emeritus Desmond Tutu, Dr. Nthato Motlana, Hugh Masekela and the music group Mafikozolo .

⁵ (V. Khumalo, Kagiso Historical Report Research),

2.2 KEY INDICATORS:

2.2.1 Demographics Indicators

The demographic indicators, helps in understanding population changes distribution and structure over time. The demographic indicators consist of the following:

- Population size and growth trends
- Age distribution and gender ratios

Population size

The total population number of a municipality in a jurisdiction is provided through Statistics South Africa (StatsSA) publication.

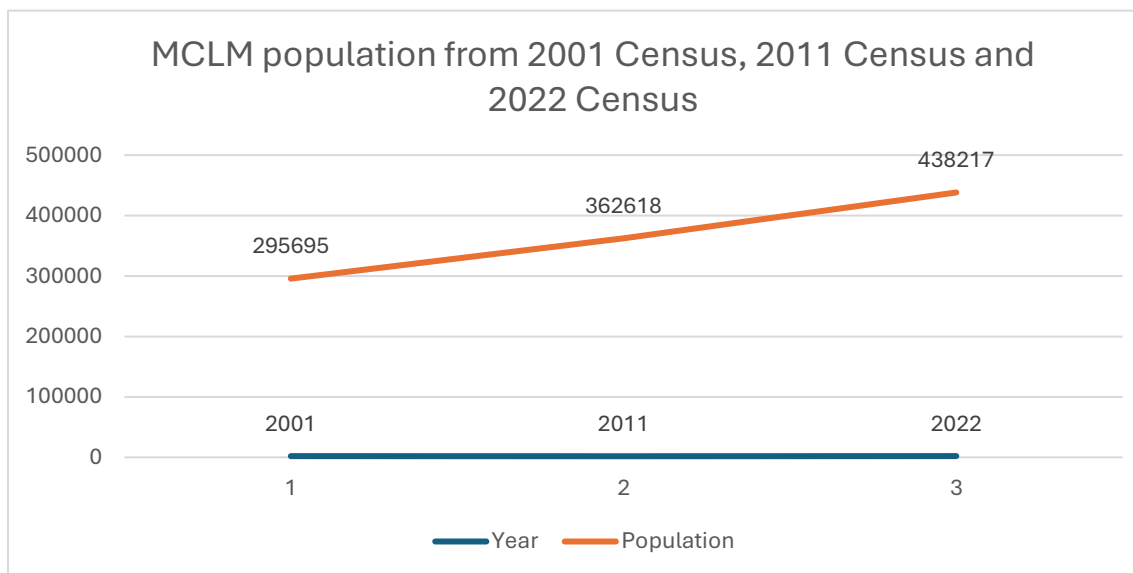


Figure 2.1 MCLM Population growth

Figure 2.1 illustrates population changes in MCLM from 2001, 2011 and 2022 censuses. The 2001 census indicates MCLM population was 295 695. By 2011, the population increased to 362 618, and the 2022 census reports a population of 438 217 persons in MCLM. Between 2001-2011, the population growth rate was 18.5% and between 2011-2022 the growth rate was 23%, which is 4.5% more between the two time periods.

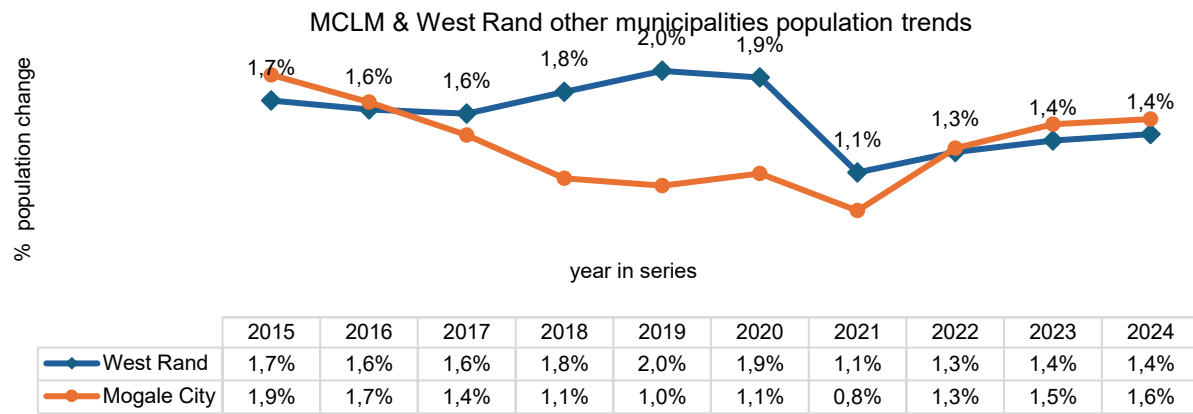


Figure 2.2: MCLM Population growth trends

Figure 2.2 outlines the population growth trend; it depicts the population increase from 2015 to 2024. The population of MCLM compared to other municipalities in the West Rand District has grown by an average of 1.4% relative 1,2 % during 2021 to 2024.

MCLM Population Distribution by Age and Gender

Figure 2.3 presents the age distribution of the MCLM population by gender. The data reflects a youth population bulge, with about 33% of the population being between the ages of 15 and 34. Moreover, about 60%, are those within the working age population. In terms of the gender split, the data indicates that there were more males than females in 2025.

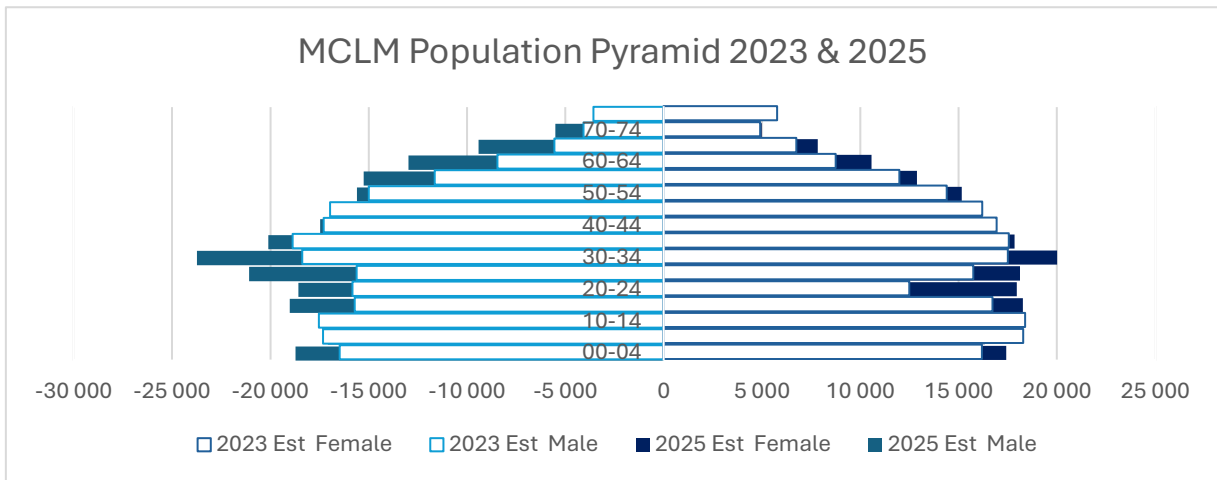


Figure 2.3: MCLM Population pyramid

2.2.2 Socio- Economics Indicators

The key economic indicators for a municipality's jurisdiction include sectoral economic performance, labour market (employment and unemployment level), household income, poverty levels and Education attainment.

Sector economy's performance

The local economy includes three main sectors: primary, secondary and tertiary. The primary sector, including agriculture and mining recorded declines of -3.6 and -3.4% respectively. In contrast, the secondary sector, construction and transport, recorded growth of 4,5% and 3,4% respectively. Within the tertiary sector, finance and community services indicators have increased by 2.5%, 3,1% respectively.

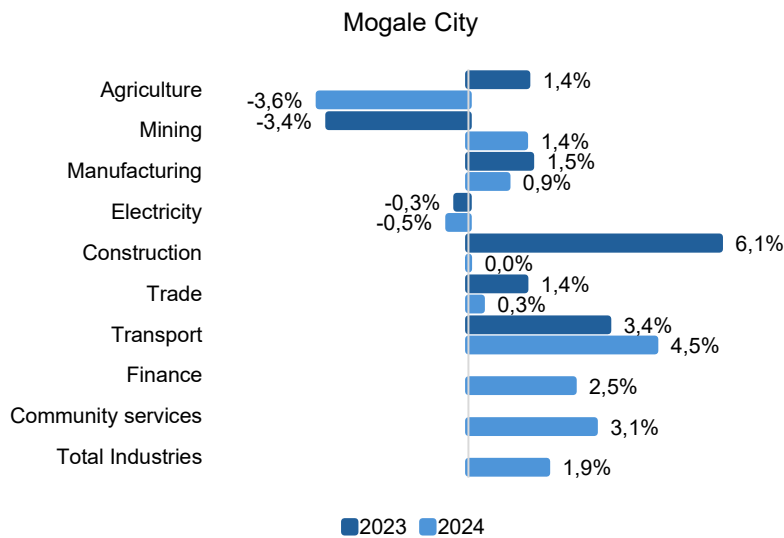


Figure 2.4: MCLM Economic Sectors

Labour Market

The Labour Market refers to a measure of employment, unemployment figures in a particular jurisdictions. According to Socio-Economic Review and Outlook (SERO) estimates for MCLM and West Rand District Municipalities, the employment rate for MCLM is estimated to be 51.2% and unemployment is estimated at 49,1%. Youth unemployment is estimated to be significantly higher than the overall estimates.

2022	West Rand	Mogale City
Labour force	530 375	228799
Employment	251 932	88 081
Unemployment-official definition	160 180	66 653

Rates		
Unemployment rate- official definition	49,1%	51,2%
Labour absorption rate	30,8%	29,4%
Labour force participation rate	60,5%	60,3%
2023		
Labour force	546 725	23 905
Employment	278 975	104 247
Unemployment-official definition	159 722	68 847
Rates		
Unemployment rate- official definition	46,0%	45,5%
Labour absorption rate	34,5%	35,4%
Labour force participation rate	63,9%	64,9%

Figure 2.5 Labour Market: Source Stats SA

Poverty Levels

Changes in the cost of living (i.e. price changes for goods and services) require regular adjustments to the national poverty lines (NPLs) to maintain their integrity and relevance over time. Poverty levels are measured using two thresholds: the food poverty levels and lower and upper poverty levels. The food poverty level refers to the amount of money that an individual will need to afford the minimum required daily for energy intake. This is also commonly referred to as the “extreme” poverty line. The upper poverty levels refer to the food poverty line including the average amount derived from non-food items of households whose food expenditure is equal to the food poverty line

- Food poverty line – R796 (in May 2024 prices) per person per month.
- Upper-bound poverty line – R1 634 (in May 2024 prices) per person per month.

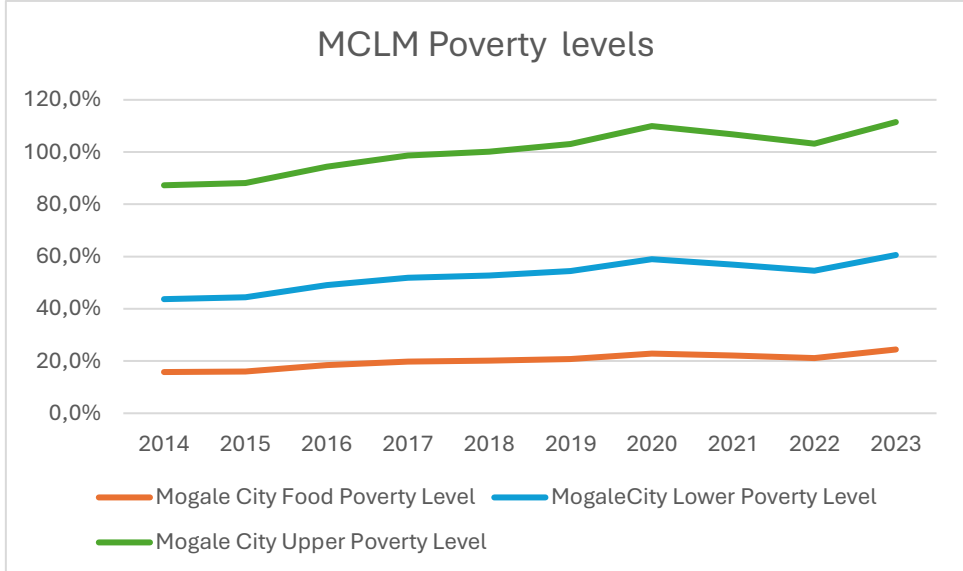


Figure 2.6 Poverty Levels: MCLM poverty levels,

The figure above outlines MCLM poverty levels and it indicates a marginal increase in poverty levels between 2020 to 2023. This trend may be attributed to high unemployment rates and economic challenges in this time compared to 2016 to 2019.

GINI co-efficient

The Gini co-efficient measures the extent to which income or consumption is distributed among individuals or households. A Gini coefficient of 0 represents perfect equality, while an index of 1 implies perfect inequality. The figure below shows a reduction in the Gini coefficient from 0.64 to 0.61. This means that the gap between the rich and the poor has widened.

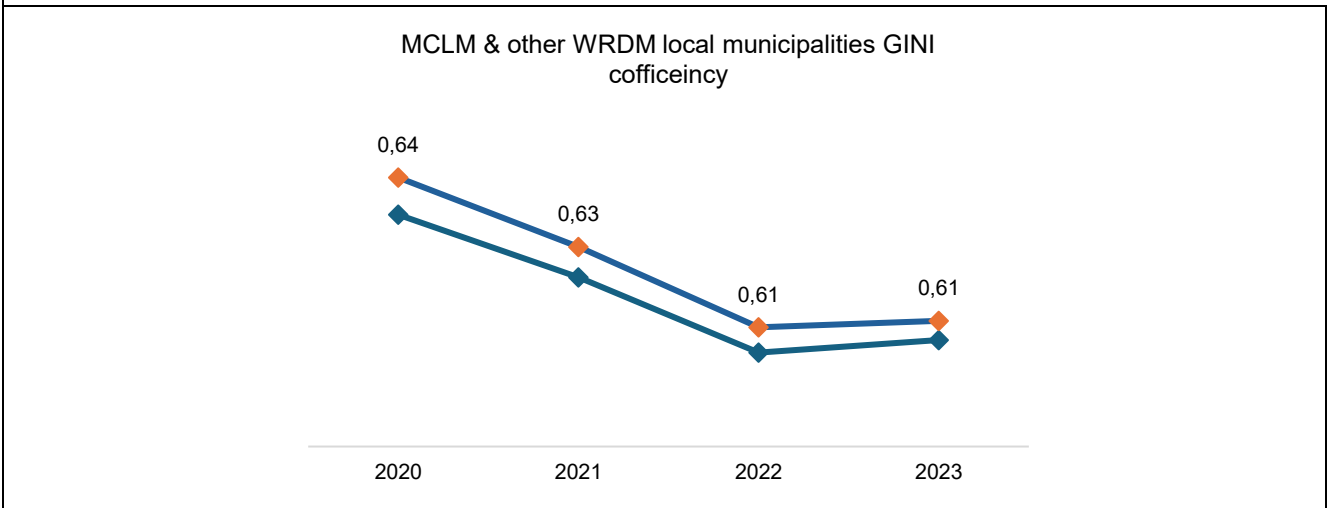


Figure: 2.7 MCLM Gini- Co-efficient

Education Attainment of MCLM & West Rand Municipalities people older than 20 years

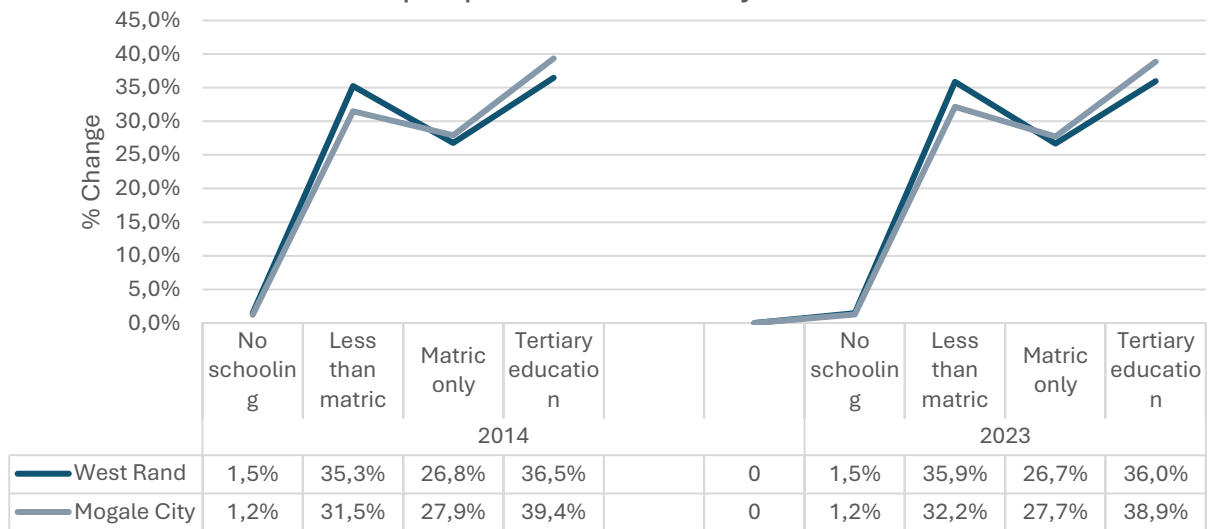


Figure 2.8 Education attainment of MCLM & West Rand Municipalities for people older than 20 years

Education attainment

According to the National Development Plan (NDP), educational attainment as identified as a crucial instrument for breaking the cycle of poverty, reducing inequality, building an inclusive society. The greater the proportion of individuals with higher education attainment within a municipal region, the stronger its development trajectory.

Human development

The Human Development Index (HDI) is a composite indicator developed by the United Nations (UN) to evaluate a country's average achievements across three key dimensions of human development: health, education, and standard of living. It is measured on a scale from 0 to 1, where 0 indicates lowest level of development and 1 the highest.

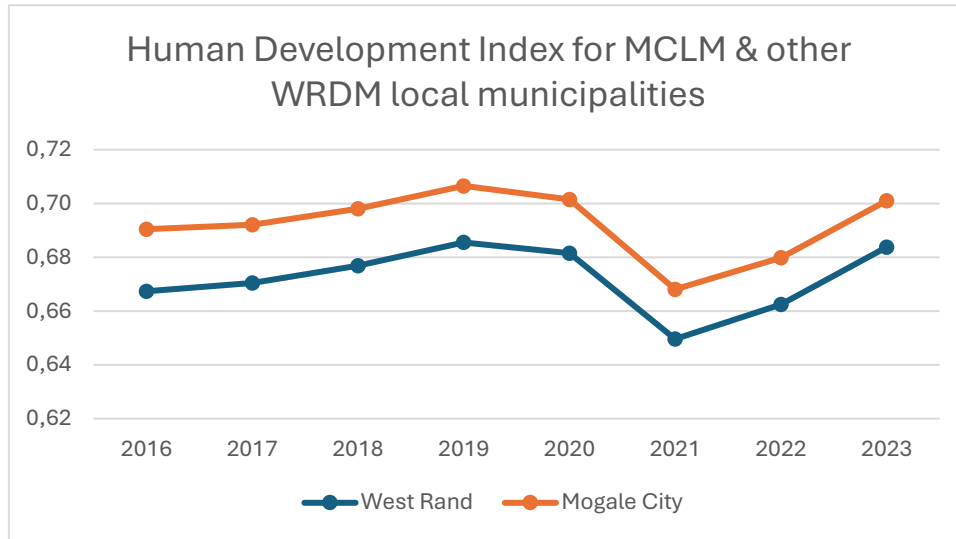


Figure 2.9: Human Development Index for MCLM & other WRDM local municipalities

Figure 2.9 above shows the HDI for MCLM and other WRDM local municipalities from 2016 to 2023, indicating a similar change across municipalities. Between 2016 and 2019, the HDI showed a moderate increase, followed by a significant decline during 2020 and 2021. It is only in 2023 that there have been marginal increases in the in HDI. This recent improvement suggest potential for sustained progress.

2.2.3 Municipal Financial Health Indicators

Municipal Revenue streams

Property & Service Charges

- Property rates
- Electricity billed revenue.
- Water billed revenue
- Sanitation billed revenue
- Waste Management billed revenue
- Traffic fines.

Grants and subsidies

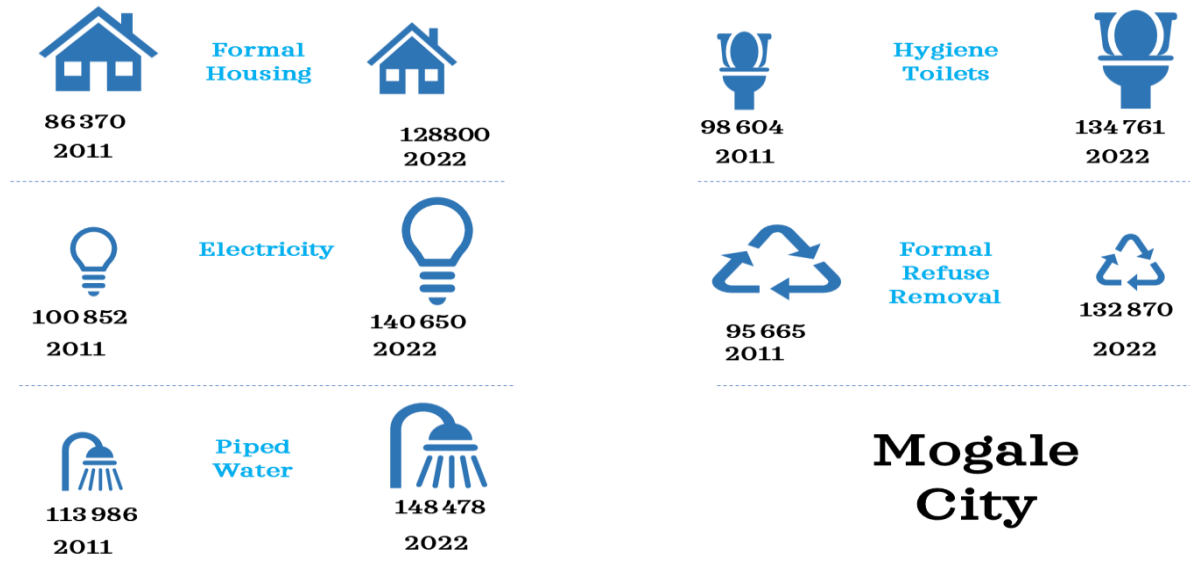
MCLM receives grants and subsidies from the National and Provincial Treasury. Capital expenditures are frequently funded through these transfers and supplemented by internally generated revenue as applicable. Funding of capital expenditure includes:

- Integrated Urban Development
- Neighbourhood Development Grant
- Water Infrastructure Services Grant
- Sports Recreations and Arts Grant.

2.3 BASIC SERVICES KEY INDICATORS

2.3.1 ACCESS TO BASIC SERVICES

Stats SA census 2011 and 2022 publication of the basic services of water, sanitation, electricity, housing and refuse removal indicated the following



Mogale City Local Municipality is responsible for the provision of Water, Sanitation, Electricity as well as Waste Management services. These services are delivered using municipal resources and contracted service providers.

Access to Water

Mogale City serves as both the Water Services Authority (WSA) and Water Services Provider (WSP) for areas under its jurisdiction in accordance with the Water Services Act 108 of 1997 and the General Enabling Act of 2005. To support its water service responsibilities, the municipality has contracted Rand Water & Johannesburg Water as its bulk water services providers.

The quality of water services is measured through the Blue Drop Certification process, administered by the Department of Water and Sanitation. Drinking water supplied to Mogale city residents exceeds 95% compliance, meeting both Department's standards and the SANS 241 requirements for potable water.

The universal access to water target mostly has been achieved by the municipality, with 99.7% of households within the municipal area having access to potable water, exceeding the minimum service delivery standards. Approximately 103 150 households are connected to the MCLM water supply.

Most households without access to piped water are primarily located on privately owned land or land not yet proclaimed for human settlement. To address basic water needs, the municipality provides standpipes within these settlements or provides water through tankers. During the current financial year, the Water Services Division successfully planned, developed, and constructed water supply infrastructure. These projects were supported by the Water Services Infrastructure Grant (WSIG) from the Department of Water and Sanitation, as well as the Integrated Urban Development Grant (IUDG).

1. Bulk Outfall Sewer and Sewer Pump Stations.
2. Muldersdrift 15ML Water Reservoir.
3. Replacement of water pipeline at Seekoeihoek/Maanharand.
4. Refurbishment of Percy Stewart Wastewater Treatment Works.
5. Refurbishment of Flip Human Wastewater Treatment Works.
6. Replacement of prepared water Meters with traditional conventional water meters
7. Replacement of business and industrial bulk meters and installation of Rand Water supply monitoring bulk water meters.

Ensuring access to water in informal and rural communities

Rural and informal settlements without access to piped water are primarily serviced through the internal water tanker operations, utilizing a fleet of 13 water trucks. The municipality has 11 truck drivers and 6 driver assistants assigned to this function. Tankered water is provided to 116 informal settlements, reaching an estimated 15 580 number of households. Water provided through the municipal tankering is also tested to ensure safe drinking water quality.

Access to sanitation

The municipality is committed to eradicating all sanitation backlogs. Most households within the municipal area have access to sanitation services that are above the minimum service delivery standards. The municipality's attempts to ensure universal access to sanitation are hampered by the growing number of informal settlements within municipal area, however, the municipality ensures that the sanitation needs of these households are catered for through the provision of chemical toilets as an alternative sanitation service. These chemical toilets are regularly serviced to ensure the health and safety of communities.

Wastewater Treatment Operations

There are three bulk wastewater treatment works within Mogale City Local Municipality which are: Flip Human Wastewater Treatment Works (WWTW); Percy Stewart WWTW and Magaliesberg WWTW.

Flip Human WWTW has the biggest capacity in the municipality with a design capacity of 50 MI/day and is operating within its capacity.

Percy Stewart WWTW has a design capacity of 36 MI/d.

Magaliesberg WWTW has a design capacity of 3.5.

Households access

There are at least 73 850 households(billed service points) with flush toilets connected to a water-borne system infrastructure sewerage system. Wastewater is collected from households which are connected to the system through the reticulation pipelines to gravity outfall sewers or sewer pump stations.

MCLM has Alternative Sewer projects for Soul City and Portion 80 Nooitgedacht. This includes the installation of a sewer reticulation and flush toilets, connected to purification systems. With the successful implementation and operation of these projects, this system or similar can be considered in future to reduce the provision of chemical toilets.

Informal settlement sanitation system

Sanitation services in informal settlements are currently provided through chemical toilets, which are outsourced to a service provider under a three-year contract. The number of settlements relying on chemical toilets is expected to decrease as the Municipality continues to roll out alternative sanitation solutions on municipal-owned land.

This transition is mainly due to the installation of Enviro Loo toilets, which provide a more sustainable sanitation option. The Municipality is actively implementing alternative sanitation systems, such as Enviro Loos, to reduce reliance on chemical toilets and thereby contain operational costs.

Waste Management

The municipality endeavours to provide comprehensive waste management services and therefore considers various options to prevent waste by promoting the re-use, reduce and recycle principles and final disposal of the remaining waste. Refuse is collected at least once a week from households and commercial centres. Furthermore, households are provided with 240L bins for temporary storage of refuse before collection. Households in informal settlements are provided with skip bins as the most basic refuse removal service. Illegal dumping is cleared on a continuous basis and the operations of landfill sites are closely managed.

Refuse removal expansion.

In the past, weekly refuse removal took place only in areas of Kagiso, Rietvallei, Munsieville, Krugersdorp CBD and surrounding suburbs only. Refuse removal was expanded to areas that were previously not serviced by the municipality. A service provider has taken over collection of refuse and to expand the service in the following areas, Kagiso, Chief Mogale, Azaadville, Munsieville, Ga- Mogale, Magaliesburg, Muldersdrift and in all rural areas of Mogale City. The expansion ensured that the number of households(estimated) in the various areas as stated below have access to refuse removal services.

Rietvallei Ext 5	850 households
Rietvallei Ext 3A	298 households
Ga-Mogale	620 households
Skip Containers	14 delivered in the rural areas

Waste Transporters

In addition, MCLM has opened opportunities for private sector involvement in refuse removal in the city. This is done through a controlled waste transporter's licensing system, which is largely for new residential areas in high income areas of MCLM. Thus, this system has created private sector jobs and empowering emerging waste transporters' businesses.

Illegal dumping control

Major challenges facing MCLM is dealing with the debilitating phenomenon of littering and illegal dumping, which had made the city unsightly and the most pristine areas very

unwelcoming. This requires MCLM to continue emphasizing awareness and clean-up campaigns., for more information, see attached Annexure: Integrated Waste Management Plan

MCLM has a partnership with Department of Forestry and Fisheries to create job opportunities of up to 2000 fixed contract workers to assist in converting illegal dumping sites into community parks and urban green spaces.

Turning illegal dumping sites into usable Spaces.

- In-house model - in collaboration with municipalities (co-funded with Local Municipalities)



Figure 2:11 Turning illegal dumping into usable spaces

Landfill management

Waste management, in particular management of landfill sites, is a crucial mandate of local government. One of MCLM's operational landfills, Luipaardsvlei, formerly known as Magaliesberg is now used as a transfer station during the site rehabilitation. MCLM is planning to build a new cell at the landfill site. see Annexure 3, Environmental Management.

Access to Electricity

The unavailability of electricity and backlogs remain confined to informal settlements and rural areas of the municipality. The provision of electricity within the municipal area is done by both the municipality and Eskom. The electrification programme of the municipality has focused on providing illumination through high mast lights in informal settlements as well as the installation and maintenance of streetlights in informal settlements. The municipality also ensures the operation, distribution, maintenance and refurbishment of the electrical infrastructure, which in turn ensures a firm and reliable supply of the required electricity within the municipal area.

Electricity Distribution

Electricity distributed and supplied by the Municipality is wholly purchased from Eskom Holdings and it is being delivered at 33kV and 6.6kV respectively at two supply points, being the Condale 33/6.6 kV substation and the Azaadville 44/6.6kV substation. Condale substation is the largest supply point since 97% of electricity purchased from Eskom for utilities purpose is being delivered there a contracted capacity of 140MVA whilst the contracted capacity for Azaadville substation is only 7.5MVA.

Eskom is responsible for all electricity supply services for the entire Kagiso Townships, including Swanneville, Rievallei, Muldersdrift, Tarlton, Hekpoort, Kromdraai, Magaliesburg. MCLM is licensed to the distribution electricity services in the following areas, Azaadville, Township Krugersdorp central and its surrounding Townships, Burgershoop, Quellerie Park, Munsieville, Monument, Noordhewel, Wentworth Park.

Informal settlements electricity provision

Eskom in partnership with MCLM, DoE and COGTA through the Integrated National Electricity Programme are installing electricity in informal settlements. During this elected term of office, 20021/22- 20025/26 some of the major informal settlements that have been connected to electricity are, Matshela-pata, and Smokedown in Tarlton, Plot 38, 89, Orient Hills Magaliesberg, Lethabong Hekpoort,

2.3.2 SUMMARY OF THE ANALYSIS PHASE AND PRIORITIES

Mogale City Local Municipality analysis indicates increases increase in total population. The key indicators include socio-economic data that include population age cohorts and gender changes with overall increases. The basic service levels water, sanitation, electricity and refuse removal have significantly increased according to comparative analysis of census 2011 and 2022.

Mogale City Local Municipality endeavours to ensure that all households within the municipal areas have access to services that at least meet the minimum service delivery standards and that backlogs are eradicated. The municipality efforts are to provide basic services and ensure universal access to basic services. Despite this challenge, the municipality utilizes own and grant funding to address the backlog and extend the provision of basic services.

The priority plan to address universal access of services include provision of the following:

Free basic services of water, sanitation and electricity to households

Improvement of services to formal disadvantaged areas

Preferential procurement of goods and services.

Townships Economic Development programme such Agric hubs and Industrial hubs

The municipality priorities programme is also developed through community consultations that takes place bi-annually.

3.1 INSTITUTIONAL ANALYSIS

3.1.1 POLITICAL STRUCTURE

Municipal Grade

The Institutional arrangement of MCLM as a medium capacity municipality, category B, grade 5, is in terms of the provision of Local Government: Municipal Structures Act, 1998, as amended.

Executive Mayor: Councillor Lucky Godfrey, Sele

Executive power is vested in the Executive Mayor, in accordance with a framework of powers assigned by legislation and powers delegated by the Municipal Council in terms of Section 59 of the Municipal Systems Act, Act 32 of 2000. Functions of the Executive Mayor as set out in Section 56 of the Municipal Structures Act:



Figure: 3.1 Executive Mayor Councillor Lucky Godfrey, Sele

- Identify and develop criteria in terms of which progress in the implementation of the strategies, programmes and services can be evaluated.
- Review the performance of the municipality to improve the economy, efficiency and effectiveness of the municipality, the efficiency of credit control, revenue, debt collection services and the implementation of the by-laws.
- Monitor the management of the municipality's administration in accordance with the directions of the municipal council.
- Oversee the provision of services to communities in the municipality in a sustainable manner.
- Annually report on the involvement of communities and community organisations in the affairs of the municipality; ensure that regard is given to public views and report on the effect of consultation on the decisions of the council.

Deputy Mayor: Councillor Bongani Nkosi

The Deputy Mayor exercises the powers and performs the duties of the mayor if the mayor is



absent or is not available or the position of the mayor is vacant.

Figure: 3.2 Deputy Executive Mayor Councillor Bongani Nkosi

Acting in terms of section 59 of the Systems Act, Council hereby delegates the above powers to the Deputy Mayor including the power to sub-delegate any of his or her delegated powers; and the power to incur the necessary expenditure for the performance of the functions in the office of the Deputy Mayor within budget.

Speaker of Council: Councillor Doreen David

The key role of the Speaker is to ensure oversight, accountability, integrity, discipline of office and the efficient running of Council meetings. This includes ensuring that the Council meets at least quarterly, and that Council meetings are conducted in accordance with the rules and orders of Council. The Speaker also facilitates the implementation of the Councillors Code of Conduct.



Functions of the Speakers as set out in Section 37 of the Municipal Structures Act:

- Presides at meetings of the council.
- Performs the duties and exercises the powers delegated to the speaker in terms of Section 59 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)
- Ensures that the council meets at least quarterly.

- Maintain order during meetings.
- Ensures compliance in the council and council committees with the Code of Conduct set out in Schedule 1 to the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)

Must ensure that council meetings are conducted in accordance with the rules and orders of the council

The Municipal Council is chaired by the Speaker of Council who is expected to perform his functions in terms of a framework of powers assigned by legislation and powers delegated by the Municipal Council in terms of the Municipal Systems Act.

Chief Whip: Councillor Ramaisa, Tsholofelo

The key role of the Chief Whip is to build and maintain relationships between all the parties in Council. In consultation with the Speaker, the Chief Whip decides how debates, questions and motions will take place in Council. Functions of the Chief Whip are:



Figure: 3:4 Chief Whip: Councillor Ramaisa, Tsholofelo

- Political management of council meetings and committee meetings.
- Inform councillors of meetings called by the Speaker and the Mayor and ensuring that such meetings quorate.
- Advises the Speaker and Mayor on the Council agenda.
- Informs councillors on important matters on the relevant agenda.
- Advise the Speaker on the amount of time to be allocated to speakers and the order of such speakers addressing the Council.

- Ensures that councillors' motions are prepared and timeously tabled in terms of the procedural rules of Council.
- Assists the Speaker in the counting of votes.
- Advising the Speaker and the Mayor of urgent motions.

Advising the Speaker and Mayor on how to deal with important items not disposed of at a Council meeting

MEMBERS OF MAYORAL COMMITTEE (MMCs)

MMC: Finance



Councillor Victor Molefe

MMC: Public Works Roads and Transport



Councillor John Koboekae

MMC: Corporate Support Services



Councillor Mandyu, Kholeka

MMC: Sports, Arts, Culture, Recreation, & Heritage



Councillor Cynthia Mankazana

Figure: 3.5 Members of the Mayoral Committee

MEMBERS OF MAYORAL COMMITTEE (MMCs)

MMC: Integrated Environmental Management



Councillor Mkrquili, Xolile Livingstone

MMC: Local Economic Development



Councillor Lwando Resha

MMC: Utilities Management Service (Infrastructure Services)



Councillor Modise, Peter

MMC: Social Development and Health



Councillor Segolodi, Wonderful

Figure: 3.5 Members of the Mayoral Committee

MEMBERS OF MAYORAL COMMITTEE (MMCs)

MMC: Human Settlements and Real Estates



Councillor Mogoje, Merriam

MMC: Public Safety



Councillor Makgatho, Francis Motlalepule

Figure: 3.5 Members of the Mayoral Committee

COUNCILLORS

Section 151(2) of the Constitution of the Republic of South Africa vests the legislative and executive functions of a municipality within its Municipal Council. Hence the MCLM Municipal Council exercise the executive and legislative powers to govern municipality affairs. The MCLM Municipal Council is comprised of 77 Councillors representing 8 political parties.

Below is the list of the 8 Political Parties and the number of Councillors that represent each of the parties in Council:

Political Party	No. of Councillors
African National Congress (ANC)	31
Democratic Alliance (DA)	25
Economic Freedom Fighters (EFF)	11
Freedom Front Plus (FF+)	6
Inkatha Freedom Party (IFP)	1
African Christian Democratic Party (ACDP)	1
African Transformation Movement (ATM)	1
Pan Africanist Congress (PAC)	1

Out of 77 councillors constituting the Municipal Council, 39 are directly elected as Ward Councillors representing 39 wards, while 28 are Proportional Representative Councillors (PRs) chosen from a proportional representation system based on the percentage of votes each political party received during the latest local government elections. From these elected representatives, Council elects the Executive Mayor, who then appoints a Mayoral Committee to oversee specific Portfolio Committees.

Councillors are representatives of their constituents and their immediate needs. They have the responsibility to ensure that the decisions they take address access to service delivery and opportunities. Councillors also need to be conscious of the impact of these decisions on their constituents and long-term implications on the community. They need to ensure that there is frequent consultation with organized interest groups and the community through ward committee meetings.

3.1.2 Governance- Vision and Strategic Outcome

Vision and Mission

MCLM vision and mission that is intended to be guiding principles for the long-term, medium- and short-term plan is a built from vision of April 2019 strategic planning session.

Vision

The city conceptualises a vision that would drive the vision for MCLM. As local government is in the forefront of government service delivery, MCLM vision is aimed at effective implementation of the idea. Thus, MCLM adopted vision is;

“Quality service delivery for all in a prosperous Mogale City”

Mission

The principles of providing a quality services delivery is driven by the mission to realise the vision. In this case the mission is

“To provide sustainable municipal services for improved quality of life for Mogale City communities”

Below is a diagram that shows coherence and flow of how the various components of the vision, mission, KPAs and Strategic Objectives interrelate to illustrate internal consistency.

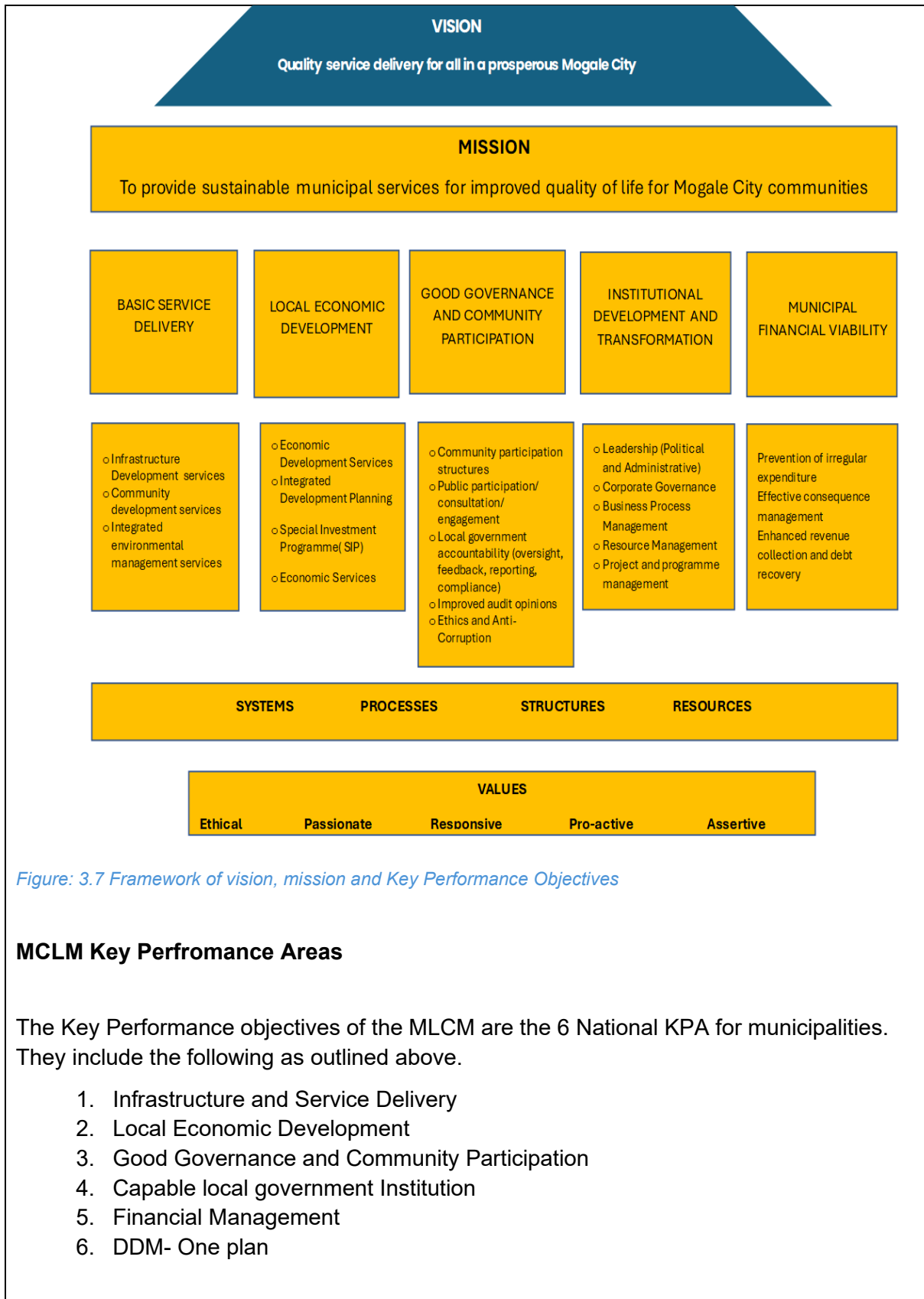


Figure: 3.7 Framework of vision, mission and Key Performance Objectives

MCLM Key Performance Areas

The Key Performance objectives of the MLCM are the 6 National KPA for municipalities. They include the following as outlined above.

1. Infrastructure and Service Delivery
2. Local Economic Development
3. Good Governance and Community Participation
4. Capable local government Institution
5. Financial Management
6. DDM- One plan

As the Head of Administration, the Municipal Manager is the Accounting Officer. The Municipal Manager advises Council and its Committees on administrative matters such as policy issues, financial matters, organisational and personnel requirements. With the assistance of the Finance Department, the Municipal Manager reports regularly to Council on how the municipal departments have conducted their financial affairs and provide reasons for any significant and material deviation by any of the departments from the set municipal policy on use of public funds.

The KPAs provide a platform for MCLM to create priorities for strategic development areas. In terms of draft March 2024 strategic planning session by MCLM mayoral committee and administrative management. The priority areas identified by are;

MCLM has nine (9) municipal departments that report to the Municipal Manager. These departments are headed by Executive Managers who ensure that services are delivered to the people of Mogale City.

The following are the municipal departments and a short description of their core mandate:

SUPPORT DEPARTMENTS

CORPORATE SUPPORT SERVICES

Corporate Support Services is tasked with providing support functions within the organisation and services the organisation through the following Divisions:

1. Corporate Administrative Support
2. Legal Services
3. Human Capital Management
4. Information Communication and Technology (ICT)

FINANCIAL MANAGEMENT SERVICES

The department ensures that the municipal finances are well managed in accordance with the various legislative requirements and consists of the following Divisions:

1. Budget and Treasury
2. Credit Control
3. Expenditure Management
4. Revenue Management
5. Supply Chain Management and
6. Property Valuations

OPERATIONS MANAGEMENT

The department is responsible for the overall development of the strategic plan of the municipality, business processes and implementation so that goals set are achieved. The department is also responsible for administration and technical support to the office of the Executive Mayor, the Speaker of Council and the Chief Whip.

It consists of the following Divisions:

1. Integrated Development Planning
2. Performance Monitoring and Evaluation
3. Municipal Governance Support Services
4. Corporate Communications and Customer Care
5. Cooperative Governance

OFFICE OF THE CHIEF AUDIT EXECUTIVE

The Department is in the Municipal Manager's office and ensures compliance with municipal legislation. Ensures corporate ethics principles and ethos are being adhered to and monitors that all Departments adhere to the IDP, the municipal strategy and policies.

This department consists of the following Divisions:

1. Internal Audit
2. Corporate Ethics

SERVICE DELIVERY DEPARTMENTS ECONOMIC DEVELOPMENT SERVICES

The mandate of the Economic Services Department is to promote sustainable local economic development. The department consists of the following Divisions:

1. Building Development Management
2. Special Economic Initiatives
3. Development Planning
4. Enterprise and Rural Development
5. Tourism Development

Through the Division Building Development Management, the Department adjudicates on new building plans, spatial development and land use within the city, while the Enterprise and Rural Development Division on the other hand has SMME and Co-operatives development as well as business licensing. The objective of assisting small businesses is to facilitate local investment, small business development and job creation. Moreover, it provides services by assisting in the formalization of informal businesses as well as the establishment of new businesses and co-operatives in Mogale City. Furthermore, it also facilitates the creation of jobs within the city through interventions such as EPWP and provision of support to SMMEs such as training of SMMEs, incubator programmes and assistance with registration and related activities.

It is also responsible for the rural development programmes and assists in cases of farm evictions by providing emergency relief and in the process of formalizing settlements, through the provision of emergency sites and services. The Department has also established the Mogale City Chamber of Commerce to facilitate focused interaction with both small and

big business in the city. Tourism Development division is responsible for the promotion of tourism across the city.

INFRASTRUCTURE DEVELOPMENT SERVICES

The department is responsible for the provision of roads, electricity as well as water and sanitation services across Mogale City. It provides effective and sustainable municipal basic services to local communities.

The Department comprises of the following Divisions:

1. Energy Services
2. Water Services
3. Fleet and Workshop Management
4. Building Maintenance
5. Roads and Transport Services

Based on the above, the department is responsible for fleet management, roads and surface drainage, water and sanitation, electricity, facilities and building maintenance and capital projects planning and implementation through the Strategic Investment Programme. It is responsible for large capital infrastructure delivery within Mogale City.

INTEGRATED ENVIRONMENTAL MANAGEMENT

It consists of the following Divisions:

1. Environmental Management
2. Biodiversity Management
3. Integrated Waste Management

The Department Integrated Environmental Management is mandated to deliver on the greening, cleanliness and environmental upkeep of the city including contributions of the city to mitigation of climate change. It is also tasked with the responsibility of managing refuse removal, recycling and minimization of waste at the municipal landfill sites and the promotion of urban greening, open spaces management and management of municipal parks. Moreover, it promotes sustainable environmental management and mitigates all environmental impacts.

COMMUNITY DEVELOPMENT SERVICES

Department of Community Development Services consists of the following Divisions:

1. Social Development
2. Public Safety
3. Sport, Arts, Culture and Recreation
4. Licensing

Social Development Division focuses on poverty alleviation activities such as facilitation of Indigent Management as well as the empowerment of women, children, youth, the disabled and the elderly. Social Development focusses on facilitating community empowerment projects to vulnerable groups through the following programmes:

- Community Facilities Management, HIV/AIDS Management, Indigent Management and Social Work intervention.
- The Public Safety Division provides services in municipal activities, such as road safety education, traffic law enforcement and security, by-law enforcement as well as the Municipal Court which presides over by-law related infringements.
- Sport, Arts, Culture and Recreation Division
 - The library's programme aims to attract large number of people to use community libraries around MCLM. There are fourteen (14) libraries, which provide services to the community six (6) days per week through the Library and Information Services Section. The following Libraries: Desmond Tutu, Kagiso, Krugersdorp and Magaliesburg are offering extended hours services.

Sports and Recreation Division provides the following services to the community of Mogale City:

- The facilitation of the mass participation and development programmes on sports and recreation in all the areas of Mogale City. These include the implementation of collaborative outreach programmes in local schools, the hosting of cricket /soccer/netball clinics at sport and recreation facilities, theoretical learn to swim programmes and holiday programmes.
- Provision of access to sport and recreation facilities for all communities in Mogale City.
- Development and maintenance of sport and recreation facilities and turf maintenance to enable all communities to make use of them.

The Heritage, Arts and Culture subdivision is responsible for the development and promotion of the arts and culture, and preservation of heritage resources including the museum and its collection that the municipality is endowed with. It has helped in the establishment of the Mogale City Arts and Culture Forum to assist emerging and established artists and cultural workers to explore and access opportunities from government and other sources of funding, capacity- building.

The Licensing Section provides vehicle registration, licensing services, and driving licence-related services as an essential public interface and is governed by national mandates relating to conduct:

- Learner License applications and issuance
- Driving License applications and issuance
- Renewal of Driving License
- Motor Vehicle Roadworthiness testing
- Motor Vehicle registration and licensing
- Weighbridge services
- Registration and deregistration of vehicles

STRATEGIC INVESTMENTS PROGRAMME

The Department Strategic Investment Programmes comprises of the following Divisions:

1. Sustainable Human Settlement and Real Estate
2. Trade and Investments Promotion
3. Catalyst Investment Programme

The Department is primarily focused on:

- Managing the provision of sustainable human settlements (housing) across Mogale City through the funding relationship with the Gauteng Department of Human Settlements.
- The management and development of the City's property portfolio (real estate and land).
- The facilitation, promotion and implementation of the catalytic investment programmes across the city.
- The technical championship and implementation of the trade and investment programme, catalytic projects that can be packaged for investment purposes e.g. Tourism Investment Atlas.

The Municipal Manager and his team of Executive **Directors** hold fortnightly meetings to discuss key strategic service deliverables, progress and guidance on achieving IDP goals, as well as the monitoring of the municipal budget and projects. Through the Stakeholder Relations Management Framework, the municipality can streamline interaction with its stakeholders and constantly evaluate the value that each brings to the institution. Concerted effort is being made to work closely with Provincial and National government departments and agencies located within Mogale City's jurisdiction for effective and efficient service delivery

3.1 3 Top-Level Organogram and Human Resources Programmes

Mogale City's new organogram approved by Council. The senior management organogram is as follows.



Figure: 3.8 Top level organogram

Job Description Design

For all approved positions on the Organisational Structure, the Municipality is required to have an approved Job Description. Revision of Job Descriptions is an ongoing process, and/ or must be done after every five years or when there is a significant change in the job content. The Municipality has also embarked on a process of aligning all Job Descriptions to the Municipal Staff Regulation (Competency Framework). All the approved Job Descriptions must align to the approved Organisational Structure. All Departments are responsible for ensuring that all approved positions within the department have approved Job Descriptions.

Individual Performance Management

MCLM is in the process cascading of performance management to lower levels within the Municipality. The implementation of the performance management system within the Municipality shall be implemented in a phased manner. A change management process is implemented, which includes amongst others an accredited training of on performance management (NQF Level 5) of Political Office Bearers and Management has already been kick-started, and it is being coordinated through SALGA.

Change Management

Through the Change Management, awareness is created about the need to change the way business is being done. The Municipality has a system to communicate with all employees at all levels by using different audience and repeat the message. The implementation of a change management process enables the Municipality to identify the training needs required, identity resistance and develop a resistance management plan where required, etc.

Employment Equity (EE)

The Municipality continues to implement its Employment Equity Plan for the period 2023–2027 in line with the requirements of the Employment Equity Act, 1998 (Act No. 55 of 1998). In fulfilment of its obligations, the Municipality submits annual Employment Equity reports to the Department of Employment and Labour, outlining progress made in promoting equitable representation and fair employment practices across all occupational levels. Through this process, the Municipality monitors workforce demographics, recruitment, promotions, training and development initiatives to ensure alignment with the approved Employment Equity Plan. The annual reporting confirms the Municipality's ongoing compliance with legislative requirements and its commitment to advancing transformation, diversity, and equal employment opportunities within the organisation. See attached Annexure 7, 2023-27 Employment Equity Plan.

Organisational Culture

In the successful implementation of the Mogale City Strategic Plan, the Municipality must ensure a strong link between organisational leadership and a coherent organisational culture. The organisational survey previously conducted has enabled the identification of targeted interventions, including leadership development programmes, enhanced performance management practices, improved communication channels, and team-building initiatives. These interventions are designed to address the issues highlighted in the survey, strengthen organisational culture, and support the achievement of the Municipality's strategic objectives.

Organisational Structure

The organisational structure defines the allocation of authority, roles, responsibilities, and information flow within the Municipality, shaped by its objectives and strategy. Mogale City Local Municipality applies both centralized and decentralized approaches depending on delegation systems, guidelines, and policies. Effective implementation and maintenance of the structure are essential for efficient service delivery and operational coordination. Regular review is necessary to address emerging needs, enhance efficiency, and ensure alignment with strategic objectives. The structure is supported by a number of policies to ensure effective, transparent and fair implementation of the structure.

3.2 SPATIAL DEVELOPMENT ANALYSIS

3.2.1 Spatial Development Framework

The MCLM Spatial Development Framework in 2022, highlights a long-term spatial vision of a Mogale City that is inclusive, cohesive, resilient, and transformative which provides high quality of services within a spatially efficient environment, and thus delivering shared prosperity, hospitality, beauty, and security and sense of place. The SDF is 5-year plan from 2022 to 2027. **see attached Annexure 2 MCLM Spatial Development Plan**

The SDF also takes cognizance of several key spatial structuring elements that provide pre-determined spatial form and provide structure to development patterns through the opportunities and restrictions they impose on what can and what cannot be done.

To give effect to the above Spatial Development Vision of MCLM, the following spatial development objectives and strategies were formulated to anchor the MCLM Spatial Development Framework 2022.

- Liveability and Sense of place
- Nodal Development
- Economic opportunity
- Accessibility and connectivity
- Densification and growth management
- Environmental protection and resource management

The SDF also takes cognizance of a few key spatial structuring elements that provide pre-determined spatial form and provide structure to development patterns through the opportunities and restrictions they impose on what can and what cannot be done.

The MCLM SDF 2022 builds on the current growth dynamics of the municipality and provide direction towards the envisaged spatial pattern for the municipality. Furthermore, the SDF identified nodal areas and development proposals for specific nodal areas based on their inherent potential and opportunities.

- **Primary Node:** Krugersdorp multi-economic activity node
- **Secondary Nodes:** Muldersdrift. Pinehaven/ Hendrik Potgieter and Leratong Housing Development
- **Local Nodes:** Kagiso, Azaadville and Rietvallei, and Munsieville.
- **Tourism/Agricultural Nodes**

Magaliesburg, Tarlton and the smaller tourism and agricultural hub of Hekpoort that are associated with corridors – R24, N14, M5 and R563. While Tarton and Hekpoort have a ribbon development character, it is desirable to anchor the development around a central core.

- **Specialised Activity Node:** Lanseria International Airport Developments Zone – which promotes a mix of hi-tech and clean industrial activities.
- **Industrial Nodes:** The Delporton, Chamdor, Boltonia and Factoria industrial complexes refer to pockets of industrial development within the MCLM urban structure

The SDF indicates areas of existing development and proposed expansion for specific land uses within the municipal area, for example, industrial development, institutional development, and residential development.

The SDF emphasise that MCLM should ensure that higher density developments go into mixed-use areas around the nodes and along corridors that will allow the use of public transport as well as walking and cycling to shops and services which reduces driving and can minimise parking requirements. The identified high-density areas are:

- The Pine-Haven Node at the intersection of N14 & Hendrik Potgieter Road
- The Drift Node along the R28 in the central part of the Muldersdrift
- Around the Krugersdorp CBD
- Within the urban boundary of designated nodes
- Adjacent to the Beyers Naudé Drive Activity Spine
- Pockets of land located within the mining belt that are safe for development and are well located to achieve functional spatial integration.

These areas should be focus areas for public investment in infrastructure, social services, streetscape and urban design, open spaces and general high quality, positive performing urban environments.

The composite Spatial Development Framework

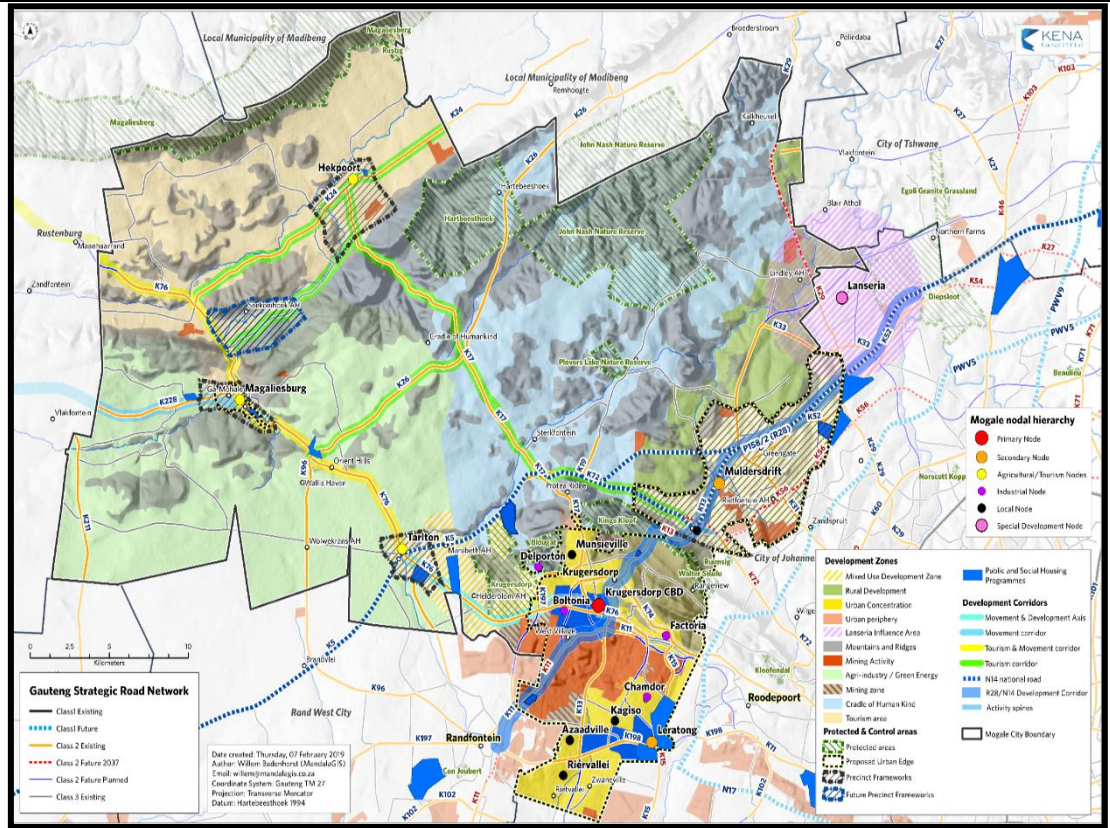


Figure 3.9 Composite Spatial Development Framework

The composite SDF identified following structural elements:

- Nodes by hierarchy
- Development corridors
- Development zones
- Protected and controlled areas

Lanseria Smart City development

The Lanseria Airport City Economic Development Initiative commenced in 2008 with Mogale City in partnership with the City of Joburg, Tshwane Metropolitan Municipality, and the Gauteng Provincial Department of Economic Development. A *feasibility study* was undertaken, and the outcome was to develop the Lanseria International Airport as an airport city with the objective of catalysing the provincial economy during the global economic recession. This was followed by the development of the *Lanseria Airport Spatial Economic Development Master Plan* in 2010. This further led to the development of the *Lanseria Airport City Economic Development Implementation Plan* in 2013, which dealt with several economic development opportunities linked to the Airport covering the City of Joburg, Tshwane Metropolitan Municipality and MCLM.

Mogale City SDF (2022) identifies it as the Specialised Activity Node and the Lanseria Regional Spatial Development Policy (2017) highlighted the importance of this node to Mogale City Municipality.

Gauteng Provincial Spatial Development Framework (GPSDF 2030) considers Lanseria as one of the regional nodes which has potential for regional development opportunities in Gauteng Province.

Current Status

- The Lanseria Smart City was recognized by the President Cyril Ramaphosa during SONA 2020 and 2021, as a new Smart City where 350 000 and 500 000 people will be accommodated.
- Also, during SOPA 2020, the Premier David Makhura acknowledged Lanseria as one of new Economic Node where major investments on roads infrastructure projects will be directed to. Once more Premier declared Lanseria New Smart City as one of the projects that will fundamentally change the Western Corridor.
- It is a joint planning initiative between the Presidency, Office of Premier, Mogale City, City of Joburg, City of Tshwane, and Madibeng Municipality (Northwest Province). Lanseria Smart City is a regional initiative that will have a significant impact on the future development of Mogale City, Muldersdrift area.
- The Greater Lanseria Master Plan (GLMP) for the Smart City was developed with the intention to guide the way towards innovative ways of approaching economic drivers for the area. The Smart City initiative is described as a post-apartheid, publicly led plan that enables the private sector and communities to build an urban economy as a basis of truly integrated city, socially, economically and culturally.
- The GLMP recommends that both Mogale City Municipality (MCLM) and City of Joburg (CoJ) must prepare a Precinct Plan in their area of jurisdictions to enable/unlock the implementation of the Lanseria Smart City.
- Succeeding Mogale City's commitment to participate significantly in the realization of the Lanseria Smart City Project, MCLM in partnership with DLRRD has embarked on a process to prepare a Precinct Plan for the land under MCLM's jurisdiction. The Precinct Plan also serves as one of the strategic planning instruments that frames MCLM's local economic development efforts.
- Part of the Precinct Planning is to lead development processes and identify strategic initiatives of high impact investment for the implementation of the Lanseria Smart City, to drive economic growth and development and promote/attract investment in MCLM.

Planned activities

The Lanseria Node is more commercial and residential oriented development with some specialised mixed land uses consisting of:

- Tourism, leisure & accommodation especially around sections of the N14 & R563 that run through the cradle.

- Developments that are ancillary to existing character & functions of the area, such as agriculture & rural residential developments
- Low environmental footprint developments such cold-storage, warehousing retail, commercial, offices, freight forwarding, aviation related businesses, & high tech, clean-industrial development can take place along the proposed N14 Development Corridor, and
- A suitable mix of housing types, including social & inclusionary housing.

Lanseria's development presents a positive opportunity for the West Rand—particularly Mogale City. With all the new institutions to be developed, several job opportunities will present themselves for locals. Also, more skilled labour will be generated in Mogale City and as a result, more in-house training will be provided by companies to ensure maximum productivity. This serves to benefit to locals that are getting employed as they will become skilled in a wide variety of fields. A skilled workforce is paid better, and this will not only drop the unemployment rate but be a strong contributing factor to addressing socio-economic issues such as poverty.

Mega Projects along N14 Corridor and Beyers Naude, Western Corridor

N14 Corridor and Beyers Naude area is one of the developments hot spots of MCLM. Some of the mega projects located in the area include:

- Avianto mixed housing development comprising of 7000 high income units and 250 giveaways units.
- Greengate Industrial township comprised of 30 business sites (warehouses & depots)
- Happy Island Waterpark (the biggest in Africa)
- Proposed Shopping centre along R512 comprised of recreation, retail and housing development.
- Absa Development opposite Cradlestone Mall

Lanseria Regional Spatial Development Framework (RSDF)

Engagements are underway between COGTA, DLRRD and all affected municipalities and stakeholders to transit the Greater Lanseria Master Plan into the Regional SDF in line with SPLUMA. A request was made for Endorsement of GLMP by all municipalities through promulgation of the RSDF.

Once consultation with all municipalities is done, the process of RSDF will commence as stipulated in terms of SPLUMA.

Lanseria Hi-Tech Special Economic Zone (SEZ)

The proposed Lanseria SEZ is strategically located in the northeastern section of Mogale City Local Municipality in ward 33. The total estimates cost for the SEZ is 8 billion rand.

GGDA appointed a Service Provider to undertake a full feasibility study to establish a Hi-Tech SEZ in Lanseria. The time frame for the feasibility study is 36 months with a total cost of 8 million rand.

The feasibility study must be guided by the recommendations of the DTIC study as follows:

- Define the format of a Hi-Tech SEZ type intervention given Lanseria as site location.
- Consult with leading players in the existing cluster to determine specific needs, support measures and market interfaces required that will maximize existing strengths and tap into global ICT market opportunities.
- Consult with leading users of ICT products and services, locally, regionally and globally, that will be the future market of the Hi-Tech SEZ.
- Complete the full feasibility investigation as inputs to the SEZ business plan and license application.

The feasibility studies are in progress.

The Land Use Management Scheme 2022

Mogale City Local Municipality adopted its first single Land Use Scheme (LUS) for the entire municipal area in terms of Section 24 of the Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA). The Act requires that a municipality, following public consultation, adopt a single LUS within five (5) years of the commencement of the Act. This scheme replaces all Town Planning Schemes that were in operation prior to the implementation of SPLUMA.

MCLM LUS 2022 has substituted the following previous Town Planning Schemes:

- Krugersdorp Town Planning Scheme, 1980
- Peri Urban Areas Town Planning Scheme, 1975 (as amended), as applicable to the area of GTDMA41
- Krugersdorp Amendment Scheme 1472 of 2012, as applicable to areas formerly covered by the Peri Urban Areas Town Planning Scheme, 1975 (except for GTDMA41); and
- Annexure F as per the Black Communities Development Act, Act 4 of 1984.

A LUS forms part of a Municipality's Land Use Management System. The LUS is a tool used by the Municipality to guide, manage development and allocate land uses in accordance with the Spatial Development Framework (SDF). It sets out the procedures and conditions relating to the use and development of land in any zone within the Municipality. It also contributes to the transformation of space within municipality's jurisdiction, thereby ensuring the achievement of policy imperatives of government.

Further studies, plans and policies

The MCLM Spatial Development Framework 2022 identified areas where detailed plans or Precinct plans must be developed. In partnership with the Department of Agriculture, Rural Development and Land Reform, MCLM reviewed the Precinct Plans which were developed and adopted in 2011. These Precinct Plans were approved and promulgated in August 2024.

Muldersdrift Precinct Plan 2024

The Muldersdrift Precinct Plan provides a comprehensive framework to guide future development and spatial transformation within the Muldersdrift area of Mogale City Local Municipality. This strategic document outlines measures aimed at achieving balanced urban growth while promoting environmental, social, and economic sustainability.

As an urban–rural transition zone, Muldersdrift is characterised by a fragmented spatial form and competing land uses, including high-income residential estates, informal settlements, commercial developments, and rural agricultural holdings.

The area's proximity to the rapidly expanding northern suburbs of the City of Johannesburg, including Cosmo City and Ruimsig, places significant development pressure on Muldersdrift. The Plan seeks to address existing land use inefficiencies by proposing a structured spatial framework that promotes inclusivity, sustainability, and economic development.

Furthermore, the Plan recognises Muldersdrift's unique environmental assets, particularly its adjacency to the UNESCO-recognised Cradle of Humankind World Heritage Site and the Magaliesberg Biosphere Reserve, both of which require careful environmental management in the context of ongoing urbanisation pressures.

Vision and Key Objectives

The vision for the Muldersdrift Precinct is to establish a functional and socially integrated area that capitalizes on strategic growth nodes, including the Lanseria Smart City and the N14 Development Corridor, while ensuring a balanced approach to development that safeguards environmentally sensitive areas.

Key objectives of the Precinct Plan include:

- **Economic Growth and Job Creation:** Leveraging major economic development opportunities, especially in proximity to Lanseria, to foster local employment and attract investment in commercial, industrial, and tourism sectors.
- **Functional Urban Structure:** Addressing current land-use dysfunctions by guiding rapid settlement growth into a structured urban form that offers equitable access to services and supports sustainable transport systems.
- **Inclusive Housing Development:** Providing a range of housing typologies and densities to meet diverse socio-economic needs, with an emphasis on accessibility and environmental carrying capacity.
- **Environmental Protection:** Balancing the demands of rapid urbanisation with the need to protect critical environmental areas, including biodiversity hotspots, ridges, and rivers.

Through these objectives, the Muldersdrift Precinct Plan seeks to direct development in a manner that supports both short-term needs for housing and infrastructure and long-term environmental sustainability.

Spatial Development Concept

The spatial structure of the Muldersdrift Precinct Plan is based on key organising elements, including development corridors, mixed-use spines, nodes, and housing typologies. These elements are designed to ensure a balanced distribution of land uses, support public transport, and provide a framework for both high-density urban development and the protection of natural assets.

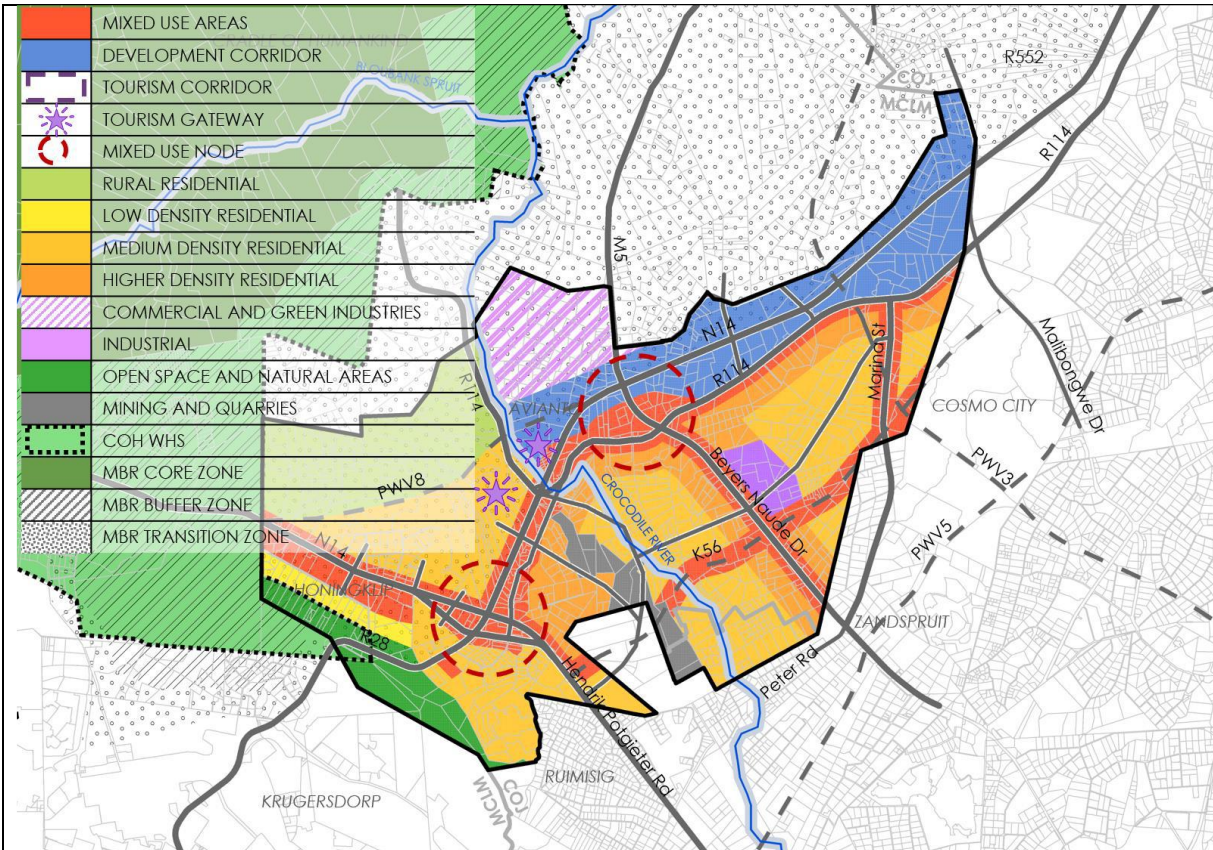


Figure 3.10: Muldersdrift Concept plan Source: MCLM Muldersdrift Precinct Plan 2024

Tarlton Precinct Plan 2024

The Tarlton Precinct Plan is intended to guide sustainable development within the Tarlton area of Mogale City Local Municipality by addressing key challenges such as conflicting land uses, unplanned urbanization, and the vulnerability of agricultural land. The Plan seeks to establish a functional settlement structure that supports sustainable land use, social development, and economic growth through the promotion of appropriate land uses and targeted interventions across short-, medium-, and long-term horizons.

Tarlton is situated in the southern part of Mogale City, along the northern boundary of Rand West City Local Municipality. The area is strategically located at the intersection of the N14 and R24 routes, providing important regional linkages to Krugersdorp, Magaliesburg, and Badirile. The precinct comprises a mix of agricultural holdings, informal settlements such as Matshelapata, and planned residential developments, including Brickvale. Due to its proximity to larger urban centres, Tarlton is experiencing increasing development pressure from external urban expansion.

Vision and Key Objectives

The vision for the Tarlton Precinct is to develop a functional, sustainable human settlement that plays a regional role as a service center within a larger productive agricultural zone. The plan's primary objectives are to:

- **Establish Sustainable Human Settlements:** Consolidate informal settlements and planned residential projects into a cohesive, functional urban form, with sufficient social facilities and infrastructure.
- **Protect and Enhance Agriculture:** Preserve high-potential agricultural land while promoting agricultural support services and agri-business ventures.
- **Encourage Economic Development:** Stimulate local economic growth through mixed-use development, tourism, and the promotion of small-scale enterprises.
- **Provide Social and Public Infrastructure:** Ensure adequate provision of schools, clinics, community centers, and public spaces to support the growing residential population.
- **Balance Mobility and Accessibility:** Upgrade transport infrastructure to accommodate both regional mobility needs and local accessibility, while improving pedestrian and public transport safety.

Spatial Development Concept

The spatial development strategy for Tarlton focuses on creating a balanced urban-rural interface, consolidating residential zones, enhancing agricultural productivity, and promoting mixed-use development along key corridors.

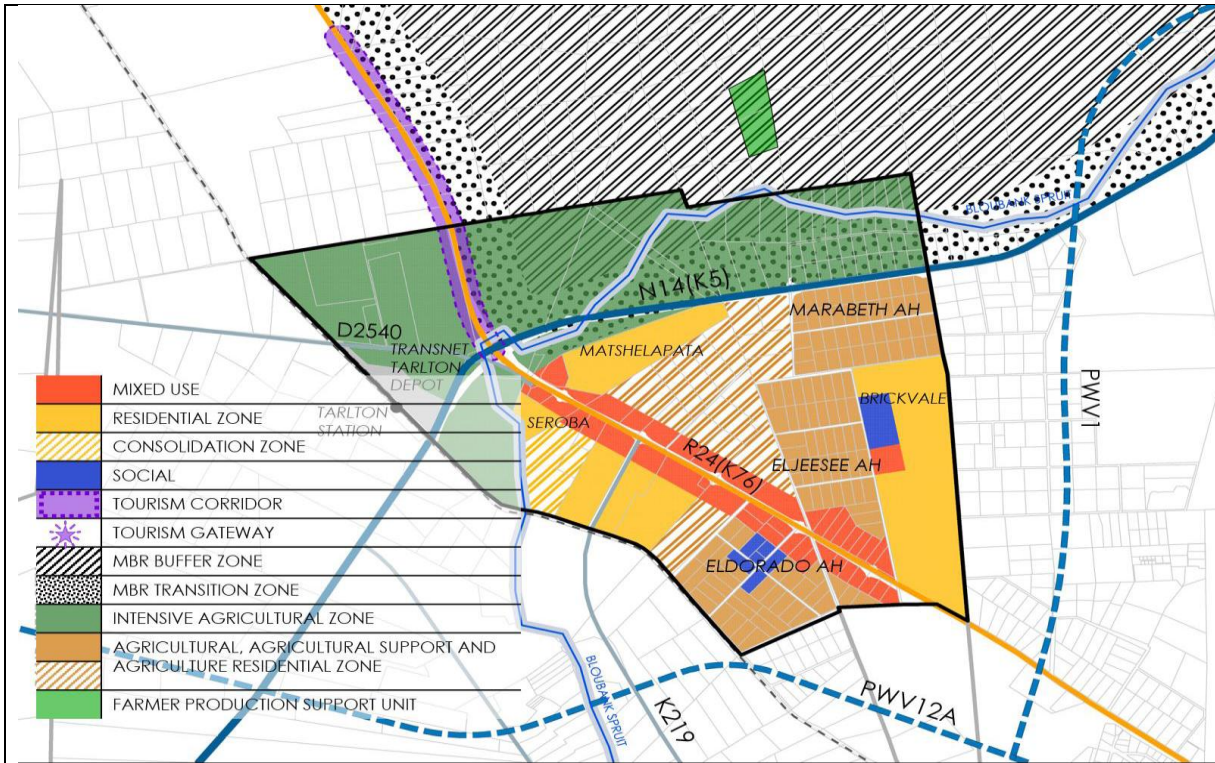


Figure 3.11 Tarlton Concept plan Source: MCLM Tarlton Precinct Plan 2024

Source: MCLM Tarlton Precinct Plan 2024

Magaliesburg Precinct Plan 2024

The Magaliesburg Precinct Plan provides a strategic framework to guide sustainable development within the Magaliesburg area. Renowned for its exceptional natural beauty, the Magaliesburg precinct serves a dual function as both a rural service center and a key tourism destination within Mogale City Local Municipality. Despite its significant environmental assets, the area faces notable economic challenges, including the decline of agricultural activities and limited urban growth.

The Precinct Plan seeks to address these challenges by promoting sustainable land use practices, strengthening the tourism sector, and revitalizing agricultural development, while ensuring the protection of the area’s natural environment.

The precinct is located approximately 30 km from Krugersdorp, along key transport routes, including the R24 and R509, which provide connectivity to regional centers such as Johannesburg, Rustenburg, and Botswana. Consequently, the precinct serves both residents and tourists; however, it also experiences significant heavy vehicle traffic, resulting in conflicts between transport mobility and pedestrian safety.

Vision and Key Objectives

The vision for the Magaliesburg Precinct is to create a sustainable regional service center that meets the needs of both residents and tourists, while enhancing environmental protection. The objectives of the plan are structured around key themes of economic growth, settlement development, and environmental stewardship:

- **Integrated Human Settlements:** The precinct will develop into a well-functioning settlement that addresses existing housing shortages, supports diverse residential typologies, and offers access to essential social facilities.
- **Environmental Protection:** The precinct's natural features, including the Magalies River and Bloubank Spruit, are vital for its tourism potential and must be preserved. Large portions of the precinct are classified as Critical Biodiversity Areas (CBAs) and Environmentally Sensitive Areas (ESAs), which require careful planning to avoid environmental degradation.
- **Economic Growth and Job Creation:** The plan emphasizes tourism as the primary economic driver, with complementary roles for small-scale agriculture and commercial development. Tourism facilities will be enhanced to improve visitor experiences, while agriculture will be revitalized through local initiatives like the Carmel Estate Farmer Production Support Unit (FPSU).
- **Mobility and Accessibility:** The transport network, particularly the R24 and R509, will be upgraded to improve safety and reduce congestion. Key interventions include the realignment of major routes and the promotion of non-motorized transport (NMT).
- **Enhanced Sense of Place:** The town's physical environment will be improved to reflect its tourism potential, focusing on urban regeneration, public space development, and the creation of a pedestrian-friendly main street.

Spatial Development Concept

The spatial development concept for the Magaliesburg Precinct builds upon the area's existing structuring elements, including its natural landscape, the rivers, and the major road network. The goal is to create a more compact, functional, and vibrant settlement pattern by clustering development along mixed-use activity spines and nodes, while protecting environmentally sensitive areas.

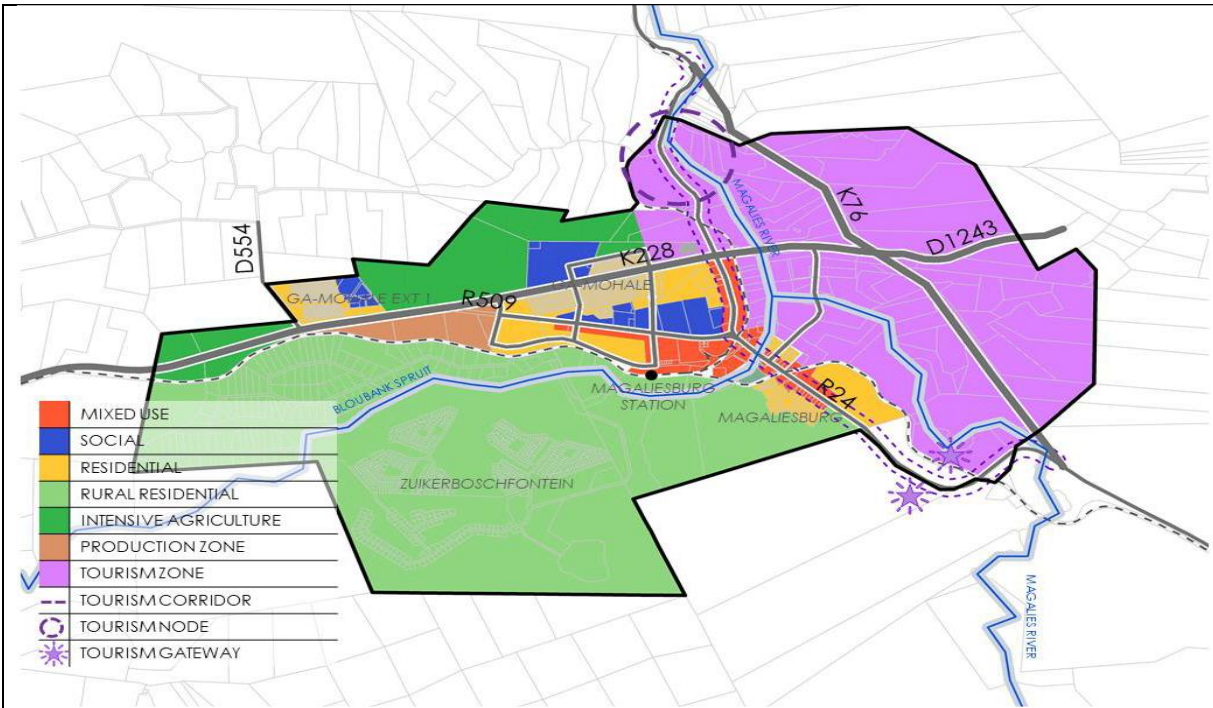


Figure 3.12 Magaliesburg Concept plan Source: MCLM Magaliesburg Precinct Plan 2024

Hekpoort Precinct Plan 2024

The Hekpoort Precinct Plan provides a strategic framework for the sustainable development of the Hekpoort area within Mogale City Local Municipality. Known for its agricultural base and scenic beauty, the precinct faces significant challenges due to the decline in agricultural productivity and limited social and economic opportunities. The plan seeks to restructure the settlement, enhance its tourism product, and improve living conditions for residents by promoting sustainable land use, tourism, and mixed-use development.

The Hekpoort Precinct is located in the northern region of Mogale City, bordering Madibeng Local Municipality. It is situated along the R563 and R560, providing connectivity to Krugersdorp and Hartbeespoort, and home to attractions like Barton's Folly and Kingsley Beverages. Despite these assets, the precinct is sparsely inhabited, with limited commercial activities and job opportunities, prompting the need for strategic interventions to promote economic growth.

Vision and Key Objectives

The vision for the Hekpoort Precinct is to transform it into a sustainable human settlement that balances tourism, agriculture, and residential growth. The plan aims to:

- Develop Integrated Human Settlements: Address the dysfunctional settlement patterns and enhance access to essential services, housing, and social facilities.
- Enhance Tourism and Agriculture: Strengthen the tourism product by leveraging the natural and cultural assets of the area, while revitalizing agricultural activities.
- Protect Environmental Assets: Preserve the natural environment, including rivers, ridges, and biodiversity areas, to support tourism and sustainable land use.
- Improve Accessibility and Mobility: Upgrade the road infrastructure, particularly along the R563 and R560, to improve access to the precinct and ensure the safe movement of pedestrians and vehicles.

Spatial Development Concept

The spatial development strategy for the Hekpoort Precinct focuses on creating a structured, functional settlement pattern while protecting environmental assets. The concept is organized around development corridors, character zones, and mixed-use nodes.



Figure 3.13 Hekpoort Concept plan Source: MCLM Hekpoort Precinct Plan 2024

Zeekoehoek Precinct Plan 2026(Final Draft)

The SDF 2022 further identified Zeekoehoek area as an ideal area for which a precinct plan needs to be developed due to the area's unique blend of institutional facilities such as schools, high quality hotels & accommodation facilities.

Further to the Spatial Development Framework (SDF), the proposals contained in the Magaliesburg Precinct Plan have implications for the Zeekoehoek area and present opportunities to promote the tourism sector within the broader locality. Key proposals include the realignment of the K76 and K228 roads, aimed at improving regional mobility and accessibility.

However, these proposals have significant implications for the Magaliesburg town's tourism sector. The proposed road realignments would introduce a bypass to the east of Magaliesburg, potentially reducing thorough traffic within the town and adversely affecting local businesses that rely on passing trade.

Given the proximity between Magaliesburg and the Zeekoehoek area (approximately 4.5 km apart), the potential decline in tourism activity within Magaliesburg has necessitated a strategic focus on protecting and enhancing existing tourism facilities in the Zeekoehoek area.

The Zeekoehoek Precinct is situated in the western extents of the Mogale City LM (Ward 32), which is home to the Cradle of Humankind world heritage site, in the north-western extents of the West Rand District Municipality, Gauteng Province.

The main towns and settlements surrounding the Zeekoehoek Precinct include Hekpoort and the Dr Sefularo Village to the north of the area. The Magaliesburg town lies to the south of the area, approximately 4,5 km's away, and includes the Ga-Mohale settlement, with the Zuikerboschfontein settlement lying south of the R509. The Cradle Hill Tourism Area lies to the west of the study area while the Mountain Sanctuary Park lies just across the Provincial border to the north.

Vision and Key Objectives

The Development Vision for the Zeekoehoek Precinct is to become an exciting destination which delivers an attractive experience to tourists, businesses and residents alike, thriving on the inherent opportunities of the breathtaking scenery, regional connectivity and strong agricultural base within the precinct.

The Development Objectives aim to address, firstly, **Engineering Infrastructure** shortcomings in the area; secondly, to boost **Tourism** in the area and, lastly, to support the existing **Agricultural Sector** in the area.

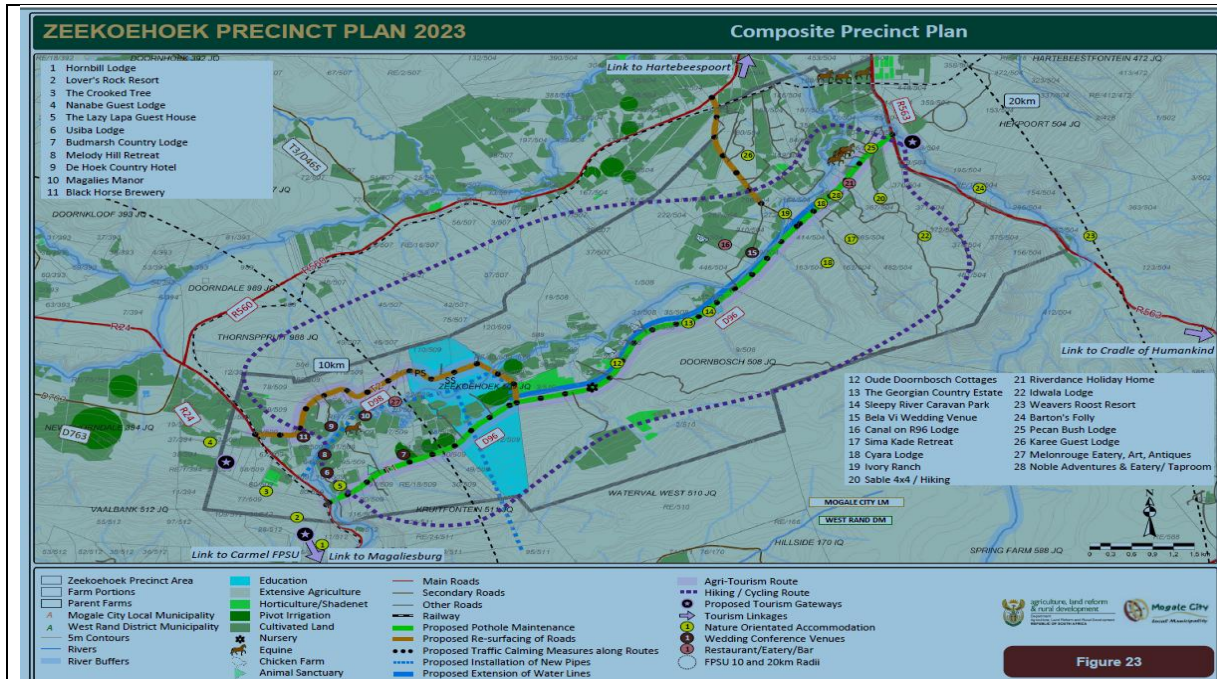


Figure 3.14 Hekpoort Concept plan Source: MCLM Zeekoehoek Precinct Plan 2026 (January 2026)

Mining Belt Precinct plan

Mogale Mining Belt was delineated as one of the six mining belt sub-regions in Gauteng (Gauteng Mining Belt Regional Policy 2019). Mogale City need to link up with this initiative which can help in carrying out a detailed investigation into the long-term rehabilitation & development potential of the mining land between Krugersdorp & Kagiso. Based on the findings of this study, a local spatial development framework will be developed in order to unlock economic development potential of the area.

3.2.2 Spatial Investment Trends

According to Gauteng SEZ, the Gross Value Add (GVA) of the Westrand is R82.4 billion and is driven mainly by the mining sector, which accounts for 30% of total economic activity. However, the **mining sector has been declining** at an average of 5% annually. Public Investment is largely related to the following;

The Western Corridor development

Gauteng 2030 programme for the Western Corridor Development is a provincial investment plan. The West Corridor Development is in the WRDM. MCLM is a part of the Western Corridor Development. Several Gauteng Province Gauteng is investing include the following,

Gauteng Transport Infrastructure Plan 2025, The objective of the include improved transport network infrastructure with the following, MCLM long term projects;

1. K72/N14 Pine heaven Interchange, involve upgrade of N14 & K72 four-way intersection to an improved interchange.



Figure3.15, Proposed N14 Pinehaven Interchange

Figure above shows the locality map of the proposed Pinehaven interchange.

Moreover, an estimated road rehabilitation of approximately 28km between Tarlton and Ontdekkers. Project value is estimated at R400 million.

The Cradle of humankind, provincial projects include;

Projects Name	Planning Stage	Project Cost
Cradle of Humankind World Heritage Site (COHWHS). Maintenance - Edge breaks repairs, road marking,	Planning and Design	R800 mil

signage, safety measures. For the following roads. N14/R563 intersection, R563/D400 intersection, repairs D540 road		
Maintenance of 37 km of cycling lanes on R563 and D400 to Maropeng.	Planning and Design	R100mil

Local Economic Development (LED) Metrics

MCLM local economic focus investment has being on the following

- Automotive Hubs
- Industrial Parks
- Agri-Parks

Chamdor Automatic Hub

- MCLM local economic development has collaborated with the Gauteng Department of Economic Development (GDED) to establish an automatic hub in Kagiso Township. This hub offers a platform for small to medium enterprises interested in the automobile industry. The SMMEs are provided with opportunities such as spray painting, auto repairs and auto electric. The AIDC TAH RT46 Merchant Status with WesBank Fleet has seen more than 500 vehicles that have been maintained through AIDC RT46 Merchant boarding. This opportunity has, to date, provided AIDC-supported SMMEs with equal status in terms of market access alongside the private sector that has been benefiting from this contract, thereby ensuring meaningful business sustainability. Currently, 10 SMMEs in the automotive sector are benefiting, and 20 jobs have been sustained through the operations of the Hub. Below is a list of the SMMEs participating in the programme and their respective trades:

Company name	Area of specialisation
Batho Ke Bokao Motor Clinic	Motor Mechanic
Chipwell Automotive Enterprise	Panelbeating and respray
Khampe Tyres & Wheels	Wheels And Tyres Services
Mphary Spray Painting & Panel Beaters	Panelbeating and respray
Mosimanegape Auto Body Services	Panelbeating and respray
RD Autointeriors	Vehicle upholstery

Slovolava 24hr Locksmith	Vehicle Key Locksmith
Simuninki Enterprise & Projects	Auto Electrician
SPM Tyres	Wheels and Tyres Services
40 Bima	Motor Mechanic
Reliable Fleet Service	Motor Mechanic
RD Auto interiors	Vehicle upholstery

Industrial Parks

- Munsieville Industrial Park is a multi-sector economic hub and a township economy initiative. The primary aim of the industrial park is to enhance job creation and stimulate economic activity within the township. The majority of the SMMEs utilizing the workshop space at the facility are primarily engaged in manufacturing construction inputs, specifically in steelworks, woodwork, and aluminum manufacturing. A total of 28 job opportunities has been created on the Hub. Below is the number of SMMEs participating in the programme along with their areas of specialization:

Names of Tenant	Type of Industry
Mothibedi Woodworks	Woodworks
Select Me Engineering	Welding & Steel Fabrication
Ziphiwo Group	Furniture Manufacturer
Tshiamo pele	Steel Works
Abel's Aluminium	Aluminium Design and Manufacturing
Twinline Tech	Electrical Services
Global Insync	Detergents and Cosmetics

Swaneville Industrial Park

MCLM Industrial Park programme is now expanding to include Swanville. The Swaneville Automotive Industrial Park aims to create a productive and diversified automotive hub that supports and grows automotive SMMEs from Swaneville–Munsieville by strengthening economic networks with established businesses and automotive service institutions.

The park will accommodate various automotive-related services, including motor dealers, fitment centres, spares shops, panel beaters, auto electricians, workshops, and licensing services, with additional amenities planned for future phases. The development prioritises innovation, cost-effectiveness, and compliance with relevant statutory guidelines.

Legend:

- Site
- Primary route
- Secondary route
- Churches
- Schools



MAPPING – PUBLIC ROUTES

Site Co-ordinates: 26°11'51"S 27°45'47"E - Street Address: Kingfisher Street, Cumberland Street & Yellowstone Street

SITE AREA = 17,89 Hectares



Figure 3.16 Concept Plan of Swaneville Industrial Area

The Swaneville Industrial Park is 1,789 hectares in total parameters.

The full masterplan contains even bigger facilities for a variety of services:

- Automotive Park
- Filling Station
- Office/business park
- Mini-taxi Rank
- Shopping Centre
- Skills Development Centre

Agri-parks

Mogale City Local Municipality in collaboration with GDARDE and DALLRD have to date developed an Operational Plan 2023-2027 for the activation of the Agri parks. As a result, an advert was placed in the Krugersdorp News. Thereafter, the successful 16 operators were onboard to the Tarlton and Carmel Estate. Installation of Solar high mast project at the Tarlton Agri park 7 job opportunities (R1million Investment by DALRRD). Production inputs supplied by DALLRD, GADARD and Harmony Gold. The Tarlton FPSU/Agri park 2,2 km road construction, completed in 2024 (DALRRD funded). Local community is benefiting from road construction.

Some of the achievements to date include,

- Multi-span tunnels
- Dam and borehole system
- Parking house and Solar power generation system.
- Swaneville Agri-Park

The list of famer beneficiaries included the following;

Local Agri- park beneficiaries

Entity	Type	Area
3. Milisani Agripark Culture	Open land	Tarlton
4. Shine Bright Poultry	Open land	Tarlton
5. Hitekeleri (PTY) Ltd	Open land	Tarlton
6. Libiko La Ngwedi Enterprise	Open land	Tarlton
7. VT Harvest	Tunnels	Tarlton
8. Onkies Garden	Tunnels	Tarlton
9. Katlego Farming Industries (PTY) Ltd	Tunnels	Tarlton
10. Vukona IP Agricultural Projects	Tunnels	Tarlton
11. Made With Rural (PTY) Ltd	Tunnels	Tarlton
12. Mathaora Vegetable Hub (PTY)Ltd	Tunnels	Carmel Estate
13. Nsika Yomnotho Farming	Tunnels	Carmel Estate

14. Kwa Mogapi Agri Business	Open land	Carmel Estate
15. We Farm 4u Afrika (PTY) Ltd	Open land	Carmel Estate
16. Mathabisa D and S (Pty) Ltd	Open Land	Carmel Estate/Hekpoort
17. Swaneville 4 NPO members	x 2 Tunnels each	Swaneville

The Swaneville Agricultural Project is implemented in partnership with Harmony Gold in terms of the Social and Labour Plan (SLP). The project is benefiting wards 1, 2 and 35 within the Swaneville area. Initially the project had fourteen (14) beneficiaries, however, due to expansion in production the number of beneficiaries increase to 44 members residing within Swaneville. The production line are cabbages green pepper and tomatoes and Harmony Gold facilitate access to the markets.

The project includes the following infrastructure:

- 1 ha shade nets,
- 15 tunnels,
- solar system and lighting,
- park home office,
- 3 storage containers and
- guard house.

A total of nine cooperatives have been officially registered and are currently operating within the Swaneville Agri-park. Below is a list of the registered coops:

1. Green Mountain Coop
2. Vhumatshelo Hashu Coop
3. Hunger Fighters Coop
4. The Basics Coop
5. Raolosa Coop
6. Lingelihle Coop
7. Tsutsuma Coop
8. Mega Green Coop
9. Youth crops

Mechanisation Farmer- Support System

Mechanisation farmer Support refers to a process at which SMMEs farmers are assisted with tractors and implements to prepare, plant and harvest the land.

Initiative by GDARD and DALLRD to support farmers with the following equipment x 4 tractors x 2 for Mogale City and x2 for the Agri parks (Tarlton and Carmel Estate), tractor drawn trailers, rippers, ploughs, disc harrows, sledges, row cultivators, slatchers, boom sprays, vegetable lifters, vegetable planters and bed makers.



Figure3.17 Tractor use for Mechanisation in MCLM

MCLM has assisted 300 farmers and 500ha of land prepared through Mechanisation Farmer Support Programme that include;

- 180 males,
- 120 females
- 70 youth

Mogale city has invested in the program by allocating budget for the current financial year to procure for a heavy-duty tractor and a new bakkie. A formal handover of both the bakkie and tractor was carried out, with the MMC for Economic Development in attendance to witness and support the transfer. Both the tractor and bakkie are already in use, providing transport for the tractor drivers to and from the farms and helping to streamline daily activities and providing support to local farmers with land prep.



Handover of new bakkie and tractor by MMC: EDS Lwando Rhesha

CRDP PROGRAM

DLRRD under the Comprehensive Rural Development Plan (CRDP) has identified Ward 32 as a priority node for development as such Tswelelopele falls within the programme's initiative. The Mogale City Local Municipality (MCLM) duly acknowledges that as part of the implementation of the Comprehensive Rural Development Programme (CRDP) and Agro-processing Master Plan (AAMP), the repair and rehabilitation of rural roads is regarded as critical to facilitate roads logistics from farm to the market. Furthermore, it is appreciated that road infrastructure promote economic viability through safer, swift transport logistics of agricultural produce. The scope of works to be funded and commissioned under DLRRD includes in the main; the re-gravelling of +/- 2,5km of gravel road.

Human Settlements

MCLM is undertaking several projects in conjunction with the Gauteng Department of Human Settlements. These projects are in some cases funded by the Gauteng Province, and at times funding is through PPP arrangement or agreement with either Banks or the Housing Development Agency (HDA). In some instances, own funding is used for Public Housing Projects are:

A complete housing delivery plan of MCLM is provided in, **Annexure 6, Integrated Housing Plan.**

Assistance to Evicted Farm Dwellers

Eviction of farm dwellers is one of the major challenges for the rural communities in MCLM. The municipality established an Eviction Task Team that addresses any evictions of the rural poor.

HUMAN SETTLEMENT AND REAL ESTATE

Human Settlement and Real estate division comprises of three sections and as such the status quo will be discussed for activities of each section.

Land and Property Management

Recently the illegal occupation of state and private properties has been increasing at an alarming rate. Of concern to all spheres of government, is that state properties have been experiencing more illegal invasion. Invasion includes actual physical properties and land parcels. All these assets that are invaded they do not necessarily belong to Mogale City. Assets belonging to other state departments, but located within jurisdiction of Mogale City, are also a prey to these illegal invasions. Mogale City has therefore implemented an effective monitoring program where on average thirty (30) monitoring inspections are conducted per month on assets belonging to municipality. This is to ensure that invasions are identified beforehand. There are however still

instances where transgressors undertake such invasions without municipality being aware of such. In such instances, municipality has enforcement tools in place for intervention. There are also ongoing programs aimed at establishing IGR approach with other government entities, to safeguard illegal takeover and occupation of their assets, located within the municipality.

In addition to these interventions, there are other ongoing interventions where collaboration by different governance sectors is necessary. The City's administration has established a high-level task team to address issues of abandoned and high jacked buildings. Regular feedback is provided to SMT. Part of the interventions is to undertake occupation audit at all these buildings and develop sustainable solutions to curb such illegality in future.

This meeting mapped a way forward to develop a programme of ongoing raids around the City, with a view of permanently tackling the above-mentioned issues. A permanent Task Team was established to focus on this programme. The Task Team comprises of stakeholders across Municipal Departments and SAPS.

The Task Team will hold their meetings every week to plan the raid and discuss the areas that need attention urgently. It was agreed that the operations will be conducted every second week of the month.

The task team also took a resolution to identify all buildings that belong to Public Works and a report must be prepared by Humans Settlement and Real Estate to request Public Works to transfer the properties to Mogale City Local Municipality.

Human Settlements Activities

Human Settlement section is responsible for entire life cycle of township developments. This entails project management of human settlements from planning until implementation, or stage at which houses are allocated to beneficiaries. Some achievements and status of programs managed by the section are as follows:

Title Deeds

The below table indicates the number of title deeds that the municipality issued,

AREA	TOTAL NO OF TITLE DEEDS	NUMBER ISSUED
RIETVALLEI Proper & Ext 1	276	151
Rietvallei Ext 2	790	632
Rietvallei Ext 3	251	165
Rietvallei Ext 5	681	396
Kagiso	221	137

Kagiso Ext 14	298	185
Chief Mogale	29	19
Munsieville	13	1
Munsieville Ext 2	73	52
Munsieville Ext 4	412	330
Sinqobile	372	217
Apple Park	31	26
Chief Mogale Ext 3	33	4
Ga-Mogale	3	3
TOTAL	3483	2318

Housing Projects

Project Name	Scope of work	Progress
Brickvale Housing Development (6840 houses)	<ul style="list-style-type: none"> - Installation of bulk infrastructure and houses - - Construction of 12 ML Tarlton Reservoir - Construction of Roads & Stormwater 	<p>Bulk Infrastructure (Pump Station and Rising Main) is at 65%. This is refurbishment of the facility.</p> <p>Construction of Road & Stormwater is at 68%</p> <p>To date 845 houses allocated.</p> <p>Construction of reservoir work is at 90%</p>
Leratong 5mega litre water Reservoir:	Installation of a bulk water pipeline, sewer connection and 5ML steel reservoir	Project has been completed
Muldersdrift 15mega litre water Reservoir.	- Installation of a bulk water pipeline and provision of a 15 ML steel reservoir.	<p>Designs have been completed and approved.</p> <p>Land for the Reservoir has been secured. It is municipal owned.</p> <p>A contractor has been appointed and site is being established.</p>

Dr Sefularo Housing Project (190 houses)	Wastewater treatment plant Elevated water reservoir - Bulk water and sewer infrastructure, including internal services.	The treatment plant has been completed and ready for use once houses are allocated to beneficiaries The elevated water storage tank is at 95%. Contractor is attending to defects. 70 houses have been completed. Geysers and aprons for the 70 houses will be completed by end of 2025/2026 Financial Year.
Dr Motlana Housing Project (253 houses)	Wastewater treatment plant - Bulk water and sewer infrastructure, including internal services.	The wastewater treatment plant has been completed and is in the process of commissioning. Construction of houses is standing at 81% overall. 16 houses have been submitted for Quality Assurance (inspections) at Province.
Swaneville Emergency Housing Initiative	Refurbishment of sewer pumpstation	The project is finalized.
Other Housing Projects		
Upgrades of hostels (Green, Boiketlo, Kagiso Lanwen and Munsieville Hostels)	Planning phase	Planning phase with assistance from Department of Human Settlements Gauteng Province.
Munsieville Extension 9 Housing Project	Construction Phase	302 houses have been completed and allocated. The project is ongoing.
Kagiso Extension 13 (723 houses)	Construction Phase	Project has been completed
Ga Mogale Extension (642 houses)	Planning Phase	Planning Phase with assistance from Gauteng Department of Human Settlements

Figure 3: 18 List Housing Projects,

Upgrading of Informal Settlements Programme (UISP)

The Gauteng Department of Human Settlement (GDHS) embark on Upgrading of Informal Settlements Programme and MCLM submitted in a total of 20 informal settlement projects to GDHS for consideration. GDHS has provided a total of 3,196 chemical toilets across 18 informal settlements. Due to the challenges of chemical toilets, a new enviroloo programme is now considered. MCLM is now implementing the phased rollout of enviroloo toilets as a sustainable alternative. For the current financial year, approximately 278 enviroloo units are being installed at Smokedown Informal Settlement, which a settlement on municipal owned land.

Disaster Management Plan:

Section 53 of Disaster Management Act 57 of 2002 requires the municipality to have a Disaster Management Plan. The plan should be preceded by Disaster Risk Assessment. In addition, the plan is expected to address issues related to municipality's adherence to National and Provincial standards of handling disaster. This covers basically the municipality's capacity in terms of its role and responsibilities regarding emergency response and post disaster recovery and rehabilitation. **See attached, Annexure 4, MCLM Disaster Management Plan.**

Climate Change Plan

Climate change and variability have already had impacts on the ability of municipalities to perform their task of providing services in a sustainable and equitable manner, facilitating social and economic development and promoting a safe and healthy environment for all. Municipalities need to plan and respond appropriately to climate change. This framework and operational plan for Mogale City Local Municipality (MCLM) shows their commitment to respond and adapt to climate change. It aims to highlight the climate change vulnerabilities and impacts in MCLM, and it aims to assist the municipality in putting measures in place to minimize the climate change impacts and to reduce municipality greenhouse gas emissions. See the attached **Annexure 3, MCLM Climate Change Plan**

4 VERTICAL ALIGNMENT: NATIONAL AND PROVINCIAL ALIGNMENT

4.1 VERTICAL ALIGNMENT

4.1.1 MEC Comments on the previous 2025/26 IDP

In terms of Local Government: Municipal Systems Act, 2000 a municipality should submit a copy of the Council approved IDP to the MEC for Local Government. The MEC comments have largely provided guidance on the preparation of the 2026/27 IDP. All the MEC comments on the 2025/26 IDP are noted in compiling the current IDP 2026/27 Annual review. **See attached Annexure 5- Responses on MEC comments**

Gauteng 13 Problems

Gauteng 13 priorities, pronounced by the Premier of Gauteng in 2025 are attended by the MCLM through infrastructure programmes and reporting. During the Extended Heads of Departments Lekgotla held on 03-04 February MCLM presented a comprehensive report on the municipality is addressing the 13 priority problem identified in the SOPA 2025. MCLM reports frequently to the Office of the Premier on progress made in addressing the problems and action plans thereon. The problems include:

1. G1: Water
2. G2: Cable theft and vandalism
3. G3: Non-functional traffic lights
4. G4: Potholes
5. G5: Crime and lawlessness
6. G6: Mushrooming of Informal Settlements
7. G7: Electricity – Load shedding and load reduction
8. G8: Gender Based Violence and Femicide
9. G9: Drug abuse
10. G13+1: Sinkholes
11. G13+1: Cleaning of cemeteries
12. G12: Failing infrastructure and CBDs
13. G13 Unemployment

National Strategic Hub

MCLM is participating in the National Strategic Hub programmes and presentations. The National Strategic Hub is an intergovernmental platform that brings together all spheres of government to engage on the critical issues shaping South Africa's developmental path. The hub also has online platform, which all spheres of government are expected to upload the plans, such as IDP, DDM and SDBIP. MCLM is plans to upload the Council approved copy of this IDP.

GCR Economic Development Plan 2030

Gauteng Department of Economic Development Plan 2030 was launched to encourage economic growth and other priorities for development. The 12 pillars of economic growth have been identified. MCLM is to participate would participate in the priorities identified for the West Rand Corridor. This includes agro-processing and mining beneficiation.

4.1.2 Localisation of Sustainable Development Goals

MCLM is one of the municipalities that are nominated to Localisation of United Nations Sustainable Development Goals.

These goals are outlined below, as 17 SDGs which Country Reports are development by the signatories.

Figure 4.5: UN Sustainable development goals



Sustainable Development Goals (SDGs) guides the future course of economic and social development on the planet (2016 – 2030). Sustainable development occurs when there is Equilibrium between three components: environmental sustainability, economic sustainability and socio-political sustainability. Unlike MDGs, SDGs will be driven through partnerships between governments, civil society, and the private sector.

MCLM Voluntary Local Review Report

Having adopted the 2030 Agenda for Sustainable Development and Agenda 2063: *The Africa We Want*, of the African Union, member States are encouraged to review, on a regular basis, the frameworks and mechanisms that they have in place to implement the two agendas, with a view to fostering inclusive growth and development. As part of its follow-up and review mechanisms, the 2030 Agenda encourages member States to conduct regular and inclusive reviews of progress at the national and subnational levels that are country-led and country-driven.

The process to undertake a review is expected to be rigorous and based on evidence, accurate data and the close involvement and with input from national and local stakeholders, including civil society, the private sector, academia, women, children, young people and other relevant groups. Reaching all 17 Sustainable Development Goals requires an integrated, human rights-based and gender-sensitive approach to development. Countries are invited by the President of the Economic and Social Council to formally present their voluntary national reviews during the high-level political forum on sustainable development, which is held on an annual basis under the auspices of the UN Council.

The Voluntary Local Review (VLR) is an evaluation of the SDG implementation in a specific local context in which local authorities identify context specific priorities. It started as an initiative from cities that wished to complement the Voluntary National Reviews (VNR) and report on their progress on the 2030 Agenda. In 2018, New York and three Japanese municipalities were among the first to conduct a VLR. As opposed to the VNR (where the UN Member States are expected to submit VNRs to the UN High-Level Political Forum), the VLR process has no formal connection to the UN system of reporting. Hence, there are no strict mandates, guidelines or process for how to conduct and report the VLR.

Mogale City Local Municipality embarked on its first Voluntary Review in 2024 and made minor amendments in 2025 with the assistance of following organisations.

- SALGA,
- African Monitor Network, (NGOs group)
- National COGTA,
- United Nations Development Programme UNDP.

The municipality is in the process of reviewing its VLR for submission to SALGA for inclusion in the Voluntary National Review to be presented at the High Level Political Forum in July 2026.

4.1.3 District Development Model (DDM) One Plan

MCLM through the IDP office has been an active participant in the DDM of the West Rand since 2021 conceptual report. The second draft of the DDM in 2024. Several draft catalytic projects in the space of MCLM have been proposed in the DDM. The projects include;

1. Human Settlement: Leratong Smart City. Brickvallei
Leratong Smart City has potential for 16 000 housing units phase 1 would accommodate about 5000 units, a regional shopping Centre already under construction. Brickvallei housing development, in Tarlton, is expected to yield approximately 6000 housing units.
2. Langley Wastewater Treatment Works
The Wastewater Treatment plant is expected to be constructed adjacent to Lanseria precinct.
3. N14 Pinehaven Interchange and
The road interchange is expected to be constructed around N14 - Pine heaven Krugersdorp to help easy traffic flow on that road.
4. Krugersdorp Game Reserve
A new Public- Private partnership is proposed to manage the existing game reserve, that include the lions enclosure. MCLM expects that this partnership would increase tourism in the area.

ALIGNMENT BETWEEN AFRICAN AGENDA 2063, NATIONAL DEVELOPMENT GOALS 2030, SIX SDG TRANSITIONS, LINKED TO THE SDGS, SOPA 2063 PRIORITIES AND MCLM STRATEGIC KEY PERFORMANCE AREAS.

Mogale City Local Municipality is committed to mapping local priorities such as infrastructure, governance, environment, and social development onto broader continental, national, and global frameworks to ensure policy coherence but also positions the municipality as a strategic partner and key driver of sustainable, inclusive development at local, national, and continental levels.

MOGALE CITY LOCAL MUNICIPALITY KPA	AU AGENDA 2063	NDP 2030	SDGs	SIX SDG TRANSITIONS	SOPA 2026
Basic Service Delivery & Infrastructure	Aspiration 2: Modern infrastructure and ICT	Universal access to water, energy, and housing.	SDG 6 (Clean water) & SDG 11 (Sustainable Cities),	Sustainable Cities & Communities	Accelerated infrastructure rollout, housing upgrades.
			SDG 7 (Energy),	Energy Decarbonization & Sustainable Industry	
Basic Service Delivery & Infrastructure (environmental management & sustainability)	Aspiration 6: Environmentally sustainable Africa	Transition to low-carbon economy	SDG 13 Climate Action & SDG 15 Life on Land	Sustainable cities; Sustainable food, land, water and oceans	Green energy, waste management, climate resilience.
Local Economic Development	Aspiration 1: Prosperous Africa	Inclusive growth, job creation	SDG 8 Decent Work		

			SDG 9 Industry & Innovation	Digital Revolution for Sustainable Development	Township economy revitalization, youth employment.
Municipal Transformation & Institutional Development	Aspiration 3: Good governance	Capable state, efficient institutions	SDG 16 Peace, Justice, Institutions	Digital Revolution for Sustainable Development	Strengthening municipal capacity, anti-corruption
Financial Viability & Management	Aspiration 7: Africa as strong global player	Fiscal sustainability	SDG 17 Partnerships	Digital Revolution for Sustainable Development	Improved revenue collection, financial accountability
Good Governance & Public Participation	Aspiration 3: Participatory democracy	Active citizenry	SDG 16 Inclusive institutions	Digital Revolution for Sustainable Development	Community forums, participatory budgeting. E-participation platforms.

5. COMMUNITY OUTREACH PROGRAMME

5.1 PUBLIC PARTICIPATION

5.1.1 IDP Public Participation Meetings

MCLM non-statutory public participation was held in November 2025, see the attached report. **Annexure 1 Public Participation (November 2025)**. The objective was to engage communities on the draft budget and needs to be funded in the 2026/27 financial year.:

Presentation were prepared in English and officials translated where necessary depending of the dominant language in specific areas. In addition, the Mayoral Committee and ward Councillors engaged with communities in preferred language per specific area.

5.1.2 ABCD Approach and e-Participation

The ABCD approach was introduced by CoGTA's Public Participation Directorate to enhance public participation and community engagement in municipalities across South Africa. The approach seeks to empower communities by focusing on their existing strengths and assets, fostering collaboration between local governments, municipal officials, and citizens. Initial tests, including workshops with municipal officials, ward committees (WCs), and community organizations, have shown promising results, suggesting that the ABCD approach can significantly improve engagement efforts within Mogale City.

Mogale City, along with other municipalities, has participated in inter-municipal learning and sharing workshops, facilitating the exchange of best practices and the refinement of ABCD implementation. This approach has received recognition for its ability to create more inclusive and sustainable public participation, benefiting both the municipality and its residents.

Mogale's Engagement in Capacity Building: The collaboration with the Human Sciences Research Council (HSRC) has been instrumental in introducing ICT-based training tools for public participation. This initiative ensures that municipal staff are equipped with the necessary skills and knowledge to effectively engage with the community, leveraging technology to enhance the public participation process.

The South African Local Government Association (SALGA) has expressed strong support for the uptake of the ABCD approach across municipalities. This endorsement is crucial to ensuring the approach becomes a standard practice across local government structures.

Future Plans:

The municipality will focus on building capacity within municipal teams, ensuring that officials are trained as ABCD facilitators. By embedding ABCD principles into municipal functions, Mogale City aims to scale up public participation efforts, creating a more engaged and empowered community. Additionally, learning from other municipalities will help refine the approach to meet local needs and ensure the success of the initiative in the long term.

Finally, the municipality's use of Munsoft to track departmental projects and expenditures by ward will further support the participation process, ensuring transparency and a data-driven approach to decision-making. As these efforts continue to evolve, the goal is to institutionalize the ABCD approach, ensuring it becomes a cornerstone of Mogale City's public participation strategy.

E-Participation Approach

The e-participation approach integrates digital tools into the public participation framework, making it easier for residents to engage with local government. Key elements of this approach include:


Clear Information & Feedback: Residents can access relevant and understandable information and provide feedback online at their convenience, ensuring they stay informed about municipal activities.

User-Friendly Technologies: The initiative focuses on utilizing straightforward, accessible digital tools to foster participation, reaching individuals who may have limited technological capabilities or resources.

Inclusive Participation: Digital platforms enable broader community engagement by overcoming traditional barriers such as geographic distance and limited communication outreach.

5.2 IDP PUBLIC PARTICIPATION SCHEDULE AND COMMUNITY INPUTS

5.2.1. NOVEMBER 2025 IDP Road Shows Schedule




2026/27 IDP AND BUDGET PROCESS

SCHEDULE FOR THE MAYORAL SERVICE DELIVERY UPDATE ROAD SHOWS OCTOBER/ NOVEMBER 2025

Sector Meetings

Date	Sector	Time	IDP Team
Monday 03/11/2025	Internal: Councillors (Draft Presentation)	10H00	ALL
Tuesday 04/11/2025	Internal stakeholders: MAYCO (Draft Presentation)	10H00	ALL
Monday 10/11/2025	External stakeholders: Tourism, SMMEs including Emerging Farmers	10H00	ALL
Tuesday 11/11/2025	External stakeholders: Sports and Recreation, Creative Arts, Culture and Heritage and Youth Representatives	10H00	ALL
Thursday 13/11/2025	External stakeholders : Community Based Organizations including People with Disability	10H00	ALL
Friday 14/11/2025	External stakeholders : Religious	10H00	ALL

Scan QR code or visit
bit.ly/MCLMIDPDASH for more
information and to submit a comment



View adopted IDP & Budget
mogalecity.gov.za/idp/

A Public notice hereby given in terms of the Section 21(A) of the Local Government Systems Act (Act No. 127 of 2005) that the adopted 2025/26 IDP and Budget will be presented to the Council of the Local Municipality during a meeting held on the 11th of November 2025.
 Copies are available in Mogale City Local Municipality Municipal website: www.mogalecity.gov.za or by contacting the Municipal Clerk at the following email address: clerk@mogalecity.gov.za or by contacting the Municipal Clerk at the following telephone number: 011 797 1000.

The Municipality conducted IDP Roadshows from 03 November 2025, these were broken down into 10 ward cluster meetings and separate meetings for six (6) sectors.

The details of the report are as follows:

Sector meetings: 6 (Six) that where scheduled.

Ward Cluster meetings 12 that where scheduled . Online community inputs received from the following areas: Swanneville , Kagiso Ext 12 (13&14), Kagiso East & West, Krugersdorp CBD, Herkpoort and Azaadville. For the entire Public Participation Plan **see Annexure 1-Public Participation.**

2026/27 IDP AND BUDGET PROCESS

SCHEDULE FOR THE MAYORAL SERVICE
DELIVERY UPDATE ROAD SHOWS
OCTOBER/ NOVEMBER 2025

Ward Cluster Meetings - Page 1 of 2

Date	Area	Clustered Wards	Time	Venue
Saturday 08/11/2025	Magaliesburg	31	09H00	Magaliesburg Civic Centre
	Tarlton	30	09H00	Nelson Mandela Hall
Monday 10/11/2025	Swaneville	01,02 & 35	17H00	Lusaka Hall
	Ext 12, 13 and 14	04,05 & 36 (Ext 14)	17H00	Ext 12 Community Hall
Tuesday 11/11/2025	Rietvallei Ext, 2&3	03 & 34	17H00	Patrick Mashego Primary
	Kagiso West, South and Central	06,07,11 & 12	17H00	Chief Mogale Hall
Wednesday 12/11/2025	Kagiso East and West	08,09,10,13 & 19	17H00	Kagiso Hall
	Kagiso 1, Sinqobile, Soul City, Luipaardsvlei, Boiketlo and Lanwen Hostels	14,15 & 16	17H00	Kagisanong Hall

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information and to submit a comment



2026/27 IDP AND BUDGET PROCESS

SCHEDULE FOR THE MAYORAL SERVICE
DELIVERY UPDATE ROAD SHOWS
OCTOBER/ NOVEMBER 2025

Ward Cluster Meetings - Page 2 of 2

Date	Area	Clustered Wards	Time	Venue
Thursday 13/11/2025	Munsieville	24,25 & 27	17H00	Munsieville Sports Hub
	K/dorp West, West Village, Buegershoop, Boltonia, Water Vaal, K/dorp North and Town, Dan Pienaarville, Rant en dal, Noordheuwil, Monument, Wentworth Park, Silverfields, Kenmare, Breaunanda, Mindalore Luipaardsvlei & Lanwen Hostel	9,14,16,17,18,20,21,22,28,29,37,26 & 38	17H30	Centenary Hall
Saturday 15/11/2025	Kromdraai & Muldersdrift	23,33 & 39	09H00	Muldersdrift Sports Complex
	Hekpoort	32	09H00	Hekpoort Community Hall
Monday 17/11/2025	Azaadville	03	20H00	Azaadville Community Centre
	Mindalore & Luipaardsvlei	09 & 16	17H30	Jubilee Hall

Scan QR code or visit
bit.ly/MCLMIDPDASH for more
information and to submit a comment



5.2.3 Community Consultations Inputs

Community Consultation sector meeting inputs November 2025

Community inputs All wards: SMME's, Tourism and Emerging Farmers	WARD	BUDGET
Extend library operating hours beyond 16:00 and include weekends to improve community access.	all Wards	Opex
Extend public Wi-Fi operating hours beyond 16:00, proposing availability until 19:00 for improved accessibility.	All Wards	Opex
The municipality must utilize the local radio station as a key channel for community information dissemination.	All Wards	Opex
Endorsement of free digital online skills training in the community.	All Wards	Opex
Establishment of Partnership between the department and local artists to create employment opportunities.	All Wards	Opex
Support for local Artists including Kagiso arts & Culture Centre	All Wards	Opex
Concern over imbalance in departmental priorities, Sports and recreation dominate implementation, while culture and arts remain under-represented	All Wards	Opex
Prioritise Local Artists for local events	All Wards	Opex
Appreciation expressed for resources available at Desmond Tutu Library.	All Wards	N/A
Grateful for the availability of laptops and Wi-Fi, which she uses to type her letters and access information.	All Wards	Opex
Funding for Local Artists programmes	All Wards	N/A

Community Consultation sector meetings November 2025

Area : All wards Community inputs : SMMEs , Tourism , Agriculture and Emerging Farmers	WARD	BUDGET
Enquiry about the Tourism EPWP programme's selection criteria for the 15 participants and the key focus areas to be addressed.	All wards	Opex
Spatial mis-match between the Province and MCLM will be addressed	All wards	N/A

Community Consultation sector meeting inputs November 2025

Community inputs CBO, NGO & People with Dissability sector meeting	WARD	BUDGET
Kagiso roads are in a good condition	All wards	N/A
Rehabilitation of Chamdor facility, and removal of illegal occupants	All wards	Opex
Renewable energy training (Solar electricity training for Youth)	All wards	Opex
Indigent registration liase with Religious fraternity (FBOs)	All wards	Opex
Churches be provided with Title deeds	All wards	N/A
Removal of ilegal dumping in Utlwanong next to Father Gerald	All wards	Opex

Community Consultation sector meeting inputs November 2025

Community inputs : All wards : Religious sector November 2025	WARD	BUDGET
Accessibility of the Mayoral Office for Assistance	All wards	N/A
FBO maintains a comprehensive database of unemployed youth seeking job opportunities. However, the municipality has declined to adopt and utilize this resource.	All wards	N/A
Chamdor industrial area should be leveraged to generate sustainable employment opportunities.	All wards	Capex
The regularization and formal integration of informal settlements into the municipal planning framework	All wards	N/A
Removal of illegal dumping, the municipality should allocate the reclaimed land to the community for the establishment of food gardens.	All wards	N/A
Installation of high-mast lighting at Father Gerald.	All wards	Capex
Establish effective communication channels for the youth.	All wards	Opex
Ensure Youth is informed about municipal programs, opportunities and developments	All wards	Opex
Kagiso roads are in a good condition	All wards	N/A
Rehabilitation of Chamdor facility, and removal of illegal occupants	All wards	Opex
Renewable energy training (Solar electricity training for Youth)	All wards	Opex
Indigent registration liase with Religious fraternity (FBOs)	All wards	Opex
Churches be provided with Title deeds	All wards	N/A
Removal of ilegal dumping in Utlwanong next to Father Gerald	All wards	Opex
Installation of a Highmast light at an open space next to the Kagiso Stadium	All wards	Capex

Ward Cluster consultation meetings

Area : Magaliesburg Community Consultation meetings inputs November 2025

Community inputs Magaliesburg ward 31 : Nov 2025	WARD	BUDGET
Upgrade of portion 45 informal settlements	31	Prov/Nat
Installation of Highmast lights at portion 45 informal settlements	31	Capex
Grading of gravel roads at Buya Africa informal settlements	31	Capex
Informal settlements dwellers to expand their structures	31	N/A
Installation of 2 Highmast lights at Buya Africa informal settlements	31	Capex
Enquiry on the top 5 Development priorities for Mogale City LM	31	N/A
High Unemployment rate in Magaliesburg	31	N/A
Clustered informal settlements at Portion 45, pose alarming disaster risk.	31	N/A
Support SMMEs with business registrations	31	Opex
Additional chemical toilets at portion 45 Magaliesburg	31	Opex
Regulation of illegal shebeens/Tarvens in the area	31	N/A
Programmes for recovering substance abuse addicts after rehabilitation centre	31	Opex
Poor pothole repairs worsen the problem in the area	31	Opex
Illegal spaza shops selling expired food , needs intervention	31	Opex
Replacement of 240 wheelly bins	31	N/A

Area : Magaliesburg Community consultation meetings November 2025		
Community inputs Magaliesburg ward 31 : Nov 2025	WARD	BUDGET
Additional skip bins at Orient Hills Ext 4 informal settlement	31	Capex
Request for Highmast at Orient Hills informal settlements	31	Capex
Request for Computer Hub at Orient Hills to be installed with wi-fi	31	Opex
Upgrade of Orient Hills Community Hall	31	Capex
Employment of local community in the projects	31	N/A
Chemical toilets to be drained and cleaned on regular basis	31	Opex
Grading of sports ground at Orient Hills	31	Capex
Corrupt Public safety officers taking bribes from community	31	N/A
Upgrade of Orient Hills informal settlements	31	Capex
Request for Mobile Labour department & Home Affairs for Magaliesburg area	31	N/A
Police visibility in Orient Hills and portion 45 informal settlements	31	N/A
Farm audit and the number of farms owned by the municipality.	31	N/A
90% of farm workers at Camel Estate are foreign nationals	31	N/A
Pothole repairs at Buya Africa and Portion 81 & 82 informal settlements	31	N/A
RDP Housing back from 1996 , Farm dwellers & Camel estate be prioritised for RDP housing allocation	31	N/A

Area: Tarlton Community consultation meeting inputs November 2025

Community inputs Tarlton ward 30 Nov 2025	WARD	BUDGET
Removal of Illegal dumping	30	Capex
Public participation on ward demarcation required	30	N/A
Housing Subsidy and house allocation must be priorities for elderly people at Brickvalley	30	N/A
Caretaker needed for Dr Nelson Mandela Community Hall	30	Opex
RDP housing application since 1996, enquire about the waiting list	30	N/A
Computer Learnership to include practicals	30	N/A
Office of the Executive Mayor is failing the community of ward 30 only MMC Mogoje and The Chief of Staff Mr Serojane have been attending their service delivery issues	30	N/A
No responses for the ward committee report that are submitted every month to the office of the Speaker	30	N/A
Appreciated installation of Stop signs and the grass cutting around the area	30	N/A
Electrification of portion 4.	30	N/A
Clearing of illegal dumping and skip bins for portion 4	30	Capex
Community members at Ward 30 has lost interest in attending the Road Show as reflected in the low attendance , because the same questions are repeatedly raised without progress ,and officials keep changing	30	N/A

Community inputs Tarlton ward 30 Nov 2025	WARD	BUDGET
Tarlton community needs municipality support to form a business forum similar to Magaliesburg	30	N/A
Upgrade of Mpandlane informal settlement	30	N/A
The library in Smokedown has no available grounds for community use		Opex
Maintenance of Dr Nelson mandela Community Hall		Opex
Request permanent employment not the short programmes that they offer youth	30	N/A
Transparency when appointing SMME's for any projects around Ward 30	30	N/A
Request assistance for grant in Aid support for 44 group of Children	30	N/A
Formalisation of Smoke Down	30	N/A
Grading of roads in Matshelapata	30	Opex
High number of illegal immigrants	30	N/A
Modular library in Matshelapad	30	Capex
RDP allocation for special cases to be prioritised	30	Opex
Need police intervention on a case , not attended to and needs a place to stay	30	N/A

NB: (Meeting did not take place) Area : Swaneville Community online inputs November 2025

Community online inputs : Swanneville November 2025	WARD	BUDGET
Concern current ward Cllr and street committee neglect unemployed youth, show favouritism in opportunities, and do not assist with food parcel requests.	36	Default
Land/farm for Youth emerging farmers	36	Opex
Community Garden support	36	Opex
Food parcels	36	Default

Area: Kagiso Ext 12 (13) Community consultation meetings November 2025

Community inputs Kagiso Ext 12 (13&14) Nov 2025	WARD	BUDGET
RDP Housing allocation at Ext 14	14	N/A
Advertisement of posts for Illegal dumping project	12	Opex
Ext 12 , 13 & 14 community to benefit from Swanneville Agri park project	12	Opex
High mast light installation at Kagiso avenue	12	Capex
Indigent office visits to Kagiso Ext 12&14	12	Opex
Installation of Streetlights at Kagiso Ext 13	13	Capex
Strategy to deal with Housing backlog dating back from 1996?	12	N/A
Publication of Database of the subcontractors for Leratong Node Development projects	12	Opex
Substance abuse programmes for Youth	5	Opex
House allocated to someone else, 349 Bekkersdal Borwa House no 43	36	N/A
Streetlights installation at ward , Ext 13	12	Capex
Stormwater drainage system at Ext 13	12	Capex

Community inputs Kagiso Ext 12 (13&14) Nov 2025		WARD	BUDGET
Request for tar road at Ext 13		12	Capex
Potholes repairs in Ext 13		12	Opex
Area : Kagiso Ext 12 (13&14) Online Community inputs Nov 2025		WARD	BUDGET
Issuance of Title deeds in ward 5		5	Opex
Increase public collaboration with Community Based Organisations		5	Opex
Protection of vulnerable groups , strengthen social relief programmes , elderly and people with disabilities		5	Opex
Regular ward feedback meetings		5	N/A
Establishment of reporting structures for ward 5 updates on service delivery matters		5	Opex
Creation of safety forums in ext12 & 13		12	Opex
Requesting high mast light in R41 road		5	Capex

Area : Rietvallei Community consultation meeting November 2025

Rietvallei wards 2&3 community inputs November 2025	WARD	BUDGET
Provide work related programs for unemployment youth	34	N/A
Demolish the hall next to Zcc Church, which is white elephant that kids use it as smoking area , and cause high rate of crime	34	Opex
Publications of work opportunities for the community	34	Opex
Replacement of dysfunctional water meters	3	Capex
The sewer drainage spillage be repaired	3	Opex
Police visibility in the area and arrest of zama zama's	34	N/A
near by mines to provide job opportunities for local community	34	Opex
Potholes repairs in Rietvallei 2&3	34	Opex
Repairs of street lights in Rietvallei	34	Opex

Area : Kagiso West , South central Community consultation meeting November 2025

NB _ (Meeting did not take place) Area: Kagiso West ,South & Central	WARD	BUDGET

Area : Chief Mogale Community consultation meeting input November 2025

Community inputs Kagiso Chief Mogale wards 6,7,11 & 12 : Nov 2026	WARD	BUDGET
Removal of illegal dumping in the area ward 6	6	Capex
Road repairs for Old Randfontein road	11	Opex
RDP House allocated to another person, what is the plan of action	11	N/A
Appreciate MMC Housing for assisting community with RDP allocations	6	N/A
Cnr Thulame and Cnr Matlhako need new road markings	11	Opex
Cnr Masedi & Cnr Thulami, Hardwares obstructing the roads,	11	N/A
Speed humps Thulame street	11	Capex
Cnr Masedi street illegal dumping area to be cleaned	11	Opex
Prepaid electricity low units , request intervention from MCLM to talk to Eskom	6	N/A
Potholes reduced in the appreciated	6	N/A
Eskom Load reduction only affecting certain areas concern	6	N/A
Appreciation for tree planting programme and beautification	11	Opex

Area :Chief Mogale Community constlation meeting November 2025

Community inputs Kagiso Chief Mogale wards 6,7,11 & 12 : Nov 2026	WARD	BUDGET
Clearing of illegal dumping site in Themba drive caused by the scrap yard	11	Opex
Request for park equipment in Kagiso ext 6	11	Capex
discount for residents willing to pay.	6	N/A
17% Tarrif increase is expensive	11	N/A
Support for SMMEs and employment of local community, for subcontracting opportunities		N/A
11 Million Budget allocation for Public Safety is questionable? Needs clarity	11	N/A
Indigent applications remain unapproved for over 3 years; some approved applicants still have no electricity.	11	Opex
Ward 11 Cllr to hold meetings with the community members, equiry on how many times must a ward Cllr hold meetings with the community	11	N/A
Request for Cancer Health facility to cater for the community of Kagiso	11	N/A

Area :Chief Mogale Community constltation meeting November 2025

Community inputs Kagiso Chief Mogale wards 6,7,11 & 12 : Nov 2026	WARD	BUDGET
Title Deeds for Chief Mogale residents	6	N/A
Request Youth employment opportunities	7	N/A
Leratong Nodal Development job opportunities not granted to the local community	11	N/A
Masedi & Masechaba drive , stop sign and road markings	6	Opex
Repairs of Streetlights for Old Randfontein road	6	Opex
Maintenance of street lights in Kagiso ext 6	6	Opex
Water log area Swaneville next to Broer and Sister church	6	Opex
Waste Truck vehicles amount to be clarified R10million?	36	N/A
Scholar Patrol in Chief Mogale	36	N/A
Clearing of illegal open spaces in new housing developments to be closed	36	Opex
free-wifi Hot spot Chief Mogale Commuity Hall	36	N/A
Rebates for Old age people	6	N/A
Clearing of illegal dumping site in Themba drive caused by the scrap yard	11	Opex

Area: Kagiso East West Community consultation meeting inputs November 2025

Area: Kagiso East & West Community inputs Ward 09,10,13 &19 Nov 2025	WARD	BUDGET
Ward 19 Community residence wrote all the Inputs of service delivery to Mogale City till now they have not received any response	19	N/A
They need assistance with neighbouring hood watch like enforcement of police station	19	N/A
Repairs of potholes	10	Opex
Odirile Maponya clinic must operate 24 hours	10	N/A
Taxi rank at Cnr Sebenzisa must be moved because its next to the Clinic	10	N/A
Kagiso Court doesn't provide good service to the people according to the law	19	N/A
Publication of employment programs	10	N/A
The high rate of crime youth that are smoking drugs selling the dustbin to the community	19	N/A
The area of lawsham is not safe always gun shoot	19	N/A

Area: Kagiso East West Community consultation meeting inputs receive online November 2025

Community inputs Ward 09,10,13 &19	WARD	BUDGET
illegal foreign nationals trading along Jacob street Kagiso	9	Opex
Road markings Kagiso ward 9	9	Opex
Pothole repairs ward 9	9	Opex
Clearing of illegal dumping ward 9 Jacob street	9	Opex
Regulation of bottle store/Liquor store in Chamdor	10	N/A
Speed calming measures 2770 Ekuthuleni street Kagiso 2	9	Capex

Area: Kagiso 1, Sinqobile Community consultation meeting inputs November 2025

NB_ (Meeting did not take place) Area : Kagiso 1 Sinqobile Community inputs November 2025	WARD	BUDGET

Area: Munsieville Community consultation meetings November 2025

Community Inputs Ward 24 ,25 and 27	WARD	BUDGET
Programs to reduce drug abuse are needed	27	Opex
Introduce program to reduce youth unemployment	25	N/A
Appreciating that housing allocation for Tarlton and Munsieville community are being allocated houses	25	N/A
Thuto Lefa High School : Request that the green beans or Mapanyaza for the security to monitor the situation	27	N/A
Removal of over hanging electrical cables	25	Opex
Four houses that are build on water locked area the be relocated	27	N/A
Report back on auction of municipal vacant sites	25	N/A
Issuance of Title deeds	27	N/A
Installation of Electricity at Ext 9 Munsieville ,	27	Capex
Clearing of illegal dumping munsieville entrance	25	Opex
Since they have been approved the Tourism in munsieville there is no office they are now operating from the garage .	27	N/A

Area: Munsieville Community consultation meetings November 2025

Community Inputs Ward 24 ,25 and 27	WARD	BUDGET
Ward Councillor to call community meeting at Pango	25	N/A
Request Mayibuye Clinic to be operational	25	N/A
Appreciation of the housing development at Ext 9	27	N/A
Appreciation of toys give away by Executive Mayor in collaboration with Motsepe foundation		N/A

Area: Munsieville Community consultation meetings November 2025

Community Inputs Ward 24 ,25 and 27	WARD	BUDGET
Thuto Lefa High School : Request that the green beans or Mapanyaza for the security to monitor the situation	27	N/A
Removal of over hanging electrical cables	25	Opex
Four houses that are build on water locked area the be relocated	27	N/A
Report back on auction of municipal vacant sites	25	N/A
Issuance of Title deeds	27	N/A
Installation of Electricity at Ext 9 Munsieville ,	27	Capex
Clearing of illegal dumping munsieville entrance	25	Opex
Since they have been approved the Tourism in munsieville there is no office they are now operating from the garage .	27	N/A
Munsieville Stadium needs to be renovated	25	Capex
Electricity tarffis are unfordable	27	Capex
Private owned open space to be cleared	25	Opex

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Community inputs Krugersdorp CBD & Town wards (Nov 2025)	WARD BUDGET	
Rising illegal dumping is a result of inadequate planning and no clear landfill site plan	26	N/A
Give residents access to the dumping site	21	N/A
By-law enforcement in Krugersdorp	21	Opex
Annual increase of property rates are expensive	29	N/A
Complaint regarding Tarriff increase and no service delivery	29	N/A
Bartlett roads to be tarred , Pinehaven	29	Capex
Publication of Air Quality reports done by the municipality	29	Capex
High mast lights in ward 26, West Village	26	Capex
Criteria used for splitting Ward 39 divided into two and Racism in the ward	39	N/A
Public Safety to provide support to motor vehicle drivers regarding instances when cyclists are not riding in the designated areas.	39	N/A
Provide public participation at least twice annually	22	N/A
Additional road marking machines	22	Opex
Security needed at Percy Steward WWTW	22	Opex

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Community inputs Krugesrdorp CBD & Town wards (Nov 2025)	WARD BUDGET	
Appoint an Ombuds man for Mogale City Local Municipality	22	N/A
Credit Control policy changed without Council consultation	22	N/A
Corncerns regarding integrity of Mogale City Investment policy,	22	N/A
Why the position of a Deputy Mayor in a city of population less than a million?	21	N/A
Electronic Billing System to be digitalised	21	N/A
E-Participation platform be improved	21	Opex
Grass cutting needed in ward 21	21	Capex
Maintainance of open spaces , Nelly and Stegman streets Kdp/West	26	Opex
Water drains to be cleaned in ward 26, West Village	26	Capex
Relocation of Homeless people in Rustenburg road Kdp/West	26	Opex
Municipal Bylaws needs to be publicised for community	26	N/A
Concern Liquor outlets in Cnr Rustenburg road and Flemming str ,no ablution facilities	26	N/A
Modular Library in Brickvalle	26	N/A
Installation of streetlights at West Village ward 26	26	Capex

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Community inputs Krugersdorp CBD & Town wards (Nov 2025)	WARD BUDGET	
Sports ground in West Village	26	Capex
Park in West Village	26	Capex
Install stop signs in West Village	26	Capex
Road markings to be repainted in West Village	26	Opex
Modular Library needed in West Village	26	
Waste Collection in West Village needed	26	Opex
Tree cutting to be done in West Village	26	Opex
The area's crime rate is linked to the presence of illegal mining activities ZamaZamas	26	N/A
Municipal Building Inspectors to address unauthorised constructions in ward 26	26	Opex
Municipality to investigate plot 11 in Steinvlei, which has been purchased but remains unoccupied	29	N/A
e-Participation platform appreciation	26	N/A

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Area : Krugersdorp CBD & Town Community inputs received online Nov 2025	WARD BUDGET	
Relocation of Homeless people in Kdp/West tennis court	20	Opex
Complaint Squatter camps in Wagen str & Burgershoop	20	N/A
Grass cutting Park in Wagen street	38	Capex
Grass cutting Field between Halgryn str, Wagen str and Luipaard street, Batavia str, Alida str & Naude str, Old age flats, Wagen str, Omega str, prison road water channel & open stand Figulus street	38	Opex
Refurbishment & maintenance of Old age home flats in wagen street Burgershoop	20	Capex
Street lights on property at Paul Kruger Hall Kdp/West, President, Pioneer and jack Cotton old age flats	20	Capex
Street markings in ward 20 Kdp/West	20	Opex
Stop signs needed Kdp/west Burgershoop	20	Capex
High mast lights at Pul kruger Hall not working	20	Opex
Programmes for substance abuse in the area Kdp/West Burgershoop	20	Opex

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Area : Krugersdorp CBD & Town Community inputs received online Nov 2025	WARD BUDGET	
Maintenance of Burgershoop Grave site	20	Opex
Blocked sewer at Batavia str Kdp/west	20	Opex
All street lights not working from robot leading out of town up to the railway bridge (last robot on Kruger st closest to the Krugersdorp train station)	20	Opex
Installation of Streetlights at Simon Bekker drive	22	Capex
Construction of new road at Simon Bekker road	22	Capex

Area: Krugersdorp CBD and Town Community consultation meeting inputs November 2025

Area : Krugersdorp CBD & Town Community inputs received online Nov 2025	WARD BUDGET	
Illegal Dumping , Omega str Burgershoop		
2. wagen str Burgershoop		
3. Van Wyk str Krd West		
4. Moorcraft str Krd West		
5. Figulus str Krd West		
6. Alida str Apple Ark		
7. Roode str Burgershoop		
8. Buston str Burgershoop/Apple Park	20	Opex
9. Beyers str Krd West		
10. Figulus str Krd West , Surry street		
11. Moorcraft str / Robert Broom Agavia		
12. Dumping around Old age flats Burgershoop		
13. Dumping in Omega str Burgershoop,wagen str Burgershoop,Van Wyk str		
14. Commisioner on pavements and the little park between Bolton str and Commisioner str Burgershoop		

Area: Muldersdrift Community consultation meeting inputs November 2025

Community inputs Muldersdrift wards: 23,33 & 39 (Nov 2025)	WARD	BUDGET
Sewer spillage at Riefontein village needs attention	23	Opex
Number of local Beneficiaries of Dr Motlana housing development	23	N/A
Appreciation for Assistance by MMC of housing at plot 89	33	N/A
Low water pressure at plot 89, needs intervention	33	Opex
Maintenance and additional Jojo tanks at plot 89	33	Opex
Installation of High mast lights at plot 89	33	Capex
Support for SMMEs with business registration	23	Opex
High crime rate in the area	33	N/A
Weekly of cleaning of chemical toilets plot 89	33	Opex
RDP Housing allocation to prioritise elderly people	33	N/A
Plot 89 Youth to benefit in the Mayor's bursary scheme	33	Opex
Employment criteria in Mogale City to consider local communities	23	N/A
Request community meetings with ward Cllr for plot 89	33	N/A

Area: Muldersdrift Community consultation meeting inputs November 2025

Community inputs Muldersdrift wards: 23,33 & 39 (Nov 2025)	WARD	BUDGET
RDP Housing allocation to prioritise elderly people	33	N/A
Plot 89 Youth to benefit in the Mayor's bursary scheme	33	Opex
Employment criteria in Mogale City to consider local communities	23	N/A
Request community meetings with ward Cllr for plot 89	33	N/A
Request for tar road in plot 89 ward 33	33	Capex
Job opportunities for local SMMEs in local projects	23	Capex
Additional skip bins in Rietfontein village , video centre	23	Capex
Disconnections of illegal electricity connections	23	N/A
Electrification of video informal settlements, Rietfontein village	23	Capex
Appreciation for Ethembalethu sewer pump station project	23	Capex
Installation of streetlights at Ethembalethu village	23	Capex
Skip bins for ward 33 plot 40	33	Capex
Chemical toilets for plot 140	33	Capex

Area: Muldersdrift Community consultation meeting inputs November 2025

Community inputs Muldersdrift wards: 23,33 & 39 (Nov 2025)	WARD	BUDGET
Site and services for plot 89 ward 33	33	Capex
Provide SMMEs with skills development programmes	33	N/A
Request for ABET school for Muldersdrift	33	N/A
Exemption from paying tariffs : Smart Boys Sports Club	23	Opex
Extension and refurbishment of Mulderdrift video centre community hall	23	Capex
Refurbishment of community hall ablution facilities	23	Capex
Ambulances should be stationed at nearby municipal facilities for quicker community access, not restricted private properties(Avianto)	23	N/A
Grass cutting at Ethembaletu park.	23	Capex
Protect stormwater drains with sieves to prevent dirt from entering stream	23	Capex
Allocation of church sites	23	Capex
Water supply to plot 79 informal settlements next to N14 road	23	Opex
Community meetings with ward Cllr for plot 63 Maplankeng	23	N/A

Area: Muldersdrift Community consultation meeting inputs November 2025

Community inputs Muldersdrift wards: 23,33 & 39 (Nov 2025)	WARD	BUDGET
Clearing of illegal dumping and provision of skip bins at plot 63 Maplankeng	23	Capex
Chemical toilets at plot 63 Maplankeng	23	Opex
Grading of entrance road, Dr Motlana informal settlements cemetery road	23	Capex
Upgrade of Muldersdrift Informal settlements	23	Capex
Employment of illegal undocumented foreign nationals is a huge challenge in Muldersdrift needs intervention, raised more than 5 years	23	N/A
Modular library for homework centre with free-Wi-Fi hot spot	23	N/A

Area: Hekpoort IDP Consultation community meetings inputs November 2025

Area: Hekpoort ward 32 Community inputs November 2025	WARD	BUDGET
Regular collection of skip bins	32	Opex
Storm water drainage system be installed at R26 Lethabong road	32	Opex
Water tanks to be provided for Phaphama ,Tswelopele and mpandlane	32	Opex
High mast light at Hekpoort west at Mpadlane	32	Capex
High mast light for R560 and R563	32	N/A
Use of local own transport for roadshows	32	Opex
Modular library at Plot 37	32	Capex
Dr Sefularo housing has build 70 houses which is the initial plan was to build 200 houses	32	Capex
Publications of post advertised at hekpoort library for local communities	32	N/A
Grading of access road to Masakhane at Tswelopele area	32	Capex
Cemetery burial terrifies is too high	32	N/A
Dr Sefularo project the community needs status of the projects	32	N/A

Area: Hekpoort IDP Consultation community meetings inputs November 2025

Area: Hekpoort ward 32 Community inputs November 2025	WARD	BUDGET
Clarity of why people moved to Mpandlane	32	N/A
There is a drain that has been leaking over ten years and its near to the clinic	32	N/A
Electrify all the informal settlement ..	32	Capex
Site and service	32	N/A
Since 2011 waiting for the house and she goes to housing they say she falls under Hekport ,	32	N/A
Public Safety to assist during the funerals	32	N/A
Request for agriculture equipment	32	Capex
Water pipeline installation at Mpandlane informal settlement	32	Capex

Area: Hekpoort IDP Consultation community online inputs November 2025

Area: Hekpoort ward 32 Community inputs November 2025	WARD	BUDGET
Provision of serviced sites to community to ease pressure on RDP housing	32	Capex
Electrification of informal settlements, and concerns over farm dwellers being denied access to electricity on privately owned farms.	32	Capex
Household waste dumped in the streets, no access to recycling facilities, no waste collection, closest landfill sites far away	32	Opex
Need for skip bins in the area	32	Opex
Storm water run-off and flooding	32	Opex
Maintenance of community hall	32	Opex

NB (Meeting did not take place)

Area: Azaadville Community consultation Online inputs November 2025

Community inputs Azaadville ward 3 : Nov 2025	WARD	BUDGET
Bckup ring fed has been down for years	3	Opex
Illegal dumping	3	Capex
Traffic police visibility due to despicable drivers in the area	3	Opex

NB: (Meeting did not take place)

Area: Mindalore Luipardsvlei Community inputs November 2025

Community inputs Mindalore & Luipardsvlei wards: 9&16 Nov 2025	WARD	BUDGET

5.2 4 Prioritisation of Community Needs

MCLM following the Public Participation Process, the community needs are prioritized for budget consideration. Since there are limited resources at MCLM disposal, the municipality cannot satisfy all the identified needs. The table below lists the identified community needs are reflected as priority in terms of frequency of inputs.

No.	Priority level 1	Priority level 2	Priority level 3
1	Sewer blockages / spillage	Installation/maintenance of streetlights	Community meetings with Ward Councilor's
2	Weekly cleaning of chemical toilets	Site and service provision / serviced plots	Clarification on electricity tariffs & property rates
3	High crime & illegal mining (Zama Zamas)	High mast lights installation	Clarification of housing project allocations
4	Electricity provision/ Electrification of informal settlements	Grading / tar roads	Transparency in SMME allocations / job opportunities
5	Access to potable water & low water	Pothole repairs	Publication of municipal bylaws & e-participation updates

The priority levels reflect major inputs that communities raised during the non- statutory public participation meetings. These needs would need further prioritization and budget allocation by the municipality.

5.2.5 Capital Projects Implemented in 2025/26 aligned with the Community inputs

Item No.	Project Name	Project Status
1.	Seekooihoek/Maanharand Pipeline	The project is completed
2.	Percy Stewards WWTW Refurbishment (Multi-Year Project)	The project is completed in accordance with the approved scope of work and specified deliverables.
3.	Refurbishment of Lusaka 2&3 Pump Station (Multi-Year Project)	The project has achieved Practical Completion, with Final Completion scheduled for 31 March 2026
4.	Refurbishment of Rietvallei Ext 1 Sewer Pumpstation	The project has achieved Practical Completion, with Final Completion scheduled for 31 March 2026
5.	Flip Human WWTW Refurbishment (Multi-Year Project)	The project is at the construction stage, progress at 85%.
6.	Refurbishment of eThembalethu Sewer Pumpstation	The project is at the construction stage, progress at 92%.
7.	Upgrade of gravel to surfaced roads and stormwater in Kagiso Ext.13	The project is at the construction stage, progress at 53%.
8.	Upgrade of gravel to surfaced roads and stormwater in Rietvallei Ext.5	The project is at the construction stage, with physical progress at 75%.
9.	Roads Rehabilitation & Resurfacing in Rietvallei Ext.1 & Proper	The project is at the construction stage, I progress at 67%.
10.	Roads Rehabilitation and Resurfacing in Azaadville, Munsieville and Rietvallei	The project is at the construction stage, with physical progress at 60%.
11.	Muldersdrift 15ML New Reservoir (Multi-Year Project)	The detailed design completed. Site handover and construction are scheduled for March 2026.
12.	Luipaardsvlei Landfill Site – Phase 5 *(Multi-Year Project)	Construction is scheduled to commence in April 2026.
13.	Municipal Infrastructure Development (Multi-Year Project)	The project is at the construction stage, progress at 82.5%.

14.	Installation of Conventional / Prepaid Meters	The project is at the construction stage, progress at 69%.
15.	Percy Stewards WWTW Refurbishment (Multi-Year Project)	The project is at the construction stage, with physical progress at 85%.
16.	Fencing at Portion 137 and Portion 138 Nooitgedact	The project is currently at the construction stage, with physical progress at 51%.
17.	Fencing at Old Age Homes (Jack Cotton_ President_	The project is completed.
18.	Dr Motlana Housing Development HS	The project is at the construction stage. Water and sanitation services have been completed, and the top structure is 80% complete.
19.	Dr Sefularo Housing Development HS	At construction stage, water and sanitation services have been completed, and the top structure is 98% complete.

6. PROPOSED 26/27 CAPITAL & MAINTENANCE BUDGET (SERVICE DELIVERY PROJECTS)

Segment Description	Ward	Proposed Table 2026/2027 Budget	Proposed Table 2027/2028 Budget	Proposed Table 2028/2029 Budget
WIP 45-CAP140 IDS-ENVIRO LOO TOILETS	30	11 000 000,00	11 000 000,00	11 000 000,00
WIP 465 Road Rehabilitation in Rietvellei	1,2,3&34	10 000 000,00	-	-
WIP 43 Brickvale Housing Initiative	30	20 500 000,00	5 000 000,00	5 000 000,00
WIP 40 SIP-Dr Motlana Housing Development HS	23	5 000 000,00	5 000 000,00	5 000 000,00
WIP 39 SIP-Dr Sefularo Housing Development HS	32	5 000 000,00	5 000 000,00	5 000 000,00
WIP 37 IDS-CHAMDOR SUBSTATION REFURBISHMENT	9	16 300 000,00	-	-
WIP 32 IDS- Smart Conventional Water Meter	All Wards	5 000 000,00	5 000 000,00	5 000 000,00
WIP 3112 Kagiso Cemetery Hydro Survey & Drainage Constructio	Kagiso	1 500 000,00	1 500 000,00	1 500 000,00
WIP 3102 Electricity SMALL CONNETION	All Wards	7 455 282,00	7 455 282,00	7 455 282,00
WIP 3101 Electricity BULK CONNECTIONS	All Wards	6 106 919,00	6 106 919,00	6 106 919,00
WIP 3069 FlipHuman WWTW refurbishment	All Wards	5 000 000,00	15 000 000,00	16 000 000,00
WIP 3063 Construcion of new Municipal Building	20	5 631 000,00	-	-
WIP 3023 Percy stewards wwtw refurbishme	27	10 000 000,00	10 000 000,00	10 000 000,00
WIP 2971 Analog To Digital Meter Replacement(small connection)	All Wards	3 000 000,00	3 000 000,00	3 000 000,00
WIP 28 IDS-Upgrade of gravel to surfaced roads and stormwater in Rietvallei Ext.	1,2,3&34	20 000 000,00	21 000 000,00	21 000 000,00
WIP 2 Installation of Electricity Meters - Indigents	All Wards	3 000 000,00	3 000 000,00	3 000 000,00
WIP 14 SWANEVILLE INDUSTRIAL PARK	1&2	15 000 000,00	20 000 000,00	20 000 000,00
WIP 12 Mulderdrift New Reservoir	23	26 618 190,00	-	-
TRAFFIC CALMING & ROAD SAFETY MEASURES	All Wards	2 000 000,00	2 000 000,00	2 000 000,00
WIP 57 INSTALLATION OF STREETLIGHTS	All Wards	8 000 000,00	8 000 000,00	8 000 000,00
SMALL MECHANICAL EQUIPMENT (OHS) WWTW	All Wards	3 000 000,00	3 000 000,00	3 000 000,00
IEM- Hydraulic Rock Breaker	All Wards	250 000,00	250 000,00	250 000,00
ACCESS CONTROL AND GUARD HOUSE WASTE WATER	All Wards	2 904 882,00	-	-
EDS PANEL VANS x 4	All Wards	2 800 000,00	-	-
1450 2 - 4X4 BAKKIES	All Wards	1 500 000,00	-	-
1802 TRAFFIC OFFICERS 15 SEATER TAXI	All Wards	1 000 000,00	-	-
1802 TLB (CDS)	All Wards	1 700 000,00	-	-
1802 90276 00259999099 CDS-Purchasing of Road block Bus for traffic fines 90276	All Wards	2 000 000,00	-	-
1802 FIREARM SAFE	All Wards	100 000,00	-	-
1740 LAWNMOWER	All Wards	6 968,00	-	-
1729 Logistic Bakkie	All Wards	500 000,00	-	-
1729 90274 00259995699 FIN-Logistics Cameras Charmdoor yard	9	50 000,00	-	-
1625 90274 00259999699 CSS-Eye Testing Machine OHS 90274	All Wards	120 000,00	-	-
1501 Heritage Manor Housing Services	20	10 616 057,00	-	-
1470 Refurbishment of Sewer Pumpstation	All Wards	10 515 177,00	10 515 177,00	10 515 177,00
1470 LDV Double Cab	All Wards	600 000,00	-	-
1470 Crane Truck	All Wards	1 800 000,00	-	-
1460 CAP IDS:Roads Rehabilitation And Resurfacing	All Wards	10 000 000,00	10 000 000,00	10 000 000,00
1450 Conventional/Prepaid Meters	All Wards	30 000 000,00	33 864 000,00	34 758 000,00
1450 90277 0025991039 IDS-TLB	All Wards	3 400 000,00	-	-
WIP 72 REFURBISHMENT TRAFFIC CENTRE	All Wards	12 000 000,00	-	-
WIP 71 REFURBISHMENT DELPORTON LICENSING	All Wards	8 000 000,00	-	-
1410 MECHANICAL EQUIPMENT	All Wards	30 000,00	-	-
1410 CHERRY PICKER	All Wards	600 000,00	-	-
1409902750025991035 CAP123 IDS-ELECTRICAL TESTING EQUIPMENT	All Wards	10 000,00	10 000,00	10 000,00
14099027300329982799 CAP021 IDS- Analog To Digital Meter Rep(Bulk supply)	All Wards	4 673 081,00	4 673 081,00	4 673 081,00
1326 TRACTOR	All Wards	1 102 887,00	1 102 887,00	-
1220 90277 00259949999 IEM-Minor Equipment & Plants PM 90277	All Wards	1 000 000,00	1 400 000,00	1 400 000,00
12159027700259950299 CAP325 IEM-Skip Bins Wm	All Wards	1 300 000,00	500 000,00	500 000,00
12029027700199914499 CAP176 CDS-Purchase of information resources	All Wards	1 200 000,00	1 200 000,00	1 200 000,00
2 x BY CREW CAP 4 TON TRUCKS	All Wards	2 400 000,00	-	-
WIP 51 Roads Rehabilitation And Resurfacing In Kagiso Drive	Kagiso	15 000 000,00	25 000 000,00	25 000 000,00
WIP 52 Refurbishment Rietfontein Sewer Pumpstation	23	10 115 000,00	15 000 000,00	15 000 000,00
WIP 53 Roads Rehabilitation And Resurfacing in Rietvallei Ext.1 and Proper	1,2,3,34&36	20 000 000,00	18 000 000,00	18 000 000,00
WIP 54 Upgrade of gravel to surfaced roads and stormwater in Kagiso Ext.13	5	20 000 000,00	21 000 000,00	21 000 000,00
WIP 67 Fencing: Van Riebeck Old Age Home	20	1 800 000,00	-	-
WIP 68 Fencing: Pioneer Old Age Home	20	1 800 000,00	-	-
WIP 69 Fencing: Ga Mogale Flats	31	4 200 000,00	-	-
WIP 55 Municipal pumping & storage capacity	All Wards	20 213 753,00	34 331 000,00	38 354 000,00
WIP 65 Luipaardsvlei Landfill Site Phase 5	16	10 000 000,00	10 000 000,00	10 000 000,00
Refurbishment and Extension of Kagiso Ext 12 Community Hall	4,5&36	5 000 000,00	-	-
WIP 25 FlipHuman WWTW refurbishment	27	30 000 000,00	33 864 000,00	34 758 000,00
WIP 37 IDS-CHAMDOR SUBSTATION REFURBISHMENT HLV	9	-	14 633 000,00	15 294 000,00
WIP 60 Fire Hydrant installation		500 000,00	-	-
WIP 59 Installtion of Weighbridge-Luipaardsvlei	16	3 000 000,00	-	-
WIP 61 Boreholes		40 000,00	-	-
		453 791 897,00	370 760 729,00	377 129 842,00

Maintenance and Repairs Budget for service	Proposed Tabled 2026/2027 Budget	Proposed Tabled 2027/2028 Budget	Proposed Tabled 2028/2029 Budget
Expenditure / Contracted services	115 980 913	118 300 531	120 666 542
NETWORK MATERIAL_03069_SANITATION	13 270 925	13 536 344	13 807 071
NETWORK MATERIAL_03069_SANITATION	7 148 928	7 291 907	7 437 745
NETWORK MATERIAL_03069_SANITATION	7 000 000	7 140 000	7 282 800
NETWORK MATERIAL_03069_SANITATION	3 087 544	3 149 294	3 212 280
NETWORK MATERIAL_03069_ROADS	14 415 234	14 703 539	14 997 609
NETWORK MATERIAL_INFORMAL SETTLEMENT RO	1 020 000	1 040 400	1 061 208
NETWORK MATERIAL_03069_ROADS	5 287 881	5 393 638	5 501 511
NETWORK MATERIAL_03069_WATER	4 036 752	4 117 487	4 199 837
NETWORK MATERIAL_03069_WATER	11 028 112	11 248 675	11 473 648
NETWORK MATERIAL_03069_ELECTRICITY	6 368 832	6 496 209	6 626 133
NETWORK MATERIAL_03069_ELECTRICITY	11 099 601	11 321 593	11 548 025
NETWORK MATERIAL_03069_ELECTRICITY	20 000 000	20 400 000	20 808 000
NETWORK MATERIAL_03069_ELECTRICITY	12 217 104	12 461 446	12 710 675
Grand Total	115 980 913	118 300 531	120 666 542

7. SECTOR PLANS

The final chapter outlines, all the following sector plans that are supporting the proposed 26/27 IDP, attached as Annexures.

- Annexure 1 Spatial Development Plan.
- Annexure 2 Climate Change Plan
- Annexure 3 Disaster Management Plan.
- Annexure 4 Housing Sector Plan

other annexures to the report include.

- Annexure 5 Responses on the MEC comments of 25/26.
- Annexure 6 Public Participation Analysis Report